Nisichawayasihk Cree Nation YEAR IN REVIEW



Annual Report

November 2005



NISICHAWAYASIHK CREE NATION Vision

To exercise sovereignty that sustains a prosperous socio-economic future for the Nisichawayasihk Cree Nation.

Kita pimohtatiahk tipithimisowin Kita ati mitho pathihtamasoiahk Kewetaskihtowi pimatchowininow Nisichawayasi Ithiniwak Ohci.

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Where there are any discrepancies between the summaries of the

financial statements contained in this report and the full audited reports,

the information contained in the full audited reports will prevail.

OUR GOAL IS TO BUILD A STRONG FOUNDATION FOR OUR FUTURE... BY IMPROVING OUR SOCIAL SERVICES AND OVERALL WELLBEING AS A COMMUNITY.

CHIEF AND COUNCIL MESSAGE FROM the Chief

he past year has been an exciting and challenging time for our community. In addition to the ongoing negotiations associated with the proposed Wuskwatim development, there have been a number of significant agreements settled.

Among them is the settlement of Claim 138 with Manitoba Hydro and the Canadian government relating to compensation for potable water. The agreement provides funds for water and sewer infrastructure, maintenance and upgrades, as well as training assistance to ensure our Members have the expertise to operate and maintaining these upgraded and new systems.

Our community has also come together to support our brothers and sisters of South Indian Lake as they move closer to finalizing an agreement to create a new and separate First Nation.

There have been many other positive developments as more people take part in community activities and events and share their experiences with others. One such event was the Grief and Loss Conference held earlier this year, which was designed to help our people heal from individual experience as well as a collective pain and suffering resulting from 100 years of injustice.

We are moving forward together so we can begin to celebrate our many achievements of the past year and those yet to come, such as the Atoskiwin Training and Employment Centre, which is expected to open this fall. Our young people now have real opportunities to pursue their goals and career aspirations without having to move away from home.

Other projects we have been working on include a revision to our Election Code to keep pace with the expectations of our Members, the development of a new blueprint for the design of our community to improve our livings standards and other strategies to improve the health and social wellbeing of our Members. The community is committed to improving our quality of life, evident by the many who competed in the Community Beautification Contest. There were many winners and honourable mentions, with Elizabeth and Norman Linklater taking first prize for their efforts.

Staff and volunteers have worked very hard to make this community a better place to live. Please review this Annual Year in Review for 2004/05 to learn more about what is going on in our community.

We hope to have an opportunity to discuss these issues with you as we plan for the future.

Best regards,

Juny finton

Chief Jerry Primrose Nisichawayasihk Cree Nation

Chief and Council



COUNCIL Portfolios



Chief Jerry Primrose

- External Affairs
- EMO
- South Indian Lake
- Finance
- Community Infrastructure
- Education

Councillor Jimmy Hunter-Spence

- Justice, Law & Policing
- Bereavement
- Elders
- Forest Industries
- Public Works



Councillor D'Arcy Linklater

- Bereavement
- Self-Government
- Resource Management
- Elders
- Culture
- Cree Confederacy
- Frame Agreement Initiative





Councillor Shirley Linklater

- Employment & Training
- Administration & Personnel
- Social Services
- Economic Development
- Finance

Councillor Agnes Spence

- Family & Community Wellness Centre
- Medicine Lodge
- Band Membership
- Women and Elders

Councillor Wm. Elvis Thomas

- Trust & Future Development
- Finance & Economic Development
- Housing
- External Affairs
- Self Government
- Communications & Public Relations
- Health & Personal Care Home
- Men and Youth
- Post Secondary Education
- Employment, Training and ATEC
- South Indian Lake



LEADERSHIP & PARTNERSHIP Roundtable

Message from the Executive Directors

We hope you enjoy reading the second edition of the Nisichawayasihk Cree Nation Year In Review, produced by the Leadership & Partnership Roundtable (LPR).

The LPR is committed to keeping you up-to-date on the activities of our NCN organizations. As part of this commitment, we have produced this Year In Review Annual Report and organized the third annual Year-In-Review Assembly to review the activities of our public services and organizations.

Last year's Assembly was a great success and has helped us make this year's gathering even better. This report has been produced as a direct result of the information and feedback we gathered there.

The feedback gathered at this year's Assembly will help our organizations develop plans to meet the needs of the community.

Thank you for attending this year's Assembly. We look forward to hearing your views on the services offered in our community.

The LPR is made up of the executive directors of NCN incorporated and non-incorporated organizations. The aim of the LPR, established in January 2003, is to maximize the effectiveness and efficiencies of NCN organizations to better address the needs of the community in a holistic manner.

NCN Leadership and Partnership Roundtable Theresa Yetman

Band Administration, I/Chief Executive Officer Shannon Yetman Band Administration, Associate CEO Marcel Moody Future Development, Co-manager Joyce Yetman NCN Trust Office, Acting Executive Director **lim Moore** Gilbert McDonald Memorial Arena, Manager Matt White Nelson House Education Authority, Director of Education Ed Azure Nelson House Medicine Lodge, Executive Director Ezra Bogle ATEC, Executive Director Jeff Hunter Human Resources Development, General Manager Felix Walker Family and Community Wellness Centre, Executive Director **Carol Prince** Personal Care Home, Executive Director Mike Cullen Housing, Executive Director Leonard Linklater Development Corporation, General Manager



NCN ADMINISTRATION MESSAGE FROM THE Interim Chief Executive Officer



Theresa Yetman Interim Chief Executive Officer

reetings everyone! I hope you enjoy reading the second edition of NCN's annual report. NCN organizations and entities leadership, management and staff have worked diligently to present the membership with our 2004/05 annual report, which highlights the accomplishments, challenges and plans for the current year.

This past year, Chief and Council had 25 regular council meetings and passed 96 motions. Individual Council members and/or managers primarily carry out the tasks associated with the Council's decisions.

Just to give you a brief update on laws, policies and Band Council Resolution's approved by Council, on April 27, 2005, Council approved the first reading of the Finance Bylaw and the Nisichawayasihk Personnel policy, reviewed and prepared by managers, supervisors and workers. Council also reviewed the Education Authority organization's bylaws with its Board of Trustees and proclaimed National Addictions Awareness Week in November. Some bylaws and policies are still in the process of being developed, including the Election Code, Housing Policy, Environmental Bylaw and Finance Bylaw.

Among the objectives for the new fiscal year, is to have a community meeting to review and get feedback from the Members as part of finalizing the Finance Bylaw and amendments to the Election Code. The community meeting to review amendments to the Election Code will be held once a report of the findings of the Election Code review is distributed to the membership. Priority will also be given to putting a Finance and Nisichawayasihk Trust Policy in place for the Nisichawayasihk Cree Nation agencies and department.

Over the past year, the Human Resource has focused on putting in place written employment contracts for managers and independent contractors, with 12 contracts being completed. Employment contracts are essential to understanding the terms and conditions of employment with NCN.





NCN Administration Staff

In the past year, NCN has made a number of significant capital investments including new VLTs, air conditioning/humidifier for the new VLT building, a new water delivery truck, a thermal imaging camera and truck for the fire department.

In 2004/05, we renewed NCN's five-year Canada First Nations Funding Agreement and are also working on updating the First Nations and Inuit Health Branch (FNIHB) consolidated Funding Agreement, as it pertains to medical transportation. The renewal of the FNIHB agreement is intended to better address the needs of the community as it relates to medical transportation to the local Nursing Station and Thompson. The ambulance service will continue providing medivac services. We have maximized the use of resources, expending \$29 million last year on social assistance, education, economic development, band membership registration, capital, fire protection, roads and bridges, sanitation, water and community buildings. To address the deficit, we have developed a financial priorities matrix for this current fiscal year. The priorities focus on generating additional revenue and accessing additional funding for NCN through business opportunities and funding proposals. Our primary objective for this fiscal year is to retire the accumulated operating deficit of approximately \$1.7 million, with minimal impact to the quality of services to the community. We need to demonstrate stability and consistency over a period of time and this is being done in cooperation with all NCN organizations, agencies and departments.



MESSAGE FROM THE Associate Chief Executive Officer

elcome to the Nisichawayasihk Cree Nation Year in Review for 2004/05. We have had a

successful and a challenging year as we have worked together to achieve many of the goals we set out in our last report.

While I have been in this role for six years, this past year has been one of greater focus on specific areas of the NCN Administration, in order to provide leadership and guidance to the following areas:

- Probation and Justice
- Youth Initiative
- Membership, Electoral Staff
- Support Staff
- Wechewewin Program Policy
- Health Canada Contribution Agreement

YOUTH INITIATIVE

My personal highlight of the year was taking a hands-on role in assisting the Youth Initiative Program to achieve its goal of establishing a new youth resource and recreation centre. These facilities are already operating and are well used by youth. I look forward to the official opening of the facility later this year, when all NCN members are invited to take part in the celebration of our youths' achievements.

The goal for the current year is to maximize our community's resources by removing duplication of programs and services for our youth. By working together, we can achieve more for our community.

PROBATION AND JUSTICE

Our Community Justice Program has also been very successful in bringing youth and families together to address crime in our community. Rather than going to jail, offenders, particularly young offenders, are referred to the Community Justice Program for mediation. It is an effective way to get people talking about the root cause of problems that have led to the offending in the first place.

ELECTRONIC BALLOTING SYSTEM

One of the most innovative projects I was involved in over the year in review



Shannon Yetman Associate Chief Executive Officer

was the research into buying an electronic balloting system for our First Nation, which is the same used by the City of Winnipeg and for provincial and federal elections. We hope this new system would be place in time for our next vote, whether it be a referendum or an election.





Danielle Moose Band Membership Clerk

NCN Membership

INDIAN REGISTRY PROGRAM

Duties and Responsibilities:

- Continue to maintain the NCN Band List
- Compile various lists and statistics
- Discover and report events to DIAND - MB Region on a monthly basis.
- Issue Certificate of Indian Status (CIS or Status Cards)
- Assist with the Annual Treaty Payments (usually held on first and second day of the NCN Summer Festival)
- Update and implement the NCN Membership Code, with assistance from the NCN Membership Committee (which has yet to be selected)
- Assist members with the completion of various forms, such as birth certificate and Social Insurance Number cards.

Other Duties Completed by the NCN Membership Clerk

- Photography as per request from NCN Band Administration
- Preparation and printing of various documents (ex. Order of Services, Signs, etc.)

NCN MEMBERSHIP STATISTICS

| Residence: | Dec. 31, 2004 | April 30, 2005 |
|--------------------|---------------|----------------|
| On Reserve: | 2,472 | 2,552 |
| On Other Reserves: | 24 | 24 |
| South Indian Lake: | 1,024 | 1,019 |
| Off Reserve: | 1,489 | 1,445 |
| TOTAL POPULATION: | 5,008 | 5,041 |

Certificate of Indian Status Issued in 2004: approximately 600.

EVENTS COMPLETED JANUARY 2004 – DECEMBER 2004

| Events: | In Office | By DIAND – MB Region |
|----------------------|-----------|----------------------|
| Births | 74 | 13 |
| Deaths | 15 | 0 |
| Marriages | 5 | 0 |
| Misc. Ämends.* | 27 | 1 |
| New # Requests** | 64 | 0 |
| Divorces | 0 | 0 |
| BCR Transfer (IN)*** | 0 | 15 |

EVENTS COMPLETED JANUARY 2005 - APRIL 31, 2005

| Events: | In Office | By DIAND – MB Region |
|-----------------------|-----------|----------------------|
| Births | 38 | 2 |
| Deaths | 11 | 1 |
| Misc. Amends.* | 110 | 1 |
| Marriages | 0 | 0 |
| New # Requests** | 0 | 0 |
| Divorces | 1 | 0 |
| BCR Transfers (IN)*** | 0 | 2 |

Misc. Amends. are personal information changes such as name, birth date and residence code amendments. New # Requests are requested by individuals who have reached the age of majority and require their own treaty number. BCR Transfers (IN) are transfers that were approved by the NCN Chief and Council. There were only a few completed, and others will be reviewed once the NCN Membership Code has been reviewed and updated.



COMMUNITY Justice

his year the Justice Committee was active with youth and adults referred from different sources in the community, including the RCMP who took an active part in healing circles and the ongoing healing process with individuals. The Magistrate and Provincial Court also played a role with the healing process in our community with individuals attending court. Individuals referred to our program are obligated to complete all program requirements imposed by the committee or courts.

Community members referred to the Justice Committee are each given a disposition to complete counselling, community hours and/or face their victim in a healing circle. Committee members are actively involved with offenders in assisting them with their needs and capabilities to cope with their offence. Offenders that fail to comply with their disposition are referred back to court or the referral source. Offenders in our program have the following advantages.

- 1. No criminal record
- 2. Restoration to victim, offender and community
- 3. Victim and community involvement

There are five Justice Committee members, with one representative from the Nisichawayasihk Police Detachment. Each committee member is obligated to attend scheduled meetings or spontaneous meetings. Each referral is different and handled according to each individual(s)' needs and circumstances.

Referrals from Crown (Post Charges)28Referrals from RCMP/BandPolice/Community (Pre-Charge)09

Note: These files are closed with referring sources.

The Community Justice Worker is responsible for opening, closing and presenting each file to the Justice Committee. The Community Justice Worker ensures each file is handled according to each individual(s)' needs. The Community Justice Worker attends each scheduled court sitting, or if the need should arise, attends court in Thompson to represent or support our community members, drawing on the following resources for additional support:

- NNADAP
- Pisimweyapiy Counselling Centre Program
- Domestic Violence Program
- Family and Community Wellness Centre Counselling Program

Each individual referred to community resources are obligated to return with a completion letter.



PROBATION Services

Probation Services networks with various resources of Nisichawayasihk Cree Nation where it enables the individual to serve their probation order or their conditional sentence in the community.

The conditions of the probation order/conditional sentence are to address problem areas on which the individual needs to focus on, to possibly eliminate his/her re-offending.

Probation Services also uses the restorative model where it operates in conjunction with the Community Justice Worker and the Justice Committee.

The Fine Option Program is also available, where individuals can work off their fines in the community.



Eleanor Dumas *Probation Officer*



Kathy Fourre Probation Officer

| | 2004/05 | 2003/04 |
|----------------------|---------|---------|
| General Assault | 18 | 16 |
| Partner Abuse | 48 | 33 |
| Sexual Offence | 2 | 1 |
| General Probation | 5 | - |
| Drinking and Driving | - | 17 |
| TOTAL | 73 | 67 |

FINE OPTION PROGRAM

| | Adult | Youth |
|--------------------------|-------|-------|
| Completion | 6 | 5 |
| Partial Paid Balance | 1 | 0 |
| Total Successful | 7 | 5 |
| Failed to Return to Work | 1 | 0 |
| Failed to Begin | 2 | 0 |
| Total Unsuccessful | 3 | 0 |

COMMUNITY SERVICE ORDER PROGRAM

| | Adult | Youth |
|--------------------------|-------|-------|
| Completion | 0 | 2 |
| Total Successful | 0 | 2 |
| Failed to Return to Work | 0 | 0 |
| Failed to Begin | 1 | 2 |
| Total Unsuccessful | 1 | 2 |



WECHEWEWIN Program

he Nisichawayasihk Cree Nation believes people with grief or under duress concerning a loved one suffering with a serious illness or accident, and/or the loss of a loved one, may need community support. The financial obligations related to the serious illness, accident or loss is traditionally shared by the whole community.

From time to time, individual NCN members and families require funding for transportation, meal and accommodations during such circumstances. The Nisichawayasihk Cree Nation believes that every available resource, especially those within the community, should be used to support the family with its financial obligations. It is expected that the family will build links to community resources to assist them with their circumstances. The Nisichawayasihk Cree Nation assumes responsibility to ensure financial assistance is available to families in need by using the revenue generated by Nisichawayasihk Gaming.

Chief and Council established the Wechewewin Program guidelines to ensure families are treated fairly and to achieve the best value of available funds. Chief and Council delegate the responsibility for the administration of the Wechewewin Program to staff, primarily the Associate Chief Executive Officer. THE NISICHAWAYASIHK CREE NATION APPROVED ITS OWN ELECTION CODE ON JULY 7, 1998. NCN HAS HAD TWO ELECTIONS UNDER THIS CODE.

ELECTION Code

Message from the Electoral Officer

My appointment as electoral officer was presented to me in the summer of 2004. After careful consideration, I assumed my duties as electoral officer on February 1, 2005. My primary duty is to ensure fairness and impartiality within the election system in Nisichawayasihk.

One of the first things any election official has to do is sign an oath that states the official is legally qualified to act as an electoral officer, deputy electoral officer or other officer and that the officer will act faithfully in his/her appointed capacity and perform all the duties required under the Election Code of the Nisichawayasihk Cree Nation without partiality, fear, favour or affection. And finally, that the official will maintain and aid in maintaining the secrecy of voting pursuant to this election code. This is the oath that governs my appointment, and it is with honesty and humility that I accepted this position. My appointment is for five years.

The highlights of the year include a visit to Winnipeg with Rick Linklater, the Deputy Electoral Officer.

We traveled to Winnipeg in April to observe the Winnipeg City By-election. We started our day at 8:00 a.m. with a behind the scenes look at the opening of the polls. The staff had already started at 7:00 a.m., so we had the opportunity to observe the election officials deal with the last minute glitches, such as candidates' posters being too close to the road, one polling station not having any pencils, another polling station without an extension cord long enough and so on. But even with these problems, the by-election went smoothly. We were escorted around the city by one of the employees from city hall.

Our visit ended when the results of the election were posted, within an hour of the polls closing. This was accomplished because the City has a voting machine that has the ability to count and post the results within minutes of the polls closing. My hope is that the



Jacqueline Spence *Electoral Officer*

membership of Nisichawayasihk will adopt this system for the next Chief and Council election.

The plans for the next year include the selection and training of the election officials for our Cree Nation and the preparation for the Wuskwatim referendum and the election of Chief and Council in 2006.

I have an open door policy. I welcome community members to visit my office and voice any concerns you may have with regard to elections. The Deputy Electoral Officer and I will ensure your questions are answered.



ELECTION Code Review

uring the Year in Review, the Nisichawayasihk Cree Nation conducted a review of the Election Code to ensure it continues to be responsive to the community and membership of NCN.

The overall review was facilitated by Band Interim Chief Executive Officer Theresa Yetman under the direction of Chief and Council. NCN Member Dr, Freeda Hart, compiled the results of the survey, conducted between April and June 2004, in association with Dorothy Hart and Bedla Fancois.

Nearly 100 people responded to the survey and others took part in other activities related to the review. The results have been made available to Members in a newsletter and will be subject to of a meeting where Members will have an opportunity to make further comments before changes, if any, are made to the current Election Code. Neither Indian and Northern Affairs Canada, nor the Minister responsible will be involved in amending the Election Code. It is up to NCN to decide.







NCN Youth Initiative

n 2004 the NCN Youth Initiative continued to use community resources, build and establish partnerships, in their efforts to stop the duplication of services. The NCN Youth Initiative also received two buildings to renovate and re-open to the youth. These buildings are the Youth Resource Centre, and Youth Recreation Centre.

The Youth Resource Centre will offer day-to-day programming and activities. In this building, you will find on-line computers, pool tables, foosball tables, an air hockey table, youth friendly resources and a workshop/presentation room. Here we will focus on seven program areas of education, employment, empowerment, teen health, music and dance and Cree culture and traditions.

The NCN Youth Initiative, in partnership with the Education Authority, will also renovate and reopen the Duncan Wood Memorial Hall to serve as new high school gymnasium and Youth Recreation Centre, after school hours. Here you will find two change rooms, a canteen, an equipment storage room and two offices upstairs for the high school phys-ed teacher and NCN Youth Initiative Coordinator.

This year we continued to offer our Youth Trapping Program, where we took youth out to one of our local camps. The Trapping Program allowed our young people to get hands on experience in trapping. At camp, we learned winter survival skills, land management, resource management, various trapping techniques and trapping safety.

We also held our annual Cree-Ative Winter Survival Competition, where we had over 40 participants. The Cree-Ative Survival Competition consists of four phases of different creative skill testing activities.

The NCN Youth Initiative hired 30 students in partnership with our local Human Resource Authority. This year we had a Community Safety Watch where students monitored different areas of the community to ensure parks Damon Yetman takes part in the Dog Derby

and basketball courts were safe and clean. We also did a Graffiti Clean-Up, where we partnered with the Housing Authority and painted over ALL the graffiti in the community.

Recently, the youth committee elections took place with three youth leaders reelected and four new members elected.

YOUTH INITIATIVE PROGRAM COORDINATOR Desmond Colomb YOUTH LEADERSHIP COUNCIL Sonny Hart, Youth Speaker YOUTH LEADERS Chantelle Spence Kristen Dysart Ganine Spence Tyson Linklater Herb Vystrcil Christopher Painter



Housing in R.C. Point

HOUSING Authority

Message from the Housing Director

The Nisichawayasihk Housing Authority Board has completed the governance section of the Nisichawayasihk Housing Authority policy. The governance section of the Housing Policy defines the roles and responsibilities of Chief and Council, the Nisichawayasihk Housing Authority Board of Directors and all employees of the Nisichawayasihk Housing Authority.

The Nisichawayasihk Housing Authority Board of Directors is currently scheduling final reading of the programs section of the Housing Policy. The Board will have the final draft of the policy completed for the community's review at this year's Annual General Assembly.

The Nisichawayasihk Housing Authority completed last year's six-unit and fourunit CMHC Housing construction program and all rental units are now fully occupied.

The six-unit project was constructed by McDonald Construction. The four-unit project was constructed by the Nisichawayasihk Housing Authority Apprenticeship Training program, using electrical, plumbing and carpenter apprentices.

IMPLEMENTATION

The Nisichawayasihk Housing Authority's current plan for implementation of the Housing Policy is being scheduled for early December. The Nisichawayasihk Housing Authority will visit each home at each housing unit to identify which program(s) tenants will be able to access. The purpose of home visits is to inform tenants of program options available to NCN Members. For example:

CMHC Housing Program

A. Rental

B. Rent to own

Trust Housing Program

- A. Rental unit
- B. Rent to own
- C. Mortgage (Purchase of existing)

It is the goal of the Nisichawayasihk Housing Authority to collect fees for all NCN Housing units by March 2006. Currently fees are collected by the Nisichawayasihk Housing Authority for CMHC units through payroll deductions or Social Assistance.





Michael Cullen Housing Director Jerry McDonald Contractor

PLANS FOR THE CURRENT YEAR AUGUST 2005 - AUGUST 2006

- Construct a 24-unit apartment complex (proposal development for spring construction)
- Five-unit Muliplex N.H.E.A is currently under construction
- Four-unit CMHC Section 95 Rental Housing Program (currently under construction tendered to McDonald Construction)
- Completion of the 2005 Trust Renovation Program
- Completion of water tank and sewage tank replacements
- RCMP housing unit and Police Station construction project
- Trailer court R.C. Point
- 18-unit CMHC RTM Project (proposal for spring construction)
- CMHC six-unit Sec 95 new home construction project
- Implementation of Housing Policy and programs
- Five-year capital funds allocation plan (INAC)

The Nisichawayasihk Housing Authority will use the planned projects to continue our Apprenticeship Training Program. VISION: FOUR WINDS SCATTERING AND NURTURING SEEDS OF SELF-RELIANCE

MISSION: YOUR TRAINING PARTNER IN EMPLOYMENT

HUMAN RESOURCE Development Authority

Message from the Human Resources General Manager

Greetings and Tansi. It is a pleasure to report to the community members on our department's activities. This past year has been a very exciting one, with many new programs, many partnerships, individual successes and shifts in the ways we provide programs and services.

Our team has done an excellent job in all aspects of working with our many partners, clients and associates, and I personally would like to thank them for their effort and commitment.

There were many opportunities in terms of employment and training that our leadership has initiated. It is our responsibility to prepare clients socially, in order to survive the change necessary to succeed in employment and training. We have put a lot of focus on the development and delivery of the life skills, emotional preparedness and cross-cultural programs for all HRDA clients. Currently our government is evolving to new ways of doing business and providing effective and accountable services to our membership. To be consistent with NCN's new direction, our department and staff enhanced our vision and mission statements.

Below is specific information on all the activities of our department, with financial data included in the Financial Statements at the end of this Annual Report. If you have any questions or ideas to share, please don't hesitate to contact me or any of my staff.



Jeff Hunter Human Resources General Manager



Cheryl Linklater *Comptroller*



Karen Lewis Administrative Assistant



Fred Prince *HR Executive Assistant*



DEPARTMENT STRUCTURE & STAFF

NCN Office- Located on the 2nd Floor of the Main Band Office

| Band Office | | | | |
|--|------------------|--------------------------------|-------------------|-------------------------------|
| General Delivery, Nelson House, Manitoba ROB 1AO | Fax 204-484-2392 | | | |
| Board | Chief and Co | ouncil | | |
| Theresa Yetman | Chief Execut | ive Officer for N | CN | theresayetman@mts.net |
| Jeff Hunter | Department | Manager | Ext 237 | jmhunter@mts.net |
| Cheryl Linklater Finance Com | | nptroller | Ext 240 | white_thunderbird@hotmail.com |
| Maggie Linklater Employment | | Counselor | Ext 245 | maggielinklater@hotmail.com |
| Karen Lewis Finance Clerk | | k | Ext 240 | karenlewis@mts.net |
| Dr. Freeda Hart Programs Coo | | ordinator | Ext 244 | fahart@hotmail.com |
| Fred Prince EI Programs | | | Ext 245 | fgprince@hotmail.com |
| SIL Office- Located on the Main Floor of the OPCN Band Office | | | | |
| General Delivery, South Indian Lake, Manitoba R0B 1N0 | | Phone 204-374 Fax 204-374 2 | | |
| Jeff Hunter | | Department Ma | anager | jmhunter@mts.net |
| Nora Spence | | Training and E | mployment Manager | noraspence@mts.net |

FUNDING AGENCIES

- HRDC-Human Resource Development Canada /AMC Assembly of Manitoba Chiefs
- AHRDA Aboriginal Human Resource Development Agreement
- INAC-Indian and Northern Affairs Canada
- Summer Student Employment & Youth Work Experience Program



2004-2005 PROGRAMS & SERVICES

Note: The following are the program areas used to fund projects as specified in the Aboriginal Human Resource Development Agreement with AMC and HRDC (Canada). Clients counted as South Indian Lake are/or were residents, physically living in South Indian Lake Community. All other Members, living elsewhere, were counted as NCN Members.

| Programs | Services |
|---------------------------------|---|
| 1. Labour Market Programs | Employment Insurance Assistance |
| 2. Youth Programs | Computer Insurance Assistance |
| 3. Child Care Programs-Daycare | Computer Access for Resume Writing |
| 4. Disability (Special Program) | High-Speed Internet Access |
| 5. Urban Program | Job Search |
| 6. Capacity Building | Training Research, Life Skills, Emotional |
| | Preparedness, Cross Cultural training, |
| | Business Skills |

BACHELOR OF ARTS DEGREE (TEACHER) PROGRAM-PART-TIME

| Delivery Agent: | University of Manitoba –Continuing Education | | |
|------------------------------|--|---------------------|--|
| | Division | | |
| Coordinator: | Dr. Freeda Hart | | |
| Instructor: | Dr. Freeda Hart and U of M Instructors | | |
| Number of Students enrolled: | 18 Nelson House | 0 South Indian Lake | |
| Program Partners: | O.K. School, Four Directions High School and | | |
| | ATEC | | |

Description:

This is a part-time degree program geared toward training local NCN teacher aides in our school system to qualify to become full-time teachers. The program is in its third and final year. Most students are expected to complete the program and move into the education degree portion at various universities in Manitoba that offer them their specific teaching specialties.

Outcome:

For 18 students from NCN to complete their Bachelor of Arts Degree in Nelson House.

Challenges:

Our current relationship with U of M is excellent, but it has required tremendous effort and time to achieve this. Universities frown on delivering community-based programs. Therefore, our department and leadership had to work hard to convince the U of M faculty to deliver this program, which is equivalent or better than the one delivered on campus. Another challenge was finding adequate classroom space, computer space and workspace. The students also had a difficult time getting daycare.



CERTIFIED GENERAL ACCOUNTANTS TRAINING PROGRAM

| Delivery Agent: | Certified General Accountants Association of Manitob | | | | |
|-----------------------------|--|---------------------|--|--|--|
| Coordinator: | Dayton Berenz | | | | |
| Instructor/Tutor: | Team Training Dayton Berenz | | | | |
| Number of Student Enrolled: | 8 Nelson House | 0 South Indian Lake | | | |
| Program Partners: | Various NCN Employers | | | | |

Description:

This is a part-time program in which current finance clerks from NCN organizations have the opportunity to train towards their CGA designation, while working full-time.

Outcome:

To have 8 full time employees attain their CGA designation.

Challenges:

This program is one of the easiest programs to deliver to the community, but one of the most challenging of all the programs for the students. It is very structured, non-lenient and requires a high degree of student commitment to the technical studies. Another challenge was finding adequate classroom space, computer space and workspace. The students also had a difficult time get daycare.

| LIFE SKILLS -PROGRAM | DEVELOPMENT AND TRAINING THE TRAINER PROGRAM |
|-----------------------------|---|
| Delivery Agent: | Tulshi Sen. Consulting / Phaze Studios |
| Coordinator: | Jeff Hunter |
| Instructor/Tutor: | Tulshi Sen./Neil Thompson and Leona Sawicki |
| Number of Student Enrolled: | 19 Nelson House 2 South Indian Lake |
| Program Partners: | Medicine Lodge, Wellness Center, O.K. School, N.N.O.C. High School, Social Services |
| Description: | |

Description:

To design, develop and present a life skills program based on Traditional Knowledge, using experienced consultants to facilitate. The program is designed to pass on Traditional Knowledge on visioning, goal setting, understanding of body, mind and spirit and using these to succeed in any training and employment situation.



Outcome:

Developing a life skills curriculum based on Traditional Knowledge and understandings, and training local trainers to be professional speakers to present the program.

Challenges:

One of the major challenges when delivering a program based on our culture is finding people or persons with enough integrity, understanding and knowledge of our culture that could assist in the development of the program and training trainers. Fortunately, we have an acclaimed international speaker working with our department to deliver the program. Another challenge was finding adequate classroom space, computer space and workspace. The students also had a difficult time getting daycare.

TRANSITIONAL YEAR PROGRAM

| Delivery Agent: | University of Manitoba - | University of Manitoba – Continuing Education Department and ATEC | | | |
|---------------------|--|---|--|--|--|
| Coordinator: | Dr. Freeda Hart | | | | |
| Instructor/Tutor: | Dr. Freeda Hart and U of M Instructors | | | | |
| Number of Students: | 13 Nelson House | 6 South Indian Lake | | | |
| Program Partners: | Nelson House Education Authority's Post Secondary Division | | | | |
| | NCN Social Services and | NCN Social Services and ATEC | | | |

Description:

To prepare and strengthen mature and grade 12 students from NCN and SIL for full-time university and college programs. The university program was enhanced to include life skills, emotional preparedness and cross culture training based on Traditional Knowledge and teachings to motivate, heal, vision and strengthen students belonging, identity and purpose.

Outcomes:

To have 19 students prepared to attend and succeed in any full-time university and college program.

Challenges:

Our current relationship with U of M is excellent, but it has required tremendous effort and time to achieve this. Universities frown on delivering community-based programs. Therefore, our department and leadership had to work hard to convince the U of M faculty to deliver this program, which is equivalent or better than the one delivered on campus. Another challenge was finding adequate classroom space, computer space and workspace. The students also had a difficult time getting daycare.



| Number | Program | Institution | Funding | Results | Employed |
|--------|----------------------------|-------------------------|----------------------|------------------|----------|
| 1 | Aircraft Engineer | South Port College | Tuition/Books/Travel | Graduated-Honors | 1 |
| 2 | Cree Instructors | Lake Head University | Tuition/Books/Travel | Graduated | 2 |
| 120 | Life Skills | Soaring Eagles Seminars | Tuition | Completed | 0 |
| 2 | Cooks | Winnipeg Tech. | Tuition/Books/Travel | Graduated | 2 |
| 3 | International Trade Course | FNTDC | Tuition/Books/Travel | Completed | 1 |
| 3 | Business Admin. | KCC | Tuition/Books/Travel | Completed | 3 |
| 1 | Safety | Job Source | Tuition/Books/Travel | Completed | 1 |
| 1 | Mechanical Ventilation | Manitoba Training | Tuition/Books/Travel | Completed | 1 |
| 1 | Helicopter | BC Flight School | Match Contribution | Completed | 1 |
| 1 | Paramedic | Selkirk College | Tuition/Books/Travel | Completed | 1 |
| 23 | Basic Computer | Team Training | Tuition/Travel | Completed | 15 |
| 1 | Welding | Red River CC | Tuition/Books/Travel | Completed | 1 |
| 1 | Pre-Trades | Winnipeg Tech. | Tuition/Books | Completed | 1 |
| 1 | **Media Broadcasting | Texas University | Tuition/Books/Travel | Completed | 0 |

MISCELLANEOUS TUITIONS, BOOKS AND ALLOWANCES

Description:

To assist clients employed or unemployed in various trades and occupations by providing support to upgrade, enhance or recertify their skills or qualifications, to maintain or attain employment.

** Disability funds were used

Outcomes:

For clients to complete portions of the skill enhancement using our programs and services.

Challenges:

The current lack of funding in this area is one of the most challenging.



WORK EXPERIENCE, ELDERS & YOUTH PROGRAMS AND PROJECTS Nelson House

| INCISUII I | louse | | | | |
|------------|--------------------------|------------------------|----------------------|-----------|----------|
| Number | Program | Institution | Funding | Results | Employed |
| 25 | Youth-Elder Bridging | Four Winds-Minneapolis | Tuition/Travel | Completed | 2 |
| 3 | Apprenticeship Carpenter | NCN Housing | Work | Completed | 3 |
| 1 | Safety | Job Source | Tuition/Books/Travel | Completed | 1 |
| 1 | Mechanical Ventilation | Manitoba Training | Tuition/Books/Travel | Completed | 1 |
| 1 | Helicopter | BC Flight School | Match Contribution | Completed | 1 |
| 1 | Paramedic | Red River College | Tuition/Travel | Ongoing | 1 |
| 23 | Basic Computer | Team Training | Tuition/Travel | Completed | 15 |
| 1 | Disability | Global Television | Work | Completed | 0 |
| | | | | | |

STATISTICS Nelson House

| | .50 | | | | |
|--------|-----------------|---------------|------------------|----------|------------|
| Number | Program | Work Programs | Returned to Work | Training | Job Search |
| 176 | EI Clients | 15 | 102 | 35 | 24 |
| 250 | Youth | 125 | 25 | 50 | 50 |
| 780 | Regular Clients | 25 | 100 | 50 | 605 |
| 1206 | | 165 | 227 | 135 | 679 |

Note: A majority of the youth are employed seasonally in part-time work and/or training and workshops. As our role shifts from service provider to programs and service partner, our regular clients are registering with our new ATEC centre. Therefore, our client numbers should be starting to decline.

South Indian Lake

| Number | Program | Work Programs | Returned to Work | Training | Job Search |
|--------|---------------------------------------|---------------|------------------|----------|------------|
| 132 | EI Clients | 2 | 56 | 4 | 70 |
| 33 | Student Employment | 33 | 0 | 33 | 0 |
| 243 | Regular Clients | 2 | 25 | 10 | 206 |
| 408 | | 37 | 81 | 47 | 276 |
| | · · · · · · · · · · · · · · · · · · · | | | | |

Note: A majority of these clients are based in South Indian Lake.



PROGRAMS & SERVICES FOR 2005-2006

| Sponsorsn | ips: | | | | |
|------------|-------------------------|----------------|--------------------|-------------------------|------------------|
| # of spots | Program | Start date | Institution | Coverage | Criteria |
| 10 | Business Administration | Sept. 12, 2005 | ATEC/KCC | Tuition/Books/Allowance | EI/Regular/Youth |
| 18 | Bachelor of Arts | On-going | ATEC/U of M | Tuition/Books-Tutor | Regular |
| 06 | CGA | On-going | CGA/ATEC | Tuition/Books-Tutor | Reimburse |
| 26 | Life Skills Trainers | On-going | T. Sen. Consulting | Tuition/Books | EI/Regular/Youth |
| 25 | Misc. tuitions/Books | On-going | Various | Tuition/Books/Travel | EI/regular/Youth |
| | | | | | |

Work Experience:

| # of spots | Program partner | Start date | Description | Coverage | Criteria |
|------------|--------------------|-------------|--------------------------|--------------|------------------|
| 6 | NCN Housing | August 2005 | Carpentry Apprenticeship | Half Wage | E!/Regular/Youth |
| 1 | Abor-media | August 2005 | Media Broadcasting | 3/4 Wage | Disability |
| 1 | NCN Band Office | May 2005 | Custodial | Full Wage | Regular |
| 66 | Student Employment | June 2005 | Student Work Experience | Partnerships | Student/Youth |
| 1 | Public Works | July 2005 | Plumbing Apprenticeship | Full Wage | Regular |

Services:

Career Planning:

A full-time counsellor is available to assist clients with career planning. She has resources available to the general public on all institutions, training programs, funding availability and requirements, etc..

Four Winds Seminars:

A new entity within HRDA focused on providing life skills, cross cultural, motivational and business programs and workshops to community departments, organizations and businesses.

Special Project:

At various times the CEO and Chief and Council assign specific programs and projects for management and operations.



FUTURE PROGRAMS BEING DEVELOPED/NEGOTIATED

| Helicopter Training Program: | | | | | |
|------------------------------|--|--|--|--|--|
| Description: | To train 50 helicopter pilots from across the country in NCN and at Steinbach-based | | | | |
| | Provincial Helicopters | | | | |
| Current Coordinator: | Jody Linklater | | | | |
| Partnerships: | ATEC/Provincial helicopters/Province/INAC/Western Diversification | | | | |
| Start date: | April 2006 | | | | |
| Status: | Feasibility study being done | | | | |
| | | | | | |
| LOG HOME BUILDING CO | DURSE | | | | |
| Description: | To provide instruction in log home construction to 10-15 clients from NCN. One of the possible | | | | |
| | projects will be to build a high school. | | | | |
| Current Coordinator: | Jeff Hunter/Natalie Tays/ Matt White | | | | |
| Start Date: | May 2006 | | | | |
| Status: | Meeting with International Association of Log Home Builders to develop a proposal for INAC | | | | |
| | | | | | |





Yvonne Hart Finance Comptroller

NCN Administration Finance Clerks Left to Right Cheryl Moore, Sarah Linklater and Barb McDonald



Support Staff Left to right Agnes Spence, Roberta Wood and Joyce Brightnose



INCOME Assistance

The Income Assistance Program has an open policy. Its goal is to help recipients find work, or to provide work experience. If recipients are unable to find work the following resources are available to them as a last resort.

| NISICHAWAYASIHK INCOME ASSISTANCE PROGRAM 2004/05 | | | | | | | |
|---|-----------------|---------------|---------------|---------------|------------------------|------------------|----------------------|
| MTH/ YEAR | BASIC NEEDS | СМНС | USER FEE | HYDRO | GAURDIAN SOCIAL ALL | MONTHLY TOTAL | Number of Clients |
| 4-Apr | \$289,024.89 | \$32,792.00 | \$9,500.00 | \$44,361.24 | \$19,064.34 | \$375,678.13 | 1228 |
| 4-May | \$250,436.41 | \$30,311.00 | \$8,950.00 | \$38,376.63 | \$18,578.92 | \$346,652.96 | 1241 |
| 4-Jun | \$238,028.06 | \$25,428.00 | \$7,600.00 | \$24,940.24 | \$18,723.38 | \$314,719.68 | 1249 |
| 4-Jul | \$246,581.08 | \$32,034.00 | \$8,950.00 | \$37,124.89 | \$18,022.05 | \$342,712.02 | 1259 |
| 4-Aug | \$203,380.60 | \$33,261.00 | \$8,600.00 | \$22,296.95 | \$17,177.12 | \$284,715.67 | 1267 |
| 4-Sep | \$220,547.60 | \$34,390.00 | \$8,850.00 | \$32,604.14 | \$17,878.00 | \$314,269.74 | 1275 |
| 4-Oct | \$224,497.26 | \$34,666.00 | \$9,000.00 | \$36,282.47 | \$18,562.42 | \$323,008.15 | 1272 |
| 4-Nov | \$222,442.77 | \$30,718.00 | \$8,700.00 | \$35,911.96 | \$18,976.88 | \$316,749.61 | 1290 |
| 4-Dec | \$239,997.66 | \$31,561.00 | \$8,800.00 | \$35,762.24 | \$18,257.00 | \$316,120.90 | 1300 |
| 5-Jan | \$272,722.77 | \$33,432.00 | \$8,700.00 | \$41,596.70 | \$20,945.56 | \$377,397.03 | 1312 |
| 5-Feb | \$242,097.46 | \$35,516.00 | \$9,050.00 | \$41,304.95 | \$18,931.42 | \$346,899.83 | 1316 |
| 5-Mar | \$254,523.91 | \$36,502.00 | \$9,300.00 | \$40,739.78 | \$19,196.74 | \$360,262.43 | 1327 |
| TOTAL | \$ 2,904,280.47 | \$ 390,611.00 | \$ 106,000.00 | \$ 431,302.19 | \$224,313.83 | \$4,019,186.15 | 15336 |



Diane Linklater Income Assistance Clerk



Terrance Thomas Income Assistance Clerk



POLICE Services

Message from the Police Chief Ryan Linklater

The NCN police were busy during the 2004/05 period, primarily focused of dealing with problems related to alcohol and drugs.

PEACE OFFICER NUMBERS HIGHEST EVER

The number of peace officers employed by the NCN Police Service was five throughout the year, but rose to six as David Kobliski completed a three-week training program in Portage la Prairie. Six constables is the most ever employed by the service and has helped us better respond during the busy periods, when family allowance and social assistance is paid. Even with the additional constable, the police service is struggling to meet demand. NCN Constables often feel overwhelmed by the high volume of calls and files coming in. At times we are dealing with six or more calls at a time, especially during summer festival weekends and socials when many people are out drinking.

At times it can be scary for NCN Police, because we don't know what is in store for us during our shift and even when we are off-duty. Many times we have to attend to drunk people walking around, harassing others, bumming money at VLTs, Northern, Family Foods and passing out on the road, trails, behind houses, inside public places and any other place that you can think of.

MOVE TO NEW LOCATION

The service relocated its base on August 8, 2004 to R.C. Point, where constables lodge and release prisoners. NCN Constables, with status, are the only constables that can arrest people.

Over the year, a total of 983 prisoners were lodged in cells. A total of 510 prisoners were transported to Thompson. While the cells were shut down, prisoners were driven half way to Thompson where they were met by RCMP and taken to Thompson cells. When it was time for their release, NCN Police would pick them up at the halfway point and return them to the community. RCMP Officers or one our NCN Police Officers escort all Mental Health Act prisoners to Thompson General Hospital or the Fanny Hartie Medical Centre (Nursing Station), where a doctor or nurse assesses them.

FOCUS ON DRUGS AND ALCOHOL

In the past year, the Police Service has focused on dealing with all suspected bootleggers and drug dealers. Some of the raids were successful, but the bootleggers adapted and started hiding their alcohol in better spots.

The RCMP and NCN have also been working together on the raiding of drugs. People have been supportive of the NCN Police in addressing bootleggers and drug dealing.

CRACK COCAINE A PROBLEM

NCN Police and the RCMP are working hard to educate the community about drugs and alcohol abuse and have distributed a brochure called Knock and Talk. The brochure explains the consequences about bootlegging and



drug dealing. Of particular concern is crack cocaine, because it's a serious problem in the community. The community has been invited to take part in forums about the dangers of crack cocaine. The community can ask questions or just listen and learn more about what they can do to help stop the use of this dangerous drug.

EDUCATION CAMPAIGN PROMPTS INCREASED REPORTS

Just recently the RCMP went live on our local TV and Radio station talking about crack cocaine. The community responses were good and positive. The Constables are opening files and taking statements as they are reported to the NCN Police.

In addition to the education campaign, the RCMP and NCN Police visited suspected bootleggers and drug dealers. All suspected dealers were advised that they are suspected of being involved in illegal activity within the community. Then their homes are searched for alcohol and illegal drugs. In a couple of searches, the RCMP dog handler was called out to assist in these searches.

No significant seizures were made, but it scared some people to see the RCMP dog man in the community.

NCN COUNCIL SUPPORTIVE

Police officers have received support from the NCN Council with a Band Council Resolution in effect to address suspected bootleggers and drug dealers (BCR 313 08 97-005 E5468-4BAND).

The service's objective for 2005/06 is to fully enforce the Highway Traffic Act and Off Road Vehicle Act. Since there are now six Peace Officers, we can better monitor and fine people in breach of the law. This goal can be achieved with training for the NCN Police and a commitment from the RCMP and Chief and Council.

UNLICENCED DRIVERS A PROBLEM

There are a few individuals getting away with driving without a licence. It is a privilege to have a driver's licence, which some individuals don't seem to understand.

STATISTICS DON'T INCLUDE REPORTS TO RCMP

The following statistics are collected by the NCN Police, based on our files and the incidents reported to us. However, these statistics don't include files and calls reported directly to the RCMP. A greater number of cases are directly handled by the RCMP.

In conclusion, the NCN Police will continue to enforce the laws and serve and protect the well being of Nisichawayasihk Cree Nation.



NCN POLICE 2004 STATISTICS

| Files | 2004/05 | 2003/04 | |
|----------------------------------|---------|-----------------|--|
| Total of Assaults | 82 | Assault 50 | |
| Total of Assualts | - | ssault Sexual 1 | |
| | | ault Weapon 5 | |
| Total Assaults (Spousal) | 51 | 59 | |
| Total Calls | 22,742 | 16,751 | |
| Total Prisoners Lodged | 983 | 1,579 | |
| Total Break and Enters | 42 | 13 | |
| Total Minor Consumption | 58 | 173 | |
| Total Mischief over/under \$5000 | 37 | 24 | |
| Total Mental Health Acts | 34 | 50 | |
| Total Thefts | 43 | 7 | |
| Total Vandalism | 33 | 9 | |
| Arson | n/a | 5 | |
| Breach of Conditional Sentence | n/a | 4 | |
| Breach of Probation | n/a | 4 | |
| Breach of Undertaking and Orders | n/a | 4 | |
| Fraud | n/a | 1 | |
| FIA | n/a | 4 | |
| Impaired Driving | n/a | 9 | |
| Liquor Control Act | n/a | 2 | |
| Liquor seized (BCR) | n/a | 1 | |
| Motor Vehicle Accident | n/a | 3 | |
| Public Mischief | n/a | 1 | |
| Bootlegging | n/a | 1 | |
| Warrant | n/a | 9 | |
| Utter Threats | n/a | 5 | |
| Vandalism | n/a | 9 | |
| Breach of the Peace | n/a | 766 | |
| IPDA Consistent Distantion of | n/a | 324 | |
| Causing a Disturbance | n/a | 70 | |



PUBLIC Works

Message from the Public Works Director

I am pleased to present the Department of Public Works (PWD) 2004-2005 Annual Report. It has been a very exciting and productive year for the Nisichawayasihk Cree Nation Public Work Department. Our mission of providing services of the highest quality in the following areas:

- Water Treatment Plant
- Water and Sewer Delivery
- Recycling
- Animal Control
- Fire and Emergency Services
- Community Aesthetics
- Garbage Pick-up.

Our goal is to promote our services to the NCN community by protecting the health, safety and welfare of our people; this continues to be our driving force in our day-to-day operations.

WATER TREATMENT PLANT

Water is tested weekly to insure its purity. The PWD follows strict guidelines and regulations from the Ministry of the Environment. These tests have been established to insure strict drinking water standards are met in order to insure that no contaminants or added chemicals exceed the standards. Raw, treated and distribution water samples are routinely tested for a wide range of parameters such as bacteria, e-coli, chlorine, and turbidity. The samples are forwarded on a monthly basis to the Enviro-test Laboratories in Winnipeg for further analysis.

WATER AND SEWER DELIVERY

Water and Sewer services are delivered to approximately 175 households and five businesses within the NCN community. These residents do not have access to regular water service and therefore need delivery service daily. Currently the PWD has a total of eight dedicated sewer and water vehicles. This enables the PWD team to efficiently and effectively provide this service to NCN households. Fortunately, this past year we had only experienced limited interrupted service.



Rick Linklater Director of Public Works

RECYCLING

The objective of this program is to reduce the amount of waste entering our disposal grounds. Even though NCN residents are recycling more, there is still a lot of material that we aren't recycling such as aluminum cans. We continue to encourage and educate the community to utilize this program and become more environmentally conscientious.







Water & Sewer Truck Drivers

Water Treatment Plant Staff

GARBAGE PICK-UP

A new responsibility for the PWD is garbage pick-up. This service is provided on a weekly basis and caters to approximately 400 households. We are trying our best to accommodate every household in a given amount of time. Therefore, people need to be more accountable and keep garbage clear of animals at all times. For you convenience a schedule is provided on the local channel or contact the local PWD.

ANIMAL CONTROL

We continue to deal with the over population of stray dogs within our community. This is a concern due to the health and safety of our community member. We have destroyed a number of stray, nuisance and dangerous dogs. Still the numbers are growing at an alarming rate. We need to deal with this issue as a community and take responsibility for our pets, there has got to be a more humane way to control dog population within our community. You can make a difference by having one or two animals per household and by properly restrain your pets in your yard.

COMMUNITY AESTHETICS

A number of local events have been held to support and encourage community beautification such as a yard contest and community clean-up (\$1.00/bag). These events have proved to be successful. A large percentage of community members participated. It was a job well done and I would like to take this opportunity to thank everyone who participated.

WORK OPPORTUNITY PROGRAM (W.O.P)

Work Opportunity Program is a program designed to give opportunities to people on social assistance. A total of 10 participants were hired this past year. They worked a 40-hour-week for approximately six months. Their duties included the community clean-up, cutting firewood, etc. In closing, taking care of our community is a team effort. I would like to take this opportunity to thank all the staff for their hard work and dedication. I look forward to another challenging and productive year.

If you require any more information in regards to any of these services please do not hesitate to contact the PWD during regular business hours.



NCN Recycling Program's Graeme Linklater



COMMUNITY BEAUTIFICATION

Chief and Council commends and thanks all our citizens for their hard work and effort in beautifying our community.

This year we had 58 houses judged for the beautification contest, which are approximately 39 more houses than last year. We encourage more of our citizens to take part in beautifying our community.

Each address was judged as having the most attractive house, front and back yard. The judging was based on:

- Front and back yard for garbage and junk pickup, maintenance of grass including having it mowed, weedless, green grass, square footage, landscaping, planting of perennials/ annuals, ornaments and fencing.
- House general maintenance of house including painting, colour coordination, condition of windows and doors, patio/deck, gazebo, garage, storage shed and drive way condition; and
- Overall effort, cleanliness and impact on the community.

Honorable mention is given to citizens who were considered for the awards, but didn't place.

COMPLETE LIST OF WINNERS

| 5,000.00 4,000.00 3,000.00 |
|----------------------------------|
| 3,000.00 |
| |
| |
| 2,000.00 |
| 1,000.00 |
| 1,000.00 |
| 1,000.00 |
| 1,000.00 |
| 1,000.00 |
| 1,000.00 |
| \$500.00 |
| \$500.00 |
| \$500.00 |
| \$500.00 |
| \$500.00 |
| \$500.00 |
| \$500.00 |
| \$500.00 |
| \$500.00 |
| \$250.00 each |
| |

HONORABLE MENTION:

Terry & Diane Linklater Wayne & Lorraine Francois Oliver Wood & Bev McDonald Clark & Darlene Buck Jimmy Bunn & Wanda Spence Mary & Greg Bunn Mary Jane Linklater Alex & Joan Hart Keith & Fonda Hart Durmond Spence & Clarissa Parisien Alfreda & Lyle Thorne John James & Lorna Spence Kimberly Spence & Clinton Moore Agnes & William Spence Jimmy & Sarah Spence Darcy & Lorraine Linklater



EMERGENCY Services

Report from Fire Chief Dave Moose Junior

Tansi, The past year was a fairly busy one in which our organization had prepared and trained our members for the various emergencies we respond to. We have increased our skills to be efficient in vehicle extrication and vehicle fires. We are also hoping to increase our capabilities at water emergencies, if we can receive the monies for such training.

Our organization has 10 full-time members and room for another 15 to join our ranks, though not all positions would be paid.

Our membership numbers are low and we are preparing to recruit new members. We need more members to respond to very serious emergencies. Hopefully in the next year or so we can attract additional members and keep those who have already joined our ranks. For the period under review, we responded to 158 calls, which break down as follows:

| Fire Alarm | 26 |
|----------------------|----|
| House fires | 9 |
| Faulty electrical | 7 |
| M.V.As | 2 |
| Vehicle fires | 2 |
| Public assistance | 6 |
| Medical assistance | 6 |
| Suspicious fires | 22 |
| Grass fires | 31 |
| Bush fires | 42 |
| Garbage (box & dump) | 7 |
| Warehouse (shack) | 4 |
| | |





Fire Department needs additional volunteers





Councillor W. Elvis Thomas

Portfolio Holder

NFA INITIATIVES: FUTURE DEVELOPMENT

FUTURE Development Office

Message from the Portfolio Holder pro

and Co-Managers Over the past year, the Future Development team has been focused on finalizing the Project Development Agreement (PDA) with Manitoba Hydro to build the proposed Wuskwatim Generating Station within our Resource Management Area on the Burntwood River.

The negotiators, under the leadership of Councillor W. Elvis Thomas and the guidance of our advisors and consultants, have been working on the fine details of the agreement and the many sub-agreements contained in the PDA. In addition, the federal and



Community Consultant Fonda Berard talks over the Wuskwatim project with NCN Members

provincial regulatory and licencing processes are ongoing. While the process has taken longer than expected, the Future Development team is committed to working through each and every detail to ensure the PDA covers every aspect of the project to the satisfaction of NCN. It is very important that the process isn't rushed, though we are working to have it completed this year.

VOTE ON THE PDA

Members will have an opportunity to review the PDA, attend meetings and get answers to their questions, prior to secret-ballot vote to ratify or reject the PDA. If the PDA is approved by a double majority of NCN Members and receives all necessary approvals, the Wuskwatim Generating Station would be built on the Burntwood River at Taskinigup Falls in NCN's Resource Management Area, about 40 kilometres southeast of Nelson House. The earliest date the project could begin producing power is 2011.



Marcel Moody *Co-Manager*



Norman Linklater Co-Manager



COMMUNITY CONSULTATION

Community consultation about the Wuskwatim project has been ongoing over the past year. There have been many small group meetings to talk over specific areas of the project, such as financials, resource management and training and jobs. Many hundreds of Members have also attended Meet and Greet dinners in Nelson House, Thompson, Leaf Rapids, South Indian Lake, Brandon and Winnipeg. The feedback from these meetings, indicates there is a high level of interest and awareness about the project. Over the summer of 2005, there has been a focus on creating awareness among our youth, with the employment of a group of Youth Community Consultants. The



Wuskwatim Falls

Future Development team is impressed with the enthusiasm and interest of these young people to ensure our youth are well informed about the project, and particularly the training and job opportunities available through the Atoskiwin Training and Employment Centre of Excellence.

TRADITIONAL CEREMONIES AT WUSKWATIM AND SUWANEE LAKES

Once again, the annual weeklong ceremony at Wuskwatim Lake was held in July to honour Mother Earth, NCN's ancestors and those who lost their lives in the nearby waters.

Many people attended, including NCN Elders, members of Council, the Future Development Team, representatives of Manitoba Hydro and the Manitoba Government.

An annual gathering of Elders at Suwanee Lake was held in August. Many took part in sharing circles, dancing and other activities as part of a process of sharing and healing from previous hydro developments.

SECTION 35 CONSULTATION PROCESS CONCERNING WUSKWATIM

As part of the development of the Wuskwatim project, NCN has been involved in consultation, concerning Section 35 of the Constitution, which protects treaties and Aboriginal rights. This process of consultation has been ongoing for the past year.

Representatives of Manitoba Water Stewardship, Manitoba Conservation, Manitoba Aboriginal and Northern Affairs and Fisheries and Oceans Canada (DFO) have gathered information and considered how community concerns about relevant



Beverly McDonald preparing food at Suwanee and Wuskwatim ceremonies



Aboriginal rights and treaties can be addressed before the governments consider issuing licences and permits for the Wuskwatim Generation Project. Their report is expected shortly.

Representatives from the Wuskwatim Environmental Management Team have also contributed to this essential part of the process in the development of the Wuskwatim project.

PROJECT DEVELOPMENT AGREEMENT NEGOTIATIONS ONGOING

In addition to the main body of the PDA, a number of supporting agreements, which are part of the PDA, have been negotiated. These include the:

- Limited Partnership Agreement
- Management Agreement
- Project Financing Agreement
- Construction Agreement
- Power Purchase Agreement
- Maintenance and Operations Agreement
- Interconnection and Operating Agreement
- Systems Operations and Dispatch Agreement
- Taskinigahp Power Corporation (TPC) Financing Agreement
- NCN Financing Agreement
- Adverse Effects Agreement
- NCN Deed of Assignment
- Trust Agreement



Councillor W. Elvis Thomas discusses the Wuskwatim project with Manitoba Hydro at Traditional Gathering



NCN Cree Singers Leader Darcy Spence and Youth Community Consultant Dawn Dumas

• Various technical agreements regarding acquiring partnership units

OTHER CONTRACT NEGOTIATIONS

NCN is also finalizing negotiations on a number of contracts with Manitoba Hydro regarding the construction of Wuskwatim, as outlined in the Summary of Understandings.

NCN can bid on and negotiate a number of contracts, without these contracts going out to tender.

The contracts include:

- Access road contract
- Security contract
- Catering contract



Future Development Team with the Eagle Vision film crew



- Camp clearing and maintenance contract
- Cross-cultural training contract
- Main camp sewer and water contract
- Transmission clearing contract The catering contract has already been awarded to a NCN joint venture with Sodexho, a major international catering company, which includes provision for catering job opportunities for NCN Members. This contract is dependent on a positive vote on the PDA by NCN Members.

Other contracts will provide for job opportunities in security, road construction and cross-cultural training. There will be more job opportunities during the busy summer construction season than in the winter.

THE BURNTWOOD NELSON AGREEMENT (BNA)

The BNA is a collective bargaining agreement that sets out the terms and conditions of employment and other related matters, which will cover the construction of Wuskwatim and other future Hydro projects that may be built during the term of the BNA, such as Keeyask or Conawapa, if and when they occur.

Hydro and its representatives on the Hydro Projects Management Association are still negotiating the terms and conditions of the BNA with the Allied Hydro Council, which represents the unions and their members.

NCN's Terry Linklater has been acting as our observer at the negotiating table and is working together with our advisors to monitor the negotiating process.



Consultants and NCN Members share information about the Wuskwatim Project

XCEL ENERGY ANNUAL GENERAL MEETING

Leaders and representatives of NCN attended U.S.-based power utility company, Xcel Energy's annual general meeting of shareholders in Minneapolis in May.

The purpose of attending the meeting is to ensure shareholders were aware that power sales from Manitoba Hydro would create opportunities for a brighter future for NCN and to give balance to the opinions expressed by opponents to the Wuskwatim Project.

Please contact the Future Development Office for more information about the Wuskwatim project or visit the NCN website - www.ncncree.com.



NCN Archeologist Charlene Spence





Dennis D. Linklater Office Manager



Annette Swanson Finance Comptroller



Darcy Linklater Jr. Finance Clerk



Monica Linklater Administrative Assistant

FUTURE DEVELOPMENT TEAM

NCN Council Portfolio Holder Councillor W. Elvis Thomas

Management and Administration Marcel Moody, Future Development Co-Manager

Norman Linklater, Future Development Co-Manager

Dennis D. Linklater, Office Manager

Violet Turner, Future Development Recording Secretary

Annette Swanson, Finance Comptroller

Darcy Linklater Jr., Finance Clerk

Monica Linklater, *Administrative Assistant*



Kevin Hart Council Executive Assistant



Mark Linklater Resource Liaison Worker





Jimmy D. Spence Translator

Waylon Spence Youth Representative





Conrad Moore Community Consultant

Donna Moore-Linklater Community Consultant



Charlie Joe Hart Community Consultant







Earl Hart Community Consultant





Crystal Wood Communications Liaison



Rodney Spence

Community

Consultant



Joe Moose Community Consultant



Charlie James Hart Community Consultant

Community Consultants

Kevin Hart, Council Executive Assistant Mark Linklater, Resource Liaison Worker Jimmy D. Spence, Translator Waylon Spence, Youth Representative Crystal Wood, Communications Liaison Roberta Dysart, SIL Consultant Val Dysart, SIL Consultant Charlie James Hart Charlie Joe Hart Earl Hart Terry Linklater Conrad Moore Donna Moore-Linklater Joe Moose Rodney Spence Henry Wood

Youth Community Consultants

- Dawn Dumas Loretta Francois Roseann Hartie Craig Linklater Natalie Linklater Corey Spence Jerry Spence Tara Spence James Warren
- Eileen Dysart Muriel Hart Destiny Kobliski Gladys Linklater Shawna Linklater Crystal Spence Jordan Spence Christa Templeton Michelle Weber





Dawn Dumas Youth Community Consultant



Natalie Linklater Youth Community Consultant





Jordan Spence Youth Community Consultant



Tara Spence Youth Community Consultant



NFA INITIATIVES: GILBERT MCDONALD MEMORIAL ARENA

OFFICE OF the Arena Director

Message from the Arena Director

The Gilbert McDonald Arena and Duncan Wood Memorial Hall have been used extensively over the year in review, fulfilling a goal of having yearround use of the facilities, established when I was first appointed to the position of manager.

Over the past year, the Arena has had some challenges to overcome, particularly after the Junior Hockey B Club was disbanded. We are now working on a proposal to hopefully set up a senior men's hockey league in Nelson House and we are also working with the Nelson House Minor Hockey Association to host a number of exhibition games at the Arena.

The Arena has hosted many community events and festivals, such as the Winter Festival and we continue to welcome such uses.

The Duncan Wood Memorial Hall is also busy year round, following the addition of a new gymnasium floor, which is primarily used by the N.N.O.C. high school as its gym. The new facility has also been popular with other youth groups, who are using it for recreation and sporting events, such as badminton and basketball.

With the increased activity, we are now planning to put the canteen up for public tender. In the past, the canteen has been used by community organizations for fund raising activities, but that use has caused some gaps in service, due to a shortage of volunteers and interest. Once leased, the canteen will be able to make use of its fully equipped kitchen to offer a range of food and refreshments to patrons. There is always a demand for food and refreshments during tournaments and events.

Over the past year, there hasn't been any turnover in staff. Everyone has worked hard to improve the condition of the facilities. However, maintenance of the Arena remains a priority, as it is over ten years old. The goal remains to properly maintain, operate and



Jim Moore Arena Director

safeguard the Arena. The Arena has received a good cleaning and we have made significant progress in upgrading the electrical system over the past year.

The Arena and Hall are excellent public facilities and we invite individuals and organizations to meet with us to discuss areas where we can accommodate your programs and events.

NFA Initiatives: Gilbert McDonald Memorial Arena





Arena Staff



Ken J. Brightnose Assistant Manager

FUNDING AGENCIES

Nisichawayasihk Cree Nation Manitoba Hydro

BOARD OF DIRECTORS Norman Linklater Marcel Moody Jeff Hunter (alternate) Jacquie Dram (Manitoba Hydro) Rick McIvor (Manitoba Hydro) Tim Kirkham (alternate Manitoba Hydro)

ARENA MANAGER Jim Moore

ASSISTANT MANAGER Ken J. Brightnose

STAFF

Ovide Moore (Operator) Roy Spence (Operator) Al Francois (Maintenance) Maurice Brightnose (Maintenance) Louis Wood (Maintenance Cecil Hart (Security)



NFA INITIATIVES: NISICHAWAYASIHK TRUST

NISICHAWAYASIHK Trust Office



Joyce Yetman Acting Director

Message from the Acting Director

Message from the Acting Director Joyce Yetman, Acting Trust Director The Trust Office 2004 fiscal year in review was a very motivating, productive and fun-filled year for management and staff, as we implemented change within our organization. As a group, management and staff had the opportunity to contribute in the following:

- 1. Developing an organizational strategic plan
- 2. Developing and implementing work-plans
- 3. Participating in the development NCN of policies
- 4. Developing Community Approval Process Funding policy and guidelines.

Strategic planning has brought a lot of change and challenges to our organization. It gave us the opportunity to reflect on program successes, identify the challenges that confront each program and the Trust inclusively, and the steps required to make the challenges become successes. Subsequently, it lead us back to our key purpose, which is to continue to work effectively and efficiently in administering and implementing programs funded under the Nisichawayasihk Trust, as well as to ensure the provisions of the Implementation Agreement are properly fulfilled.

In compliance with the Trust Indenture, the annual Narrative Report & Audited Financial Statements have been completed and distributed to the required resources and are available for distribution to the community. Furthermore the Community Approval Process was carried out in accordance to Article 3.5 & 8, with the Community Approval Process Allocation for 2004.

NFA Initiatives: Nisichawayasihk Trust



VISION: NISICHAWAYASIHK TRUST INVESTMENT FOR SUCCESS.

MISSION: NFA TRUST, A STEP TOWARDS SELF-SUFFICIENCY

| 2004 COMMUNITY APPROVAL PROCESS Allocation | AMOUNT FUNDED |
|---|-------------------|
| Administration | \$400,000 |
| Professional Services | 93 |
| Community Approval Process | 23,000 |
| Claims Account | 5,000 |
| Corporate Trustee | 303,000 |
| Nelson House Trustees | 17,400 |
| Personal Care Home (O & M) | 200,000 |
| Community Development Plan | 35,000 |
| NCN Achimowin Radio & TV Program | 90,000 |
| NCN Recycling Program | 30,000 |
| Nelson House Business Development | 180,000 |
| Housing Development | 500,000 |
| Justice Committee | 30,000 |
| Police Service | 280,000 |
| Country Foods Program | 200,000 |
| Fisherman Association | 167,607 |
| Resource Management | 80,000 |
| Trappers Association | 100,000 |
| NCN Emergency Services | 185,000 |
| Breakfast Program | 50,000 |
| Elders Traditional Program Rediscoveries Of Families | 100,000 |
| | 100,000 |
| Martial Arts Program Junior B Hockey Club | 20,000 125,000 |
| Minor Hockey | 125,000 |
| Recreation Programming | 300,000 |
| Spirit Of Nations Powwow | 25,000 |
| Summer Adventure Camp | 75,000 |
| Youth Initiative Program | 150,000 |
| Elders Subsidy Program | 67,1000 |
| PCH Wheelchair Bus | 25,000 |
| Total CAP Budget | \$3,988,200 |



Nora Thomas *Finance Comptroller*



Candace Hart Finance Clerk



Joan Hart Administrative Assistant



Jemima Moore Trust Office Janitor



CLAIMS Program

he intent of the Claims Program is to compensate individual or group members of NCN for the damages caused by the Churchill River Diversion Project, as ratified through the 1996 Nelson House NFA Implementation Agreement. Additionally, Manitoba Hydro remains responsible for certain types of claims such as personal injury or death, illness caused by mercury contamination or manmade poisonous chemicals created by the CRD.

During the year 2004, in addition to the ongoing claims, we had 10 claims in total - four domestic fishing claims and the rest dealing with outboard motor impact-related events, for a total of \$10,681.70.



Ron Spence Claims Officer & Resource and Land-use Coordinator

NFA Initiatives: Nisichawayasihk Trust



COUNTRY FOODS Program

he program consists of a manager, field technician and four seasonal workers, who provide all services and the operations and maintenance of the program, both at the Distribution Centre and the Leftrook Lake facilities. The seasonal workers do all the manual labour in both facilities, providing such services as cleaning, smoking, dressing, weighing and handling all wild foods at the centre. The program operates year round.

The gathering and distribution of the Country Foods is based on the species the season provides. The variety of species depends on the daily/weekly and seasonal operation and implementation of the programs. During the spring season there are a variety of activities in the gathering of wild foods, such as goose and duck. In the winter, caribou is hunted farther north. Wild berries are gathered in the summer months. The fall is extremely busy, when wild foods and waterfowl are plentiful. Moose hunts also provide an ample supply of wild food for the centre.

The program provides transportation costs and equipment supplies to the individuals and groups for these wild food gatherings. In return, they donate the wild foods to the centre. All wild foods provided to the program are cleaned, dressed, weighted and



Country Foods Staff



Doug Hart Interim Country Foods Manager

stored at the Distribution Centre. The centre provides all the equipment for cleaning/weighing and storage for wild meats, as the centre has its own cutting equipment, meat grinder, sausage maker and refrigeration units.

The program also provides other services to the community, such as the use of a smokehouse at the centre and the Leftrook facilities, where individuals, families, special interest groups and students can enjoy and learn the traditional lifestyle of the Cree.



| | W | ATER FOWL DISTR | IBUTION | | | | | | |
|----------------------------|----------|-----------------|----------|--------------|--|--|--|--|--|
| (Whole, fillet, or smoked) | | | | | | | | | |
| Pounds (lbs) | | | | | | | | | |
| Area | White | Jack | Pickerel | Sucker Heads | | | | | |
| Foot Print River | 1,028 | 71.2 | 4.1 | 66.4 | | | | | |
| Foot Print Lake | 258 | 34 | 2.1 | 5.1 | | | | | |
| Baldock Lake | 4.10 | 4.1 | | | | | | | |
| Leftrook Lake | 2,634 | 166 | 464 | | | | | | |
| Wapisu Lake | 115 | 4.2 | 13 | | | | | | |
| Osik Lake | 60 | | | | | | | | |
| Rat River | 170 | 42 | | 3 | | | | | |
| Lil Puc | 507 | | | | | | | | |
| Suwannee River | 33 | 77.3 | 25 | 9 | | | | | |
| Nelson House | 78 | 23.3 | 24 | | | | | | |
| Granville Lake | 811 | | | | | | | | |
| Southern Indian Lake | | | | 11.5 | | | | | |
| Totals | 5,698.10 | 422.10 | 532.2 | 95 | | | | | |

| WILD FOOD DISTRIBUTION | | | | | | | | | | |
|------------------------|--------------|--------|--------|------|---------|--|--|--|--|--|
| | Pounds (lbs) | | | | | | | | | |
| Area | Moose | Beaver | Rabbit | Lynx | Caribou | | | | | |
| Foot Print Lake | 4.2 | 140.4 | 19.6 | 4 | | | | | | |
| Leftrook Lake | 839 | 33.7 | 30 | | 138 | | | | | |
| Foot Print River | | 49 | | | 24.6 | | | | | |
| Baldock | 301.5 | | | | | | | | | |
| Southern Indian Lake | | | | | 916.4 | | | | | |
| Suwannee Lake | | 34 | | | | | | | | |
| Totals | 1,144.7 | 257.1 | 49.6 | 4 | 1079 | | | | | |



ELDERS TRADITIONAL Program

he Elders Traditional Program offers a unique connection between the Elders and the students of the O.K. School. It gives the Elders an opportunity share their knowledge and wisdom with the community. The Elders employed by the program are very thankful that they are part of the Trust organization, as they say they would have little or no chance of socializing with their peers without the opportunities offered by the program.

The program depends on available local resources and skills the Elders are willing share in accomplishing the program goals. Cultural activities are



Grannies & Grandpas Program, Grannies left to right: Nancy Swanson, Lillian Hunter, Dorothy Linklater and Corrine Hart

matched to the season, such as hunting expeditions, berry harvesting arts and crafts in the fall. In the winter there is fishing, trapping, preparation of pelts, outdoors survival skills, snowshoe making and teachings of the Cree language. In the spring there is duck/goose harvesting, tanning of hides and general outdoor activities.

The Grannies & Grandpas program has been busy making arts & crafts such as moccasins, gauntlets, slippers, snowshoes and other traditional handicrafts throughout the year and now has stockpiled some of the finest handicrafts available for sale to tourists and the global market.



Grannies & Grandpas Program, Grandpas left to right: Joseph Flett (helper), Jack Moore (grandpa), Dennis Spence (supervisor), Rudy Linklater (helper) and Horace McDonald (grandpa)



Morley Moore Trust Compliance Officer (Claims & Elders Traditional Program)



Dennis Spence Grannies & Grandpas Supervisor



FISHERMAN'S Association

he Nelson House Fisherman's Association consists of a resource coordinator, manager, six board members, plant manager, who also does the running, and a packer.

In May, we had elections for a new board - two were existing members and four were new.

We are in the process of getting the NHFA to be an agent for the Freshwater Fish Marketing Corporation (FFMC). We are currently receiving .18 cents/kg as contract packers, but as an agency we would be receiving .36 cents/kg.

In order to become an agent we have to design a work plan that would include the following:

- 1. New Agency Fact Sheet
- 2. Pro forma Operating Statement
- 3. Balance Sheet
- 4. Seasonal Cash Flow Projection
- 5. Agent Administrative Fees

Agents for the FFMC grade, pack, purchase and ship fish under contract for the Corporation all across central Canada. We would also be responsible for shipping an accurately graded, high quality product to Winnipeg. On the administrative side of the business, we would provide full payroll services for fishers and track fish production for provincial fisheries management authorities.

Program management and administration remains the same for the funds held in Trust allocated during annual budgeting and management planning. Management payroll, subsidy, equipment inventory and distribution, and fishers mobility (truck, gas and operation) remain.

OPERATING PERIODS

The NHFA commercial harvest runs through two main seasons per year. The spring harvest runs 5 - 9 weeks, from June 1 – mid-July, with the fall harvest in operation for 8 - 9 weeks, beginning late-August, ending October 20, depending on weather conditions.

Depending on how many fishers are interested, we will try to run a winter



Roslyn Moore Fisherman Program Manager and Trappers Program Manager

fishery. Because of equipment costs, we cannot run a plant with just a few fishers.

FIELD OPERATIONS

Traditionally, the fishers require assistance in getting started. Boat, equipment, men and supplies are transported to field locations. A runner provides this service in an NHFAowned truck. The fishers pay for the expenses. The runner will continue to deliver supplies and pickup fish for the packing plant.

PRODUCTION

Production varies from lake-to-lake and species-to-species. The main species is Walleye (Pickerel) at 5.00/kg. Whitefish at 1.91/kg (standard or export), or \$2.00/kg (other or cutter) pending classification, and Northern Pike at .86/Kg. Production factors include

NFA Initiatives: Nisichawayasihk Trust





Fisherman Morris Bird

Ice Fishing Derby

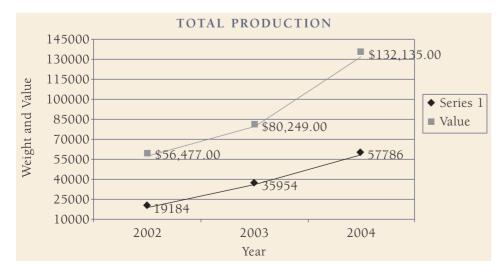
high amounts of mercury levels and debris found on the CRD, and the high cost of transportation to and from inland lakes.

This year we had a harvest level of 57,786 kilograms. Spring harvest at 20,910 kilograms valued at \$45,033 and this fall harvest showing 36,876 kilograms at \$87,102 having a total value of \$132,135 for the year 2004.

Production levels continue to increase each year. Though challenges exist, achievements are present.

MEETINGS/WORKSHOPS

The NHFA Board, management and resource coordinator have regular meetings with fishers. Most of these meetings are focused on how to improve the fishery. The Department of Conservation and the Fisheries Manager attended one of our meetings to discuss their findings during the regular patrols after the fishing season was over. The fishers had an opportunity to ask general questions and to address concerns to conservation.



A workshop will be held for the Board regarding roles and responsibilities, in the near future.

PLANS FOR 2005

- To provide viable employment opportunity to NCN Members through the fishing industry.
- To mitigate and subsidize NCN fishers as compensation from the 1996 NFA Implementation Agreement.
- To encourage members to achieve an income through traditional and sustainable practices.
- To assist in expanding in the international and global economy.
- To continue using our renewable resources through traditional and sustainable practices.
- For the NHFA to be more aware of the needs of the fishers.
- To establish terms of reference for Fisheries Board.
- To promote the fishing industry and to have more fishers licensed.



TRAPPERS Association

he Nelson House Trapper's Association is comprised of a Resource Coordinator, Manager and Local Fur Council who oversee the operation of the Program.

OPERATING PERIOD

The operation runs throughout the year. The active trapping season opens in early October and runs until late May of each year. There are approximately 150 trappers who utilize the Nelson House Resource Area.

ACCOMPLISHMENTS

In total, we have approximately 150 licensed trappers in the community. We recently subscribed to the Trappers Magazine for all trappers, so they can get information on upcoming activities or any new regulations concerning the trapping industry.

During February the Local Fur Council, Elders and some active trappers along with their families attended the annual meeting and convention in Thompson, Manitoba where they had various competitions and displays, as well as an opportunity to share knowledge with each other.

The Local Fur Council was involved in the fur display and promotion of the trapping industry during the Nickel Days festivities in Thompson.

In November, we had a trappers meeting/workshop. Representatives from the Department of Natural Resources were in attendance to make a presentation on enforcement regulations, humane trapping, First Nation Initiatives and general information on trapping. They also answered any questions the trappers had.

This meeting was a success, with a total of 39 trappers present. Door prizes were given, which consisted of snares, traps and knives that were donated by the Nelson House Trappers Association. Corky Peterson, President of Manitoba Trappers Association and certified instructor, instructed a Mandatory Trapping Course. A total of 70 students of the N.N.O.C. High School and O.K. School as well as some community members were involved in taking the exam. The course is designed for first time trappers wanting licenses to trap. The exam consisted of 100 questions with all participants receiving a certificate. Mr. Peterson will be returning in January 2005 to hold a workshop with other trappers, as well as to instruct the Mandatory Trapping Course for members of the community.

A total of \$500,000 of funds was distributed to a total of 311 trappers, who attended the two-day Annual Fur Auction in Thompson.

In December, the resource coordinator and the manager attended a fur-grading workshop at the North American Fur Auctions (NAFA) in Winnipeg. The purpose of the workshop was to offer NCN trappers an alternate buyer of furs, where they will receive top dollar for their products. The trapping program will provide local trappers with an advance, which will be reimbursed by NAFA. The furs are then held till the big auctions take place.

NFA Initiatives: Nisichawayasihk Trust



The start-up program continues to be a success for trappers/youth during initial, primary and spring seasons. The maximum amount per trapper is \$400 per year, but during one of our meetings it was thought that trappers that travel farther should receive \$600 a year, due to the high cost of fuel.

An open loans account depends on the previous year's fur production and account balance. Payments toward start-up by trappers are made either directly or deducted from subsidy payments.

Equipment plays a major role in trapping. Equipment vouchers of \$150 are issued to trappers in order to purchase from the Trapper's Association's inventory of an assortment of traps, snares, knives, toboggans, chisels, etc.

A snowmobile was also purchased for the program to assist the trappers in breaking trails, transportation and for any emergencies that may arise.

The Trapping Program also has a truck that was cost shared by the Trust

Office. It is used to haul trappers, equipment and supplies from a central designated area, and to transport gear and equipment for the trappers at the start and end of the season.

PLANS FOR NEXT YEAR

- To mitigate and subsidize NCN trappers as a way to compensate for the adverse affects of the 1996 NFA Implementation Agreement.
- To establish terms of reference for Local Fur Council.
- To offer NCN an alternate buyer on furs other than the Northern Store.
- To keep updated on standards and changes in the trapping industry for NCN.
- To expand the local economy internationally and globally.
- To continue using our renewable resources, such as wild fur species, through traditional and cultural practices.
- To establish a fur buying market.
- Promote the trapping industry by having more trappers licensed.
- Educate youth on trapping standards.



Lynette Moore at the Youth-Adult Trapper's Event



George Howard tries his hand at the Youth-Adult Trapper's Event



RESOURCE Management Program



Bill Yetman Resource Management Coordinator

he Resource Management Program Coordinator has been extensively involved in the proposed Wuskwatim project, specifically the Environmental Impact Statement (EIS). There were numerous committees that the resource management coordinator sat on such as the Access Management Committee, the Regulatory Committee, the Alternatives Committee and the Department of Fisheries & Oceans (DFO) Committee.

The Resource Management Board has been involved with the renewal of the Churchill River Diversion Archaeological Program (CRDAP). We intend that the Heritage Resources Act and provincial policies established for the protection of heritage resources be applied to the Wuskwatim Project Archaeological Program Agreement in a manner that is consistent with customary law, beliefs, values and principles of the Nisichawayasihk Cree Nation, including ownership regarding human remains and artifacts.

Members of the Resource Management Board have been reviewing and applying Traditional Knowledge to the EnvPPs. The EnvPPs are environmental protection guidelines that supplement project design, construction and operating specifications to prevent or minimize adverse environmental effects arising from the construction and operation of the project. The EnvPPs are designated as "user friendly" documents for use as a reference document by field construction and operating personnel. EnvPPs prescribe practical responses to legislation, regulations, licenses, permits, standards, conditions, contracts,

agreements, designs and specifications for specific situations at specific work locations. They identify and describe environmental protection measures for sites of features of importance to Nisichawayasihk Cree Nation's customary law, beliefs, values and principles.

The Resource Management Board met in February in Thompson. A presentation was conducted by Tai Lui of the Water Stewardship Branch of Conservation. The focus of the presentation was to explain the process of issuing licences for the Wuskwatim Project. The Resource Management Board also dealt with permits with Falconbridge Ltd., a mining company that has made claims in the NCN Resource Management Area.

In conclusion, the Resource Management Program has donated monies to various causes that benefited the community of Nisichawayasihk Cree Nation and will continue to support various community initiatives.

NFA Initiatives: Nisichawayasihk Trust





Achimowin Technician Wally Linklater

NCN ACHIMOWIN Radio & TV Program

he NCN Achimowin Radio & TV Station program provides entertainment, news, current affairs and upcoming events to the community. It also provides informative talk shows on such topics as Medicine Lodge issues and Future Development, in regards to the Wuskwatim Project, etc. The TV station provides cable services, but delivery is limited to a few homes and businesses. There is still work in progress to establish a wireless cable system to the whole community in the near future.

The Radio and TV program had employed four full and part-time workers, which include the manager, technician, certified broadcaster and a broadcasting trainee.

There was also a student from the Academy of Broadcasting that did his practicum at the radio station. A summer student was also hired.

One of the things that the radio station would like to see are more interest from NCN Members willing to pursue careers in the entertainment industry, whether in broadcasting or acting. There are currently very few Aboriginal people in the industry and it would be nice to see more NCN Members in this field, like Russell Bonner, who will be attending the Academy of Broadcasting in the fall of 2005. The radio station is willing to give him sufficient work hours for training.

The radio station has undergone an expansion to the building in order to access running water.

A conflicting issue had also come up in regards to programming. Some people wanted to listen to NCI instead of the local radio station, during a period when all we played during the day was the gospel program, due to unfortunate losses. To resolve this issue, the radio station obtained its own radio signal, rather than having both NCI and the local station on the same frequency. The radio station, with the help of a technician from NCI, established its own frequency apart from NCI. The local station is now on 98.1 FM and



Kevin Wood Manager

NCI is still on 96.9 FM. People can now switch between these two stations whenever they wish. The radio station will continue to provide services to the community into 2005.



Achimowin Announcer Russell Bonner



NCN CORPORATIONS: ATEC

ATEC Management

Message from the Executive Director

I am delighted to report on the activities of Atoskiwin Training and Employment Centre Inc. (ATEC) for the fiscal year ended March 31, 2005.

For the year under review, ATEC has offered a variety of training programs to Nisichawayasihk Cree Nation (NCN) Members in Winnipeg, South Indian Lake and Nelson House. These training programs fall under the following categories:

- Designated trades
- Non-designated trades
- Construction support
- Upgrading
- Life skills and
- Work experience.



ATEC Funding Signing Ceremony

ATEC is working in collaboration with a number of institutions to offer and certify its programs. Some of the institutions partnering with ATEC are the University College of the North, Red River College, Assinboine Community College, Winnipeg Technical College, the Academy of Learning and the University of Manitoba. ATEC is also working with the unions, members of the building industry, Apprenticeship Board, Manitoba Hydro, and Manitoba Advanced Education and Training to achieve its training objectives. It would be remiss if we did not acknowledge the invaluable support of the Nisichawayasihk Housing Authority



ATEC Sod-turning Ceremony



Ezra Bogle ATEC Executive Director

(NHA) and Nelson House Human Resourse Development Authority (HRDC). This organization is the main provider of work experience for NCN apprentices.

ATEC's primary focus continues to be on training and job initiatives for hydro-related projects, but is expanding the scope of its activities to other areas. Plans are already in place to offer Business Administration, Early Childhood Education, Healthcare Aide, Computer Software Applications, Pre-employment Basic Electrical



Training, Carpentry Level 1, Bachelor of Education and Arts programs in September 2005.

Construction of the \$8.1 million, ultramodern ATEC facility began in August 2004 and is expected to be complete this fall. Winnipeg-based Parkwest Projects Ltd. has been constructing the facility, which is architecturally designed by Winnipeg-based Gaboury, Prefontaine, & Perry Architects.

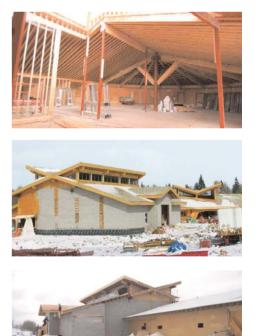
The facility will be approximately 28,000 square feet, which includes administrative section, classrooms, science lab, vocational block, dormitory, day care centre and an Internet café.

Once complete, the facility will employ approximately 20 full-time staff and is likely to create some spin-off support jobs in the wider community.

The construction of ATEC has already created jobs and job-training opportunities for NCN and SIL residents. There have been training opportunities in a number of areas including concrete, framing, welding, electrical, drywall and mechanical, such as h-vac and plumbing.

There have also been spin-off economic benefits to the community. For example, construction materials for ATEC are sourced from NCN's Meetah Building Supplies. NCN Housing also benefits from ATEC with wage subsidies and other assistance to hire apprentice trades people through ATEC's certified apprentice program. The ATEC training and employment initiatives are designed to build community capacity with people that are fully-trained and certified. This is consistent with NCN's vision to become a prosperous socioeconomic community.

ATEC's training programs started in 2003 and many people have successfully completed various levels of training in variety of trade areas. The training initiative has seen an increase in the number of NCN residents getting recognized and certified training in the areas of designated trades, nondesignated trades and construction support services. The main goal of this approach is to get NCN Members qualified to optimally benefit from employment opportunities arising from the proposed Wuskwatim construction project.



Construction of ATEC took place throughout the year



The ATEC Apprenticeship Program is primarily focused on offering carpentry, electrical, plumbing, welding and other trades associated with the construction of hydro projects.

As a means of professional development, ATEC staff is involved in seminars and workshops on an ongoing basis. This is helping to ensure delivery of the best possible services and outcomes for students.

ATEC will continue to work collaboratively with other organizations within the community to create a genuine community-driven education and training institution. As a part of its strategic objective, ATEC will both strengthen and widen the scope of community involvement by working with more community organizations as well as drawing on the experience of elders. The next academic year will see ATEC moving into longer term programming by beginning to operate as a Regional Center. Consequently, programs previously administered by NCN's Human Resource Development

Authority (HRDA) will now be administered by ATEC, but funded by HRDA, Nelson House Education Authority (NHEA), or other funders.

ATEC STAFF

Ezra Bogle leads a staff of six, including employment coordinator Alvin Yetman, financial controller Colleen Hunter, financial clerk Maryann Brightnose, South Indian Lake employment coordinator Wilbur Baker, database/retention support worker Veronica Buck and receptionist Ella Moose.



ATEC Staff



Alvin Yetman Employment Coordinator



Colleen Hunter Financial Controller



Ella Moose Receptionist



Veronica Buck Support Worker



Maryann Brightnose Financial Clerk



TRAINING CYCLE

- 1. Registration and enrollment
- 2. Career planning
- 3. Assessment & educational upgrading
- 4. Life skills
- 5. Technical training
- 6. Work experience.

TRAINING OFFERED FOR

- 2005 2006
- Carpentry (Levels 1-4)
- Life skills
- Educational upgrading
- Plumbing
- Electrical
- Welding
- Catering
- Heavy equipment operator
- Work experience.

GOALS

- 1. Take necessary steps to establish and maintain high standards of technical and vocational training
- 2. Facilitate and supervise the placement of trainees in work experience projects

- 3. Ensure effective retention support services
- Provide NCN and other northern Aboriginal communities with a highly-trained and competent workforce – short-term focus is Wuskwatim-related trades
- 5. Cooperate with other organizations and bodies in matters relating to trades, training and educational upgrading
- 6. Offer accredited/certified courses to all trainees registered with ATEC
- 7. Create an environment to nurture business principles and practices
- 8. Institute, review and maintain a system of assessments in relation to persons trained in the technical and vocational fields.

SERVICES PROVIDED

- 1. Life skills
- 2. Career planning & counselling
- 3. Development of Trainee Learning Plan
- 4. Educational upgrading
- 5. Training directly related to Manitoba Hydro jobs

- Training for business and technological careers (non-Hydro related)
- 7. Training and retention support
- 8. Coordination of work experience processes
- 9. Job referral.

FREQUENTLY ASKED QUESTIONS

1. Who can apply?

Residents of NCN who are interested in training for employment on the Wuskwatim project can apply for enrollment in ATEC.

2. What education level is needed for enrollment?

The education level will vary depending on the entry requirement for training in different programs. However, if there is uncertainty about an applicant's qualification; a CAAT test will be administered.

3. How long are the training programs for ATEC?

The duration varies from program to program.



- 4. How much do I have to pay for the Wuskwatim related training? There is no direct cost to the trainee. However, it is expected that the trainee will remain in training for the duration of the course, as this is preparation for lifetime employment.
- **5. Will I be paid as training allowance?** Yes, depending on your status. Persons who are EI-eligible will receive EI for the duration of the program. Others will be paid \$135 per week while in training.

6. What is a regional centre?

A regional centre is the communitybased education arm of the University College of the North (UCN), which has created a presence in many northern communities. This has allowed UCN to develop a range of programs and courses specifically designed to meet the needs of the north. Community-based education is continuously expanding and updating to meet the growing demands of northern communities. Accredited post-secondary courses as well as customized courses can be developed to meet the client's needs. Regional centers, through UCN, provide quality training and service to students.

7. Who will be able to apply for enrolment in the regional centre? Any resident of northern Manitoba can apply for enrollment in the ATEC regional centre. However to be accepted into a program, the applicant must meet the educational requirement for that program and will need to be sponsored.

FACTS ABOUT ATEC

- ATEC has a seven-step process to register and train students.
- ATEC is also a job referral agency for the proposed Wuskwatim projects and other major construction projects.

- ATEC registers people for jobs on the Wuskwatim project and offers career counseling and retention support services.
- ATEC's partners and funders include Manitoba Hydro, the Province of Manitoba, Indian and Northern Affairs Canada (INAC), Manitoba Advanced Education & Training, Western Economic Diversification Fund and Human Resources Skills Development Canada.
- ATEC is an active member of the Wuskwatim and Keeyask Training Consortium.
- ATEC is an incorporated body.

For more information about ATEC training and job opportunities visit http://www.ncncree.com/training.html or call (204) 484-2886.



| ATEC 2004-2005 TRAINING PROGRAMS (Overview of Completed Program Activity enaling March 31, 2005) ATEC 2004 - 2005 TRAINING OUTCOMES | | | | | | | | |
|--|---------|----|----|--------------|----|------------|--------------|--|
| Program | Started | | | Unsuccessful | | Terminated | % Successful | |
| Educational Upgrading (NCN) | 36 | 12 | 15 | | 9 | | | |
| Educational Upgrading (SIL) | 36 | 11 | 25 | | 9 | | | |
| Truck Drivers - Class 1 Beginner | 15 | 11 | 20 | 1 | | | 93% | |
| Truck Drivers - In-Cab | 11 | 8 | | 1* | 1 | 1 | 73% | |
| Carpentry Level 1 | 8 | 2 | | 1 | 2 | 3 | 25% | |
| Carpentry Level 2 | 2 | 1 | | 1 | 2 | 5 | 50% | |
| Carpentry Level 3 | 5 | 2 | | T | 2 | 1 | 40% | |
| Carpentry Level 4 | 8 | 4 | 4 | | 2 | 1 | 50% | |
| Electrical Level 1 | 5 | 3 | , | 1 | 1 | | 60% | |
| Electrical Level 2 | 1 | 1 | | Ť | Ŧ | | 100% | |
| Electrical Level 3 | 1 | 1 | 1 | | | | 100 10 | |
| Plumbing Level 2 | 1 | | 1 | 1 | | | | |
| Welding Level 3 | 1 | 1 | | - | | | 100% | |
| Catering | 1 | 1 | | | | | 100% | |
| Work Experience | | | | | | | | |
| Carpentry | 23 | | 23 | | | | | |
| Welding | 3 | 1 | 2 | | | | | |
| Labourers | 12 | 7 | | | | 5 | | |
| Clerical | 1 | 1 | | | | | | |
| Plumbers | 5 | | 5 | | | | | |
| Electrical | 8 | | 8 | | | | | |
| Rebar Worker | 1 | 1 | | | | | | |
| Truck & Transport Mechanic | 3 | | 3 | | | | | |
| Truck Drivers | 8 | 8 | | | | | | |
| Heavy Equipment Operator | 1 | 1 | | | | | | |
| Total for all completed programs | 196 | 79 | 86 | 6 | 15 | 10 | | |

ATEC 2004-2005 TRAINING PROGRAMS (Overview of Completed Program Activity ending March 31, 2005)

The total starts of 196 do not represent 196 distinct trainees, but rather training spots/seat. For example, one trainee may have access to various training programs such as Life Skills & Carpentry Level 1 & 2.



| ATEC 2004 -2005 TRAINING PROGRAMS | | | | | | | | |
|-----------------------------------|---|---|--|--|--|--|--|--|
| Date | Possible Seats | Training Location | | | | | | |
| | | | | | | | | |
| Aug 23-Oct 15 | 10 | КСС | | | | | | |
| Oct 25-Dec 17 | 9 | КСС | | | | | | |
| Jan 4- Feb 25 | 6 | КСС | | | | | | |
| Feb 28-Apr 22 | 8 | КСС | | | | | | |
| | | | | | | | | |
| Apr 12-June 18 | 7 | КСС | | | | | | |
| Jan 31- Apr 8 | 5 | RRC | | | | | | |
| | | | | | | | | |
| Sept 7 – Nov 12 | 6 | КСС | | | | | | |
| Jan 4 – Mar 4 | 4 | RRC | | | | | | |
| Sept 7 – Oct 1 | 2 | RRC | | | | | | |
| | | | | | | | | |
| Jan 4 – Feb | 5 | ACC | | | | | | |
| Oct 25 – Dec 17 | 2 | ACC | | | | | | |
| Aug 3 – Oct 22 | 1 | ACC | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| May 3 - 7 | 15 | NCN | | | | | | |
| May 10-June 4, June 7- | 15 | WPG | | | | | | |
| July 2, July 5-July 30 | (3 groups of 5) | | | | | | | |
| | | | | | | | | |
| Jan- Mar 2005 | 15 | NCN | | | | | | |
| | Date Aug 23-Oct 15 Oct 25-Dec 17 Jan 4- Feb 25 Feb 28-Apr 22 Apr 12-June 18 Jan 31- Apr 8 Sept 7 – Nov 12 Jan 4 – Mar 4 Sept 7 – Oct 1 Jan 4 – Feb Oct 25 – Dec 17 Aug 3 – Oct 22 May 3 - 7 May 10-June 4, June 7- July 2, July 5-July 30 | Date Possible Seats Aug 23-Oct 15 10 Oct 25-Dec 17 9 Jan 4- Feb 25 6 Feb 28-Apr 22 8 Apr 12-June 18 7 Jan 31- Apr 8 5 Sept 7 - Nov 12 6 Jan 4 - Mar 4 4 Sept 7 - Oct 1 2 Jan 4 - Feb 5 Oct 25 - Dec 17 2 Jan 4 - Feb 5 Oct 25 - Dec 17 2 Aug 3 - Oct 22 1 May 3 - 7 15 May 10-June 4, June 7- 15 July 2, July 5-July 30 (3 groups of 5) | | | | | | |

Work experience placements will be found for all trainees.



| ATEC PROPOSED TRAINING PROGR | AMS FOR 2005 – 2006 |
|------------------------------|---------------------|
|------------------------------|---------------------|

| Trade | Intake | Date | Place | # of Weeks |
|------------------------------------|--------|-----------------------|--------------|------------|
| Life Skills | | | | |
| Labourers & Iron Workers | 20 | April 4 - April 15,05 | Nelson House | 2 Weeks |
| Carpentry & Electrical Apprentices | 20 | Âug 8 - Aug 19,05 | Nelson House | 2 Weeks |
| Plumbing & Truck & Transport | 7 | May 9 - May 20, 05 | Nelson House | 2 Weeks |
| Catering | 15 | May 23 – June 3, 05 | Nelson House | 2 Weeks |
| Technical Training | | | | |
| Carpentry Level 1 | 12 | Aug 22 - Oct 14, 05 | UCN Thompson | 8 Weeks |
| Carpentry Level 2 | 8 | Oct 17 - Dec 9, 05 | UCN Thompson | 8 Weeks |
| Carpentry Level 3 | 5 | Jan 2 - Feb 24, 05 | UCN Thompson | 8 Weeks |
| Carpentry Level 4 | 5 | Feb 27 - Apr 21,05 | UCN Thompson | 8 Weeks |
| Electrical Level 1 | 8 | Aug 29 - Nov 4, 05 | UCN The Pas | 10 Weeks |
| Electrical Level 2 | 6 | Aug 29 - Oct 21, 05 | UCN The Pas | 10 Weeks |
| | | Nov 7 - Jan 13, 05 | UCN The Pas | 10 Weeks |
| Electrical Level 3 | 5 | Aug 29 - Oct 21, 05 | UCN The Pas | 10 Weeks |
| Electrical Level 4 | 5 | Aug 29 - Nov 4, 05 | UCN The Pas | 10 Weeks |
| Plunbing Level 1 | 3 | Sept 5 - Nov 11, 05 | RRC Winnipeg | 10 Weeks |
| Plumbing Level 2 | 3 | Jan 2 - Mar 10, 05 | RRC Winnipeg | 10 Weeks |
| Welding Level 3 | 2 | Aug 29 - Oct 21, 05 | ACC Brandon | 8 Weeks |
| Iron Work Level 1 | 4 | Oct 31 - Dec 23, 05 | RRC Winnipeg | 8 Weeks |
| Iron Work Level 2 | 4 | Feb 27 - April 21, 05 | RRC Winnipeg | 8 Weeks |
| Iron Worker Level 3 | 4 | Jan 2 - Feb 24, 06 | RRC Winnipeg | 8 Weeks |
| Truck & Transport Level 1 | 3 | Aug 29 - Oct 21, 05 | RRC Winnipeg | 8 Weeks |
| Truck & Transport Level 2 | 2 | Oct 23 - Dec 15,05 | RRC Winnipeg | 8 Weeks |
| Labourers | 16 | May 24 – JUNE 29, 05 | Nelson House | 6 Weeks |
| Catering | 15 | June 6 - July 15, 05 | Nelson House | 6 Weeks |
| Work Experience | | | | |
| Carpentry | 18 | Work Experience | Nelson House | 6 Months |
| Electrical | 8 | Work Experience | Nelson House | 6 Months |
| Plumbing | 6 | Work Experience | Nelson House | 6 Months |
| Welding | 2 | Work Experience | Nelson House | 6 Months |
| Labourer | 16 | Work Experience | Nelson House | 6 Months |
| Heavy Equipment | 12 | Work Experience | Nelson House | 16 Weeks |
| Iron work | 4 | Work Experience | Nelson House | 13 Weeks |
| Catering | 15 | Work Experience | Nelson House | 13 Weeks |
| | 4 | Work Experience | Nelson House | 6 Months |



Summary of ATEC Success and Challenges

In the past year, ATEC has continued to provide quality-training opportunities to residents of Nelson House and South Indian Lake. Through a suitable combination of technical training and practical work experience, residents of these communities are striving to become adequately prepared to meet the job requirements for the proposed Wuskwatim Project.

KEY SUCCESSES AND ACCOMPLISHMENTS

- From April 2004 to April 2005 training opportunities at various levels have been accessed by Nelson House and South Indian Lake residents.
- Trainees in designated trades have received valuable work experience in their chosen occupation both in and outside of Nelson House. This experience helps them to accumulate practical hours

toward the next level in their technical training.

- One of four ATEC-trained journeymen is currently being considered for an assistant instructor position in the upcoming Construction Labourers course.
- 4. There is on-going assessment of individuals interested in pursuing ATEC registration. The Canadian Adult Assessment Test (CAAT) has proven invaluable in determining or verifying trainee's respective education levels.
- Coordination and collaboration between ATEC and the Northern Apprenticeship Counsellor, and Apprenticeship Board itself, is close and effective.
- 6. An effective retention support program has been put in place.
- ATEC was able to relocate from the NCN Band Office into an office trailer adjacent to the ATEC construction site.

- Construction of the ATEC has gone as planned and the staff and trainees look forward to occupying their new accommodations.
- 9. ATEC staff and trainees actively and enthusiastically participate in a number of community meetings across the province in order to highlight training activities and opportunities.
- 10. The ATEC database administrator and one other staff were exposed to the Contact IV database system.
- 11. Two ATEC staff members received training in Prior Learning Assessment Recognition. This will help with the placement of trainees into appropriate programs.

CHALLENGES

Despite the accomplishments listed, there have been challenges along the way. ATEC and its staff have demonstrated a proven ability to adapt and thrive when faced with these challenges. These include:



- The unwillingness of trainees to stay in their respective training programs for the entire duration.
- Difficulties arising from the unwillingness on the part of some trainees to move out of the community in order to access work experience opportunities. The stress and strain of coping with new situations away from friends and family has been a substantial hurdle.
- 3. The absence of a training facility has created some difficulties. Throughout the year this impacted on both the number of individuals that could be trained, and also the training programs that could effectively be administered. ATEC staff and trainees look forward to moving into their new facility.
- 4. Unhealthy lifestyle practices. In some instances trainees have engaged in lifestyle practices that have adversely impacted their ability to succeed in training programs. It is absolutely crucial

that a mechanism be in place to address issues of this sort.

- 5. Failure on the part of some trainees to display acceptable work attitude.
- Difficulties in finding adequate commercial-type, on-the-job placements for trainees. Practical work experience is a vital component of the ATEC programs and trainees must be provided with these opportunities.
- 7. Suitable accommodations for outof-town trainees and instructors.



NCN CORPORATIONS: Nelson House Education Authority

OFFICE OF THE NHEA

Message from the Director of Education

This Year in Review report offers us the opportunity to reflect on the successes enjoyed over the past year and to identify the challenges that continue to confront the Nelson House Education Authority.

The successes and/or failures of the educational system are reflective of the team process. Parents are very much part of the team and make a valuable contribution, so please take the time in the upcoming year to get involved in your child/student's education.

TEAMWORK AN ESSENTIAL PART OF EDUCATION

Successful students do not achieve their accomplishments on their own. They succeed because they have outstanding teachers, encouraging parents, and a supportive community. With these tools, students can do the best they can with the skills they have. Similarly, our educational system will only be as successful as each of us is enthusiastic and committed in the respective roles we play. Success will be in direct proportion to the commitment to community education that is given by students, the community, parents and education and community leaders.

Only when all these forces come together, will our educational system become a provincial leader in First Nations education.

COLLECTION OF DATA KEY TO SUCCESS

The Education Authority is confident that as we continue to work together as a team and build new avenues to collect the type of data, outlined in this report, our educational system will quickly emerge as a leader of measurable school success. At the same time, we are cognizant of the many challenges that remain.

On a regular basis, the director, principals and teachers assess how the organization is doing and share this information with teaching professionals, students, parents and Board of Trustees so that the system can evaluate its strengths and weaknesses in given areas. The information gathered



Matthias White Director of Education

includes statistics such as individual classroom attendance at the elementary school, subject attendance at the high school, numbers of students registered versus number of students retained (especially in the high school), credits earned in a semester versus credits earned in a previous semester etc.

Many of these statistics are included in this report and indicate an overall improvement in what we are hoping to achieve.

We know successful teachers are teachers who are enthusiastic and positive with their students. To be successful, our classrooms, like our organization, need to be positive, exciting places to work and learn. While this report acknowledges our

NCN Corporations Nelson House Education Authority



shortcomings, and evaluates our performance, it also celebrates our successes.

MEASURABLE RESULTS

These successes include increasing enrolment to some 250 students, from about 15 to 20 students, five years ago. The number of high school credits earned by students has also risen to over 500 credits, 10 times more than some 50 credits earned five years. More than 1,600 credits have been earned since our new high school was established in 2001.

Over the past two years, perfect attendance at the elementary school has doubled to 36 students. The number of students who have attended 95 percent of the time has also increased substantially to 136 students, from 80 students the year earlier.

The five-year review of the Nelson House educational system is the Education Authority's "Report Card". Over the next three months the Authority will be evaluating progress that has been made in the five key areas identified for improvement in the system, as detailed in the following report of Marcel Moody, the Chair of the NHEA. Based on sessions with the staff and community, the Board will evaluate its Report Card and provide direction for new priorities over the next five years.

FOCUS OF YEAR IN REVIEW REPORT

In addition to the report from the Chair, this report details the achievements of the departments within the Nelson House Education Authority, which include the Nisichawayasihk Neyo Ohtinwak Collegiate (N.N.O.C.), Otetiskiwin Kiskinwamahtowekamik (O.K.) Elementary School and the Post-Secondary team.

Throughout this report we will also focus on initiatives undertaken to continue to encourage parental and community involvement in the educational process. It is imperative that our youth's education remains a community, as well as a school concern. From the time they are toddlers until they are ready to make decisions regarding future life directions, children and youth must be taught the importance of education. In efforts to involve the community in the education process, NHEA has also continued to focus on strategies to ensure that the language and culture of the community is respected and taught to children in our schools.

MEMBERS CHALLENGED TO TAKE ACTIVE ROLE

It is hoped you will find this annual report to be both informative and thought provoking. We want to share with all of you the excellent work being done by the Nelson House Education Authority, but we also want to challenge you as a community member to become actively involved in the on-going process that will help shape the future of the educational process in our community.



Paul Bonner Financial Comptroller

THE Alice Moore Centre

he highlight of the financial year ended March 31, 2005, was the budget surplus of \$30,727. The budget surplus was partly achieved by securing some additional funding and through costcutting measures. We will continue to seek additional funding sources and keep an eye on costs in order to keep within our budget for the current year.

We are also pleased to advise that the reported budget deficit of nearly \$800,000 for the 2003/04 year has been more than halved. We were able to reallocate some funds and greatly reduce the actual budget deficit to just \$385,000.



Alice Moore Centre



NELSON HOUSE School Board

Message from the Chair of the Nelson House School Board of Trustees

As your elected Chair of the Board of Trustees of the Nelson House Education Authority it gives me great pleasure to report to you on the status of our Education Authority.

Five years ago, the NHEA conducted a formal and extensive review of its entire educational system. With staff and community input, five key areas of focus were identified.

- 1. The high school
- 2. Drug and alcohol use by staff
- 3. Discipline
- 4. Cree Immersion
- 5. Parental involvement in schools.

We are now in the first stage of reviewing our achievements of the past five years. Over the next three months, Intergroup Consultants, the agency that completed the first five-year review, will chair sessions with Trustees and the Education Portfolio holder, with school staff and the wider community. When these sessions have been completed, the Trustees and Education Portfolio holder will meet to establish educational priorities for the next five-year period. Five-year reviews are extremely important as they provide trustees with an opportunity to step back from the day-to-day management of the educational system to acknowledge its accomplishments and identify and reestablish future goals and challenges. For example, five years ago, when our goals were being identified, the state of our high school was such that the Board considered closing the high school and sending students to Thompson for their education.

Because of community involvement and feedback, the Board was able to unequivocally identify **"An improved and vibrant high school program"** as its number one priority. Now five years later, the high school has succeeded beyond expectations. Talk now is not about closing the high school, but finding enough appropriate educational space so students and staff can be brought together to develop a still better sense of educational community and to provide better classrooms for instruction.



Marcel Moody Chair of the Nelson House School Board of Trustees

I have been honoured to be the Chair of the Nelson House Education Authority over the past five years. There is much to celebrate, there is much to look forward to over the next five years and there is much yet to be achieved by all us working together for the best interests of our children's education.



OTETISKIWIN KISKINWAMAHTOWEKAMIK School

tetiskiwin Kiskinwamahtowekamik has seen many improvements from last year. First and foremost are the improvements to our educational curriculum. The curriculum of every Manitoba school follows the curriculum established by the Manitoba Department of Education. While the delivery of every program tends to have supporting curriculum materials to help teachers deliver each subject area, such as language arts, no cohesive language arts program existed in our school until last year. Until then, teachers sought out their own supporting materials and usually photocopied what they required. This meant that there was no linear, logical curriculum to ensure all students mastered the required concepts as they moved from grade to grade.

To change this unsatisfactory learning environment, the school, in consultation with the Director of Education and finance personnel, allocated \$250,000 to new curriculum materials. A vice-principal, Dr. Ed Godsell, was employed to take responsibility for curriculum and special education services. Language Arts Coordinator, Murdock Cole, was also employed.

This infusion of money into new curriculum materials has resulted in a new language arts program called "Open Court" for kindergarten to Grade 3 and a new corrective reading program for Grades 4 – 8. The Open Court program was introduced in early 2005, while the Corrective Reading program began in August 2005.

In addition, to the new language arts curriculum, new mathematics programs were introduced for kindergarten to Grade 3. A corrective math program will be introduced in August 2005 for Grades 4 - 8.

CHALLENGE TO MEET PROVINCIAL STANDARDS

These programs are intended to bring our children up to provincial standards in the core areas of language arts and math. This will be a phenomenal feat,



Lloyd Chubb Principal

since our students may be as much as four or more years behind provincial standards by the time they complete Grade 8. We believe that with excellent teacher instruction and student attendance of 95 percent or better, this goal is achievable.

Student attendance remains a significant challenge in the O.K. School. Tables 1 and 2 highlight the noticeable drop in attendance from September to June. Most classes appear to have an attendance rate of over 85 percent at the beginning of the year, falling to around 60 percent by June.

NCN Corporations Nelson House Education Authority



| TABLE 1 | | | | | | | | | | | |
|---|-------|------|------|------|------|------|------|------|------|------|-----------|
| STUDENT ENROLLMENT AND ATTENDANCE NURSERY - GRADE 3 | | | | | | | | | | | |
| Grade | Sept. | Oct. | Nov. | Dec. | Jan. | Feb. | Mar. | Apr. | May | June | Class Avg |
| N-AM | 67.2 | 52.1 | 50.8 | 46.1 | 39.7 | 49.9 | 49.7 | 43.6 | 33.1 | 42.8 | 47.5 |
| N-PM | 76.3 | 76.9 | 76.7 | 75.1 | 66.8 | 73.9 | 71.6 | 62.8 | 66.3 | 72.0 | 71.84 |
| K-AM1 | 97.2 | 81.9 | 82.8 | 72.1 | 73.7 | 70.1 | 68.4 | 52.4 | 59.1 | 65.4 | 72.31 |
| K-AM2 | 88.4 | 74.9 | 70.1 | 59.3 | 59.5 | 54.3 | 50.3 | 38.5 | 46.3 | 54.5 | 59.61 |
| K-PM1 | 82.2 | 76.9 | 76.6 | 65.0 | 84.5 | 82.0 | 56.9 | 65.6 | 58.9 | 51.5 | 49.79 |
| K-PM2 | 71.3 | 59.4 | 56.9 | 49.4 | 52.9 | 56.2 | 37.8 | 31.9 | 39.4 | 42.7 | 49.79 |
| 1A | 84.0 | 79.4 | 81.5 | 49.4 | 60.7 | 65.9 | 60.1 | 64.9 | 48.0 | 51.1 | 67.56 |
| 1B | 89.8 | 88.1 | 87.9 | 80.7 | 74.4 | 88.9 | 81.1 | 64.9 | 63.4 | 69.5 | 78.87 |
| 1C | 84.8 | 78.7 | 67.9 | 61.1 | 57.9 | 65.2 | 60.3 | 42.5 | 47.6 | 45.3 | 61.13 |
| 1D | 85.0 | 88.5 | 91.2 | 75.6 | 67.1 | 73.9 | 79.1 | 71.1 | 63.1 | 60.4 | 75.50 |
| 2A | 93.3 | 88.1 | 83.1 | 80.7 | 76.8 | 83.9 | 84.7 | 70.6 | 68.2 | 67.9 | 75.84 |
| 2B | 84.3 | 89.7 | 88.1 | 79.1 | 75.2 | 73.9 | 77.5 | 70.7 | 67.9 | 60.0 | 76.64 |
| 2C | 87.4 | 85.0 | 81.5 | 75.6 | 78.0 | 78.1 | 78.2 | 73.4 | 65.6 | 57.1 | 75.99 |
| 3A | 93.0 | 90.8 | 97.3 | 56.7 | 95.5 | 77.1 | 86.6 | 84.6 | 79.3 | 69.5 | 83.06 |
| 3B | 91.2 | 93.2 | 86.5 | 86.8 | 83.1 | 84.9 | 78.6 | 75.3 | 72.3 | 71.7 | 82.36 |
| Overall Aver | rage | | | | | | | | | | 68.52 |



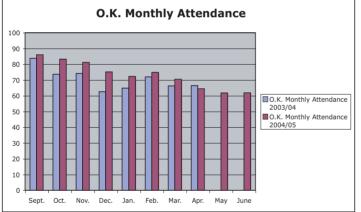
| TABLE 2 | | | | | | | | | | | |
|-------------|-------|--------|-------|------|--------|--------|---------|----------|---------|------|-----------|
| | STU | DENT E | NROLL | MENT | AND AT | TENDAN | NCE NUR | SERY - C | GRADE 4 | - 8 | |
| Grade | Sept. | Oct. | Nov. | Dec. | Jan. | Feb. | Mar. | Apr. | May | June | Class Avg |
| 4A | 87.6 | 89.8 | 88.0 | 86.1 | 86.2 | 77.5 | 75.5 | 70.8 | 57.1 | 49.2 | 76.78 |
| 4B | 91.5 | 96.5 | 95.4 | 96.5 | 91.3 | 93.6 | 92.7 | 85.9 | 73.2 | 69.5 | 88.61 |
| 4C | 87.2 | 97.8 | 96.9 | 91.0 | 77.1 | 87.1 | 88.3 | 82.5 | 89.1 | 82.5 | 87.95 |
| 4D | 94.6 | 89.7 | 91.0 | 85.1 | 82.4 | 91.8 | 87.8 | 77.8 | 70.9 | 55.5 | 82.66 |
| 5A | 90.1 | 95.6 | 93.3 | 85.7 | 91.3 | 91.4 | 80.2 | 81.6 | 73.7 | 73.5 | 85.64 |
| 5B | 86.9 | 83.0 | 78.9 | 74.2 | 75.4 | 78.6 | 64.7 | 47.8 | 55.7 | 39.0 | 68.42 |
| 5C | 84.1 | 86.9 | 85.7 | 78.6 | 73.1 | 73.7 | 75.2 | 51.7 | 57.0 | 44.0 | 71.00 |
| 5D | 88.6 | 86.1 | 85.8 | 97.1 | 70.9 | 85.8 | 71.9 | 70.6 | 67.3 | 57.3 | 78.14 |
| 6A | 83.7 | 73.8 | 60.1 | 60.8 | 52.5 | 69.9 | 55.7 | 60.2 | 56.8 | 38.8 | 61.23 |
| 6B | 90.4 | 84.4 | 84.1 | 93.6 | 73.6 | 78.4 | 86.3 | 71.1 | 70.5 | 70.2 | 80.26 |
| 7A | 91.0 | 84.5 | 90.5 | 77.2 | 81.0 | 73.4 | 66.9 | 83.4 | 82.1 | 81.3 | 81.13 |
| 7B | 78.1 | 90.4 | 74.0 | 60.8 | 70.1 | 63.7 | 79.0 | 54.0 | 88.0 | 34.8 | 69.29 |
| 8A | 76.2 | 64.5 | 65.8 | 72.3 | 58.6 | 72.9 | 80.2 | 89.8 | 85.7 | 95.9 | 76.19 |
| 8B | 86.0 | 81.9 | 68.5 | 72.1 | 59.5 | 61.0 | 55.6 | 51.5 | 92.0 | 90.0 | 71.81 |
| MAG1 | 92.9 | 90.2 | 86.5 | 91.3 | 61.5 | 69.0 | 79.7 | 74.8 | 73.9 | 70.1 | 79.00 |
| MAG3 | 81.1 | 81.2 | 82.6 | 77.5 | 65.3 | 65.7 | 40.1 | 48.2 | 34.2 | 37.0 | 61.29 |
| Overall Ave | rage | | | | | | | | | | 76.21 |

These attendance results appear to be consistent with the results from the previous year, as indicated in Figure 1. In 2003/04 the average monthly attendance was also over 80 percent at the beginning of the year and again there was a significant drop by the end of the academic year. In 2004/05, the O.K. School achieved an overall average attendance of 75 percent for those classes that reported attendance results. This suggests that between 25 and 30 percent of registered students do not attend on a regular basis.

NCN Corporations Nelson House Education Authority



FIGURE 1



ERRATIC ATTENDANCE A DETRIMENT TO LEARNING

This erratic pattern of attendance is creating a number of challenges for the elementary school and is very detrimental to the student's learning. A student who is regularly missing school is being deprived of the instructional time needed to facilitate his/her learning.

FUNDING ALSO IMPACTED

In addition, the high level of absenteeism makes it difficult to

maintain funding for both the regular students and those students with unique learning difficulties whose funding is dependent on their attendance in school. As noted in last year's report, the O.K. School continues

to urge all parents to be attentive to their child's attendance at school.

Other challenges the O.K. School is continuing to focus on include reducing the number of school closures, and in isolated instances, issues regarding teacher attendance. We are extremely optimistic about the 2005/06 school year. We believe student attendance will improve with parental support, combined with exciting classroom teaching and supportive curriculum materials.

STRONG PARENTAL Commitment required

Our goal in 2005/06 is to have your child exceed the normal one-year of learning in language arts and math by between 50 and 400 percent. This objective will be impossible without your strong committed support. **Help us help your child. Aim for perfect attendance for your child for** 2005/06.



Otetiskiwin Kiskinwamahtowekamik (O.K.) Elementary School



NISICHAWAYASIHK NEYO OHTINWAK Collegiate

As principal of an everchanging high school, I remain committed and honoured to serve the community and its students. Everyone in this school has learned and grown this year. Much has been accomplished and we all continue to dream of an even bigger and better high school in Nelson House one day soon.

One of the major highlights of the year was our presentation to the provincial Manitoba School Improvement Project, an organization that includes major provincial high schools focused on improving high school learning and educational outcomes. Our school is the only First Nation's school involved in the Manitoba School Improvement Project. This connection to Manitoba high schools offers staff an opportunity to compare our successes and challenges to other Manitoba high schools, as well as providing me with an opportunity to exchange ideas and information with other principals throughout Manitoba.

The Manitoba School Improvement

Project considers our progress over the past five years as phenomenal and our presentation was well received.

Another highlight of the year was the completion and opening of the Duncan Wood Gym in April 2005. This feat was accomplished as a result of a cooperative effort between Nisichawayasihk Cree Nation's Recreation Department and the Nelson House Education Authority, which contributed \$70,000 for the new gym floor.

We also established a Literacy Committee in April 2005 with the intention of offering a literacy program in September 2005. The committee consists of the Director of Education, principals, high school and elementary teachers and human resources personnel. **Anyone interested in volunteering for this important initiative is invited to contact me at N.N.O.C. (484-2602).** You do not need to be a teacher to become a literacy instructor. We will be arranging workshops to train volunteers in the Fall.

Our new Success Maker Lab is also up and running, with students already



Natalie Tays Principal

showing progress in math and reading.

Our Career Education program has had phenomenal success this year under the capable leadership of Mr. Rob Kostiuk, assisted by Mr. Eathel Carmichael. A total of 40 students participated in work placements in the community, with many of our students receiving exemplary evaluations from their placement supervisors. We acknowledge and thank the following organizations for assisting us in our Career Education program:

- The Northern
- Meetah Building Supplies



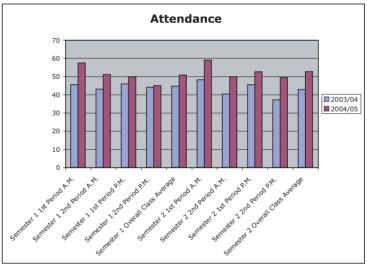
- NCN Personal Care Home
- Water Treatment
- Country Foods
- Head Start
- Nisichawayasihk Construction (formerly Forest Industries)
- Bus Garage
- Family Foods
- Our own N.N.O.C. high school.

N.N.O.C. believes it is very important to compare our successes from one year to another. To achieve this, objective data is collected each academic year in the areas of student attendance, student retention and the number of credits earned by students.

MEASURING RESULTS

The attendance results for the 2003 – 2004 and the 2004 – 2005 academic years are presented in Figure 2 and Tables 3 and 4 above. N.N.O.C. is pleased to note there is an average increase of over 10 percent in student attendance for both Semesters 1 and 2 in the 2004 – 2005 academic year compared with the year earlier. This higher attendance has resulted in a

FIGURE 2



ATTENDANCE 2003 - 2004 TABLE 3

| | First Period AM | Second Period AM | First Period PM | Second Period PM | Average |
|------------|--------------------|---------------------|--------------------|---------------------|---------|
| Semester 1 | 45.40 | 43.02 | 45.87 | 44.00 | 44.58 |
| Semester 2 | 48.14 | 40.26 | 45.45 | 37.04 | 42.72 |

ATTENDANCE 2004 - 2005 TABLE 4 First Period Second Period First Period Second Period Average РМ AM AM РМ Semester 1 57.32 51.0 49.7 44.9 50.73 58.9 49.7 49.3 Semester 2 52.5 52.6



noticeable improvement in the learning being achieved by students at N.N.O.C. and is providing the needed opportunity for even more students to achieve academic success in the high school.

Class drop out rates of registered students were down in the 2004/05 year over the year earlier as indicated in Figure 3. We are pleased to note a reduction in the number of classes dropped in Semester 1 to 48 percent in 2004/05 from 55 percent in 2003/04 and to 52 percent from 56 percent in Semester Two as indicated in Figure 4.

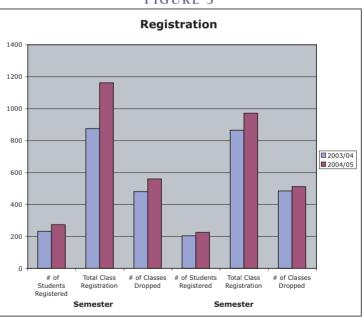


FIGURE 4

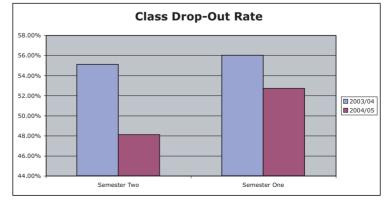
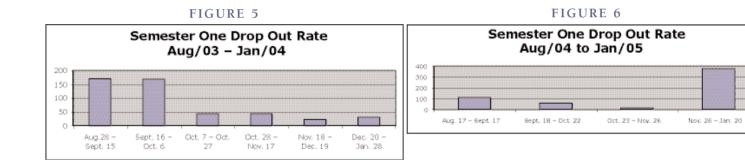


FIGURE 3

NCN Corporations Nelson House Education Authority







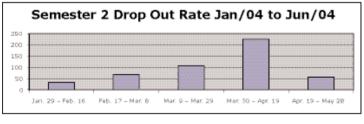
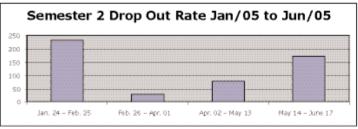


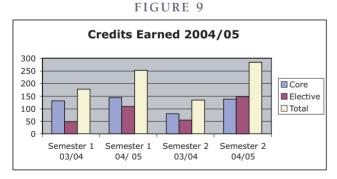
FIGURE 8



Timelines were established for each semester of the academic year and the drop out rate was calculated for each of these periods. Further evaluation of the data presented in Figures 5 through 8 is required to determine if there is any correlation between the drop out rate and the time of year.



While we are pleased with the overall results, students are still withdrawing from almost half of the classes they register for at the beginning of a semester. N.N.O.C. will continue to develop innovative approaches that will help to improve these results. These results are cause to be optimistic because they do suggest that more students are staying in school and undertaking to achieve academic success across a broader spectrum of courses, but is very important to seek out ways to improve these results.



In the report for the 2003/04 academic year, it was noted that there had been a significant increase in the number of credits earned by the students in the high school since it was established as a separate entity in 2001. Chair Marcel Moody has also made reference earlier in this report to the level of success achieved in this area during the 2004/05 academic year. Figure 9 and Table 5 outline the results for credits achieved by the high school students over the 2003/04 and 2004/05 academic years.

| TABLE 5 | | | | | | | |
|---------------|--------|-----------|----------|---------|--|--|--|
| CREDITS | EARNED | (SEMESTER | 1 AND 2) | 2004/05 | | | |
| | Jan/04 | Jan/05 | June/04 | June/05 | | | |
| Core | 130 | 143.0 | 79 | 137.0 | | | |
| Elective | 47 | 108.5 | 54 | 146.5 | | | |
| Total Credits | 177 | 251.5 | 133 | 283.5 | | | |

It can be seen in Table 5 that credits earned in Semester One rose to 251.5, from 177 in 2003/04 and to 283.5, from 251.5 in Semester Two. This resulted in an increase of 225 credits earned by students over the corresponding academic years. We are very excited about these results and expect that these numbers will continue to improve with the growing popularity of the high school program in the community. We look forward to being able to graduate many more students.



The successes enjoyed by N.N.O.C. have also created some unique challenges in addition to those mentioned earlier in this report. The acute need for a high school science lab and more classroom space continues. Science programs suffer, as do students, without our own lab and without being located in a single building, because communication and isolation of staff and students hinders the teaching and learning process.

Last but not least, it is the dream of myself, teachers, students and many parents that we try and build a new log-cabin-style high school. It is a dream right now but I know that "a dream comes before any goal is reached". I personally, do not want this dream to die – I want it to become a reality. Wish us all luck.



Nisichawayasihk Neyo Ohtinwak Collegiate



THE Post-secondary Team

Message from the Manager

The Post-secondary Team is pleased to report on some significant changes over the past year. As noted in prior reports, the biggest challenge to sustaining an exemplary post-secondary program continues to be the level of funding received from Indian and Northern Affairs Canada (INAC).

Despite continuing rising costs, there has been no significant increase in postsecondary funding since 1989. To address this challenge, the team has adopted measures to meet this increased demand for services with shrinking available resources. During the 2004/05 academic year the Education Authority created an inhouse database program designed to help collect and guide the decisionmaking process for post-secondary funding applications.

This database continues to evolve to meet the changing demands of the Postsecondary Committee, comprised of one School Board Trustee, the Headman, South Indian Lake, the South Indian Lake Human Resources Representative, the Nelson House Human Resources Manager, the ATEC Director, the Comptroller, two Post-Secondary Counsellors, the Post-Secondary Data Administrator and the Director of Education. The most significant changes to the data being reported to the committee reflect renewed attempts to budget the anticipated costs of funding a student against the limited monies received.

May 15 is the application deadline for students to apply for full postsecondary funding for the next academic year. The committee meets in June to review all applications and to decide which students will be funded. Funding applications are received from NCN Members across Canada and students are funded for post-secondary studies in almost all provinces.

The committee is presented with the expected cost of funding each prospective student for both the current fiscal year and costs for the following fiscal period. This includes tuition,



Bill Gamblin Manager

living allowance for the student and/or dependents, books, supplies and education-related travel.

As these students are approved, the database maintains a running record of the monies required to fund these students. At the same time, the committee reserves a portion of its budget to accommodate the administrative fees required to run the post-secondary program and, where possible, reserve a portion of its budget for funding of part-time students and the proposed establishment of a Transitional Year Program in Nelson House.

Applications are grouped into seven categories reflecting the order of priority in the decision-making process.



These are:

- Category 1 Continuing students
- Category 2 Grade 12 graduates
- Category 3 New mature
- Category 4 Upgrading students
- Category 5 Post graduate
- Category 6 Students returning after graduation
- Category 7 Students with incomplete programs.

The number of students funded from each of these categories is reflected in Figures 10 & 11. Figure 12 highlights the number of applications received against the number of students who are approved for funding. (Table 6 details the actual numbers for Figures 10 through 12.) It should be noted that of the 41 students listed as part-time, this included 15 students who were funded indirectly by the Education Authority as a sponsor for a Transition Year Program in Nelson House, administered through Human Resources.

FIGURE 10

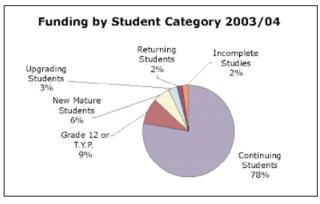
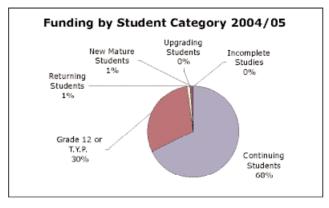
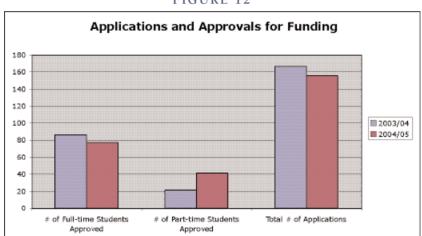


FIGURE 11





| TABLE 6 | | | | | |
|---------------------------|---------------------------------|---------------------------------|--|--|--|
| Category | 2003 - 2004 | 2004 - 2005 | | | |
| Continuing Students | 66 | 52 | | | |
| Grade 12 or T.Y.P. | 8 | 23 | | | |
| New Mature Students | 5 | 1 | | | |
| Upgrading Students | 3 | | | | |
| Post-Graduate Students | 0 | 0 | | | |
| Returning Students | 2 | 1 | | | |
| Incomplete Studies | 2 | 0 | | | |
| # of Students Approved | 86 – Full-time, 21 Part-time | 77 – Full-time, 41 Part-time | | | |
| # of Applications | 166 | 155 | | | |

FIGURE 12



Students receiving post-secondary funding from the NHEA have performed very well. The number of graduates and their respective institution areas are outlined in Tables 7 and 8.

| TABLE 7 | |
|-------------------------------|----|
| Graduates 2003 – 2004 | |
| Acadia University, N.S. | 1 |
| Assiniboine Community College | 3 |
| Brandon University | 1 |
| Grant MacEwan College, AB | 1 |
| Keewatin Community College | 8 |
| Red River College | 2 |
| University of Manitoba | 9 |
| University of Toronto, Ont. | 1 |
| University of Winnipeg | 1 |
| # of Graduates | 27 |

| TABLE 8 | |
|---|----|
| Graduates 2004 – 2005 | |
| Academy of Broadcasting | 2 |
| Articling (Law) | 1 |
| Fanshawe College | 1 |
| Federated Indian College | 1 |
| Keewatin Community College | 2 |
| Nelson House A.T.E.C. | 12 |
| Prairie Region | 1 |
| Red River Community College | 2 |
| Southern Alberta Institute of Technology | 1 |
| St. Malo (Religious College) | 1 |
| University of Manitoba | 8 |
| University of Winnipeg | 1 |
| Urban Training Circle | 1 |
| Yellowquill College | 1 |
| # of Graduates | 35 |
| | |

The Post-secondary Committee always spend time endeavouring to find new ways to meet the growing challenge of trying to provide better resources with limited funds. The goals for the upcoming year must include looking for avenues to support arguments for improved funding and to challenge students who are fortunate enough to receive funding to be accountable for the monies they receive. On-going achievements in either of these areas will be the basis of future reports from the post-secondary team.



Elaine Smith Post-secondary councillor

VISION: PAVING THE RED ROAD TO WELLNESS

MISSION: MEDICINE WHEEL FIREKEEPERS EMPOWERING HEALTHY LIFESTYLES

NCN CORPORATIONS: NHML

THE BOARD OF Nelson House Medicine Lodge

Message from the Chair

This is the 16th year of operations for the Nelson House Medicine Lodge and I am pleased to report the organization has experienced a full year of development and growth. The few setbacks along the way have not prevented us from achieving some benefits for our centre and the people who entrust their health and well being to us.

In providing my report for the year in review, I have focused on our facility's development and growth, as well as some of the challenges over the past year and our plans for the coming years.

In terms of growth and development, I am proud to report our accrediting agent, the Canadian Council on Health Services Accreditation, extended accreditation status to the NHML through to November 2007. The accreditation surveyors were so impressed with the organization's ability to meet the 58 national standards and 242 criterion, it awarded an overall quality performance score 10 points higher than the national average for NNADAP treatment centres. We revamped our annual planning sessions, by linking our planning to the three-year accreditation cycle. In so doing, the board, staff and clients have developed a three-year strategic directions plan, which includes a one-year operational plan.

Where the strategic directions plan provides guidance as to where we want to be in three years, our one-year operational plan addresses year one of our three-year accreditation implementation plan. This document is available for viewing at the NHML.

A significant challenge this year was the wind-down of the Pisimweyapiy Counselling Centre Program. Funds for this program stopped flowing from the Aboriginal Healing Foundation on January 31, 2005. Fortunately, NCN Human Resources Authority deemed this program worthy of support and provided sufficient resources to carry the program to March 31, 2005. With a much-awaited announcement from the Honourable Ralph Goodale, Federal Minister of Finance that the PCC program is most likely to receive extended funding to March 31, 2007.



Rick Linklater *Chair*

In the coming year, not only will the NHML be negotiating renewal of our Health Transfer Agreement with Health Canada, we will also work to maintain two significant role model initiatives and the post-secondary bursary program we began last year. I look forward to the year ahead and hope the Creator will continue to guide us in our work and that the products of our labours will be recounted as significant in the ongoing wellness of our clients, community and our peoples as a whole.



Message from the Executive Director

It is my distinct pleasure to report on the activities of the Nelson House Medicine Lodge for fiscal year 2004-2005.

Many of the major undertakings of the NHML this past year are covered in the message from our Chair Rick Linklater, so my report will focus on some of the significant occurrences within the organization's three programs:

- Residential Treatment Program
 Worked with 112 clients
- Pisimweyapiy Counseling Centre Program
- Provided service to 65 clients
- NNADAP Prevention Program
 - Provided service to 124 local clients.

In all the NHML provided direct client services to 301 clients. In virtually every client contact, program participants were exposed to staff groups whose vision for health and wellbeing is summed up in the phrase "Paving the Red Road to Wellness".

For the NHML, Paving the Red Road to

Wellness is a serious undertaking. It entails making each client's efforts to reclaim their cultural identity as easy and rewarding as possible. This is critical, as the Red Road is considered by many to be a hard way of life. Still, the NHML persists in its direction as we have come to accept that if someone wants something good in their life you have to work for it - you have to put forth effort. Cultural identity and a sense of spirituality are now scientifically proven to be extremely important factors in achieving and maintaining sobriety.

This past year the NHML was part of a study conducted by Dr. Ken Hart of the University of Winsdor. Dr. Hart's research sought answers to the importance of cultural identity and spirituality in achieving and maintaining sobriety. Dr. Hart was able to confirm the centrality of these factors in an individual's ability to achieve and maintain a sober, healthy lifestyle.

In reshaping NHML client services, as an easy and rewarding means to



Ed Azure Executive Director

achieving sober healthy lifestyles, our organization offers ancestral practices and processes that span all seasons of the year. And we are working to expand on these in the coming year. It is the sincere wishes of the NHML that our chosen direction will continue to receive the support of clients, and our partners in the public and private sectors. Drop in and see for yourself, some of the rewarding experiences being offered by the NHML.



MEDICINE LODGE ORGANIZATION

NISICHAWAYASIHK CREE NATION **BAND COUNCIL**

(Forms the membership of the corporation)

- •Chief Jerry Primrose
- •Councillor Agnes Spence, NHML Portfolio Holder
- •Councillor D'Arcy Linklater, NHML Portfolio Holder
- •Councillor Jimmy Hunter-Spence
- •Councillor Shirley Linklater
- •Councillor Elvis Thomas

FUNDING AGENCIES

- •First Nations & Inuit Health Branch (NNADAP)
- •Aboriginal Healing Foundation

BOARD OF DIRECTORS

(Consists of 5 directors)

- •Rick Linklater, Chair
- •Henry Wood, Vice-Chair
- •Laurel Wood, Board Member
- •Madelaine Spence, Board Member
- •Cheryl Linklater, Board Member

EXECUTIVE DIRECTOR •Ed Azure

ADMINISTRATION TEAM

- Sarazine Spence
- •Wenda Clearsky

TREATMENT TEAM

- •Ray Sandberg
- •Marie Ballantyne
- •Lorraine McDonald
- •Lydia Penner
- •Darlene Spence
- •Dean Linklater
- •Edna Spence
- •Helen Linklater
- •Charlene Bighetty
- Joshua Spence

PISIMWEYAPIY COUNSELLING TEAM

- •Myra Hart
- •Marty Nicholas
- •Clara Yetman
- Pauline Primrose

NNADAP PREVENTION TEAM

- Judy Wood
- •Victor Spence

KITCHEN and MAINTENANCE STAFF

- •Christy Moody
- •Lena Moore
- •Linda Linklater
- Stanley Spence
- Joshua Spence



Sarazine Spence Administration Manager



Christy Moody Head Cook



Stanley Spence Maintenance Supervisor



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NCN Corporations Nelson House Medicine Lodge





Wenda Clearsky Administrative Assistant



Lena Moore Cook



Linda Linklater Cook



Joshua Spence Maintenance-Night Supervisor



Marty Nicholas Night Supervisor

NEW STAFF



Ralph Alexander Residential Treatment Counsellor



Cynthia Swanson Interim Office Assistant



Dave Sanderson Cultural & Traditional Specialist



Residential Treatment Counsellor



Victor Spence NNADAP Counsellor



Pauline Primrose PCC Counsellor



Residential Treatment Counsellor



Elizabeth McDonald PCC Counsellor



Marie Ballantyne Residential Treatment Therapist



Helen Linklater Night Supervisor

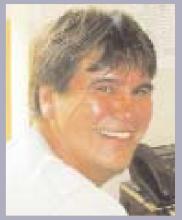


Mary Alexander



Residential Treatment Counsellor





Raymond Sandberg Residential Treatment Senior Counsellor

RESIDENTIAL Treatment Program Activity Report

s part of a network of some 48 NNADAP treatment centres across Canada, the NHML provides in-patient alcohol and drug treatment program beyond the boundaries of our primary target area of Northern Manitoba.

Our primary purpose is to provide services to those individuals experiencing alcohol and/or drug addiction. The NHML therapeutic facility is a non-medical unit. Our mission is to assist all people in their recovery from alcoholism and drug dependency, with special focus on providing services to persons of Aboriginal ancestry.

THE NHML RESIDENTIAL TREATMENT PROGRAM

- Long-term Residential Treatment Program (17 weeks)
- Emphasis on Aboriginal cultural, spiritual, and traditional practices
- Continuous intakes
- In-house workshops include:
 - Healing & Wellness

- Anger Management
- Grieving & Loss
- HomeComing An Inner Child Workshop
- Personal Portraits
- Aboriginal Culture & Recovery
- Building Healthy Relationships, and
- Family Violence
- Cultural ceremonies include:
 - Fasting camps
 - Gathering medicines (sweetgrass, sage, cedar)
 - Sweetgrass ceremonies
 - Pipe ceremonies, and
 - Winter camp.

CHALLENGES OF THE NHML RESIDENTIAL TREATMENT PROGRAM

Treatment staff experienced some challenges during the year. Some of these challenges were:

- Staff shortages in the positions of traditional counsellor
- Attracting casual staff to cover the night supervisor

position when required (especially during summer months)

• Computer training is still required for some of the treatment staff.

ACCOMPLISHMENTS OF THE NHML RESIDENTIAL

TREATMENT PROGRAM

Treatment staff have experienced many successes during the year. Some of the successes were:

- Developing and integrating workshops into a 17-week program
- More couples requesting Treatment for long-term programming
- Accepting couples into the program
- Filling vacant counsellor positions as they become open.



Nelson House Medicine Lodge in winter

NCN Corporations Nelson House Medicine Lodge



- Filling night supervisor positions as they became vacant
- Providing in-house workshops for the clients of the NHML
- Treatment staff provided services to the community (presentations)
- Strategic planning workshop
- Fasting camp at Mile 33 (67 attended, 19 fasters)
- Winter camping at Leftrock Lake
- Some computer training was provided for treatment staff
- Trip with clients to Sapotawayak area to pick traditional medicines (sweetgrass, sage, cedar).

PROGRAM ACTIVITIES

- Provide one-on-one counselling for clients
- Provide group sessions (large and small)
- Traditional teachings provided on a weekly basis
- Weekly Sweat Lodge Ceremonies
- Provide eight In-house workshops
- All lectures are related to and pertinent to addictions (alcohol and/or drug education)

- Weekly arts & crafts sessions for clients
- A.A. meetings; ACOA meetings; CoDep meetings
- Accessing Community Resources (Wellness Centre Program)
- Recreational activities
- Sunrise ceremonies for clients in spiritual room
- Trip to gather traditional medicines
- Fund raising activities for client trips (e.g., A.A. roundups, movies)
- Graduation ceremonies.

PLANS IMPLEMENTED TO IMPROVE SESSIONS

Client evaluations of the treatment program provided suggestions for improvements of services provided and/or required:

- Development and Implementation of in-house workshops
- Providing opportunities for clients' fund-raising activities.

TRAINING CONFERENCES

• National Addictions Awareness Week (November 04)

- Residential School conference (August 04)
- National Addictions Partnership Foundation Conference in Saskatoon (February 05)
- Canadian Council on Accreditation meeting.

PLANS FOR THE COMING YEAR

- Continue to provide counselling and therapeutic services for participants entering the 17-week program
- Continue to explore new methods and techniques that would enhance the personal growth and professional development of the program staff
- Continue to maintain professional ethics and good working relationships with other community resources
- Add four more workshops to our treatment program to engage our clients more effectively
- Host Fasting Camp in May/June 2006.





Myra Hart PCC Coordinator

PISIMWEYAPIY Counselling Centre

he PCC Program is one of three programs within the NHML. The PCC Program is an outpatient program that works with residential school survivors and those impacted by the intergenerational effects. The program offers a continuous intake of 15 people or more at any given time.

PURPOSE

PCC promotes and enhances holistic healing of residential school impacts on the Nisichawayasihk Cree Nation using traditional and contemporary practices.

Pisimweyapiy Counselling Program offers a ten-week outpatient program that provides large group sessions from Monday to Thursday every week on a variety of topics related to the residential school impacts.

The topics offered are:

- Aboriginal Women
- Abuse of Persons With Disabilities
- Adult Survivors of Child Sexual
- Abuse
- Alcohol & Drugs

- Anger
- Anger Management
- Caring Community
- Child Sexual Abuse
- Co-dependency
- Communication Skills
- Cree
- Death, Bereavement & Healing
- Depression
- Divorce
- Emotional Abuse
- Family Violence and Substance Abuse
- Family Violence in Aboriginal Communities
- Fetal Alcohol Syndrome
- Give Away
- How Love is Expressed in Different Stages of Growth and Development
- Identity
- Loss, Grief and Support
- Love and Relationship Tips for Marriage
- Low Self Esteem
- Marriage What Not to Say
- Marriage
- Multiple Victim Child Sexual Abuse
- Neglect and Abuse of Older Adults
- Our Way of Life

- Parenting
- Powwow
- The Seven Sacred Directions
- Relationship: Marriage Built on Compatibility
- Relationships of Marriage
- Self Care and Relationships
- Self Esteem
- Songs
- Stages of Growth and Development
- Suicide
- The Period of Dependence
- The Power of The Four Directions
- The Tipi
- Traditional Practices and Beliefs
- Turn Your Marriage Around
- Worldview

PCC SERVICES

- Pays for child-care cost for participants in the 10-week outpatient program
- Hires a bus driver to pick up the participants at home and to take them home after the sessions are over
- Provides individual counselling sessions
- Offers supper to clients at the NHML
- Encourages participants to attend

NCN Corporations Nelson House Medicine Lodge



ceremonies and planned events

• Clients are given a graduation ceremony, certificate and medallion.

ACCOMPLISHMENTS THIS PAST YEAR

- The highlight of the year was the CCHSA's decision to showcase the NHML as one of the best treatment centres in Canada. We are very proud of this achievement. We were granted accreditation following a long process of preparation to ensure we met all the guidelines to qualify for accreditation. Our status is reviewed every three years.
- The PCC staff were also very busy with programs relating to Residential Schools. Among the highlights was a weeklong Residential School Conference in Edmonton in February. Two staff members also attended a MKO-hosted conference for resource people working with residential school survivors. We also hosted the Northern Residential School Conference at Mile 33.
- Gifted Elders visited NHML in June to give teachings and to build the

Medicine Wheel. All staff participated in the ceremonies.

- The PCC staff helped with National Addictions Awareness Week that was held from November 14 – 20, 2004. The events went really well and there was a big turn out of people each night for the planned events and activities.
- In July 2004, the executive director attended Day Of Commemoration Celebration that was hosted by the Aboriginal Healing Foundation in Edmonton.
- Staff were also involved in a variety of workshops through the year.

CHALLENGES FACED THIS

PAST YEAR

- The funding from the Aboriginal Healing Foundation for the PCC Program ended on February 1, 2005 and we operated without funding for three months.
- We were fortunate enough to be one of the programs across Canada that were chosen to be funded for another two years, until 2007. This will give the Board of Directors and the Executive Director time to negotiate permanent funding when they meet with Medical Services Branch to negotiate global funding for inpatient, outpatient, prevention and aftercare services in September 2005.



Rear view of the Nelson House Medicine Lodge



Judy Wood NNADAP Coordinator

NNADAP Prevention Program

he NNADP Prevention Program focuses on prevention, intervention, counselling and aftercare. Two NHML staff undertake the numerous activities of the NNADAP Prevention Program.

Of the NHMI's three programs, the NNADAP program consistently maintains the highest number of direct client contacts over the year and yet, the two staff members still manage to conduct a host of community activities aimed at addressing the negative impacts of alcohol and drug abuse among members of the Nisichawayasihk Cree Nation. The following is a snapshot of the prevention, intervention and aftercare/follow-up activities of this team.

PREVENTION

Our prevention program has been very successful in the year in review in creating awareness and drawing feedback from our community. This has been particularly effective in dealing with youth, who are increasingly recognizing that they can reach out for help in dealing with drug and alcohol related issues and problems of addictions.

One of the ways we have tackled the issue of prevention is by talking directly to the community, through workshops, one-on-one meetings, surveys and presentations on radio, which prompts many people to call with comments and suggestions.

The major difficulty we have in preventing more drug and alcohol abuse from occurring in the first place is enough funding for staff to proactively meet with at risk people in our community.

Still, we have been successful in setting up culturally appropriate programs, which are well received, and the annual National Addictions Awareness Week, which draws many people from the community.



Sweatlodge-Arbour-MedicineWheel at rear of the NHML



INTERVENTION

We have improved the methods we use to better prepare clients to enter a preferred treatment facility when intervention is necessary. While there is usually a waiting period, we have been successful in helping a number of people.

One area we are working on improving is to ensure clients, leaving a treatment program, have resources in place to re-enter the community, including having transportation home from the treatment facility. At the moment the responsibility tends to fall on NNADAP staff, which is taxing on an already overstretched resource.

COUNSELLING

Our short-term counselling program is used primarily in crisis situations and intervention. While the service is oncall throughout the week, additional community resources are teamed together to ensure an effective response to a crisis. The teamwork has resulted in an overall positive result for both the providers and receivers of this service.

| STATISTICAL REPORT | | | | | |
|--------------------|---------------------|---------------------------------------|----------------------|-------|--|
| | Treatment Center | Pisimweyapiy Counselling Center | NNADAP Prevention | Total | |
| Clients served | 112 | 65 | 124 | 301 | |
| Status | 110 | 63 | 124 | 297 | |
| Non-status | 2 | 2 | 0 | 4 | |
| Females | 43 | 23 | 52 | 118 | |
| Males | 61 | 42 | 72 | 175 | |
| Substances abused | | | | | |
| Alcohol | 77 | 64 | 124 | 265 | |
| Hallucinogens | 1 | | | 1 | |
| Narcotics | 32 | 48 | 3 | 83 | |
| Prescription Drugs | 1 | | 1 | 2 | |
| Solvents | 0 | | 3 | 3 | |
| Other | 28 | 4 | 3 | 35 | |
| Recidivism Rate | 32.1% | 3.1% | U/A | | |
| Bed Utilization | 97% | N/A | N/A | | |

Age @ Intake Residential Pisimweyapiy NNADAP Counselling Center Treatment Prevention Programr Program Program* Female Female Female Male Male Male Total 43 61 42 72 23 52 12 & under 2 7 12 - 18 0 3 2 18 - 25 3 10 4 6 25 - 35 18 16 11 12 35 - 45 13 17 6 12 45 & over 7 8 2 10

AGE & SEX BREAKDOWN

*Breakdown by age unavailable

NCN CORPORATIONS:

NISICHAWAYASIHK Construction

Message from the General Manager

Nisichawayasihk Construction LP is NCN's newest corporation, created in May 2005, following the restructuring of NCN's Forest Industries.

Nisichawayasihk Construction is a limited partnership, wholly-owned by the NCN First Nation. It currently employs 11 full-time staff and up to 20 casual staff from Nelson House.

The company is working on a joint venture project with Dauphin-based Strilkiwski Contracting Ltd. on a \$2.3 million project to upgrade Provincial Trunk Highway 6 at Grand Rapids. The joint venture is also picking up other contracts, including work on the Red River Floodway Expansion Project. Other current projects include:

- Power-line clearing at Arborg
- Stone crushing work at INCO
- An upcoming project for Tolko

This is a big turnaround from May 2004, when a strategic planning session was held to determine the fate of Forest Industries. At that time, Forest Industries was making a loss and accumulating debt. It had no contracts and was forced to layoff 11 workers due to a lack of work.

Now we are making a profit and we have nearly paid off Forest Industries' debt.

We have met all the goals and objectives set out in our restructuring plan and have successfully completed the following projects, as set out in last year's report:

- Delivering sand for crawl space clean up in the community
- Backfilling houses in the community
- Excavating footings for new housing
- Road and garbage dump maintenance
- Installing the lift station at the ATEC site
- Rehab work at Farley Lake, near Snow Lake
- Setting up a Hydro camp for Conawapa at Fox Lake.



Nisichawayasihk Construction





Graded road

In addition to the construction projects, the equipment rental part of our business is also making a profit. Manitoba Hydro is leasing our Conawapa camp at Fox Lake, while Thompson-based Borland Construction Ltd is renting equipment from us. Nisichawayasihk Construction intends to employ more qualified Members of NCN as our workforce gains the training and skills needed to carry out these construction contracts.



Laurel Wood Finance Clerk



Johnny Parisien *Employee*

MISSION: NISICHAWAYASIHK PERSONAL CARE HOME'S MISSION IS TO PROVIDE THE HIGHEST POSSIBLE STANDARD OF HEALTH CARE TO THE ELDERLY OF THE COMMUNITY.

THE HOME SHALL PROVIDE CARE TO MEET THE PHYSICAL, SOCIAL, EMOTIONAL AND SPIRITUAL NEEDS OF ALL RESIDENTS.

NCN CORPORATIONS:

NISICHAWAYASIHK Personal Care Home



Bathing facilities



PCH kitchen

Message from the Executive Director

The NCN Personal Care Home continues to provide quality health care to our Elders at our first class, purposebuilt facility in Nelson House.

OCCUPANCY

During 2004/05 our occupancy was under 70 percent, or between 15 and 17 residents, which was little changed from our occupancy rate in 2003/04. Our goal for this year is to increase the occupancy rate of our 24-bed facility to at or near full capacity.

STANDARDS REVIEW

During the year in review the Personal Care Home received a visit from the Standards Review Committee, which made a number of recommendations to improve the policies and procedures of our facility. These include revisions to communications materials for residents and their families and professional educational materials for nursing staff.



PCH dance



Medical examination room



One of the goals for this year is to update and implement our policies and procedures in line with the requirements of the Manitoba Health Standards for Personal Care Homes.



Nisichawayasihk Personal Care Home staff



Nisichawayasihk Personal Care Home nurses

OTHER HIGHLIGHTS

Another highlight of the year was the establishment of the Advisory Council for Residents, which listens to their concerns and facilitates an appropriate management response.

We also acquired a mini bus and hired a driver to transport residents, primarily for dialysis treatment, but also recreation and other appointments.

ANNUAL FINANCIAL REPORT

MARCH 31, 2005

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Financial Statements NCN Combined Financials

NISICHAWAYASIHK CREE NATION

MARCH 31, 2005

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying combined financial statements of the Nisichawayasihk Cree Nation and all the information in this annual report are the responsibility of management and have been approved by the Chief and Council.

The financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The Cree Nation maintains systems of internal accounting and administrative controls which are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Cree Nation's assets are appropriately accounted for and adequately safeguarded.

The Cree Nation's Chief and Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Chief and Council reviews the Cree Nation's financial statements and recommends their approval. They also meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditors' report.

The combined financial statements have been audited by Hemenway Silver in accordance with Canadian generally accepted auditing standards on behalf of the members. Hemenway Silver have full and free access to the Chief and Council.

CHIEF

COUNCIL



W.J. Hemenway, B.A. C.A. - Partner (ret.) A.M. (Arnie) Silver, B.A., C.A. - Principal Jerrod A. Griffiths, B. COMM. (HONS.), C.A. - Principal R.W. Malanchuk, C.M.A. - Associate

AUDITORS' REPORT

To the Chief and Council Nisichawayasihk Cree Nation

We have audited the combined statement of financial position of the Nisichawayasihk Cree Nation as at March 31, 2005 and the combined statements of net assets, revenues, expenditures and cash flows for the year then ended. These financial statements are the responsibility of the Cree Nation's Chief and Council. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Chief and Council of the Cree Nation, as well as evaluating the overall financial statement presentation.

In our opinion, these combined financial statements present fairly, in all material respects, the financial position of the Cree Nation as at March 31, 2005 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Hemenway Al

CHARTERED ACCOUNTANTS



May 5, 2005

Winnipeg, Manitoba

Member of The Institute of Chartered Accountants of Manitoba



201 - 930 Jefferson Avenue Winnipeg, Manitoba R2P 1W1 Phone 204-694-8999 Fax 204-694-6885 e-mail: hsilver@icenter.net

COMBINED STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | 2005 | 2004 |
|--|------------|------------|
| | | (restated) |
| ASSETS | | |
| CURRENT ASSETS | | |
| Advances receivable (NOTE 1) | \$ 35,345 | \$ 64,312 |
| Accounts receivable (NOTES 1 AND 4) | 3,012,998 | 4,403,068 |
| Marketable securities (NOTE 5) | 495,680 | 505,557 |
| Inventory (NOTE 1) | 5,592 | 2,650 |
| Distribution receivable - Pe Ta Pun Trust | 746,010 | 614,991 |
| Capital construction in progress (NOTE 16) | 439,621 | 1,939,451 |
| Prepaid expenses | 73,983 | 121,424 |
| Deferred expenditure | 27,228 | - |
| Loans receivable (NOTE 7) | 3,073 | 3,073 |
| | 4,839,530 | 7,654,526 |
| RESTRICTED CASH AND DEPOSITS | | |
| Cash in Ottawa Trust (NOTE 8) | 27,588 | 26,216 |
| DUE FROM RELATED ENTITIES (NOTE 9) | 21,259 | - |
| INVESTMENTS (NOTES 1 AND 10) | 1,680,636 | 1,051,899 |
| PROPERTY AND EQUIPMENT (NOTES 1 AND 12) | 27,619,573 | 27,313,904 |
| PROMISSORY NOTE RECEIVABLE (NOTE 17) | 91,354 | 68,539 |
| LAND (NOTE 6) | 650,000 | 650,000 |
| INCORPORATION COSTS (NOTE 11) | 2,415 | 2,415 |
| | 30,065,237 | 29,086,757 |

| \$34,932,355 | \$36,767,499 |
|--------------|--------------|
| | |

CHIEF

COUNCIL

| | 2005 | 2004 |
|---|--------------|--------------|
| | | (restated) |
| LIABILITIES | | |
| CURRENT LIABILITIES | | |
| Bank indebtedness | \$ 119,976 | \$ 620,450 |
| Operating line of credit (NOTE 18) | 2,405,000 | 2,635,000 |
| Accounts payable and accrued liabilities | 1,475,686 | 915,616 |
| Accrued interest | 30,091 | 27,721 |
| Employee deductions payable | 104,339 | 140,938 |
| Capital costs payable | 161,954 | 187,853 |
| Security deposits | 1,900 | 1,900 |
| Deferred revenue (NOTE 13) | 1,171,038 | 784,695 |
| Accountable advances | 401,581 | 1,711,403 |
| Current portion of long-term debt (NOTE 14) | 1,308,020 | 2,570,326 |
| | 7,179,585 | 9,595,902 |
| LONG-TERM DEBT (NOTE 14) | 8,079,601 | 6,736,526 |
| DUE TO RELATED ENTITIES (NOTE 9) | - | 3,570 |
| SICK LEAVE RESERVE | 91,959 | 74,401 |
| REPLACEMENT RESERVE (NOTE 20) | 506,391 | 442,873 |
| SUBSIDY RESERVE (NOTE 19) | 5,257 | - |
| | 15,862,793 | 16,853,272 |
| NET ASSETS | | |
| Unresticted (PAGE 8) | 19,041,974 | 19,888,011 |
| Restricted (PAGE 8) | 27,588 | 26,216 |
| | 19,069,562 | 19,914,227 |
| | \$34,932,355 | \$36,767,499 |

LEASE OBLIGATIONS (NOTES 15 AND 23) INDIAN PENSION FUNDING AGREEMENT (NOTE 21) SIGNIFICANT EVENTS AND CONTINGENT LIABILITIES (NOTE 22) PRIOR PERIOD ADJUSTMENT (NOTE 23)

OPERATING FUND COMBINED STATEMENT OF NET ASSETS

YEAR ENDED MARCH 31, 2005

| | OPERATING FUND | CAPITAL FUND | INVESTMENT FUND | TRUST FUND | TOTAL 2005 | TOTAL 2004 |
|--|-------------------|-----------------|--------------------|---------------|---------------|---------------|
| | | | | | | (restated) |
| Balance, beginning of year, as previously stated | \$ (900,547) | \$19,633,175 | \$ 923,433 | \$26,216 | \$19,682,277 | \$18,898,133 |
| Prior period adjustment (NOTE 23) | 430,116 | (198,166) | | | 231,950 | (39,419) |
| Balance, beginning of year, as restated | (470,431) | 19,435,009 | 923,433 | 26,216 | 19,914,227 | 18,858,714 |
| Surplus (deficit) for the year (PAGE 9) | (1,769,428) | - | - | - | (1,769,428) | 987,741 |
| Interest income for the year | - | - | - | 1,372 | 1,372 | 1,348 |
| Equity income (loss) on investments | - | - | (43,119) | - | (43,119) | (161,230) |
| Distributions to Pe Ta Pun Trust | - | - | 717,153 | - | 717,153 | 667,991 |
| Distributions to N.C.N. TLE Trust | - | - | 22,815 | - | 22,815 | 37,500 |
| Repayment of distribution | - | - | - | - | - | 60,860 |
| Lease revenue | - | - | 66,000 | - | 66,000 | 66,000 |
| Write-off of investments in subsidiaries | - | - | 672,156 | - | 672,156 | - |
| Distributions from Pe Ta Pun Trust | - | - | (287,754) | - | (287,754) | (172,500) |
| Distributions from N.C.N. TLE Trust | - | - | - | - | - | (250,000) |
| Loan interest | - | - | (47,960) | - | (47,960) | (77,010) |
| Investment in property and equipment | - | 1,802,140 | - | - | 1,802,140 | 2,274,061 |
| Repayment of long-term debt | - | 789,150 | - | - | 789,150 | 761,825 |
| Payment of capital costs | - | 187,853 | - | - | 187,853 | - |
| Amortization of property and equipment | - | (1,495,272) | - | - | (1,495,272) | (1,433,609) |
| Disposal of property and equipment | - | (1,200) | - | - | (1,200) | (11,436) |
| Proceeds of long-term debt | - | (1,296,617) | - | - | (1,296,617) | (1,508,175) |
| Capital costs payable | - | (161,954) | - | - | (161,954) | (187,853) |
| BALANCE, END OF YEAR | \$(2,239,859) | \$19,259,109 | \$2,022,724 | \$27,588 | \$19,069,562 | \$19,914,227 |

COMBINED STATEMENT OF REVENUES AND EXPENDITURES

YEAR ENDED MARCH 31, 2005

| | 2005 | 2004 |
|--|--------------|--------------|
| | | (restated) |
| REVENUES | | |
| Indian and Northern Affairs Canada | \$21,972,903 | \$21,907,191 |
| Health Canada | 1,789,122 | 2,667,859 |
| Canada Mortgage and Housing Corporation | 421,104 | 337,622 |
| Solicitor General | 87,086 | 87,086 |
| Tobacco tax refunds | 533,245 | - |
| Rental revenue | 426,151 | 384,556 |
| Tuition and other recoveries | 216,336 | 236,499 |
| Miscellaneous | 1,394,712 | 1,543,948 |
| Nisichawayasihk Trust Office | 902,060 | 255,083 |
| Nisichawayasihk TLE Trust | - | 250,000 |
| Nisichawayasihk VLT Program | - | 18,360 |
| Settlement - Claim 138 | 288,607 | - |
| Community distribution - Otetiskiwin Trust | 50,000 | 63,854 |
| Interest income | 23,291 | 17,834 |
| Grants | 55,866 | 56,139 |
| User fees | 76,541 | 110,282 |
| Province of Manitoba | 17,898 | 12,224 |
| R.R.A.P. | 41,195 | 65,180 |
| Administrative fees | 26,466 | 18,866 |
| Pe Ta Pun Trust | 120,000 | 50,000 |
| ATEC Centre Inc. | 60,704 | - |
| ABC Capital Corp. | - | 79,000 |
| Education and Youth | - | 43,650 |
| T.L.E.C. Ltd. | - | 8,000 |
| Deferred revenue | (386,343) | 201,550 |
| | 28,116,944 | 28,414,783 |
| TOTAL EXPENDITURES (PAGE 10) | 29,886,372 | 27,427,042 |

| SURPLUS (DEFICIT) FOR THE YEAR | \$(1,769,428) | \$ 987,741 |
|--------------------------------|---------------|---------------|

| | 2005 | 2004 |
|---|--------------|--------------|
| | | (restated) |
| EXPENDITURES | | |
| Administration | \$ 2,940,843 | \$ 2,639,477 |
| Social Services - N.C.N. | 5,508,918 | 4,906,508 |
| Social Services - S.I.L. | 2,957,985 | 2,711,623 |
| S.I.L Special Projects | - | 21,034 |
| S.I.L Indian/Inuit Management Develpoment | 154,493 | - |
| Education | 8,400,247 | 8,094,581 |
| Community Economic Development | 1,134,896 | 1,046,371 |
| Housing Authority | 1,556,315 | 1,336,606 |
| Membership | 36,325 | 35,038 |
| Nisichawayasihk Personal Care Home | 1,132,382 | 593,284 |
| Treaty Land Entitlements - land selection | - | 54,102 |
| Capital Projects | 1,702,509 | 1,157,967 |
| Sewer - O & M - Lagoon Outflow | 229,215 | - |
| Special Services | 365,505 | - |
| Capacity Development | - | 98,739 |
| Water | 500,804 | 543,501 |
| Water - O & M | 62,089 | - |
| Sanitation | 306,899 | 293,868 |
| Sewer - O & M | 7,077 | - |
| Community Buildings | 120,469 | 122,836 |
| Fire Protection | 74,329 | 88,878 |
| Policing | 593,050 | 619,735 |
| Roads and Bridges | 111,507 | 70,743 |
| Maintenance Management Systems | 50,973 | 53,264 |
| Nelson House Medicine Lodge | - | 987,066 |
| Brighter Futures | 182,675 | 173,061 |
| Building Healthy Communities | 632,210 | 492,940 |
| Family Violence | 33,694 | 31,920 |
| Health Services | 756,725 | 893,690 |
| Probation | 23,475 | 25,359 |
| Aboriginal Head Start | 233,073 | 213,511 |
| Summer Students | 77,690 | 121,340 |
| TOTAL EXPENDITURES | \$29,886,372 | \$27,427,042 |

COMBINED STATEMENT OF CASH FLOWS

YEAR ENDED MARCH 31, 2005

| | 2005 | 2004 |
|--|--------------|--------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| INAC | \$24,112,355 | \$20,667,813 |
| Health Canada | 1,550,546 | 2,666,471 |
| Administrative fees | 26,466 | 18,866 |
| Canada Mortgage and Housing Corporation | 421,104 | 337,589 |
| Rental | 358,605 | 384,556 |
| R.R.A.P. | 41,195 | 65,180 |
| Solicitor General | 87,086 | 87,086 |
| Tuition recoveries received | 337,057 | - |
| Interest income | 23,291 | 17,834 |
| Province of Manitoba | 17,898 | 17,992 |
| Tobacco tax refunds | 144,174 | - |
| Nisichawayasihk Trust Office | 902,060 | 263,967 |
| Nisichawayasihk TLE Trust | - | 250,000 |
| Pe Ta Pun Trust | 120,000 | - |
| Miscellaneous and other income | 1,134,828 | 1,891,498 |
| Operating expenditures | (18,284,621) | (18,320,250 |
| Salaries, wages and benefits | (8,848,668) | (7,797,119 |
| Net advances received (paid) by band members | (35,269) | 10,787 |
| Net cash received from (paid for) operating activities | 2,108,107 | 562,270 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Bank indebtedness | (464,251) | (177,129 |
| Proceeds of long-term debt | 1,296,617 | 2,093,281 |
| Proceeds from operating line of credit | (230,000) | 1,635,000 |
| Loan recovery | 40,638 | 1,055,000 |
| Repayable loans | (40,396) | - |
| Net advances from (to) related parties | (11,766) | (357,735 |
| Repayment of long-term debt | (1,211,108) | (1,268,854 |
| Net cash received from (paid for) financing activities | (620,266) | 1,935,350 |
| CASH ELOWS EDOM INVESTING A CTIVITIES | | |
| CASH FLOWS FROM INVESTING ACTIVITIES Capital construction in progress | 190,008 | (684.004 |
| Purchase of property and equipment | | (684,094 |
| | (1,687,726) | (1,865,913 |
| Disposal of property and equipment | - | 11,436 |
| Net investment in marketable securities | 9,877 | 40,951 |
| Net cash received from (paid for) investing activities | (1,487,841) | (2,497,620 |
| NCREASE (DECREASE) IN CASH POSITION | - | - |
| Cash position, beginning of year | - | - |
| CASH POSITION, END OF YEAR | \$ - | \$ - |
| CHART SOTTON, LID OF TEAK | Ψ | Ψ |

NOTES TO COMBINED FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2005

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

These combined financial statements have been prepared in accordance with Canadian generally accepted accounting principles for local government entities, as defined in the CICA Public Sector Accounting and Auditing Handbook, which encompasses the following principles:

a) Fund Accounting

Nisichawayasihk Cree Nation uses fund accounting procedures which result in a selfbalancing set of accounts for each fund established by legal, contractual or voluntary actions. The Cree Nation maintains the following funds:

- The Operating Fund which reports on the general activities of the Cree Nation Administration.
- The Capital Fund which reports on the property and equipment of the Cree Nation, together with their related financing.
- The Trust Fund which reports on trust funds owned by the Cree Nation and held in Ottawa by the Department of Indian and Northern Affairs Canada.
- The Investment Fund which reports on the investment in commercial enterprises owned by the Cree Nation, together with their related activity.

b) Reporting Entity and Principles of Financial Reporting

These combined financial statements have been prepared to include those programs and services administered by the Cree Nation which were funded by Indian and Northern Affairs Canada and the Canada Mortgage and Housing Corporation.

These financial statements combine the assets, liabilities and results of operations for the following entities which use accounting principles which lend themselves to consolidation:

- Nisichawayasihk Cree Nation Operations Fund
- Nelson House Education Authority Inc.
- Nelson House Development Corporation
- Nisichawayasihk Housing Authority

All inter-entity balances have been eliminated upon consolidation, but in order to present the results of operations for each specific fund, transactions amongst funds have not necessarily been eliminated on the individual schedules.

c) Basis of Accounting

These combined financial statements have been prepared using the full accrual basis of accounting.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

d) Accounts, Advances and Loans Receivable

Accounts, advances and loans receivable are stated net of an allowance for doubtful accounts. The advances receivable are due from Band members.

The loans receivable are from flow-through funding used for community economic development. In the year loans are granted, they are expensed against the related funding. Amounts repaid are recorded as revenue when received.

e) Investments

The investments are expensed against the related flow-through funding and are recorded in the Investment Fund with an offset to Net Assets Invested in Investments account. Incorporated and unincorporated commercial business entities, which are owned or controlled by the Nisichawayasihk Cree Nation Chief and Council and which are not dependent on the Cree Nation for their continuing operations, are included in the combined financial statements using the following methods:

Modified equity method:

| Meetah Building Supplies Corp. | - wholly owned |
|---------------------------------|----------------|
| Otohowin Gas Bar | - wholly owned |
| Nelson House Family Foods Store | - wholly owned |
| Wapisu Air Inc. | - wholly owned |
| Notigi Portage Outfitters | - wholly owned |
| Rising Sun Restaurant | - wholly owned |
| Nelson House Forest Industries | - wholly owned |
| Footprint Engineering Inc. | - 66.67% owned |

Cost method:

Esker Lakes Lodge and Trout Farm Inc. - 33.33% owned

Long-term investments in non-controlled commercial entities are recorded at the lower of cost and net realizable value.

f) Inventory

Inventory is recorded at the lower of cost and net relizable value.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

g) Property and Equipment Acquired After March 31, 1996

Property and equipment expenditures incurred after March 31, 1996 are valued at acquisition cost and recorded in the Capital Fund. Expenditures incurred previous to April 1, 1996 were not consistently recorded in the Capital Fund by all the reporting entities.

The acquisition costs of property and equipment and payments in capital debt, which are not funded from capital financing sources, are charged to operations and matched with the applicable revenue source in the year of expenditure. These expenditures are also recorded as an addition to assets of the Capital Fund with a corresponding increase in Net Assets Invested in Property and Equipment.

h) **Amortization**

Property, equipment and infrastructure acquired after March 31, 1996 are amortized annually with a corresponding reduction in Net Assets in Invested in Property and Equipment. Assets are amortized on a declining balance basis at the following rates:

| | RATE |
|-------------------------|------|
| Land | - |
| Vehicles | 20% |
| Community buildings | 5% |
| Buildings | 5% |
| Band homes | 5% |
| Other housing | 5% |
| Computer equipment | 25% |
| Furniture and equipment | 20% |
| Office improvements | 10% |
| Trailers | 10% |
| Infrastructure | 4% |
| | |

In the year of acquisition, only one-half the normal rate of amortization is provided for.

Assets acquired under CMHC sponsored housing programs are amortized at a rate equivalent to the annual principal reduction of their related long-term debt, as required for CMHC reporting purposes.

i) Comparative Figures

Prior year's comparative amounts have been reclassified where necessary in order to conform to the current year's combined financial statement presentation.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

j) Management Estimates and Assumptions

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

2. ECONOMIC DEPENDENCE

Nisichawayasihk Cree Nation receives a major portion of its revenues pursuant to a funding arrangement with Indian and Northern Affairs Canada.

3. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The carrying value of accounts receivable, accounts payable and accrued liabilities and long-term debt approximates their fair value.

It is not practical to determine the fair value of the amounts due from (to) related entities given the underlying terms of these assets and liabilities.

2005 2004 (restated) \$ 413,699 Health Canada \$ 175,123 Taxes recoverable 31,903 Indian and Northern Affairs Canada 1,412,511 3,551,963 Canada Mortgage and Housing Corporation 34,395 34,395 177,575 CMHC - accountable advances -Province of Manitoba 5.760 5.760 NCN Office Supplies 20,619 19,613 Footprint Travel 60,982 27,670 Project management fees 27,791 27,236 Subtotal \$2.185.235 \$3,841,760

4. ACCOUNTS RECEIVABLE

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

4. ACCOUNTS RECEIVABLE - CONTINUED

| | 2005 | 2004 |
|---------------------------------------|-------------|-------------|
| | | (restated) |
| Subtotal from previous page | \$2,185,235 | \$3,841,760 |
| ATEC Centre Inc. | 20,604 | - |
| Frontier School Division | 85,890 | 395,246 |
| Claim 138 Settlement | 288,607 | - |
| Tobacco taxes | 389,071 | 119,934 |
| GST receivable | 8,673 | - |
| Band and staff member advances | 85,532 | 81,143 |
| Miscellaneous | 54,186 | 33,005 |
| | 3,117,798 | 4,471,088 |
| Less: Allowance for doubtful accounts | 104,800 | 68,020 |
| | \$3,012,998 | \$4,403,068 |

5. MARKETABLE SECURITIES

The following securities were held at March 31, 2005:

| | 2005 | 2004 |
|-------------------------------------|------------|------------|
| Peace Hills Trust | | |
| - Guaranteed Investment Certificate | \$ 495,632 | \$ 495,632 |
| Dominion Securities | | |
| - Money Market Fund | 48 | 48 |
| Royal Trust | | |
| - Money Market Fund | - | 9,877 |
| | | |
| | \$ 495,680 | \$ 505,557 |

6. LAND

Nisichawayasihk Cree Nation purchased land during the year ended March 31, 1999 which it leases out to a related corporation. The lease commenced January 17, 1999 and has a term of twenty years with annual lease payments of \$66,000, due in equal monthly instalments.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

7. LOANS RECEIVABLE

| | 2005 | 2004 |
|--|-----------|-----------|
| Nelson House Family Foods, non-interest bearing with no fixed terms of repayment, unsecured. | \$300,484 | \$300,484 |
| 3547958 Manitoba Limited, non-interest bearing with no | | |
| fixed terms of repayment, unsecured. | 3,073 | 3,073 |
| | 303,557 | 303,557 |
| Allowance for doubtful accounts | (300,484) | (300,484) |
| | \$ 3,073 | \$ 3,073 |

8. CASH IN OTTAWA TRUST

The Ottawa Trust Accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is similarly governed by Sections 63 to 69 of the Indian Act.

| | 2005 | | | 2004 |
|-------------------------------|---------------------------|---------------------------|--------------|-----------|
| | REVENUE <u>ACCOUNT</u> | CAPITAL <u>ACCOUNT</u> | <u>TOTAL</u> | TOTAL |
| BALANCE, BEGINNING OF YEAR | \$26,216 | \$ - | \$ 26,216 | \$ 24,868 |
| INTEREST INCOME | 1,372 | - | 1,372 | 1,348 |
| BALANCE, END OF YEAR | \$27,588 | \$ - | \$ 27,588 | \$ 26,216 |

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

9. DUE FROM (TO) RELATED ENTITIES

| belinow (io) REEMIED ENTITED | | |
|--|-------------|-------------|
| | 2005 | 2004 |
| Otetiskiwin Trust | \$(226,915) | \$(193,830) |
| Nelson House Forest Industries | 279,129 | 98,951 |
| Nisichawayasihk Trust Office | 141 | - |
| NCN VLT Program | 6,918 | - |
| Otohowin Gas Bar | (120,564) | (112,805) |
| NCN Wellness Center | (178,153) | (310,130) |
| Wapisu Air* | - | - |
| Nelson House Family Foods Store* | - | - |
| Notigi Portage Outfitters* | - | - |
| Meetah Building Supplies Corp. | 423,106 | 435,403 |
| Rising Sun Restaurant* | - | 176,404 |
| First Nations Trading and Development Corporation* | - | - |
| Nelson House Medicine Lodge | (91,395) | (101,711) |
| NCN Future Development Committee | 3,657 | 2,333 |
| NCN Human Resources | (61,029) | 16,156 |
| NCN Office Products | (11,000) | (11,000) |
| Footprint Travel | (2,000) | - |
| Miscellaneous committees | (636) | (3,341) |
| | \$ 21,259 | \$ (3,570) |

Amounts due between related parties are non-interest bearing with no fixed terms of repayment.

* The amounts due from these related entities were deemed uncollectible during the year and have been provided for in the amount of \$303,777 (\$59,614 in 2004).

10. INVESTMENTS

| | 2005 | 2004 |
|--------------------------------------|------------|------------|
| Nelson House Forest Industries | | |
| Capital contributions | \$ 703,816 | \$ 703,816 |
| Accumulated equity in surplus | 417,118 | 79,838 |
| | 1,120,934 | 783,654 |
| Footprint Engineering Inc. | | |
| Shareholders' loans | 182,325 | 182,325 |
| Share capital | 300 | 200 |
| Accumlated deficiency in the deficit | (87,986) | (69,481) |
| | 94,639 | 113,044 |

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

10. INVESTMENTS - CONTINUED

| | 2005 | 2004 |
|---------------------------------------|-------------|-------------|
| Meetah Building Supplies Corp. | | |
| Shares | \$ 10 | \$ 10 |
| Contributed assets | 216,983 | 216,983 |
| Accumulated deficit from operations | (266,101) | (44,044) |
| | (49,108) | 172,949 |
| Otohowin Gas Bar | | |
| Accumulated equity in surplus | 514,171 | 615,259 |
| Nelson House Family Foods Store | | |
| Accumulated deficit from operations | | (303,794) |
| Rising Sun Restaurant | | |
| Accumulated deficit from operations | | (87,511) |
| Notigi Portage Outfitters | | |
| Contributed surplus | - | 46,547 |
| Accumulated deficit from operations | - | (344,499) |
| | - | (297,952) |
| Esker Lakes Lodge and Trout Farm Inc. | | |
| Shares | - | 20,000 |
| Shareholder loans | - | 36,250 |
| | | 56,250 |
| | \$1,680,636 | \$1,051,899 |

The shareholder loan to Esker Lakes Lodge and Trout Farm Inc. is repayable in ten equal annual instalments, commencing upon completion of the project. Interest will be charged at a rate of 6% per annum on the amount outstanding upon completion of the project.

The investment in Wapisu Air was written down to nil during the year ended March 31, 2002 as this company has halted operations and has since sold all of its assets.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

10. INVESTMENTS - CONTINUED

The investments in Notigi Portage Outfitters, Nelson House Family Foods, Rising Sun Restaurant and Esker Lakes Lodge and Trout Farm Inc. were written off during the year ended March 31, 2005 in order to reflect the impairment of these investments.

Financial information for each of the above entities for their respective periods ending in 2005 are as follows:

| ure de fonotie. | | | | | NET INCOME |
|--|--------|-------------|--------------------|-----------------|--------------|
| | | ASSETS | LIABILITIES | <u>REVENUES</u> | (LOSS) |
| Nelson House | - 2005 | \$1,772,898 | \$ 651,964 | \$2,396,561 | \$ 337,280 |
| Forest Industries | - 2004 | \$1,502,645 | \$ 718,991 | \$2,749,992 | \$ (109,094) |
| Footprint Engineering | - 2005 | \$ 133,050 | \$ 220,736 | \$ 193,822 | \$ 16,231 |
| | - 2004 | \$ 133,292 | \$ 237,209 | \$ 244,257 | \$ (91,147) |
| Meetah Building | - 2005 | \$1,500,727 | \$1,451,433 | \$2,446,484 | \$ (123,655) |
| Supplies Corp. | - 2004 | \$1,204,746 | \$1,031,797 | \$1,991,096 | \$ (17,809) |
| Otohowin Gas Bar | - 2005 | \$ 719,475 | \$ 9,298 | \$1,743,284 | \$ 94,918 |
| | - 2004 | \$ 681,763 | \$ 66,504 | \$1,620,922 | \$ 148,322 |
| Rising Sun Restaurant | - 2005 | \$ 516,482 | \$ 374,300 | \$ 71,862 | \$ (70,307) |
| - | - 2004 | \$ 570,764 | \$ 358,275 | \$ 195,829 | \$ (87,511) |
| Nelson House | - 2005 | \$ 242,555 | \$ 745,969 | \$ 829,107 | \$ (199,620) |
| Family Foods Store | - 2004 | \$ 310,595 | \$ 614,389 | \$1,249,962 | \$ (38,116) |
| Notigi Portage | - 2005 | \$ 87,697 | \$ 449,279 | \$ 63,481 | \$ (63,630) |
| Outfitters | - 2004 | \$ 113,230 | \$ 411,182 | \$ 116,237 | \$ (58,801) |
| Wapisu Air Inc. | - 2005 | \$ 35 | \$ 568,414 | \$ - | \$ (57,004) |
| * | - 2004 | \$ 181,443 | \$ 656,945 | \$ - | \$ (92,877) |
| Esker Lakes Lodge and Trout Farm Inc. | - 2005 | * | * | * | * |

*Financial information for these entities were unavailable at the date of the auditors' report.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

11. INCORPORATION COSTS

| | 2005 | | | 2004 | |
|---|------|-------|----|-------|--|
| Incorporation costs: | | | | | |
| - Nelson House Education Authority Inc. | \$ | 1,015 | \$ | 1,015 | |
| - Nisichawayasihk Housing Authority | | 1,400 | | 1,400 | |
| | \$ | 2,415 | \$ | 2,415 | |

No amortization is provided for incorporation costs.

12. PROPERTY AND EQUIPMENT

| | | 2005 | | 2004 |
|----------------|--------------|----------------------|--------------|--------------|
| | | ACCUMULATED NET BOOK | | NET BOOK |
| | <u>COST</u> | AMORTIZATION | VALUE | VALUE |
| | | | | (restated) |
| Vehicles | \$ 2,103,380 | \$1,134,267 | \$ 969,113 | \$ 920,496 |
| Land | 31,500 | - | 31,500 | 31,500 |
| Community | | | | |
| buildings | 3,988,409 | 980,987 | 3,007,422 | 3,123,236 |
| Buildings | 1,261,749 | 462,928 | 798,821 | 758,759 |
| CMHC housing | 11,988,642 | 1,804,516 | 10,184,126 | 9,387,526 |
| Other housing | 8,524,398 | 2,497,558 | 6,026,840 | 6,344,042 |
| Band homes | 106,460 | 37,598 | 68,862 | 72,487 |
| Computer | | | | |
| equipment | 835,112 | 529,619 | 305,493 | 225,595 |
| Furniture | - | - | - | - |
| and equipment | 961,472 | 536,036 | 425,436 | 404,750 |
| Office | - | - | - | - |
| improvements | 4,127 | 1,851 | 2,276 | 2,395 |
| Trailer | 29,993 | 4,349 | 25,644 | 28,493 |
| Infrastructure | 7,397,369 | 1,623,329 | 5,774,040 | 6,014,625 |
| | | | | |
| | \$37,232,611 | \$9,613,038 | \$27,619,573 | \$27,313,904 |
| | | | | |

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

13. DEFERRED REVENUE

| | 2005 | 2004 |
|---|--------------|-----------|
| Home Opportunity Program | \$ 114,000 | \$114,000 |
| INAC - Lands Management | 4,500 | 4,500 |
| INAC - Indian/Inuit Management Development (S.I.L.) | 32,327 | - |
| INAC - Soil Remediation | 35,759 | - |
| INAC - Advocacy | 11,500 | 11,500 |
| INAC - Capacity Building (S.I.L.) | - | 114,063 |
| INAC - Education bus replacement | 188,713 | - |
| NFA Settlement Revenue | 495,632 | 495,632 |
| Claim 138 Settlement | 288,607 | - |
| 2003 Trust Office Capital Allocation | - | 45,000 |
| | \$ 1,171,038 | \$784,695 |

14. LONG-TERM DEBT

| | 2005 | 2004 |
|---|---------------|-----------|
| OPERATING FUND | | |
| ROYAL BANK | | |
| Demand loan repayable at \$5,648.50 per month, including interest at a fixed rate of 8.31%, matures | | |
| May 14, 2005. * | \$ 9,089 | \$ 73,191 |
| ROYAL BANK | | |
| Repayable in monthly principal instalments of | | |
| \$2,900.00, plus interest at a rate of prime (4.25%) plus 1.25%, matures March, 2008. *** | 92,777 | 123,387 |
| Repayable in monthly instalments of \$860.00 | | |
| including interest at a rate of prime (4.25%) plus | 41 702 | |
| 1.25%, matures October, 2009. *** | 41,702 | - |
| Demand operating loan, interest paid monthly at a | | |
| rate of prime (4.25%) plus 1.0%. * | 215,000 | 275,000 |
| Total - Operating Fund | \$ 358,568 | \$471,578 |

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

14. LONG-TERM DEBT - CONTINUED

| LUNG-IERNIDEDI - CONTINUED | | |
|---|-------------|-------------|
| | 2005 | 2004 |
| CAPITAL FUND ROYAL BANK | | |
| Demand loan repayable at \$1,570.45 per month, plus interest at a rate of prime (4.25%) plus 1.125%, matures March 2009. * | | \$ 66,244 |
| Demand loan repayable at \$10,737.00 per month, including interest at a rate of prime (4.25%) plus 1.125%, matures January 1, 2005. * | | 333,754 |
| Demand loan repayable at \$200,000.00 per annum, every April 1 beginning April 1, 2002, plus interest at a rate of prime (4.25%) plus 1.125%, paid monthly. Loan, when fully advanced, not to exceed \$1,200,000.00, matures April 1, 2007. * | | 140,176 |
| Demand loan repayable at \$14,200.00 monthly, including interest at a rate of prime (4.25%) plus 1.5% per annum, compounded monthly, matures June, | | 477,226 |
| Demand loan repayable at \$4,500.00 per month, including interest at a rate of prime (4.25%) plus 1.5% per annum, compounded monthly, matures June, | | 16,296 |
| Demand loan repayable at \$3,481.75 per month, including interest at a rate of prime (4.25%) plus 1.125%, matures February 1, 2009. * | | - |
| Repayable at \$4,996.43 monthly, including interest at a rate of 4.89%, renewing December 1, 2007. ** | 261,865 | 307,928 |
| Repayable at \$9,813.89 monthly, including interest, at a rate of 4.721%, renewing January 1, 2008. ** | 1,134,891 | 1,197,990 |
| Repayable at \$4,388.55 monthly, including interest, at a rate of 4.695%, renewing January 1, 2009. ** | 536,560 | 563,589 |
| Subtotal - Capital Fund | \$2,682,402 | \$3,103,203 |

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

14. LONG-TERM DEBT - CONTINUED

| | 2005 | 2004 |
|---|-------------|-------------|
| Subtotal from Capital Fund | \$2,682,402 | \$3,103,203 |
| ROYAL BANK - CONTINUED | | |
| Repayable at \$3,358.00 monthly, including interest, at a | | |
| rate of 7.25%, renewing May 1, 2005. ** | 326,844 | 343,156 |
| CANADA MORTGAGE AND HOUSING CORPORATION | | |
| Repayable at \$5,313.10 monthly, including interest, at a | | |
| rate of 3.95%, renewing April 1, 2009.** | 673,671 | 710,308 |
| Repayable at \$6,771.96 monthly, including interest, at a | | |
| rate of 6.44%, renewing December 1, 2005. ** | 903,759 | 926,902 |
| | , | , |
| Repayable at \$3,203.73 monthly, including interest, at a | | |
| rate of 5.05%, renewing March 1, 2007. ** | 510,020 | 522,685 |
| Repayable at \$2,363.11 monthly, including interest, at a | | |
| rate of 4.18%, renewing December 1, 2008. ** | 423,765 | 394,038 |
| - | | |
| Repayable at \$8,949.75 monthly, including interest, at a | | 1 010 041 |
| rate of 4.38%, renewing December 1, 2008. ** | 1,099,145 | 1,013,341 |
| Repayable at \$2,268.85 monthly, including interest, at a | | |
| rate of 3.83%, renewing March 1, 2010. ** | 372,432 | - |
| | | |
| Repayable at \$3,523.19 monthly, including interest, at a | | |
| rate of 3.83%, renewing March 1, 2010. ** | 586,267 | - |
| NATIONAL LIFE ASSURANCE COMPANY OF CANADA | | |
| Repayable at \$5,317.86 monthly, including interest, at a | | |
| rate of 6.86%, renewing July 1, 2005. ** | 532,828 | 559,611 |
| Subtotal - Capital Fund | \$8,111,133 | \$7,573,244 |
| * | | |

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

14. LONG-TERM DEBT - CONTINUED

| | 2005 | 2004 |
|---|-------------|-------------|
| Subtotal from Capital Fund | \$8,111,133 | \$7,573,244 |
| FORD CANADA | | |
| Loan repayable at \$749.39 monthly, including interest at a rate of 10.50% per annum, compounded monthly, secured by specific vehicles. | 13,640 | 20,825 |
| Loan repayable at \$911.00 monthly, including interest at a rate of 10.15% per annum, compounded monthly, secured by specific vehicles. | 326 | 10,660 |
| UNITED LEASE BROKERS | | |
| Repayable in monthly instalments of \$3,229.07, including interest, matures October 30, 2006. *** | 43,320 | 58,592 |
| Total - Capital Fund | 8,168,419 | 7,663,321 |
| INVESTMENT FUND | | |
| ROYAL BANK | | |
| Demand loan repayable at \$30,335.00 per month, | | |
| including interest at a rate of prime (4.25%) plus 1.125%. * | 860,634 | 1,171,953 |
| Total - Investment Fund | 860,634 | 1,171,953 |
| | 9,387,621 | 9,306,852 |
| Less current portion | | |
| - Operating Fund | 252,506 | 382,991 |
| - Capital Fund | 729,807 | 1,015,382 |
| - Investment Fund | 325,707 | 1,171,953 |
| | 1,308,020 | 2,570,326 |
| | \$8,079,601 | \$6,736,526 |

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

14. LONG-TERM DEBT - CONTINUED

All of the loans marked with a '*' on the three previous pages are secured by:

- Directional Payment Agreements acknowledged by Indian and Northern Affairs Canada covering all Band funds;
- a guarantee and postponement of claim in the amount of \$1,839,273 signed by 3547958 Manitoba Ltd.;
- a fixed and floating charge debenture in the amount of \$2,686,000 signed by 3547958 Manitoba Ltd.;
- a supplemental debenture in the amount of \$2,685,000 given by 3547958 Manitoba Ltd.;
- a general security agreement;
- an assignment of fire insurance.
- All of the loans marked with a '**' on the three previous pages are secured by:
- Directional Payment Agreements acknowledged by Indian and Northern Affairs Canada covering all Band funds;
- a CMHC undertaking to insure;
- an assignment of fire insurance.

All of the loans marked with a '***' on the previous three pages are unsecured.

The principal repayments for each of the next five years are as follows:

| 2005 - 2006 | \$1,308,020 |
|-------------|-------------|
| 2006 - 2007 | 1,105,911 |
| 2007 - 2008 | 693,752 |
| 2008 - 2009 | 502,427 |
| 2009 - 2010 | 456,391 |
| | |
| | \$4,066,501 |

15. LEASE OBLIGATIONS

The Nelson House Education Authority has leased certain equipment under operating leases. The following is a schedule of future minimum lease payments under the operating leases:

| YEAR ENDED | Al | <u>AMOUNT</u> | |
|----------------------------------|----|------------------|--|
| March 31, 2005 March 31, 2006 | \$ | 41,088 25,828 | |
| | \$ | 66,916 | |

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

16. CAPITAL CONSTRUCTION IN PROGRESS

The Cree Nation is the project manager for CMHC sponsored housing projects. Costs that are financed with a mortgage have been capitalized and upon completion will be transferred to the Nisichawayasihk Housing Authority along with the related mortgage.

17. PROMISSORY NOTE RECEIVABLE

The promissory note receivable is due from the Nisichawayasihk Cree Nation TLE Trust and is non-interest bearing with no fixed terms of repayment.

18. OPERATING LINE OF CREDIT

The operating line of credit bears interest at a rate of prime (4.25%) plus 1%, paid monthly, and must be revolved annually on April 30th.

19. SUBSIDY RESERVE

Under the terms of the agreement with Canada Mortgage and Housing Corporation, excess federal assistance payments received may be retained in a subsidy surplus reserve. The reserve is to be comprised of monies deposited in a separate bank account and/or invested only in accounts or instruments insured by the Canada Mortgage and Housing Corporation or as may otherwise be approved by CMHC from time to time. The funds in this account may only be used to meet future subsidy requirements of income-tested occupants. Withdrawls are credited to interest first and then principal. A separate account was not maintained for this reserve.

20. REPLACEMENT RESERVE

Under the terms of the agreement with Canada Mortgage and Housing Corporation, the replacement reserve account is to be credited in the amount of \$82,600 annually until it accumulates to \$826,000 plus interest. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in this account may only be used as approved by CMHC. Withdrawls are credited to interest first then principal. A separate account was not maintained for this reserve.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

21. INDIAN PENSION FUNDING AGREEMENT

Nisichawayasihk Cree Nation entered into an agreement with INAC for funding contributions for employees' registered pension plans for INAC funded employees. The following are reporting requirements in the agreement:

| | 2005 | 2004 |
|--------------------------|-------------|-------------|
| Total eligible salaries | \$6,014,387 | \$5,119,228 |
| Employees' contributions | | |
| Private Pension | \$ 265,856 | \$ 249,725 |
| Canada Pension Plan | 140,151 | 115,636 |
| Group Insurance | 188,145 | 170,912 |
| | \$ 594,152 | \$ 536,273 |
| Employer's contributions | | |
| Private Pension | \$ 265,856 | \$ 249,725 |
| Canada Pension Plan | 140,151 | 115,636 |
| Group Insurance | 135,525 | 89,371 |
| | \$ 541,532 | \$ 454,732 |

Included as liabilities as at March 31, 2005 are the February, 2005 (\$34,793) and the March, 2005 (\$34,616) pension remittances. These amounts were not held in a separate trust bank account.

22. SIGNIFICANT EVENTS AND CONTINGENT LIABILITIES

a) Nisichawayasihk Cree Nation received \$1,500,000 in August, 1989 by way of a settlement agreement. These proceeds were then pledged as security for a \$1,000,000 loan to the Northern Flood Committee. During the fiscal year ended March 31, 1997, the loan was called and \$1,009,516 of the above noted proceeds were used to settle the loan.

The Cree Nation has since filed a claim against Peace Hills Trust to recover the proceeds used to settle the loan. Since a determination of the claim could not be made, any amounts deemed recoverable by the Cree Nation will be recorded as revenue at that time.

b) Substantial unauthorized expenditures were noted during the fiscal year ended March 31, 1990 which lacked the approval by a quorum of the Chief and Council. The Chief and Council are in the process of obtaining a legal opinion with the possibility of recovery of these funds. An investigation is currently in progress.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

22. SIGNIFICANT EVENTS AND CONTINGENT LIABILITIES - CONTINUED

- c) Nisichawayasihk Cree Nation has guaranteed two mortgages for Band members. The amount outstanding as at March 31, 2005 was \$103,222.
- d) Nisichawayasihk Cree Nation has guaranteed a loan for a related entity. The outstanding balance as at March 31, 2005 was \$5,000.
- e) Nisichawayasihk Cree Nation has guaranteed two loans for the construction and fitup of an Elders Care Home. The balances outstanding as at March 31, 2005 were \$1,134,776 and \$197,693.
- f) Nisichawayasihk Cree Nation has guaranteed a loan for its VLT Program. The outstanding balance as at March 31, 2005 was \$504,318.
- g) Nisichawayasihk Cree Nation has guaranteed loans for its Housing Authority. The outstanding balance as at March 31, 2005 was \$7,885,248.
- h) Nelson House Development Corporation has guaranteed a line of credit (\$196,089) and several bank loans (total \$48,445) for Meetah Building Supplies Corp.
- i) Nelson House Development Corporation has guaranteed three loans for Rising Sun Restaurant. The total amount outstanding as at March 31, 2005 was \$163,842.
- j) Nelson House Development Corporation has guaranteed a loan for Notigi Portage Outfitters. The amount outstanding as at March 31, 2005 was \$28,147.
- k) Nelson House Development Corporation has guaranteed a bank overdraft and a line of credit for Nelson House Family Foods. The total amount outstanding as at March 31, 2005 was \$76,377.
- Nelson House Development Corporation has guaranteed the debt of Wapisu Air Inc. The amount outstanding as at March 31, 2005 was \$111,171.
- m) Nelson House Development Corporation has guaranteed the line of credit (maximum \$100,000) for the Royal Bank Agency.

NOTES TO COMBINED FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

23. PRIOR PERIOD ADJUSTMENT

OPERATING FUND

The comparative figures have been restated retroactively in order to reflect the correction of accounting errors in the recording of accounts receivable and revenue from Frontier School Division and in the recording of policy development cash disbursements during the year ended March 31, 2004 which have the following effects on the prior year's financial statements:

| Prior years' revenues from Frontier School Division in the amount of | |
|---|-----------|
| \$395,246 (\$158,747 for the year ended March 31, 2003 and \$236,499 for | |
| the year ended March 31, 2004) were not recorded as a receivable at | |
| March 31, 2004. As a result of correcting this error retroactively, prior | |
| year's accounts receivable increased by \$395,246, prior year's revenues | |
| increased by \$236,499, prior year's ending deficit decreased by \$395,246, | |
| and prior year's opening deficit decreased by \$158,747. | \$395,246 |
| | - |
| | |

Prepaid expenses were understated (and policy development expenditures were overstated) by \$34,870.

34,870

\$430,116

In the current year, the correction of the above errors has resulted in an increase in unrestricted net assets, beginning of year of \$430,116.

CAPITAL FUND

The comparative figures have been restated retroactively in order to reflect the correction of accounting errors in the recording of the original cost of CMHC housing property prior to April 1, 2000 that included cost overruns that were subsequently disallowed by CMHC which resulted in the overstatement of property and equipment and investment in property and equipment by \$198,166 as at March 31, 2004. In the current year, the correction of the above error has resulted in a decrease in investment in property and equipment, beginning of year of \$198,166.



W.J. Hemenway, B.A. C.A. - Partner (ret.) A.M. (Arnie) Silver, B.A., C.A. - Principal Jerrod A. Griffiths, B. COMM. (HONS.), C.A. - Principal R.W. Malanchuk, C.M.A. - Associate

AUDITORS' REPORT

To the Chief and Council Nisichawayasihk Cree Nation

We have audited and reported separately on the combined financial statements of the Nisichawayasihk Cree Nation as at and for the year ended March 31, 2005.

Our audit was conducted for the purpose of forming an opinion on the basic combined financial statements of the Cree Nation as a whole. This supplementary information is presented for purposes of additional analysis and is not a required part of the basic combined financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the basic combined financial statements. We are unable to express an audit opinion as to whether this supplementary information is presented fairly in relation to the basic combined financial statement taken as a whole.

Winnipeg, Manitoba May 5, 2005

Hemenway Al

CHARTERED ACCOUNTANTS



Member of The Institute of Chartered Accountants of Manitoba



201 - 930 Jefferson Avenue Winnipeg, Manitoba R2P 1W1 Phone 204-694-8999 Fax 204-694-6885 e-mail: hsilver@icenter.net

OPERATIONS FUND STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | 2005 | 2004 |
|--|---------------------|-------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Advances receivable | \$ 6,657 | \$ 18,299 |
| Accounts receivable | 2,773,312 | 3,884,401 |
| Marketable securities | 495,680 | 505,557 |
| Prepaid expense | 61,708 | 85,554 |
| Capital construction in progress | 439,621 | 1,939,451 |
| Due from related entities | 328,180 | 167,433 |
| | 4,105,158 | 6,600,695 |
| DUE FROM INVESTMENT FUND | 285,941 | 286,299 |
| | # 1 2 01 000 | . |
| | \$4,391,099 | \$6,886,994 |
| LIABILITIES | | |
| CURRENT LIABILITIES | | |
| Bank indebtedness | \$ 54,691 | \$ 664,457 |
| Operating line of credit | 2,405,000 | 2,635,000 |
| Accounts payable and accrued liabilities | 729,903 | 352,058 |
| Accountable mortgage advances | 401,581 | 1,711,403 |
| Deferred revenue | 982,325 | 739,695 |
| Due to related entities | 1,125,261 | 571,424 |
| Current portion of long-term debt | 9,089 | 73,191 |
| | 5,707,850 | 6,747,228 |
| NET ASSETS | | |
| NET ASSETS - UNRESTRICTED (PAGE 34) | (1,316,751) | 139,766 |
| | \$4,391,099 | \$6,886,994 |

OPERATIONS FUND STATEMENT OF NET ASSETS - UNRESTRICTED

| | 2005 | 2004 |
|--|---------------|--------------|
| Net assets - unrestricted, beginning of year | \$ 139,766 | \$ (988,351) |
| Surplus (deficit) for the year (PAGE 35) | (1,456,517) | 1,128,117 |
| NET ASSETS - UNRESTRICTED, END OF YEAR | \$(1,316,751) | \$ 139,766 |

OPERATIONS FUND COMBINED STATEMENT OF REVENUES, EXPENDITURES AND SURPLUS (DEFICIT)

| RRACR AND | INAC | OTHER | DEFERRED |
|---|--------------|-------------|-------------|
| PROGRAM | REVENUE | REVENUE | REVENUE |
| Band Support Administration | \$ 1,281,178 | \$2,286,335 | \$(288,607) |
| Social Services - N.C.N. | 4,925,450 | 90,506 | - |
| Social Services - S.I.L. | 2,628,065 | 41,336 | 81,736 |
| S.I.L Indian/Inuit Management Development | | - | - |
| S.I.L Special Projects | - | - | - |
| Education | 7,691,970 | - | - |
| Education - Enhanced Teachers Salaries | 83,634 | - | - |
| Education - Band Operated Special Education | 562,380 | - | - |
| Education - New Paths | 85,316 | - | - |
| Education - Parental Engagement Strategies | 37,540 | - | - |
| Education - Teacher Recruitment and Retentior | | - | - |
| Community Economic Development | 337,091 | - | - |
| Membership | 38,378 | - | - |
| Nisichawayasihk Personal Care Home | 898,332 | - | - |
| Treaty Land Entitlements - Land Selection | - | - | - |
| Capital Projects | 1,614,485 | 345,755 | - |
| Sewer O & M - Lagoon Outflow | 228,700 | - | - |
| Special Services | 401,100 | 164 | (35,759) |
| Capacity Development | 40,000 | - | - |
| Advocacy | - | - | - |
| Lands Management | - | - | - |
| Water | 287,149 | 94,395 | - |
| Water - O & M | 62,089 | - | - |
| Sanitation | 245,005 | 26,409 | - |
| Sewer O & M | 7,077 | - | - |
| Community Buildings | 71,872 | - | - |
| Fire Protection | 53,066 | - | - |
| Policing | - | 367,086 | - |
| Roads and Bridges | 72,792 | - | - |
| Maintenance Management Systems | 28,985 | - | - |
| Nelson House Medicine Lodge | - | - | - |
| Brighter Futures | - | 192,290 | - |
| Building Healthy Communities | - | 665,484 | - |
| Family Violence | 35,467 | - | - |
| Health Services | - | 686,008 | - |
| Probation | - | 40,398 | - |
| Aboriginal Head Start | _ | 245,340 | _ |
| Summer Students | 77,690 | - | - |
| | \$21,972,903 | \$5,081,506 | \$(242,630) |

| TOTAL | TOTAL | 2005 SURPLUS |
|--------------|--------------|---------------|
| REVENUES | EXPENDITURES | (DEFICIT) |
| | | |
| \$ 3,278,906 | \$ 2,940,843 | \$ 338,063 |
| 5,015,956 | 5,755,190 | (739,234) |
| 2,751,137 | 3,092,248 | (341,111) |
| 138,060 | 154,493 | (16,433) |
| - | - | - |
| 7,691,970 | 7,691,970 | - |
| 83,634 | 83,634 | - |
| 562,380 | 562,380 | - |
| 85,316 | 85,316 | - |
| 37,540 | 37,540 | - |
| 40,032 | 40,032 | - |
| 337,091 | 337,091 | - |
| 38,378 | 38,244 | 134 |
| 898,332 | 1,132,382 | (234,050) |
| - | - | - |
| 1,960,240 | 1,783,233 | 177,007 |
| 228,700 | 229,215 | (515) |
| 365,505 | 365,505 | - |
| 40,000 | 40,000 | - |
| - | - | - |
| - | - | - |
| 381,544 | 515,161 | (133,617) |
| 62,089 | 62,089 | - |
| 271,414 | 319,149 | (47,735) |
| 7,077 | 7,077 | - |
| 71,872 | 124,063 | (52,191) |
| 53,066 | 76,982 | (23,916) |
| 367,086 | 597,405 | (230,319) |
| 72,792 | 115,147 | (42,355) |
| 28,985 | 52,422 | (23,437) |
| - | - | - |
| 192,290 | 192,290 | - |
| 665,484 | 665,484 | - |
| 35,467 | 35,467 | - |
| 686,008 | 789,739 | (103,731) |
| 40,398 | 23,475 | 16,923 |
| 245,340 | 245,340 | |
| 77,690 | 77,690 | - |
| , | ,05.0 | |
| \$26,811,779 | \$28,268,296 | \$(1,456,517) |

OPERATIONS FUND BAND SUPPORT ADMINISTRATION STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$1,131,753 | \$1,281,178 | \$1,045,486 |
| Administrative fees | 854,338 | 996,403 | 1,916,874 |
| Tobacco tax refund | - | 533,245 | - |
| Grants | 56,139 | 55,866 | 56,139 |
| Interest income | 262,518 | 22,476 | 15,816 |
| Miscellaneous | 112,534 | 102,138 | 25,500 |
| Nisichawayasihk VLT Program | - | - | 18,360 |
| Nisichawayasihk Trust Office | 160,694 | 200,000 | 106,833 |
| Nisichawayasihk TLE Trust | - | - | 250,000 |
| ATEC | - | 25,100 | - |
| Pe Ta Pun Trust | - | 62,500 | 50,000 |
| Settlement - Claim 138 | - | 288,607 | - |
| Deferred revenue | - | (288,607) | - |
| | 2,577,976 | 3,278,906 | 3,485,008 |
| EXPENDITURES | | | |
| Accounting services | | 188,062 | 164,133 |
| Advertising | 20,000 | 56,575 | 73,487 |
| Advances forgiven | 20,000 | 193,784 | 327,230 |
| Advances longiven Annual general meeting | 25,000 | 12,738 | 527,250 |
| Bank charges and interest | 40,000 | 64,474 | - 78 572 |
| Business development | 40,000 | 04,474 | 78,572 |
| Capital expenditures | - | - | 24,000 |
| Chief and Council honoraria | - | 54,751 | 88,460 |
| | 472,500 | 516,453 | 436,607 |
| Consulting fees | 20,000 | 49,449 | 44,354 |
| Community projects | - | - | 903 |
| Cree Gathering | 10,000 | 4,687 | |
| Dog control | 5,641 | 41,675 | 5,641 |
| Election expenses | - | 58,611 | 70,871 |
| Employee benefits | 64,847 | 87,852 | 87,134 |
| Employee daycare | 20,000 | 11,799 | - |
| Equipment leasing | 4,854 | - | 4,854 |
| Funeral expenses | - | 16,642 | 34,043 |
| Gilbert McDonald Arena | 30,000 | 30,000 | 62,435 |
| Insurance | 40,812 | 74,214 | 68,490 |
| Mercury monitoring | - | - | 269 |
| Office | 40,000 | 140,068 | 84,905 |
| Policy development | 60,000 | 15,858 | 30,000 |
| Pow-wow committee | 50,000 | 50,000 | |
| Subtotal | \$ 903,654 | \$1,667,692 | \$1,686,388 |

OPERATIONS FUND BAND SUPPORT ADMINISTRATION STATEMENT OF REVENUES AND EXPENDITURES - CONTINUED

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| EXPENDITURES - continued | | | |
| Subtotal from previous page | \$ 903,654 | \$1,667,692 | \$1,686,388 |
| Professional fees | 30,000 | 67,561 | 52,374 |
| Public health nurse | - | 45,000 | 135,000 |
| Recycling Program | 21,484 | 22,323 | 22,121 |
| Repairs and maintenance | 38,457 | 23,538 | 25,406 |
| Salaries | 1,200,000 | 578,556 | 515,390 |
| Search and Rescue | - | 12,427 | 117 |
| Tae Kwon Do | - | 14,304 | - |
| Telephone | 57,605 | 65,304 | 58,869 |
| Transit services | 30,710 | 39,978 | 31,670 |
| Travel | 145,000 | 181,132 | 142,105 |
| Vehicles | - | 25,580 | 3,249 |
| Workshops and training | 30,000 | 46,268 | 29,308 |
| Youth program donation | - | - | 25,000 |
| Youth intervention | 96,683 | 151,180 | 98,088 |
| | 2,553,593 | 2,940,843 | 2,825,085 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 24,383 | \$ 338,063 | \$ 659,923 |

OPERATIONS FUND SOCIAL SERVICES - N.C.N. STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|--------------|--------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$4,925,449 | \$4,925,450 | \$4,824,144 |
| Interest and other income | - | 90,506 | 91,277 |
| | 4,925,449 | 5,015,956 | 4,915,421 |
| EXPENDITURES | | | |
| Administration | 246,272 | 246,272 | 482,414 |
| Bank charges and interest | - | 8,247 | 7,855 |
| Income Support | 4,353,192 | 4,790,033 | 4,538,421 |
| National Child Benefit | - | - | 30,000 |
| Office and general | 10,002 | 2,177 | 9,979 |
| Salaries and travel | 262,795 | 570,489 | 290,134 |
| Work Opportunity Program | 50,000 | 137,972 | 25,606 |
| Workshops and training | 4,512 | - | 4,513 |
| | 4,926,773 | 5,755,190 | 5,388,922 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ (1,324) | \$ (739,234) | \$ (473,501) |

OPERATIONS FUND SOCIAL SERVICES - S.I.L. STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---|-------------|--------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$2,491,020 | \$2,463,407 | \$2,462,241 |
| INAC - BSF | - | 27,613 | 27,045 |
| INAC - Headman | - | - | 192,836 |
| INAC - Consultation | - | 137,045 | 127,500 |
| INAC - Capacity Development | - | - | 39,600 |
| Interest and other income | - | 41,336 | 84,990 |
| Deferred revenue - prior year | - | 114,063 | 90,000 |
| Deferred revenue - current year | - | (32,327) | (114,063) |
| | 2,491,020 | 2,751,137 | 2,910,149 |
| EXPENDITURES | | | |
| Administration | 124,551 | 134,263 | 248,929 |
| Bank charges and interest | _ | 8,184 | 3,455 |
| Capacity building and reserve development | _ | 90,535 | 333,535 |
| Capital expenditures: | | , | 2 |
| - Office building and equipment | _ | 4,405 | 16,666 |
| - Vehicles | - | - | 19,277 |
| Income support | 2,101,972 | 1,856,515 | 1,533,644 |
| Loan payments | - | 206,797 | 240,762 |
| National Child Benefit | - | - | 5,667 |
| Office and general | 4,513 | 158,052 | 282,211 |
| Telephone | - | 13,251 | 15,931 |
| TLE project | 16,750 | 92,215 | - |
| Traditional gatherings | - | - | 16,018 |
| Salaries and travel | 216,897 | 528,031 | 244,457 |
| | 2,464,683 | 3,092,248 | 2,960,552 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 26,337 | \$ (341,111) | \$ (50,403 |

OPERATIONS FUND S.I.L. - INDIAN/INUIT MANAGEMENT DEVELOPMENT STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-------------|------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC - Contribution funding | \$ - | \$138,060 | \$ - |
| EXPENDITURES | | | |
| Consultants and legal fees | - | 126,731 | - |
| Travel | - | 27,762 | - |
| | - | 154,493 | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ (16,433) | \$ - |

OPERATIONS FUND S.I.L. - SPECIAL PROJECTS STATEMENT OF REVENUE AND EXPENDITURE

| | BUI | DGET | 2005 | 2004 |
|--------------------------------|------|---------|---------|----------|
| | (una | udited) | | |
| REVENUE | | | | |
| Deferred revenue | \$ | - | \$ - | \$21,034 |
| EXPENDITURE | | | | |
| Project expenses | | - | - | 21,034 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ | - | \$ _ | \$ - |

OPERATIONS FUND EDUCATION STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---------------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$7,349,992 | \$7,691,970 | \$8,195,299 |
| EXPENDITURES | | | |
| Administration fee | 367,500 | 372,663 | 786,521 |
| Transferred to Nelson House Education | | | |
| Authority Inc. | 6,982,492 | 7,319,307 | 7,408,778 |
| | 7,349,992 | 7,691,970 | 8,195,299 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

OPERATIONS FUND EDUCATION - ENHANCED TEACHERS' SALARIES STATEMENT OF REVENUE AND EXPENDITURE

| | BUDGET | | 2005 | | 2004 | |
|--------------------------------|--------|---------|----------|----|------|--|
| | (una | udited) | | | | |
| REVENUE | | | | | | |
| INAC - Contribution funding | \$ | - | \$83,634 | \$ | - | |
| EXPENDITURE | | | | | | |
| Transferred to Nelson | | | | | | |
| House Education Authority Inc. | | - | 83,634 | | - | |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ | - | \$ - | \$ | - | |

OPERATIONS FUND EDUCATION - BAND OPERATED SPECIAL EDUCATION STATEMENT OF REVENUE AND EXPENDITURE

| | BUDGET | | 2005 | | | 2004 | |
|--------------------------------|----------|-----|-------|-------|----|------|--|
| | (unaudit | ed) | | | | | |
| REVENUE | | | | | | | |
| INAC - Contribution funding | \$ - | | \$562 | .,380 | \$ | - | |
| EXPENDITURE | | | | | | | |
| Transferred to Nelson | | | | | | | |
| House Education Authority Inc. | - | | 562 | .,380 | | - | |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | | \$ | - | \$ | - | |

OPERATIONS FUND EDUCATION - NEW PATHS - PROPOSAL DRIVEN PROJECTS STATEMENT OF REVENUE AND EXPENDITURE

| | BUDGET | | 20 | 05 | 2004 |
|--------------------------------|--------|---------|--------|-------|------|
| | (una | udited) | | | |
| REVENUE | | | | | |
| INAC - Contribution funding | \$ | - | \$85,3 | 16 \$ | - |
| EXPENDITURE | | | | | |
| Transferred to Nelson | | | | | |
| House Education Authority Inc. | | - | 85,3 | 16 | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ | - | \$ - | \$ | - |

OPERATIONS FUND EDUCATION - PARENTAL ENGAGEMENT STRATEGIES STATEMENT OF REVENUE AND EXPENDITURE

| | BUDGET | | 2005 | | 2004 | |
|--------------------------------|--------|---------|----------|----|------|--|
| | (una | udited) | | | | |
| REVENUE | | | | | | |
| INAC - Contribution funding | \$ | - | \$37,540 | \$ | - | |
| EXPENDITURE | | | | | | |
| Transferred to Nelson | | | | | | |
| House Education Authority Inc. | | - | 37,540 | | - | |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ | - | \$ - | \$ | - | |

OPERATIONS FUND EDUCATION - TEACHER RECRUITMENT AND RETENTION STATEMENT OF REVENUE AND EXPENDITURE

| | BU | DGET | 2005 | | 2004 |
|--------------------------------|-------------|------|----------|----|------|
| | (unaudited) | | | | |
| REVENUE | | | | | |
| INAC - Contribution funding | \$ | - | \$40,032 | \$ | - |
| EXPENDITURE | | | | | |
| Transferred to Nelson | | | | | |
| House Education Authority Inc. | | - | 40,032 | | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ | _ | \$ - | \$ | - |

OPERATIONS FUND COMMUNITY ECONOMIC DEVELOPMENT STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 | |
|--------------------------------|-------------|-----------|-----------|--|
| | (unaudited) | | | |
| REVENUES | | | | |
| INAC | \$337,091 | \$337,091 | \$330,158 | |
| ABC Capital Corp. | - | - | 79,000 | |
| | 337,091 | 337,091 | 409,158 | |
| EXPENDITURES | | | | |
| Transferred to Nelson House | | | | |
| Development Corporation | 320,236 | 320,236 | 376,142 | |
| Administration fee | 16,855 | 16,855 | 33,016 | |
| | 337,091 | 337,091 | 409,158 | |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - | |

OPERATIONS FUND MEMBERSHIP STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|----------|-----------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$38,378 | \$38,378 | \$37,589 |
| EXPENDITURES | | | |
| Administration | 1,919 | 1,919 | 3,759 |
| Office | 4,988 | 1,612 | 3,138 |
| Telephone | 656 | 531 | 656 |
| Travel | 1,403 | 4,631 | 1,403 |
| Salaries and benefits | 29,000 | 29,551 | 29,841 |
| | 37,966 | 38,244 | 38,797 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 412 | \$ 134 | \$(1,208) |

OPERATIONS FUND NISICHAWAYASIHK PERSONAL CARE HOME STATEMENT OF REVENUES AND EXPENDITURE

| | BUDGET | 2005 | 2004 |
|-------------------------------------|-------------|--------------|------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC - Contribution funding | \$149,685 | \$ 898,332 | \$540,564 |
| Nisichawayasihk Trust Office | - | - | 6,250 |
| - | 149,685 | 898,332 | 546,814 |
| EXPENDITURE | | | |
| Transfers to the Personal Care Home | 200,000 | 1,132,382 | 593,284 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(50,315) | \$ (234.050) | \$(46,470) |

OPERATIONS FUND TREATY LAND ENTITLEMENTS - LAND SELECTION STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|------|------------|
| | (unaudited) | | |
| REVENUE | | | |
| T.L.E.C. Ltd. | \$ - | \$ - | \$ 8,000 |
| EXPENDITURES | | | |
| Negotiations | - | - | 30,287 |
| Plan development | - | - | 23,815 |
| | - | - | 54,102 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$(46,102) |

OPERATIONS FUND CAPITAL PROJECTS STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|------------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$1,300,285 | \$1,614,485 | \$3,206,411 |
| R.R.A.P. | - | 41,195 | 65,180 |
| Pe Ta Pun Trust | - | 50,000 | - |
| Nisichawayasihk Trust Office | - | 254,560 | - |
| Deferred revenue - previous year | - | - | 79,606 |
| | 1,300,285 | 1,960,240 | 3,351,197 |
| EXPENDITURES | | | |
| Administration | - | 80,724 | - |
| Capital purchases | 200,000 | 162,561 | - |
| Capital housing construction | 683,566 | 464,436 | 20,972 |
| Housing repairs | 70,000 | 771,227 | 707,584 |
| Other projects | 216,000 | 21,631 | 22,374 |
| Lagoon | - | 141,457 | 211,214 |
| Pedestrian walkway | - | - | 71,458 |
| Public works garage | - | 16,150 | 18,525 |
| Loan payments - ambulance | - | 18,845 | 18,845 |
| Repairs and maintenance - vehicles | 25,000 | 21,738 | 11,741 |
| R.R.A.P. | - | 48,160 | 43,948 |
| Supplies | 3,500 | 4,532 | 1,049 |
| Travel | - | 31,772 | 30,257 |
| | 1,198,066 | 1,783,233 | 1,157,967 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 102,219 | \$ 177,007 | \$2,193,230 |

OPERATIONS FUND SEWER - O & M - LAGOON OUTFLOW STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-----------|------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC - Contribution funding | \$ - | \$228,700 | \$ - |
| EXPENDITURES | | | |
| Construction | - | 175,877 | - |
| Engineering | - | 49,048 | - |
| Band co-ordination | - | 4,290 | - |
| | - | 229,215 | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ (515) | \$ - |

OPERATIONS FUND SPECIAL SERVICES STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-----------|------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC - Contribution funding | \$ - | \$401,100 | \$ - |
| Interest | - | 164 | - |
| Deferred revenue | - | (35,759) | - |
| | | 365,505 | - |
| EXPENDITURES | | | |
| Bank service charges | - | 101 | - |
| Consultant - design | - | 66,029 | - |
| Coordination | - | 11,152 | - |
| Design landfill | - | 5,500 | - |
| Phase 11 ESA | - | 24,105 | - |
| Project management | - | 17,318 | - |
| Soil remediation | - | 241,300 | - |
| | - | 365,505 | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

OPERATIONS FUND CAPACITY DEVELOPMENT STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|----------------------------------|-------------|----------|------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC - Contribution funding | \$ - | \$40,000 | \$ 21,900 |
| Deferred revenue - previous year | - | - | 17,339 |
| | | 40,000 | 39,239 |
| EXPENDITURES | | | |
| Transferred to Housing Authority | - | 40,000 | - |
| Salary | - | - | 82,455 |
| Travel | - | - | 10,694 |
| Policy development | - | - | 5,589 |
| | - | 40,000 | 98,738 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$(59,499) |

OPERATIONS FUND ADVOCACY STATEMENT OF REVENUES AND EXPENDITURE

| | BU | DGET | 2005 | 2004 |
|----------------------------------|------|---------|---------|-----------|
| | (una | udited) | | |
| REVENUES | | | | |
| Deferred revenue - previous year | \$ | - | \$ - | \$ 11,500 |
| Deferred revenue - current year | | - | - | (11,500) |
| | | - | - | - |
| EXPENDITURE | | - | - | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ | - | \$ - | \$ - |

OPERATIONS FUND LANDS MANAGEMENT STATEMENT OF REVENUES AND EXPENDITURE

| | BUDGET | 2005 | 2004 |
|----------------------------------|-------------|------|----------|
| | (unaudited) | | |
| REVENUES | | | |
| Deferred revenue - previous year | \$ - | \$ - | \$ 4,500 |
| Deferred revenue - current year | - | - | (4,500) |
| | - | - | - |
| EXPENDITURE | | | |
| Administration | - | - | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

OPERATIONS FUND WATER STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$287,149 | \$ 287,149 | \$ 281,243 |
| Other | - | 44,263 | - |
| User fees | 90,000 | 50,132 | 50,724 |
| | 377,149 | 381,544 | 331,967 |
| EXPENDITURES | | | |
| Administration | 14,357 | 14,357 | 28,124 |
| Repairs and maintenance | 50,000 | 27,957 | 39,845 |
| Supplies | - | 70,105 | 81,208 |
| Salaries and benefits | 390,000 | 373,136 | 411,042 |
| Telephone | 1,776 | 2,647 | 1,776 |
| Travel | - | 9,429 | 16,953 |
| Tank cleaning | 6,500 | 14,821 | (8,602) |
| Workshops and training | - | - | 978 |
| Vehicle | - | 2,709 | 301 |
| | 462,633 | 515,161 | 571,625 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ (85,484) | \$(133,617) | \$(239,658) |

OPERATIONS FUND WATER - O & M STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 | |
|--------------------------------|-------------|----------|------|--|
| | (unaudited) | | | |
| REVENUE | | | | |
| INAC - Contribution funding | \$ - | \$62,089 | \$ - | |
| EXPENDITURES | | | | |
| Supplies | - | 20,520 | - | |
| Vehicle | - | 41,569 | - | |
| | - | 62,089 | - | |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - | |

OPERATIONS FUND SANITATION STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|-----------------------------------|-------------|-------------|------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$245,005 | \$245,005 | \$239,966 |
| User fees | 90,000 | 26,409 | 59,558 |
| | 335,005 | 271,414 | 299,524 |
| EXPENDITURES | | | |
| Administration | 12,250 | 12,250 | 23,997 |
| Capital expenditures | - | 8,000 | - |
| Garbage contract | 60,000 | 37,725 | 48,224 |
| Miscellaneous | 5,000 | 41,066 | 34,703 |
| Repairs and maintenance: | | | |
| - garbage dump | 10,000 | 10,651 | 13,076 |
| - sewage | - | 17,766 | 29,139 |
| Supplies | 60,000 | 9,420 | 6,865 |
| Travel | - | 49,020 | 31,833 |
| Vehicle operation and maintenance | 120,000 | 133,251 | 130,028 |
| | 267,250 | 319,149 | 317,865 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 67,755 | \$ (47,735) | \$(18,341) |

OPERATIONS FUND SEWER - O & M STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|------------------------------------|-------------|---------|------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC - Contribution funding | \$ - | \$7,077 | \$ - |
| EXPENDITURES | | | |
| Supplies | - | 3,100 | - |
| Vehicle operations and maintenance | - | 3,977 | - |
| - | | 7,077 | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

OPERATIONS FUND COMMUNITY BUILDINGS STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|------------|-------------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ 71,000 | \$ 71,872 | \$ 70,393 |
| EXPENDITURES | | | |
| Administration | - | 3,594 | 7,039 |
| Utilities | 100,000 | 120,469 | 122,836 |
| | 100,000 | 124,063 | 129,875 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(29,000) | \$(52,191) | \$ (59,482) |

OPERATIONS FUND FIRE PROTECTION STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|-----------------------------------|-------------|------------|------------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ 53,066 | \$ 53,066 | \$ 51,975 |
| EXPENDITURES | | | |
| Capital expenditures | - | 3,952 | - |
| Office and administration | 4,153 | 2,653 | 5,198 |
| Supplies | 15,000 | 3,867 | 32,554 |
| Salaries and benefits | 38,000 | 38,265 | 36,807 |
| Telephone | 3,259 | 4,053 | 3,259 |
| Travel | 5,000 | 9,332 | 10,119 |
| Vehicle operation and maintenance | 6,139 | 14,860 | 6,139 |
| | 71,551 | 76,982 | 94,076 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(18,485) | \$(23,916) | \$(42,101) |

OPERATIONS FUND POLICING STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|------------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| Solicitor General | \$ 87,086 | \$ 87,086 | \$ 87,086 |
| Other revenue | 280,000 | 280,000 | 259,710 |
| | 367,086 | 367,086 | 346,796 |
| EXPENDITURES | | | |
| Administration | 4,354 | 4,355 | 8,709 |
| Capital expenditure | - | 58,891 | - |
| Office and general | 1,500 | 20,469 | 38,866 |
| Pe Ta Pun repayment | - | - | 60,860 |
| Repairs and maintenance - building | - | 16,034 | 3,773 |
| Salaries and benefits | 300,000 | 426,236 | 426,277 |
| Telephone | 3,049 | 3,191 | 3,049 |
| Travel | - | 33,359 | 56,103 |
| Vehicle operation and maintenance | 30,000 | 34,545 | 30,607 |
| Workshops | 20,000 | 325 | 200 |
| - | 358,903 | 597,405 | 628,444 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 8,183 | \$(230,319) | \$(281,648) |

OPERATIONS FUND ROADS AND BRIDGES STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|------------|-----------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$72,792 | \$ 72,792 | \$71,295 |
| EXPENDITURES | | | |
| Administration | 3,640 | 3,640 | 7,130 |
| Repairs and maintenance | 69,152 | 111,507 | 70,743 |
| | 72,792 | 115,147 | 77,873 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$(42,355) | \$(6,578) |

OPERATIONS FUND MAINTENANCE MANAGEMENT SYSTEMS STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|------------|------------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ 27,751 | \$ 28,985 | \$ 28,389 |
| EXPENDITURES | | | |
| Administration | 2,775 | 1,449 | 2,839 |
| General | 39,500 | - | - |
| Salaries and benefits | - | 50,973 | 53,264 |
| | 42,275 | 52,422 | 56,103 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(14,524) | \$(23,437) | \$(27,714) |

OPERATIONS FUND NELSON HOUSE MEDICINE LODGE STATEMENT OF REVENUE AND EXPENDITURES

| | BUL | GET | 2005 | 20 | 04 |
|---------------------------------|-------|---------|---------|------------|----|
| | (unau | idited) | | | |
| REVENUE | | | | | |
| Health Canada | \$ | - | \$ - | \$1,096,74 | 40 |
| EXPENDITURES | | | | | |
| Administration | | - | - | 109,6 | 74 |
| Transfers to the Medicine Lodge | | - | - | 987,0 | 66 |
| | | - | - | 1,096,74 | 40 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ | - | \$ - | \$ - | |

OPERATIONS FUND BRIGHTER FUTURES STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---|-------------|-----------|-----------|
| | (unaudited) | | |
| REVENUE | | | |
| Health Canada | \$192,290 | \$192,290 | \$192,290 |
| EXPENDITURES | | | |
| Administration | 9,615 | 9,615 | 19,229 |
| Transfers to the Health and Wellness Centre | 182,675 | 182,675 | 173,061 |
| | 192,290 | 192,290 | 192,290 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

OPERATIONS FUND BUILDING HEALTHY COMMUNITIES STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---|-------------|-----------|-----------|
| | (unaudited) | | |
| REVENUE | | | |
| Health Canada - BHC & FNIHCC | \$547,711 | \$665,484 | \$547,711 |
| EXPENDITURES | | | |
| Administration | 27,386 | 33,274 | 54,771 |
| Transfers to the Health and Wellness Centre | 520,325 | 632,210 | 492,940 |
| | 547,711 | 665,484 | 547,711 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

OPERATIONS FUND FAMILY VIOLENCE STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---|-------------|----------|----------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ - | \$35,467 | \$35,467 |
| EXPENDITURES | | | |
| Administration | - | 1,773 | 3,547 |
| Transfers to the Health and Wellness Centre | - | 33,694 | 31,920 |
| | - | 35,467 | 35,467 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

OPERATIONS FUND HEALTH SERVICES STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUE | | | |
| Health Canada | \$536,953 | \$ 686,008 | \$ 593,883 |
| EXPENDITURES | | | |
| Administration | 10,625 | 33,014 | 59,388 |
| Medical transportation | 71,930 | 168,845 | 277,045 |
| Nurses' residence - O & M | - | 28,741 | - |
| Salaries and benefits | - | 170,058 | 181,454 |
| Recovery of prior year's funding | - | - | 127,421 |
| Security | 67,271 | 65,853 | 70,762 |
| Travel | - | 4,564 | 4,529 |
| Transfers to the Health and Wellness Centre | 439,398 | 318,664 | 232,479 |
| | 589,224 | 789,739 | 953,078 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(52,271) | \$(103,731) | \$(359,195) |

OPERATIONS FUND PROBATION STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|----------|------------|
| | (unaudited) | | |
| REVENUES | | | |
| Province of Manitoba | \$10,000 | \$17,898 | \$ 12,224 |
| Nisichawayasihk Trust Office | 25,000 | 22,500 | - |
| | 35,000 | 40,398 | 12,224 |
| EXPENDITURES | | | |
| Salaries and benefits | 21,571 | 19,974 | 22,457 |
| Office and general | 1,395 | 1,075 | 803 |
| Travel | 2,099 | 2,426 | 2,099 |
| | 25,065 | 23,475 | 25,359 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 9,935 | \$16,923 | \$(13,135) |

OPERATIONS FUND ABORIGINAL HEAD START STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--|-------------|-----------|-----------|
| | (unaudited) | | |
| REVENUE | | | |
| Health Canada | \$237,235 | \$245,340 | \$237,235 |
| EXPENDITURES | | | |
| Administration | 11,862 | 12,267 | 23,724 |
| Transfer to the Health and Wellness Centre | 225,373 | 233,073 | 213,511 |
| | 237,235 | 245,340 | 237,235 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

OPERATIONS FUND SUMMER STUDENTS STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|----------|-----------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$15,000 | \$77,690 | \$ 77,690 |
| Education and youth | - | - | 43,650 |
| | 15,000 | 77,690 | 121,340 |
| EXPENDITURES | | | |
| Summer students | 15,000 | - | - |
| Transferred to HRDC | - | 77,690 | 121,340 |
| | 15,000 | 77,690 | 121,340 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ - |

EDUCATION FUND STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | 2005 | 2004 |
|-------------------------------------|------------|------------|
| | | (restated) |
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash | \$ - | \$ 2,868 |
| Accounts receivable | 92,938 | 396,630 |
| Advances receivable | 28,688 | 46,013 |
| Prepaid expenses | 12,275 | - |
| Deferred expenditures | 27,228 | - |
| Due from related entities | 687,875 | 153,492 |
| | 849,004 | 599,003 |
| INCORPORATION COSTS | 1.015 | 1.015 |
| INCORPORATION COSTS | 1,015 | 1,015 |
| | \$ 850,019 | \$ 600,018 |
| LIABILITIES | | |
| CURRENT LIABILITIES | | |
| Bank overdraft | \$ 76,304 | \$ - |
| Accounts payable | 407,448 | 385,242 |
| Employee deductions payable | 104,339 | 140,938 |
| Deferred revenue | 188,713 | - |
| Current portion of long-term debt | 243,417 | 309,800 |
| | 1,020,221 | 835,980 |
| LONG-TERM DEBT | 106,062 | 88,587 |
| SICK LEAVE RESERVE | 91,959 | 74,401 |
| | 1,218,242 | 998,968 |
| NET ASSETS | | |
| NET ASSETS - UNRESTRICTED (PAGE 77) | (368,223) | (398,950) |
| | \$ 850,019 | \$ 600,018 |

EDUCATION FUND SCHEDULE OF UNRESTRICTED NET ASSETS

| | 2005 | 2004 |
|--|-------------|-------------|
| | | (restated) |
| Unrestricted net assets, beginning of year, as previously stated | \$(794,196) | \$(474,557) |
| Prior period adjustment | 395,246 | 158,747 |
| Unrestricted net assets, beginning of year, as restated | (398,950) | (315,810) |
| Surplus (deficit) for the year (PAGE 78) | 30,727 | (83,140) |
| UNRESTRICTED NET ASSETS, END OF YEAR | \$(368,223) | \$(398,950) |

EDUCATION FUND COMBINED STATEMENT OF REVENUES, EXPENDITURES AND SURPLUS (DEFICIT)

| FUND | INAC REVENUE | OTHER REVENUE | TOTAL REVENUES | TOTAL EXPENDITURES | 2005 SURPLUS (DEFICIT) | 2004 SURPLUS (DEFICIT) |
|--|-----------------|------------------|-------------------|-----------------------|---------------------------|---------------------------|
| | | | | | | |
| Band Operated School | \$4,663,751 | \$424,074 | \$5,087,825 | \$4,248,435 | \$ 839,390 | \$ 592,627 |
| Band Operated School - Pension Plan | 216,193 | - | 216,193 | 565,646 | (349,453) | (327,321) |
| Guidance and Counselling | 62,135 | - | 62,135 | 44,746 | 17,389 | 9,254 |
| Provincial Schools | 96,378 | - | 96,378 | 32,362 | 64,016 | 27,518 |
| Student Accommodation Services - Provincial | 65,941 | - | 65,941 | 34,412 | 31,529 | 8,876 |
| Post Secondary | 1,686,998 | - | 1,686,998 | 1,596,437 | 90,561 | (34,424) |
| Student Transportation | 353,558 | (188,713) | 164,845 | 188,587 | (23,742) | 98,711 |
| Operations and Maintenance | 547,015 | 67,405 | 614,420 | 634,025 | (19,605) | (190,748) |
| Capital Contributions | - | - | - | 291,693 | (291,693) | 71,772 |
| Teacher Recruitment & Retention - Contribution Funding | 40,032 | - | 40,032 | 54,622 | (14,590) | - |
| New Paths - Contribution Funding | 85,316 | - | 85,316 | 85,316 | - | - |
| Parental Engagement Strategy - Contribution Funding | 37,540 | - | 37,540 | 37,540 | - | - |
| Enhanced Funding - Contribution Funding | 83,634 | - | 83,634 | 83,634 | - | - |
| Special Funding - Contribution Funding | 562,380 | - | 562,380 | 875,455 | (313,075) | (339,405) |
| | \$8,500,871 | \$302,766 | \$8,803,637 | \$8,772,910 | \$ 30,727 | \$ (83,140) |

EDUCATION FUND BAND OPERATED SCHOOL STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$4,951,283 | \$4,663,751 | \$4,577,244 |
| Tuition recovery | - | 216,336 | 236,499 |
| Other | 112,000 | 207,738 | 218,065 |
| | 5,063,283 | 5,087,825 | 5,031,808 |
| EXPENDITURES | | | |
| CLASSROOM INSTRUCTION | | | |
| Consulting fees | - | 81,537 | 9,353 |
| Contract settlement | 156,311 | - | - |
| Daycare subsidy | - | 21,113 | 15,495 |
| Equipment rental - school | 60,840 | 49,898 | 48,202 |
| General | - | 8,464 | 13,660 |
| Graduation | 10,000 | 15,928 | 21,826 |
| Meetings | - | 10,223 | 3,330 |
| MSIP | - | 10,780 | 5,690 |
| Nursery nutrition program | 22,220 | - | 32,259 |
| Office supplies - instructional | 200,000 | 183,200 | 153,202 |
| Principal/vice-principal | 233,314 | 244,022 | 237,546 |
| - staff | 6,588 | 16,481 | 12,502 |
| - teachers | 25,285 | 22,049 | 46,954 |
| Repairs and maintenance | 8,000 | 5,535 | 26,945 |
| School clerical staff | 176,712 | 112,690 | 114,297 |
| Student activities | 24,000 | 13,193 | 18,247 |
| Student awards | - | 180 | 4,483 |
| Substitute secretaries | - | - | 30 |
| Substitute teachers | 60,000 | 75,756 | 114,089 |
| Teacher salaries | 1,685,690 | 2,018,691 | 1,828,957 |
| Teaching supplies | 156,000 | - | - |
| Telephone | 13,500 | 11,610 | 13,366 |
| Travel | 51,674 | 57,537 | 66,084 |
| | \$2,890,134 | \$2,958,887 | \$2,786,517 |

EDUCATION FUND BAND OPERATED SCHOOL STATEMENT OF REVENUES AND EXPENDITURES - CONTINUED

| | BUDGET | 2005 | 200 |
|--------------------------------|-------------|------------|---------------|
| | (unaudited) | | |
| EXPENDITURES | | | |
| ADMINISTRATION | | | |
| Administration salaries | \$ 355,624 | \$ 467,216 | \$ 352,998 |
| Advertising | 1,500 | 6,037 | 11,565 |
| Audit | 7,500 | 8,500 | 7,500 |
| Bad debts | - | 10,665 | 11,614 |
| Band administration fee | 724,043 | 230,687 | 432,81 |
| Bank charges and interest | 33,692 | 23,779 | 40,16 |
| Computer supplies | - | - | 10,40 |
| Consulting fees | 140,000 | 172,449 | 236,98 |
| Donations | 5,000 | 7,588 | 13,38 |
| Equipment maintenance | 22,000 | 18,276 | 26,66 |
| Equipment rental | 19,756 | 24,737 | 34,06 |
| Freight and courier | 18,400 | 13,504 | 19,35 |
| Honoraria | 72,000 | 65,616 | 90,00 |
| Insurance | 30,000 | 50,109 | 108,50 |
| Legal | 45,000 | 15,743 | 21,38 |
| Meeting expense | - | 11,529 | 31,25 |
| Office supplies | 9,000 | 38,286 | 43,37 |
| Other administration | 5,200 | 2,625 | 3,57 |
| Postage | 1,800 | 325 | 6,95 |
| Professional development | 10,350 | 19,589 | 13,18 |
| Staff awards | - | 19,385 | - |
| Telephone | 15,700 | 21,247 | 16,58 |
| Travel administration | 87,500 | 61,656 | 120,32 |
| | 1,604,065 | 1,289,548 | 1,652,66 |
| OTAL EXPENDITURES | 4,494,199 | 4,248,435 | 4,439,18 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 569,084 | \$ 839,390 | \$ 592,62 |

EDUCATION FUND BAND OPERATED SCHOOL - PENSION PLAN STATEMENT OF REVENUE AND EXPENDITURES

YEAR ENDED MARCH 31, 2005

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ 216,617 | \$ 216,193 | \$ 211,747 |
| EXPENDITURES | | | |
| Band administration fee | - | 10,810 | 21,174 |
| CPP - employer share | 137,759 | 140,151 | 115,636 |
| EI - employer share | 69,387 | 75,794 | 59,615 |
| Pension - employer share | 221,213 | 215,603 | 206,089 |
| Sick leave credit | 9,000 | 18,047 | 47,183 |
| Group insurance | 102,080 | 105,241 | 89,371 |
| - | 539,439 | 565,646 | 539,068 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(322,822) | \$(349,453) | \$(327,321) |

NELSON HOUSE EDUCATION AUTHORITY INC.

EDUCATION FUND GUIDANCE AND COUNSELLING STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-----------|-----------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ 60,857 | \$ 62,135 | \$ 60,857 |
| EXPENDITURES | | | |
| Band administration fee | - | 3,107 | 6,085 |
| Salaries | 42,061 | 41,250 | 42,482 |
| Travel | - | 389 | 3,036 |
| | 42,061 | 44,746 | 51,603 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 18,796 | \$ 17,389 | \$ 9,254 |

EDUCATION FUND PROVINCIAL SCHOOLS STATEMENT OF REVENUE AND EXPENDITURE

YEAR ENDED MARCH 31, 2005

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|----------|----------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ 96,567 | \$96,378 | \$94,396 |
| EXPENDITURE | | | |
| Band administration fee | - | 4,819 | 9,439 |
| Tuition agreement | 52,000 | 27,543 | 57,439 |
| - | 52,000 | 32,362 | 66,878 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 44,567 | \$64,016 | \$27,518 |

NELSON HOUSE EDUCATION AUTHORITY INC.

EDUCATION FUND STUDENT ACCOMMODATION SERVICES - PROVINCIAL STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|----------|----------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ 66,070 | \$65,941 | \$64,585 |
| EXPENDITURES | | | |
| Band administration fee | - | 3,297 | 6,458 |
| Graduation | - | 1,600 | 2,000 |
| Meetings | - | 2,480 | - |
| Supplies | - | 520 | 632 |
| Transportation | - | 3,003 | 2,941 |
| Room and board | 37,100 | 16,900 | 39,698 |
| Travel | - | 4,899 | - |
| Student allowances | 4,000 | 1,713 | 3,980 |
| | 41,100 | 34,412 | 55,709 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 24,970 | \$31,529 | \$ 8,876 |

EDUCATION FUND POST SECONDARY STATEMENT OF REVENUES AND EXPENDITURES

YEAR ENDED MARCH 31, 2005

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$1,628,426 | \$1,686,998 | \$1,652,300 |
| Other | - | - | 9,514 |
| | 1,628,426 | 1,686,998 | 1,661,814 |
| EXPENDITURES | | | |
| Band administration fee | - | 84,350 | 165,230 |
| Books and supplies | 134,668 | 73,537 | 104,822 |
| Graduation | - | 19,045 | 13,824 |
| Living expense | 730,000 | 705,443 | 796,946 |
| Meeting expense | - | 40,863 | 23,162 |
| Salaries and benefits | 139,407 | 115,210 | 143,341 |
| Support services | | 28,841 | 1,352 |
| Transportation | 97,885 | 80,426 | 106,831 |
| Tuition and special program | 331,900 | 448,722 | 340,730 |
| | 1,433,860 | 1,596,437 | 1,696,238 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 194,566 | \$ 90,561 | \$ (34,424) |

NELSON HOUSE EDUCATION AUTHORITY INC.

EDUCATION FUND STUDENT TRANSPORTATION STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|---------------------------------|-------------|-------------|------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$ 133,907 | \$ 353,558 | \$ 319,609 |
| Deferred revenue - current year | - | (188,713) | - |
| | 133,907 | 164,845 | 319,609 |
| EXPENDITURES | | | |
| Band administration fee | - | 8,242 | 31,960 |
| Transportation - federal | 173,555 | 180,345 | 188,938 |
| - | 173,555 | 188,587 | 220,898 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ (39.648) | \$ (23,742) | \$ 98,711 |

EDUCATION FUND OPERATIONS AND MAINTENANCE STATEMENT OF REVENUES AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| INAC | \$548,088 | \$ 547,015 | \$ 535,765 |
| Rental and other | 52,000 | 67,405 | 138,585 |
| | 600,088 | 614,420 | 674,350 |
| EXPENDITURES | | | |
| Band administration fee | - | 27,351 | 53,576 |
| Consulting fees | - | 500 | 790 |
| Heat, power, water | 174,230 | 145,161 | 180,829 |
| Repairs and maintenance | 75,000 | 191,615 | 294,235 |
| Salaries | 223,788 | 251,707 | 301,742 |
| Vehicle expense | 20,000 | 17,656 | 33,926 |
| Equipment rental | - | 35 | - |
| | 493,018 | 634,025 | 865,098 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$107,070 | \$ (19,605) | \$(190,748) |

EDUCATION FUND CAPITAL STATEMENT OF REVENUE AND EXPENDITURES

YEAR ENDED MARCH 31, 2005

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-------------|-----------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC | \$ - | \$ - | \$150,000 |
| EXPENDITURES | | | |
| Band adminstration fee | - | - | 15,000 |
| Capital expenditures | 57,000 | 223,440 | 37,993 |
| Teacher furnishings | 15,000 | 68,253 | 25,235 |
| | 72,000 | 291,693 | 78,228 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(72,000) | \$(291,693) | \$ 71,772 |

NELSON HOUSE EDUCATION AUTHORITY INC.

EDUCATION FUND TEACHER RECRUITMENT & RETENTION - CONTRIBUTION FUNDING STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--|-------------|-------------|------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC - Teacher recruitment & retention | \$ - | \$ 40,032 | \$ - |
| EXPENDITURES | | | |
| Staff recruitment | - | 17,661 | - |
| Training expense | - | 36,961 | - |
| | - | 54,622 | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ (14,590) | \$ - |

NELSON HOUSE EDUCATION AUTHORITY INC.

EDUCATION FUND NEW PATHS - CONTRIBUTION FUNDING STATEMENT OF REVENUE AND EXPENDITURE

YEAR ENDED MARCH 31, 2005

| | BUDGET | 2005 | 2 | 2004 |
|--------------------------------|-------------|--------------|---------|------|
| | (unaudited) | | | |
| REVENUE | | | | |
| INAC - New Paths | \$ - | \$ 85,316 | \$ 35,0 | 073 |
| EXPENDITURE | | | | |
| Textbooks | - | 85,316 | 35,0 | 073 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - | \$ | - |

NELSON HOUSE EDUCATION AUTHORITY INC.

EDUCATION FUND PARENTAL ENGAGEMENT STRATEGY - CONTRIBUTION FUNDING STATEMENT OF REVENUE AND EXPENDITURE

| | BUDGET | 2005 | 2004 |
|-------------------------------------|-------------|--------------|---------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC - Parental Engagement Strategy | \$ - | \$ 37,540 | \$ - |
| | | | |
| EXPENDITURE | | | |
| Supplies -classroom | - | 37,540 | - |
| | | | |
| SURPLUS (DEFICIT) FOR THE YEAR | \$- | \$ - | \$ - |

NELSON HOUSE EDUCATION AUTHORITY INC.

EDUCATION FUND ENHANCED FUNDING - CONTRIBUTION FUNDING STATEMENT OF REVENUE AND EXPENDITURE

YEAR ENDED MARCH 31, 2005

| | BU | DGET | 2005 | 2004 |
|----------------------------------|------|---------|--------------|--------------|
| | (una | udited) | | |
| REVENUE | | | | |
| INAC - Enhanced Teacher Salaries | \$ | - | \$ 83,634 | \$ 45,913 |
| EXPENDITURE | | | | |
| Salaries | | - | 83,634 | 45,913 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ | - | \$ - | \$ _ |

NELSON HOUSE EDUCATION AUTHORITY INC.

EDUCATION FUND SPECIAL EDUCATION - CONTRIBUTION FUNDING STATEMENT OF REVENUE AND EXPENDITURES

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-------------|-------------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC - Special Education | \$ 363,788 | \$ 562,380 | \$ 447,810 |
| EXPENDITURES | | | |
| Band administration fee | - | - | 44,781 |
| Consulting | 50,000 | - | - |
| Graduation | - | 3,300 | |
| Meeting | 1,000 | 4,309 | 2,492 |
| Miscellaneous | - | 26,452 | |
| Professional development | 7,877 | 4,195 | - |
| Salaries | 749,365 | 657,144 | 693,401 |
| Staff recruiting | 2,000 | - | - |
| Supplies - classroom | 105,300 | 71,775 | 2,585 |
| Support services | - | 21,654 | 28,633 |
| Transportation | 30,000 | 42,875 | 12,489 |
| Travel | 10,000 | 43,751 | 2,834 |
| | 955,542 | 875,455 | 787,215 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(591,754) | \$(313,075) | \$ (339,405 |

ECONOMIC DEVELOPMENT FUND STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | 2005 | 2004 |
|--|-----------|-----------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Accounts receivable | \$ 63,958 | \$ 60,406 |
| Inventory | 5,592 | 2,650 |
| Prepaids | | 1,000 |
| | 69,550 | 64,050 |
| DUE FROM RELATED ENTITIES | 33,159 | 272,909 |
| | \$102,709 | \$336,965 |
| LIABILITIES | | |
| CURRENT LIABILITIES | | |
| Bank indebtedness | \$ 140 | \$ 1,430 |
| Accounts payable and accrued liabilities | 239,164 | 89,159 |
| | 239,304 | 90,589 |
| DEFERRED REVENUE | - | 45,000 |
| | 239,304 | 135,589 |
| NET ASSETS | | |
| NET ASSETS INVESTED IN LOANS RECEIVABLE (PAGE 89) | - | - |
| NET ASSETS - UNRESTRICTED (PAGE 90) | (136,595) | 201,376 |
| | (136,595) | 201,376 |
| | \$102,709 | \$336,965 |

ECONOMIC DEVELOPMENT FUND STATEMENT OF NET ASSETS INVESTED IN LOANS RECEIVABLE

| | 2005 | 2004 |
|----------------------------|------|----------|
| BALANCE, BEGINNING OF YEAR | \$ - | \$10,787 |
| Deductions | | |
| Loan recovery | - | (10,787) |
| BALANCE, END OF YEAR | \$ - | \$ - |

ECONOMIC DEVELOPMENT FUND STATEMENT OF NET ASSETS - UNRESTRICTED

| | 2005 | 2004 |
|--|-------------|------------|
| BALANCE, BEGINNING OF YEAR | \$ 201,376 | \$ 309,930 |
| Surplus (deficit) for the year (PAGE 91) | (337,971) | (108,554) |
| BALANCE, END OF YEAR | \$(136,595) | \$ 201,376 |

ECONOMIC DEVELOPMENT FUND COMBINED STATEMENT OF PROGRAM REVENUES, EXPENDITURES AND SURPLUS (DEFICIT)

| FUND | INAC REVENUE | OTHER REVENUE | TOTAL REVENUES | TOTAL EXPENDITURES | 2005 SURPLUS (DEFICIT) | 2004 SURPLUS (DEFICIT) |
|---|-----------------|------------------|-------------------|-----------------------|------------------------------|------------------------------|
| I.E.D.F. Operations | \$185,400 | \$347,841 | \$533,241 | \$ 380,821 | \$ 152,420 | \$ (52,957) |
| I.E.D.F. Flow Through Business Development | 151,691 | - | 151,691 | 611,565 | (459,874) | (55,798) |
| Resource Acquisition Initiative | - | - | _ | - | - | - |
| Transit | - | - | - | - | - | (4,222) |
| NCN Office Products | - | 74,579 | 74,579 | 74,550 | 29 | (3,457) |
| Footprint Travel | - | 54,269 | 54,269 | 84,815 | (30,546) | 7,880 |
| | \$337,091 | \$476,689 | \$813,780 | \$1,151,751 | \$(337,971) | \$(108,554) |

ECONOMIC DEVELOPMENT FUND I.E.D.F. OPERATIONS STATEMENT OF REVENUES AND EXPENDITURES

| | 2005 | 2004 |
|----------------------------------|-----------|------------|
| REVENUES | | |
| INAC | \$185,400 | \$181,587 |
| NCN Trust Office | 135,000 | 142,000 |
| Deferred revenue - current year | - | (45,000) |
| Deferred revenue - previous year | 45,000 | 101,000 |
| Other | 167,841 | 129,281 |
| | 533,241 | 508,868 |
| EXPENDITURES | | |
| Administration fee | 9,270 | 18,159 |
| Advertising | 2,465 | 2,338 |
| Bad debts | 7,626 | - |
| Bank charges and interest | 26,587 | 10,605 |
| Board meetings | 673 | - |
| Consultant | - | 55,754 |
| Contracts | 3,874 | 575 |
| Donations | 969 | 8,215 |
| Equipment purchases | 3,258 | 10,596 |
| Honorariums | 19,500 | 25,250 |
| Office and general | 9,854 | 18,275 |
| Professional development | 2,151 | 2,484 |
| Professional fees | 44,066 | 37,841 |
| Repairs and maintenance | 1,477 | 2,030 |
| Telephone | 14,561 | 14,800 |
| Training | - | 1,521 |
| Travel | 61,631 | 121,196 |
| Utilities | 5,771 | 2,423 |
| Wages and benefits | 167,088 | 229,763 |
| | 380,821 | 561,825 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$152,420 | \$ (52,957 |

ECONOMIC DEVELOPMENT FUND I.E.D.F. FLOW THROUGH BUSINESS DEVELOPMENT STATEMENT OF REVENUES AND EXPENDITURES

| | 2005 | 2004 |
|--------------------------------------|-------------|-------------|
| REVENUES | | |
| INAC | \$ 151,691 | \$148,571 |
| ABC Capital Corp. | - | 79,000 |
| Loan recovery | - | 2,500 |
| | 151,691 | 230,071 |
| EXPENDITURES | | |
| Administration fee | 7,585 | 14,857 |
| Business development | 188,749 | 132,398 |
| Loan expense | 283 | - |
| Loan guarantee - Wapisu Air Inc. | 111,171 | - |
| Transfer to Rising Sun Restaurant | - | 79,000 |
| Provision for uncollectible advances | 303,777 | 59,614 |
| | 611,565 | 285,869 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(459,874) | \$ (55,798) |

ECONOMIC DEVELOPMENT FUND RESOURCE ACQUISITION INITIATIVE STATEMENT OF REVENUE AND EXPENDITURES

YEAR ENDED MARCH 31, 2005

| | 2005 | 2004 |
|---------------------------------------|------|----------|
| REVENUE | | |
| Deferred revenue - previous year | \$ - | \$51,634 |
| EXPENDITURES | | |
| Administration fee | - | 1,714 |
| Transfer to Rising Sun Restaurant | - | 24,920 |
| Transfer to Notigi Portage Outfitters | - | 25,000 |
| | - | 51,634 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$ - |

NISICHAWAYASIHK CREE NATION

ECONOMIC DEVELOPMENT FUND TRANSIT STATEMENT OF REVENUE AND EXPENDITURE

| | 2005 | 2004 |
|--------------------------------|------|----------|
| REVENUE | \$ - | \$ - |
| EXPENDITURE | | |
| Repairs and maintenance | - | 4,222 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$(4.222 |

ECONOMIC DEVELOPMENT FUND NCN OFFICE SUPPLIES STATEMENT OF REVENUE AND EXPENDITURES

| | 2005 | 2004 |
|--------------------------------|----------|------------|
| REVENUE | \$74,579 | \$119,129 |
| EXPENDITURES | | |
| Purchases | 50,500 | 83,677 |
| Bad debts | 2,612 | - |
| Bank charges | 115 | 138 |
| Office | 350 | 438 |
| Wages | 18,588 | 32,466 |
| Travel | 1,900 | 4,238 |
| Telephone | 485 | 1,629 |
| | 74,550 | 122,586 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ 29 | \$ (3,457) |

ECONOMIC DEVELOPMENT FUND FOOTPRINT TRAVEL STATEMENT OF REVENUE AND EXPENDITURES

| | 2005 | 2004 |
|--------------------------------|------------|----------|
| REVENUE | | |
| Sales and other revenue | \$ 54,269 | \$61,131 |
| EXPENDITURES | | |
| Purchases | 54,502 | 47,134 |
| Bad debts | 21,511 | - |
| Bank charges | 8,802 | 3,371 |
| Office | - | 55 |
| Travel | - | 2,691 |
| | 84,815 | 53,251 |
| SURPLUS (DEFICIT) FOR THE YEAR | \$(30,546) | \$ 7,880 |

HOUSING FUND STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | 2005 | 2004 |
|--|------------|------------|
| | | (restated) |
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash | \$ 11,159 | \$ 42,569 |
| Accounts receivable | 82,790 | 61,631 |
| Prepaid expenses | | 34,870 |
| | 93,949 | 139,070 |
| DUE FROM RELATED ENTITIES | 97,306 | - |
| ORGANIZATION COSTS | 1,400 | 1,400 |
| | \$ 192,655 | \$ 140,470 |
| LIABILITIES | | |
| CURRENT LIABILITIES | | |
| Accounts payable and accrued liabilities | \$ 97,397 | \$ 82,340 |
| Security deposits | 1,900 | 1,900 |
| | 99,297 | 84,240 |
| DUE TO RELATED ENTITIES | - | 25,980 |
| REPLACEMENT RESERVE | 506,391 | 442,873 |
| SUBSIDY RESERVE | 5,257 | - |
| | 610,945 | 553,093 |
| NET ASSETS | | |
| NET ASSETS - UNRESTRICTED (PAGE 98) | (418,290) | (412,623) |
| | \$ 192,655 | \$ 140,470 |

HOUSING FUND COMBINED STATEMENT OF PROGRAM REVENUES, EXPENDITURES AND UNRESTRICTED NET ASSETS

| | 2005 | 2004 |
|---|--------------|--------------|
| | | (restated) |
| REVENUES | | |
| CMHC subsidy | \$ 421,104 | \$ 337,622 |
| INAC - Contribution funding (PAGE 99) | 40,000 | - |
| Interest income | 10 | 1 |
| Other revenue | 502,741 | 480,137 |
| Rental revenue | 426,151 | 384,556 |
| | 1,390,006 | 1,202,316 |
| EXPENDITURES | | |
| Administration | 75,662 | 82,343 |
| Appliance purchases | 9,170 | 7,722 |
| Bad debts | | 12,559 |
| Bank charges and interest | 5,032 | |
| Insurance | 8,885 | 6,297 |
| | 170,283 | 131,021 |
| Mortgage payments | 653,717 | 583,434 |
| Policy development (PAGE 99) | 58,778 | - |
| Professional fees | 23,247 | 20,613 |
| Repairs and maintenance | 21,241 | 32,799 |
| Replacement reserve | 72,333 | 65,573 |
| Sewer and water | 32,039 | 29,458 |
| Subcontract | 35,257 | - |
| Training | - | 18,918 |
| Wages and benefits | 385,414 | 345,869 |
| | 1,551,058 | 1,336,606 |
| Surplus (deficit) for the year before other items | (161,052) | (134,290) |
| OTHER ITEMS | | |
| Forgiveness of debt to Nisichawayasihk Cree Nation | 160,642 | 185,608 |
| Transfer from (to) subsidy reserve | (5,257) | - |
| | (3,237) | |
| SURPLUS (DEFICIT) FOR THE YEAR | (5,667) | 51,318 |
| Unrestricted net assets, beginning of year (as previously stated) | (447,493) | (463,941) |
| Prior period adjustment | 34,870 | |
| Unrestricted net assets, beginning of year (as restated) | (412,623) | (463,941) |
| UNRESTRICTED NET ASSETS, END OF YEAR | \$ (418,290) | \$ (412,623) |

HOUSING FUND CAPACITY DEVELOPMENT STATEMENT OF REVENUE AND EXPENDITURE

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|------------|---------|
| | (unaudited) | | |
| REVENUE | | | |
| INAC - Contribution funding | \$40,000 | \$ 40,000 | \$ - |
| EXPENDITURE | | | |
| Policy development | 40,000 | 58,778 | - |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ - | \$(18,778) | \$ - |

CAPITAL FUND STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | 2005 | 2004 |
|--------------------------------------|--------------|--------------|
| | | (restated) |
| ASSETS | | |
| PROPERTY AND EQUIPMENT | \$27,619,573 | \$27,313,904 |
| | \$27,619,573 | \$27,313,904 |
| LIABILITIES | | |
| CURRENT LIABILITIES | | |
| Accrued interest | \$ 30,091 | \$ 27,721 |
| Capital costs payable | 161,954 | 187,853 |
| Current portion of long-term debt | 729,807 | 1,015,382 |
| | 921,852 | 1,230,956 |
| LONG-TERM DEBT | 7,438,612 | 6,647,939 |
| | 8,360,464 | 7,878,895 |
| NET ASSETS | | |
| NET ASSETS INVESTED | | |
| IN PROPERTY AND EQUIPMENT (PAGE 101) | 19,259,109 | 19,435,009 |
| | \$27,619,573 | \$27,313,904 |

CAPITAL FUND

STATEMENT OF NET ASSETS INVESTED IN PROPERTY AND EQUIPMENT

| | 2005 | 2004 |
|---|--------------|--------------|
| | | (restated) |
| Balance, beginning of year (as previously stated) | \$19,633,175 | \$19,738,362 |
| Prior period adjustment | (198,166) | (198,166) |
| Balance, beginning of year (as restated) | 19,435,009 | 19,540,196 |
| Additions | | |
| Investment in property and equipment: | | |
| Operations Fund | 386,638 | 173,540 |
| Education Fund | 291,591 | 162,090 |
| Economic Development Fund | 3,258 | 94,646 |
| Housing Fund | 1,120,653 | 1,843,785 |
| Principal repayment of long-term debt: | | |
| Operations Fund | 452,195 | 495,347 |
| Economic Development Fund | 15,272 | 8,948 |
| Housing Fund | 321,683 | 257,530 |
| Payment of capital costs | 187,853 | - |
| | 2,779,143 | 3,035,886 |
| Deductions | | |
| Amortization of property and equipment: | | |
| Operations Fund | 622,413 | 622,912 |
| Education Fund | 204,295 | 197,882 |
| Economic Development Fund | 22,293 | 17,546 |
| Housing Fund | 646,271 | 595,269 |
| Disposal/transfer of property and equipment: | | |
| Education Fund | 1,200 | - |
| Economic Development Fund | - | 11,436 |
| Capital costs payable | 161,954 | 187,853 |
| Proceeds of long-term debt: | | |
| Operations Fund | 150,065 | 10,000 |
| Economic Development Fund | - | 62,536 |
| Housing Fund | 1,146,552 | 1,435,639 |
| | 2,955,043 | 3,141,073 |
| BALANCE, END OF YEAR | \$19,259,109 | \$19,435,009 |

TRUST FUND STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | 2005 | 2004 |
|---|----------|----------|
| ASSET | | |
| CASH IN OTTAWA TRUST | \$27,588 | \$26,216 |
| | \$27,588 | \$26,216 |
| NET ASSETS | | |
| NET ASSETS INVESTED IN OTTAWA TRUST FUNDS | \$27,588 | \$26,216 |
| | \$27,588 | \$26,216 |

INVESTMENT FUND STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | 2005 | 2004 |
|---|-------------|-------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Loans receivable | \$ 3,073 | \$ 3,073 |
| Distribution receivable - Pe Ta Pun Trust | 746,010 | 614,991 |
| | 749,083 | 618,064 |
| LAND | 650,000 | 650,000 |
| PROMISSORY NOTE RECEIVABLE | 91,354 | 68,539 |
| INVESTMENTS | 1,680,636 | 1,051,899 |
| | \$3,171,073 | \$2,388,502 |
| LIABILITIES | | |
| CURRENT LIABILITIES | | |
| Accounts payable | \$ 1,774 | \$ 6,817 |
| Current portion of long-term debt | 325,707 | 1,171,953 |
| Due to Operating Fund | 285,941 | 286,299 |
| | 613,422 | 1,465,069 |
| LONG-TERM DEBT | 534,927 | |
| | 1,148,349 | 1,465,069 |
| NET ASSETS | | |
| NET ASSETS INVESTED IN INVESTMENTS (PAGE 104) | 2,022,724 | 923,433 |
| | \$3,171,073 | \$2,388,502 |

INVESTMENT FUND STATEMENT OF NET ASSETS INVESTED IN INVESTMENTS

| | 2005 | 2004 |
|--|-------------|------------|
| BALANCE, BEGINNING OF YEAR | \$ 923,433 | \$ 751,822 |
| Additions | | |
| Equity income - Nelson House Forest Industries | 337,280 | (46,547) |
| Equity income - Footprint Engineering Inc. | (18,105) | (60,767) |
| Distributions - Pe Ta Pun Trust | 717,153 | 667,991 |
| Distributions - N.C.N. TLE Trust | 22,815 | 37,500 |
| Equity income (loss) from DevCo investments | (362,294) | (53,916) |
| Write-off of DevCo investments in subsidiaries | 672,156 | - |
| Repayment of distribution | - | 60,860 |
| Lease revenue | 66,000 | 66,000 |
| | 1,435,005 | 671,121 |
| Deductions | | |
| Distribution from Pe Ta Pun Trust to NCN | 144,400 | 50,000 |
| Distribution from Pe Ta Pun Trust to VLT Program | 16,075 | - |
| Distribution from Pe Ta Pun Trust to HRDC | 24,279 | - |
| Distribution from Pe Ta Pun Trust to Junior B Hockey | - | 85,000 |
| Distribution from Pe Ta Pun Trust to NHFI (Baseball field) | - | 16,000 |
| Distribution from Pe Ta Pun Trust to Wellness Centre | 100,000 | 12,000 |
| Distribution from Pe Ta Pun Trust to NCN Housing | - | 7,500 |
| Distribution from Pe Ta Pun Trust to Ryan Linklater | - | 2,000 |
| Distribution from Pe Ta Pun Trust to O-Pipon-Na-Piwan | | |
| Cree Nation | 3,000 | - |
| Distribution - N.C.N. TLE Trust to N.C.N. | - | 250,000 |
| Loan interest | 47,960 | 77,010 |
| | 335,714 | 499,510 |
| BALANCE, END OF YEAR | \$2,022,724 | \$ 923,433 |

Financial Statements



W.J. Hemenway, B.A. C.A. - Partner (ret.) A.M. (Arnie) Silver, B.A., C.A. - Principal Jerrod A. Griffiths, B. COMM. (HONS.), C.A. - Principal R.W. Malanchuk, C.M.A. - Associate

AUDITORS' DERIVATIVE REPORT ON THE SCHEDULES OF SALARIES, HONORARIUMS, AND TRAVEL EXPENSES AND OTHER REMUNERATIONS

To the members of Nisichawayasihk Cree Nation:

We have audited the combined financial statements of Nisichawayasihk Cree Nation as at March 31, 2005, and for the year then ended and reported on May 5, 2005.

The schedules of Salaries, Honorariums, and Travel and Other Remuneration are required to be presented to the membership of Nisichawayasihk Cree Nation pursuant to the funding agreement between Indian and Northern Affairs Canada and Nisichawayasihk Cree Nation. These schedules have been compiled by the management of Nisichawayasihk Cree Nation from their records. For purposes of understanding our involvement with these schedules, please note that:

- We have audited and separately reported on the combined financial statements;
- Our audit was conducted for the purposes of forming an opinion on the combined financial statements taken as a whole;
- The attached schedules are presented for the purpose of forming an opinion for the Membership and the Department of Indian Affairs and does not form part of the combined financial statements; and
- These schedules have been subjected to the auditing procedures applied to the audit of the combined financial statements taken as a whole.

During the course of the aforementioned audit, we encountered no discrepancies on these Schedules. However, no procedures have been carried out on these Schedules in addition to those necessary to form an opinion on the combined financial statements.

This report has been prepared in accordance with the applicable Assurance and Related Service Guideline issued by the Canadian Insitute of Chartered Accountants.

Hemenway Al

CHARTERED ACCOUNTANTS



May 5, 2005

Winnipeg, Manitoba

Member of The Institute of Chartered Accountants of Manitoba



201 - 930 Jefferson Avenue Winnipeg, Manitoba R2P 1W1 Phone 204-694-8999 Fax 204-694-6885 e-mail: hsilver@icenter.net

NISICHAWAYASIHK CREE NATION

OPERATING FUND SCHEDULE OF SALARIES, HONORARIUMS, AND TRAVEL EXPENSES AND OTHER REMUNERATIONS PAID TO CHIEF AND COUNCIL

| <u>NAME</u> | POSITION <u>HELD</u> | NUMBER OF <u>MONTHS</u> | SALARY/ <u>HONORARIUM</u> | PA | OLIDAY AYOUTS/ <u>OTHER</u> | TRAVEL <u>EXPENSES</u> |
|-------------------|-------------------------|-------------------------------|------------------------------|----|-----------------------------------|---------------------------|
| Jerry Primrose | Chief | 12 | \$76,586 | \$ | 8,486 | \$ 8,784 |
| D'Arcy Linklater | Councillor | 12 | \$66,357 | \$ | 23,098 | \$14,831 |
| David Spence | Councillor | 7 | \$66,357 | \$ | - | \$13,649 |
| Jimmy Spence | Councillor | 12 | \$66,357 | \$ | 17,994 | \$ 7,780 |
| Agnes Spence | Councillor | 12 | \$66,357 | \$ | 4,901 | \$ 7,813 |
| Shirley Linklater | Councillor | 12 | \$66,357 | \$ | 3,625 | \$ 7,611 |
| William Thomas | Councillor | 12 | \$66,357 | \$ | 9,953 | \$ 6,600 |

NISICHAWAYASIHK CREE NATION

OPERATING FUND SCHEDULE OF SALARIES AND TRAVEL EXPENSES PAID TO CREE NATION ADMINISTRATION

YEAR ENDED MARCH 31, 2005

| <u>POSITION</u> | SALARY | TRAVEL <u>EXPENSES</u> |
|-----------------------------------|----------|---------------------------|
| Controller | \$73,572 | \$14,359 |
| Chief executive officer | \$67,986 | \$12,396 |
| Assistant chief executive officer | \$57,066 | \$11,859 |
| Headman | \$51,212 | * |
| Capital salary | \$51,857 | * |
| Capital salary | \$62,790 | * |
| Housing manager | \$58,205 | * |
| Plumber | \$50,355 | * |
| Policing | \$52,019 | * |
| Maintenance management | \$50,973 | * |

Note: Only salaries greater than \$50,000 are disclosed above.

Note: *Travel expenses were not tracked individually for all positions noted above.

NISICHAWAYASIHK CREE NATION

ECONOMIC DEVELOPMENT FUND SCHEDULE OF SALARIES, HONORARIUMS AND TRAVEL EXPENSES PAID TO SENIOR ADMINISTRATION STAFF

YEAR ENDED MARCH 31, 2005

| <u>NAME</u> | POSITION | NUMBER | SALARY/ | TRAVEL |
|-------------------|-------------|------------------|-------------------|-----------------|
| | <u>HELD</u> | <u>OF MONTHS</u> | <u>HONORARIUM</u> | <u>EXPENSES</u> |
| Leonard Linklater | Manager | 12 | \$75,000 | \$22,605 |

Note: Only salaries greater than \$50,000 are disclosed above.

NISICHAWAYASIHK CREE NATION

EDUCATION FUND SCHEDULE OF SALARIES, HONORARIUMS AND TRAVEL EXPENSES

YEAR ENDED MARCH 31, 2005

| <u>NAME</u> | POSITION <u>HELD</u> | NUMBER <u>OF MONTHS</u> | SALARY/ <u>HONORARIUM</u> | TRAVEL <u>EXPENSES</u> |
|-----------------|-------------------------|----------------------------|------------------------------|---------------------------|
| Matthias White | Director - Education | 12 | \$117,892 | \$20,354 |
| Natalie Tays | Principal - NNOC | 12 | \$72,873 | \$ 7,874 |
| Lloyd Chubb | Principal - O.K. | 12 | \$85,019 | \$16,964 |
| William Spence | Vice Principal | 12 | \$77,005 | \$ 5,567 |
| Paul Bonner | Comptroller | 12 | \$67,192 | \$ 4,760 |
| Earl Swanson | Assistant Comptroller | 12 | \$60,891 | \$10,118 |
| Ed Godsell | Special Education | 12 | \$81,866 | \$17,100 |
| William Gamblin | P.S. Counsellor | 12 | \$70,631 | \$ 6,111 |
| Murdock Cole | Language Arts | 8 | \$54,018 | \$ 1,079 |
| Susan Kobliski | Counsellor | 12 | \$53,000 | \$ 1,219 |
| Shirley Spence | Finance Clerk | 12 | \$54,630 | \$ - |

Note: Only salaries greater than \$50,000 are disclosed above.

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Financial Statements Medicine Lodge Inc. Financials



W.J. Hemenway, B.A. C.A. - Partner (ret.) A.M. (Arnie) Silver, B.A., C.A. - Principal Jerrod A. Griffiths, B. COMM. (HONS.), C.A. - Principal R.W. Malanchuk, C.M.A. - Associate

AUDITORS' REPORT

To the Board of Directors Nelson House Medicine Lodge Inc.

We have audited the statement of financial position of Nelson House Medicine Lodge Inc. as at March 31, 2005 and the statements of combined revenues and expenditures, net assets - unrestricted, net assets invested in capital assets and cash flows for the year then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2005 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Hemenway Al

CHARTERED ACCOUNTANTS



Winnipeg, Manitoba April 15, 2005

> Member of The Institute of Chartered Accountants of Manitoba



201 - 930 Jefferson Avenue Winnipeg, Manitoba R2P 1W1 Phone 204-694-8999 Fax 204-694-6885 e-mail: hsilver@icenter.net

STATEMENT OF FINANCIAL POSITION - MARCH 31, 2005

| | | | Replacement | | |
|---|-----------|--------------|-------------|-------------|----------------|
| | Operating | Capital | Reserve | 2005 | 200- |
| | Fund | Fund | Fund | Total | Tota |
| CURRENT ASSETS | | | | | |
| Cash - unrestricted | \$ 9,559 | \$- | \$ - | \$ 9,559 | \$ 72,250 |
| Cash - restricted (NOTE 7) | - | - | 126,132 | 126,132 | 126,132 |
| Funding receivable - NNADAP | - | - | - | - | 14,202 |
| Accounts receivable - other (NOTE 5) | 167,408 | - | - | 167,408 | 194,208 |
| Due from related parties (NOTE 4) | 36,891 | - | - | 36,891 | 29,038 |
| Due from Replacement Reserve Fund | 2,869 | - | (2,869) | - | - |
| Prepaid expense | 47,939 | - | - | 47,939 | 3,861 |
| • • | 264,666 | - | 123,263 | 387,929 | 439,691 |
| CAPITAL ASSETS (NOTES 2 AND 6) | - | 1,643,148 | - | 1,643,148 | 1,718,269 |
| | \$264,666 | \$ 1,643,148 | \$123,263 | \$2,031,077 | \$ 2,157,960 |
| CURRENT LIABILITIES | | | | | |
| Accounts payable and accrued liabilities | \$ 82,117 | \$ - | \$- | \$ 82,117 | \$ 71,206 |
| Security deposits | 600 | ÷ - | ÷ - | 600 | ¢ 1,200 600 |
| Wages and vacation pay payable | 35,176 | - | - | 35,176 | 125,387 |
| Deferred revenue (NOTE 10) | 44,000 | - | - | 44,000 | 52,482 |
| Current portion of long-term debt (NOTE 11) | - | 5,595 | - | 5,595 | 4,869 |
| · · · · · · · · · · · · · · · · · · · | 161,893 | 5,595 | - | 167,488 | 254,544 |
| LONG-TERM DEBT (NOTE 11) | - | 6,429 | - | 6,429 | 12,024 |
| | 161,893 | 12,024 | | 173,917 | 266,568 |
| NET ASSETS | | | | | |
| Unrestricted (PAGE 5) | 102,773 | - | - | 102,773 | 87,520 |
| Invested in Capital Assets (PAGE 6) | - | 1,631,124 | - | 1,631,124 | 1,701,376 |
| Restricted (NOTE 7) | - | - | 123,263 | 123,263 | 102,496 |
| · · · | 102,773 | 1,631,124 | 123,263 | 1,857,160 | 1,891,392 |
| | | | | | |

APPROVED

STATEMENT OF NET ASSETS - UNRESTRICTED

| | 2005 | 2004 |
|--|-----------|-------------|
| OPERATING FUND | | |
| Net assets - unrestricted, beginning of year | \$ 87,520 | \$ (40,760) |
| Surplus, for the year | 15,253 | 128,280 |
| NET ASSETS - UNRESTRICTED, END OF YEAR | \$102,773 | \$ 87,520 |

STATEMENT OF NET ASSETS INVESTED IN CAPITAL ASSETS

| | 2005 | 2004 |
|--|-------------|-------------|
| Balance, beginning of year | \$1,701,376 | \$1,135,490 |
| Additions | | |
| Purchase of capital assets | 29,907 | 170,329 |
| Repayment of bank loan | - | 525,000 |
| Principal portion of the capital lease | 4,869 | - |
| Accrued interest on long-term debt | - | 1,985 |
| | 34,776 | 697,314 |
| Deductions | | |
| Amortization of capital assets | (105,028) | (114,535) |
| Proceeds from capital lease | - | (16,893) |
| - | (105,028) | (131,428) |
| BALANCE, END OF YEAR | \$1,631,124 | \$1,701,376 |

STATEMENT OF COMBINED REVENUES AND EXPENDITURES

| | 2005 | 2004 |
|--|--------------|--------------|
| REVENUES | | |
| Health Canada Transfer Agreement (NOTE 3) | \$ 1,096,740 | \$ 1,096,740 |
| Health Canada NNADAP Funding | 85,220 | 85,220 |
| AHF Funding | 383,200 | 418,234 |
| Health Canada Agreement - Capital Renovations | 100,000 | - |
| Mileage revenue | 519 | 1,093 |
| Staff trailer rentals (NOTE 8) | 18,999 | 14,754 |
| Miscellaneous | 3,961 | 7,792 |
| | 1,688,639 | 1,623,833 |
| | _,, | _,, |
| Add: revenues deferred from previous year | 52,482 | 680,107 |
| Less: revenues deferred to following year | (44,000) | (52,482) |
| | 1,697,121 | 2,251,458 |
| | | |
| EXPENDITURES | 10 (02 | 1.090 |
| Accreditation | 19,692 | 1,989 |
| Administration fees - NCN | - | 109,674 |
| Audit | 11,875 | 10,600 |
| Bank charges and interest | 2,572 | 2,718 |
| Capital expenditures | 1,265 | 32,970 |
| Contribution to POW WOW committee | 50,405 | - |
| Equipment and fixtures | 26,052 | 32,669 |
| Food (Net of recovery: 2005 - \$15,175, 2004 - \$12,215) | 79,254 | 60,977 |
| Freight | 9,016 | 7,107 |
| Honorariums | 64,400 | 34,450 |
| Human resources / Professional development | 6,276 | 2,509 |
| Kitchen and janitorial | 9,423 | 10,642 |
| Laundry | 8,027 | 9,887 |
| Loan payments | - | 557,434 |
| Miscellaneous (NOTE 9) | 20,071 | 18,363 |
| Office supplies | 23,126 | 22,157 |
| Printing supplies | 4,053 | 958 |
| Program materials | 53,010 | 51,520 |
| Rent and utilities (PAGE 14) | 184,487 | 114,097 |
| Salaries and benefits (PAGE 14) | 887,199 | 877,732 |
| Training | 36,491 | 32,167 |
| Transfer to Replacement Reserve | 24,622 | 24,622 |
| Travel (PAGE 15) | 128,872 | 97,004 |
| Vehicle upkeep | 6,696 | 8,101 |
| Webpage development | 24,984 | - |
| Workshops | - | 2,831 |
| • | 1,681,868 | 2,123,178 |
| SUDDI US FOD THE VEAD | ¢ 15.052 | ¢ 100 000 |
| SURPLUS, FOR THE YEAR | \$ 15,253 | \$ 128,280 |

STATEMENT OF CASH FLOWS

| | 2005 | 2004 |
|--|-------------|------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Health Canada Funding received | \$1,216,162 | \$1,167,758 |
| AHF Funding received | 487,623 | 170,623 |
| Trailer rents received | 18,999 | 14,754 |
| Other revenues received | 5,415 | 27,248 |
| Operating expenses | (674,073) | (557,921) |
| Salaries paid | (977,410) | (834,823) |
| Bank charges and interest | (2,572) | (2,718) |
| Loan interest | - | (34,419) |
| Expenditures out of replacement reserve | (3,855) | - |
| Trailer expenses | (2,539) | (5,329) |
| Net cash received from (paid for) operating activities | 67,750 | (54,827) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Purchase of captial assets | (117,719) | (170,329) |
| Net cash received from (paid for) investing activities | (117,719) | (170,329) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Due from related parties | (7,853) | - |
| Proceeds (repayment) of capital lease | (4,869) | 16,893 |
| Repayment of bank loan | - | (525,000) |
| Net cash received from (paid for) financing activities | (12,722) | (508,107) |
| DECREASE IN CASH FOR THE YEAR | (62,691) | (733,263) |
| Cash, beginning of year | 198,382 | 931,645 |
| CASH, END OF YEAR | \$ 135,691 | \$ 198,382 |
| Cash consists of: | | |
| Operating Fund | | |
| Cash | \$ 9,559 | \$ 72,250 |
| Replacement Reserve Fund | φ ,, | φ <i>12,25</i> 0 |
| Restricted cash | 126,132 | 126,132 |
| CASH, END OF YEAR | \$ 135,691 | \$ 198,382 |
| | <i> </i> | ÷ 170,202 |

NOTES TO FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2005

1. PURPOSE OF THE ORGANIZATION

Nelson House Medicine Lodge Inc. is a not-for-profit organization operating a treatment centre on the reserve located in Nelson House, Manitoba.

2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles for not-for-profit organizations, as defined in the CICA Handbook, which encompasses the following principles:

a) Fund Accounting

Revenues are accounted for using the deferral method.

The Lodge records its financial transactions using fund accounting procedures which result in a self-balancing set of accounts for each fund. The Lodge maintains the following funds:

- The Operating Fund reports the general activities of the management and administration of the Lodge.
- The Capital Fund reports the capital assets of The Lodge together with their related financing.
- The Replacement Reserve Fund reports the activities of the moveable capital assets replacement reserve (MCARR) used to purchase equipment, furniture and vehicles.

b) Capital Assets and Amortization

Capital Assets expenditures which are not funded from capital sources, are expended against the related capital funding and are reported on the statement of financial position with an offset to "Net Assets Invested In Capital Assets". Capital Assets acquired are amortized using the declining balance method as follows:

| | RATE |
|-----------------------------------|------|
| Buildings | 4% |
| Trailers | 5% |
| Sewer-trailers | 5% |
| Vehicles | 20% |
| Computer equipment | 30% |
| Office equipment | 20% |
| Furnishings and equipment - Lodge | 10% |
| Landscaping | 100% |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

c) Food Stocks and Activity Supplies

Food stocks and activity supplies are expensed when purchased.

d) Accounts and Advances Receivable

Accounts and advances receivable are recorded net of allowance for doubtful accounts.

e) Management Estimates and Assumptions

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

f) Comparative Figures

Prior year's comparative figures have been reclassified where necessary to conform to the current year's presentation.

3. ECONOMIC DEPENDENCE

The organization's operations are dependent upon receipt of operating funds from the Government of Canada - Health Canada.

4. DUE FROM RELATED PARTIES

| | 2005 | 2004 |
|--|----------------------|-----------------------|
| Nelson House Cree Nation Nelson House Forest Industries | \$91,395 (54,504) | \$101,710 (72,672) |
| | \$36,891 | \$ 29,038 |

Amounts due to/from related parties are non-interest bearing with no fixed terms of repayment.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

5. ACCOUNTS RECEIVABLE - OTHER

| | | 2005 | 2004 |
|---------------------------------------|-------|--------|---------------|
| Aboriginal Healing Foundation | \$8 | 7,408 | \$ 191,831 |
| Employee and board advances | | 1,801 | 2,736 |
| Health Canada | 8 | 0,000 | - |
| Other | | 9,028 | 9,028 |
| | 17 | 8,237 | 203,595 |
| Less: Allowance for doubtful accounts | (1 | 0,829) | (9,387) |
| | \$ 16 | 7,408 | \$ 194,208 |

6. CAPITAL ASSETS

| | | 2004 | | |
|--------------------|-------------|-----------------------------|--------------------------|--------------------------|
| | <u>COST</u> | ACCUMULATED AMORTIZATION | NET BOOK <u>VALUE</u> | NET BOOK <u>VALUE</u> |
| Building | \$1,361,892 | \$131,497 | \$ 1,230,395 | \$1,281,662 |
| Trailers | 210,000 | 63,756 | 146,244 | 153,941 |
| Sewer-trailers | 75,839 | 23,025 | 52,814 | 55,594 |
| Vehicles | 135,110 | 77,087 | 58,023 | 72,528 |
| Computer equipment | 53,672 | 32,470 | 21,202 | 12,239 |
| Office equipment | 100,619 | 37,461 | 63,158 | 78,948 |
| Furnishings and | | | | |
| equipment - Lodge | 99,309 | 27,997 | 71,312 | 63,357 |
| Landscaping | 16,500 | 16,500 | - | - |
| | \$2,052,941 | \$409,793 | \$ 1,643,148 | \$1,718,269 |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

7. NET ASSETS - RESTRICTED

The restricted assets is funded by an annual allocation in the Health Transfer Agreement. These funds, along with accumulated interest, must be held in a separate bank account and are to be used only for the replacement and acquisition of property and equipment. This fund, termed the Moveable Capital Assets Replacement Reserve, consists of the following:

| | PRINCIPAL | <u>INTEREST</u> | <u>TOTAL</u> |
|---|---------------------|-----------------|---------------------|
| Opening balance, April 1, 2004 Allocation for the year | \$102,496 24,622 | \$ - | \$102,496 24,622 |
| Replacement of property and equipment | 127,118 (3,855) | - | 127,118 (3,855) |
| ENDING BALANCE, MARCH 31, 2005 | \$123,263 | \$ - | \$123,263 |

8. STAFF RENTALS - TRAILERS

| | 2005 | 2004 | |
|-------------------------|----------|-----------|--|
| INCOME | | | |
| Rents User fees | \$17,811 | \$ 13,650 | |
| | 1,188 | 1,104 | |
| | 18,999 | 14,754 | |
| EXPENSE | | | |
| Repairs and maintenance | 2,539 | 5,329 | |
| SURPLUS | \$16,460 | \$ 9,425 | |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED MARCH 31, 2005

9. MISCELLANEOUS EXPENDITURES

| | 2005 | 2004 |
|---|-----------------------------|---------------------------|
| Bad debts | \$ 1,442 | \$ 200 |
| Donations | ³ 1,442 7,665 | ³ 200 1,730 |
| Other | 3,382 | 8,690 |
| Staff recognition | 1,265 | 3,719 |
| Legal and consulting fees | 4,837 | 759 |
| Advertising | 1,480 | 3,265 |
| | \$20,071 | \$18,363 |
| 0. DEFERRED REVENUE | | |
| | 2005 | 2004 |
| Health Canada - Capital | \$44,000 | \$- |
| Pisimweyapiy - Healing and Wellness | - | 52,482 |
| | \$44,000 | \$52,482 |
| 1. LONG-TERM DEBT | | |
| | 2005 | 2004 |
| WILSON'S BUSINESS SOLUTIONS | | |
| Capital lease on a photocopier, repayable at \$1,751.76 quarterly plus interest at a rate of 14.91%, matures March, | | |
| 2007. | \$12,024 | \$16,893 |
| Less: current portion | 5,595 | 4,869 |
| | \$ 6,429 | \$ 12,024 |

The principal repayments required over the next two fiscal years are as follows:

| YEAR | AMOUNT |
|-----------|----------|
| 2005-2006 | \$ 5,595 |
| 2006-2007 | 6,429 |
| | \$12,024 |

SCHEDULE OF RENT AND UTILITIES

YEAR ENDED MARCH 31, 2005

| | BUDGET | 2005 | 2004 |
|---------------------------|-------------|-----------|-----------|
| | (unaudited) | | |
| Equipment leasing | \$ 4,680 | \$ 7,269 | \$ 30,743 |
| Telephone | 10,321 | 21,519 | 17,569 |
| Utilities and maintenance | 70,460 | 146,903 | 55,146 |
| Insurance | 4,219 | 8,796 | 10,639 |
| | \$ 89,680 | \$184,487 | \$114,097 |

NELSON HOUSE MEDICINE LODGE INC.

SCHEDULE OF SALARIES AND BENEFITS

| | BUDGET | 2005 | 2004 |
|------------------------------|-------------|-----------|-----------|
| | (unaudited) | | |
| Executive director | \$ 59,900 | \$ 59,900 | \$ 57,500 |
| Senior counsellor | 48,900 | 50,636 | 47,000 |
| Therapists | 43,000 | 44,734 | 28,138 |
| Counsellors | 134,000 | 124,831 | 115,752 |
| Traditional counsellors | 36,500 | 33,050 | 31,539 |
| Cook | 35,000 | 33,486 | 31,706 |
| Assistant cooks | 54,400 | 52,703 | 59,188 |
| Maintenance | 27,300 | 29,055 | 29,997 |
| Night supervisors | 78,600 | 77,367 | 73,517 |
| NNADAP co-ordinator | 35,800 | 35,861 | 35,000 |
| NNADAP counsellor | 26,936 | 23,776 | 24,543 |
| Finance administrator | 30,900 | 30,306 | 27,154 |
| Administrative manager | 38,200 | 38,273 | 33,723 |
| PCC co-ordinator | 51,000 | 36,073 | 46,924 |
| PCC administrative assistant | 29,000 | 25,086 | 26,764 |
| PCC therapists | 123,000 | 91,091 | 112,520 |
| PCC maintenance | 8,000 | 8,071 | 10,290 |
| Casual and relief | 10,000 | 18,404 | 4,175 |
| Employee benefits | 119,955 | 74,496 | 82,302 |
| | \$990,391 | \$887,199 | \$877,732 |

SCHEDULE OF TRAVEL

| | BUDGET | 2005 | 2004 |
|--------------------------------|-------------|-----------|-----------|
| | (unaudited) | | |
| Car mileage (gas) | \$ - | \$ 18,345 | \$ 13,669 |
| Administration | 75,080 | 95,446 | 69,988 |
| PCC Participant Transportation | 18,000 | 14,481 | 13,347 |
| | \$93,080 | \$128,272 | \$ 97,004 |

SCHEDULE OF REVENUES AND EXPENDITURES TRANSFER FUNDING PROGRAM

| | BUDGET | 2005 | 2004 |
|---|--------------|-------------|-------------|
| | (unaudited) | | |
| REVENUES | | | |
| Health Canada | \$1,096,740 | \$1,096,740 | \$1,096,740 |
| Administration charges | 17,378 | 21,338 | 19,047 |
| Miscellaneous | - | 1,426 | - |
| | 1,114,118 | 1,119,504 | 1,115,787 |
| Add: revenues deferred from previous year | - | - | 630,708 |
| | 1,114,118 | 1,119,504 | 1,746,495 |
| EXPENDITURES | | | |
| Accreditation | - | 13,800 | 1,392 |
| Administration fees - NCN | - | - | 109,674 |
| Audit | 15,500 | 7,500 | 7,100 |
| Bank charges and interest | 3,000 | 2,572 | 2,718 |
| Capital expansion | 35,000 | 1,265 | 32,970 |
| Contribution to POW WOW | 5,000 | 50,405 | - |
| Equipment and fixtures | 35,000 | 26,052 | 28,515 |
| Food (Net of recovery: 2005 - \$15,175, | , | | , |
| 2004 - \$12,215) | 76,380 | 78,731 | 60,644 |
| Freight | - | 6,991 | 4,669 |
| Honorariums | 35,000 | 41,422 | 19,024 |
| Kitchen and janitorial | 15,000 | 9,423 | 10,642 |
| Laundry | 8,000 | 8,027 | 9,887 |
| Loan payments | - | - | 557,434 |
| Miscellaneous | 69,224 | 15,889 | 9,724 |
| Office supplies | 14,000 | 17,470 | 16,399 |
| Printing supplies | 5,500 | 2,745 | 260 |
| Program materials | 15,000 | 13,245 | 18,897 |
| Rent and utilities | 85,000 | 112,144 | 103,131 |
| Salaries and benefits | 662,660 | 638,775 | 599,557 |
| Training | 48,000 | 7,179 | 15,320 |
| Transfer to Replacement Reserve | 24,662 | 24,622 | 24,622 |
| Travel | 57,000 | 77,504 | 53,430 |
| Vehicle upkeep | 12,000 | 6,696 | 8,101 |
| Webpage development | _ | 24,984 | _ |
| Workshops | - | - | 1,486 |
| L | 1,220,926 | 1,187,441 | 1,695,596 |
| | | | |
| SURPLUS (DEFICIT), FOR THE YEAR | \$ (106,808) | \$ (67,937) | \$ 50,899 |

SCHEDULE OF REVENUE AND EXPENDITURES NNADAP FUNDING PROGRAM

| | BUDGET | 2005 | 2004 |
|---------------------------------|-------------|----------|----------|
| | (unaudited) | | |
| REVENUE | | | |
| Health Canada - NNADAP Funding | \$85,220 | \$85,220 | \$85,220 |
| EXPENDITURES | | | |
| Administration fees | 8,522 | 8,522 | 8,522 |
| NNADAP co-ordinator | 40,562 | 35,861 | 35,000 |
| NNADAP counseller | 26,893 | 23,776 | 24,543 |
| Employee benefits | 4,692 | 4,148 | 4,574 |
| Equipment and fixtures | - | 3,327 | 1,646 |
| Honorariums | - | 600 | 1,040 |
| Printing supplies | - | 129 | - |
| Travel | 2,080 | 2,580 | 3,866 |
| Office supplies | - | 3,025 | 977 |
| Food expense | - | 523 | 333 |
| Program materials | - | 2,011 | 3,182 |
| Staff recognition | - | 190 | 824 |
| Advertising | - | 410 | 789 |
| Training | 2,472 | 156 | 368 |
| - | 85,220 | 85,258 | 85,664 |
| SURPLUS (DEFICIT), FOR THE YEAR | \$ - | \$ (38) | \$ (444) |

SCHEDULE OF REVENUES AND EXPENDITURES PISIMWEYAPIY COUNSELLING CENTER

| | BUDGET | 2005 | 2004 |
|---|-------------|------------|-----------|
| | (unaudited) | | |
| REVENUES | | | |
| Aboriginal Healing Foundation | \$383,200 | \$383,200 | \$418,234 |
| Add: revenues deferred from previous year | 52,482 | 52,482 | 49,399 |
| Less: revenues deferred to the following year | - | - | (52,482) |
| | 435,682 | 435,682 | 415,151 |
| EXPENDITURES | | | |
| Accreditation | - | 5,892 | 597 |
| Audit | 4,167 | 4,375 | 3,819 |
| Co-ordinator | 37,267 | 36,073 | 46,924 |
| Therapists | 94,185 | 91,091 | 112,520 |
| Administrative assistant | 21,667 | 25,086 | 26,764 |
| Maintenance | 6,933 | 8,071 | 10,290 |
| Employee benefits | 24,008 | 24,318 | 17,560 |
| Travel | 13,333 | 23,134 | 12,000 |
| Human Resources/Consulting fees | 12,500 | 6,276 | 2,509 |
| Training/Professional Development workplans | 20,000 | 29,156 | 17,227 |
| Meeting room/office rental | 20,000 | 20,000 | 24,000 |
| Administrative costs | 55,633 | 65,870 | 53,707 |
| Program supplies/resource materials | 9,583 | 15,708 | 14,764 |
| Honorariums | 12,500 | 22,378 | 14,386 |
| Equipment and rentals | 3,900 | 1,436 | 4,896 |
| Transportation - mileage/gas | 15,000 | 29,481 | 32,039 |
| Production costs - forms, brochures, | | | |
| manuals, etc. | 10,000 | 22,560 | 10,975 |
| Distribution costs | 3,333 | 2,025 | 2,438 |
| Other - Child care | 22,500 | 3,108 | 2,332 |
| Other - PCC Committee and Vitamins | - | 3,300 | 4,400 |
| Other - Donations and staff recognition | - | 470 | 1,004 |
| - | 386,508 | 439,808 | 415,151 |
| SURPLUS (DEFICIT), FOR THE YEAR | \$ 49,174 | \$ (4,126) | \$ - |

SCHEDULE OF REVENUES AND EXPENDITURES CAPITAL EXPANSION PROGRAM

| | BUDGET | 2005 | 2004 |
|---|-------------|-----------|---------|
| | (unaudited) | | |
| REVENUES | | | |
| Health Canada | \$100,000 | \$100,000 | \$ - |
| Less: revenues deferred to following year | - | 44,000 | - |
| | 100,000 | 56,000 | - |
| EXPENDITURES | | | |
| Administration fees | 1,196 | 1,196 | - |
| Capital expansion costs | 54,804 | 54,804 | - |
| | 56,000 | 56,000 | - |
| SURPLUS, FOR THE YEAR | \$ 44,000 | \$ - | \$ _ |

SCHEDULE OF REVENUES AND EXPENDITURES ADMINISTRATION PROGRAM

| | BUDGET | | 2005 | 2004 | |
|---------------------------------|-------------|---|-----------|----------|--|
| | (unaudited) | | | | |
| REVENUES | | | | | |
| Mileage revenue | \$ | - | \$ 15,519 | \$19,093 | |
| Staff trailer rentals | | | 18,999 | 14,754 | |
| Adminstration fee | | - | 64,013 | 57,141 | |
| Miscellaneous | | - | 2,535 | 5,835 | |
| | | - | 101,066 | 96,823 | |
| EXPENDITURES | | | | | |
| Trailer repairs and maintenance | | - | 2,539 | 5,329 | |
| Car mileage and gas | | - | 11,173 | 13,669 | |
| | | - | 13,712 | 18,998 | |
| | | | | | |
| SURPLUS (DEFICIT), FOR THE YEAR | \$ | - | \$87,354 | \$77,825 | |



For more information please contact the NCN Band Office Nisichawayasihk Cree Nation General Delivery Nelson House, Manitoba ROB 1A0 Phone: (204) 484-2332 Fax: (204) 484-2392 www.ncncree.com