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### PURPOSE OF REPORT

This Annual Report has been provided to the Trustees in compliance with the Trust Indenture for the Nisichawayasihk Trust and Taskinigahp Trust.

Under Article 19.3 of the Nisichawayasihk Trust Indenture and Article 21.3 of the Taskinigahp Trust Indenture, Chief and Council and the Trustees of the Nisichawayasihk & Taskinigahp Trust are required to call a Meeting of Members to review each of their respective reports, and address questions and concerns from community members.

All members are strongly encouraged to attend these annual meetings as they form an integral part of the Community Approval & Community Involvement Process (CAP/CIP) to allocating funds to community programs.

Under the disclosure provisions of the Trust Indenture, the Trustee's Annual Report — and the Chief and Council's Annual Narrative Report and Audited Financial Report and Opinion — are available to any community member upon request.

The Nisichawayasihk Cree Nation Trust Office administers all programs and projects unless indicated otherwise.

This Annual Report has been provided to the Trustees in compliance with the Trust Indenture for the Nisichawayasihk Trust and Taskinigahp Trust.

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respective reports, and address questions and concerns from community members.

All members are strongly encouraged to attend these annual meetings as they form an integral part of the Community Approval & Community Involvement Process (CAP/CIP) to allocating funds to community programs.

Under the disclosure provisions of the Trust Indenture, the Trustee's Annual Report – and the Chief and Council's Annual Narrative Report and Audited Financial Report and Opinion – are available to any community member upon request.

The Nisichawayasihk Cree Nation Trust Office administers all programs and projects unless indicated otherwise.

### ANNUAL REPORT REQUIREMENTS

Under 18.1 of the Nisichawayasihk Trust Indenture and 20.1 of the Taskinigahp Trust Indenture, Trustees of the both Trusts are required to provide Chief and Council with an annual report on the financial operations of the Trusts within 90 days after the end of each calendar year.

This report is to cover the period from January 1 to December 31, 2016, and is to include an Auditor's Report and Opinion, as well as any other special audit reports and opinions requested by the Trustees.

Under Article 19.1 of the Nisichawayasihk Trust Indenture and 21.1 of the Taskinigahp Trust Indenture, Chief and Council are required to provide the Trustees with an annual Narrative report, which explains how all Trust moneys were managed and administered during the same January 1 to December 31 time period. In addition, Chief and Council must also provide an audited Financial Report of the previous fiscal year, which includes a financial statement of Trust moneys received and an Auditor's Opinion.

# NISICHAWAYASIHK TRUSTEES FINANCIAL OPERATIONS REPORT

### Approval of Annual and Audited Financial Report

We, the duly elected Chief & Council for the Nisichawayasihk
Cree Nation do hereby approve of this year's Annual and
Audited Financial Report in compliance with Article 19.2 of the
Nisichawayasihk Trust Indenture and 21.2 of the Taskinigahp Trust
Indenture which forms part of the NFA Implementation Agreement
signed by the Nisichawayasihk Cree Nation, Canada, the
Province of Manitoba and Manitoba Hydro on March 18, 1996,
and the Project Development Agreement entered into between
Nisichawayasihk Cree Nation, Manitoba Hydro and Taskinigahp
Power Corporation, the General Partner and the Limited
Partnership on September 26, 2006 between Nisichawayasihk
Cree Nation, Manitoba Hydro and Taskinigahp Power Corporation,
the General Partner and the Limited Partnership.

In compliance with Articles 19.1 and 19.2 of the Nisichawayasihk Trust Indenture and 21.1 and 21.2 of the Taskinigahp Trust Indenture, this year's approved Annual and Audited Financial Report has been forwarded to the Trustees of the Nisichawayasihk & Taskinigahp Trust and made available to members at both the Nisichawayasihk Trust Office and Nisichawayasihk Chief & Council's office. In compliance with Article 19.1 of Nisichawayasihk Trust Indentures and 21.1 of the Taskinigahp Trust Indenture, the 2015 fourth quarter report is attached to this year's narrative and audited financial statement.

In compliance with Article 19.2 of the Nisichawayasihk Trust Indenture and 21.2 of the Taskinigahp Trust Indenture, Notice of the Availability of this year's Annual and Audited Financial Report has been given in the same manner as for a meeting of members.

In compliance with Article 19.3 of the Nisichawayasihk Trust Indenture and 21.3 of the Taskinigahp Trust Indenture, a Meeting of Members shall be held within one hundred and twenty days (120) after the fiscal year end to discuss this year's Annual, Audited Financial Report by Chief & Council and this year's Trustee's Annual Report on the Financial Operations of the Nisichawayasihk Trust and Taskinigahp Trust. Notice of this meeting shall be given in accordance with Article 8.2 of the Nisichawayasihk Trust Indenture and 8.4 of the Taskinigahp Trust Indenture.

### CHIEF AND COUNCIL

Chief Marcel Moody
Deputy Chief Ron D. Spence
Councillor Bonnie Linklater
Councillor Patrick Linklater
Councillor Shirley Linklater
Councillor Willie Moore
Councillor Joe Moose



### Background

The Nisichawayasihk Trust was created in March, 1996. The duties and responsibilities of the Trustees are contained in the Trust Indenture that is part of the Nelson House First Nation NFA Implementation Agreement between Nelson House First Nation, Canada, Manitoba and Manitoba Hydro.

Each year the Trustees are required to provide the Chief and Council of Nelson House First Nation and, upon request, any member of Nelson House First Nation with an annual report on the financial operations of the Trust. The report must cover the period from January 1 to December 31 of the previous year, and must include the Trust Auditor's report and opinion and any other special audit report and opinions which may have been requested by the Trustees during the reporting period.

#### **NELSON HOUSE TRUSTEES**



Chief Marcel Moody



Councillor Pat Linklater



Cheryl Linklater



David Kobliski

#### **CORPORATE TRUSTEE**

**Royal Trust Corporation of Canada** 



### Funds Available for 2016

AAs determined by the Trust Indentures and Community Approval Process (CAP), the amount available for expenditure form the Trust ("Funds Available") for 2016 was \$1,647,714.00

The 2016 interest payments on the \$40,000,000.00 Manitoba Hydro bonds were deposited July 4, 2016 in the amount of \$816,400.00 and the final 2016 payment made December 30, 2016 in the amount of \$816,400.00.

### The Recreational Facilities and Programs Sub-Account

The Recreational Facilities and Programs Sub-account is part of the Nisichawayasihk Trust. As per terms of the Trust Indenture, funds held in Recreational Facilities and Programs Sub-account must be used "to build or developer recreational facilities on Reserve and for recreation programs for Nelson House." There are no powers to encroach on the capital of this account. There were Income disbursements from this account July 2015 of \$14,914.00. (included in funds available disbursements as above.)

## FINANCIAL OPERATIONS REPORT

### Capital Payments Received by the Trust

In accordance with Schedule 2.2 and Article 2.5.1 of the Nelson House First Nation NFA Implementation Agreement, Manitoba Hydro must pay to Chief and Council, for settlement into the Investment and Heritage Account, predetermined compensation

payments for excursions from the compensated range.

There were nil predetermined compensation payments received in 2016.

### Revenue Received and Generated by the Trust

Total revenues generated in 2016 from the Trust Investments were \$1,663,088.00. The revenues (interest and dividends) were recorded in each account as follows:

Total Revenue	\$ 1,663,088.00
Recreation & Program Facilities Account	\$ 30,241.00
Claims Account	\$ 0.00
Investment & Heritage Account	\$ 47.00
Main Trust Account	\$ 1,632,800.00

### Investments Held as at December 31, 2016

As at December 31, 2016, the total value of all Trust accounts was December 31, 2016.) \$42,391,526.00 (includes semi-annual Hydro Bond Interest paid

### Main Trust Account: Total Value - \$40,858,728.00

Bond Series	Market Value	Rate	Maturity Date	Annual Income
Series 5C – 1	\$10,000,000	3.723%	12/31/2024	\$372,300
Series 5C – 2	\$10,000,000	4.049%	12/31/2029	\$404,900
Series 5C – 3	\$10,000,000	4.245%	12/31/2034	\$424,500
Series 5C – 4	\$10,000,000	4.311%	12/31/2039	\$431,100

The total value of the Main Trust as at December 31, 2016 is \$40,858,728.95 consisting of the value of the Manitoba Hydro Bonds in the amount of \$40,000,000.00, the semi-annual Hydro Bond Interest, \$816,400.00 paid December 31, 2016 and cash in the amount of \$42,328.95.

### Investment and Heritage Account: Total Value – \$47.71

The total value of the Investment and Heritage Account as at December 31, 2016 is currently held in cash.

There were nil predetermined compensation payments received in 2016.

### Claims Account: Total Value - \$1,979.23

The cash held in the Claims Account as at December 31, 2016 is \$1,979.23.

### Recreation and Program Facilities Account: Total Value - \$1,530,721.07

This account holds a diversified portfolio of high quality bonds worth \$1,478,656.91 as at December 31, 2016.

The cash held in the account as at December 31, 2016 was \$52,064.16. The total value of the Recreational Facilities and Programs Sub-account as at December 31, 2016 is \$1,530,721.07.

As at December 31, 2017, we estimate the portfolio will generate an annual income of approximately \$43,177.00. In 2016 we implemented a laddered bond investment structure upon consultation with the Trustees in order to maximize investment return and eliminate the large cash balances that have historically built up in the Recreation and Program Facilities account.

### **Trust Return Summary**

The returns of the Trust (Rec & Program) at the end of 2016 were;

Annualized Returns	1 Year	3 Year	5 Year
Bonds	1.05%	2.4%	2.195
Total Portfolio	0.98%	1.85%	1.98%

Prepared by:

Royal Trust Corporation Of Canada Corporate Trustee

### 2016 INVESTMENT YEAR IN REVIEW

#### **Risks to The Outlook Have Diminished**

Continuing the trend for the year, economic data has improved, market sentiment has firmed and prices of risk assets have been marching higher. This is a welcome change compared with the investing environment that was in place at the beginning of this year when fears about China, U.S. rate hikes and weak economic figures led to a sharp correction in financial markets.

### Risks to The Outlook Have Diminished, But Trump Victory Adds Uncertainty

The risk environment has improved, with the business-cycle concerns that dominated our thinking earlier in the year seeming much less pressing today. With respect to China, we remain watchful as risks linked to debt are significant, but-near-term concerns have faded and growth perked up somewhat.

There are still some notable risks. Policy uncertainty is rising as populist forces seize power and the world's economic speed limit remains slow. The sharp increase in global interest rates presents a potential threat given that higher yields are a material economic drag and also lead to a sharp increase in borrowing costs.

Perhaps most notable is the outcome of the U.S. election. A Trump victory was certainly a surprise and creates the potential for a significant shift in U.S. public policy. On the positive side, tax cuts and infrastructure spending constitute important sources of fiscal stimulus and should add to short-term for the environment and financial stability. On the other hand, greater trade barriers should do material lasting damage if implemented and limiting immigration could also constrain growth. Markets have responded to the election with surging stock prices, but also through higher interest rates and a stronger U.S. dollar, which could offset some of the potential positives highlighted above.

### **Bond Yields Surge From Record Lows**

The prospect of higher inflation and an improvement in the economy has been reflected in rising government-bond yields. Since July, the yield on the U.S. 10-year Treasury bond has increased roughly 100 basis points from its record low, and yields in other developed markets have also risen, albeit not to the same extent. WE continue to believe that bond yields will move gradually higher over time, but any near-term adjustment will likely be limited given the amount of monetary stimulus that is still in place, as well as the slow-growth environments. Longer term, as unorthodox monetary policy fades, yield will again be driven by economic conditions such as inflation and economic growth, which our models suggest could lead to higher bond yields.

### **Global Equities Show Mixed Results**

Global equities were flat in aggregate over the quarter, but that masks a significant divergence between markets. U.S. equities rose to an all-time high after the election as investors decided that a Trump victory was likely positive for corporate profits. In Europe, however, stocks failed to break higher and remain range-bound through the quarter, and emerging-market equities posted a negative return for the quarter (in U.S. dollar terms). Despite strong returns over the last few years, we continue to believe that stocks remain attractive. This view is based largely on models that adjust for inflation and interest rates, which in today's environment justify paying a higher multiple on earnings. In fact, our global-equity composite continues to situate stocks well below fair value at levels that have historically represented attractive entry points.

In the U.S., earning estimates are beginning to rise following two years of persistent downgrades. The stabilization in oil prices is a key driver of this improvement and suggest the corporate-profit growth can resume and provide a powerful force for the stock market going forward. There has been much discussion about the potential impact of a Trump administration, especially as it relates to corporate earnings. While there is still much uncertainty, the possibility for significant gains to earnings, and therefore equity prices, if everything falls into place shouldn't be ignored. This upside potential is likely the root of the equity-market optimism that we have seen since the election.

### Upgrading our economic forecasts

The world is still suffering from a low economic speed limit due to a mix of structural and cyclical restraints, but some progress is occurring as the amount of economic slack that has plagued many developed nations over the past few years has fallen. Without abandoning the principle for a slow-growth world we have tweaked our global growth forecast slightly higher to reflect this recent progress. We expect both the developed and developing world to manage more growth in 2017 than in 2016. That said, our new 2017 forecasts as still a little below the consensus expectation.

# MANITOBA HYDRO'S ONGOING OBLIGATIONS

The 1996 NFA Implementation Agreement is a complex document that requires careful and constant attention to ensure the Agreement's provisions are fulfilled. Under the Agreement, Manitoba Hydro fulfilled several on-going commitments in 2016 in the following areas:



### Implementation of Safety Measures

In accordance with Article 2.7.2 of the 1996 NFA Implementation Agreement, Manitoba Hydro, in consultation with Nelson House, at Manitoba Hydro's expense, continues to implement the following safety measures:

- Prepares, marks and maintains ice crossings and main trails on the ice in the following locations; Burntwood River, Three Point Lake, God's Rapids Portage, Early Morning Rapids, Wapisu Lake, shown Notigi Lake and Rat Lake;
- ▶ Monitor the safety of ice crossings when reasonably required in the winter period;
- Post notices with respect to changing ice conditions and vehicle load limits on any ice crossing;
- ▶ Remove debris at shoreline locations where winter ice trails

intersect the shoreline and a hazard to access exists;

- Supply, install and maintain mid-channel directional markers or buoys, where reasonably required;
- Maintains warning signs of rapids or falls between Footprint Lake and Wuskwatim Lake, at reasonably visible upstream locations on both banks of the Burntwood River;
- Provides reasonable maintenance of existing portages at Gods Rapids and Early Morning Rapids shown on Schedule 2.1, of the Agreement, to a standard sufficient to accommodate equipment typically used by members;
- Maintain flashing amber lights at each end of the God's Rapids Portage and the Early Morning Rapids Portage;
- Maintains docks, boat skids and boat launches.

# Operation, Maintenance and Replacement of Specified Remedial Works and the Arena

In accordance to Article 11.2.1 of the 1996 NFA Agreement addresses the Operation & Maintenance Board, the Board



membership currently consists of two members from Manitoba Hydro, Warren Tait and Bob Monkman and two members appointed by Chief & Council, Jerry Primrose and Curtis Lobster. The board continues to fulfill their duties outlined for them as per Article 11.3 of the 1996 Agreement. Under Article 11.4.4 of the Agreement, Manitoba Hydro fulfilled its obligation by paying 90 percent of the Arena Operation and Maintenance Costs. NCN fulfilled their obligation of 10% and contributed \$55,000.00 from the 2016 Nisichawayasihk Trust Funds. These funds were transferred to the Gilbert McDonald Arena Finance Department in accordance with the disclosure requirement. These funds were used to assist the funding for an upgrade to the controls of the GMA. The updates completed will allow the GMA to reduce energy costs and improve the monitoring and maintenance of the entire facility. The new system will send warnings and notifications as they arise. Corrections, adjustments and monitoring will be done through the internet and available on any computer, tablet or smart phone.



### Water Regime Predetermine Compensation

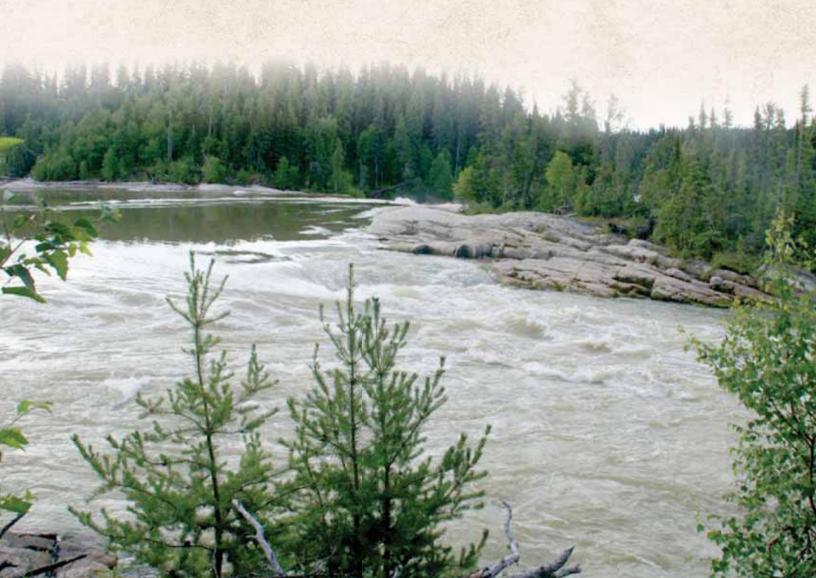
Under Article 2.4.1 & 2.5.1 of the 1996 NFA Implementation Agreement, it states if daily average water levels or rates of change outside of the parameters of the Compensated Range occur, Hydro shall pay compensation to Nelson House.

The reports provided by Manitoba Hydro for the period November 1, 2015 – March 31, 2016 and April 1, 2016 – October 31, 2016 showed no deviation that exceeded the parameters of the compensation range. There were nil predetermined compensation payments received in 2016.

To review the Real-Time Hydrometric Data Graph for the Footprint Lake in Nelson House, Manitoba (05TF001) go to www. wateroffice.ec.gc.ca website, it will provide a water level history and compensation summary for a specific period. The graph search cannot be older than eighteen (18) months old or a future date.

To access the graphs for the water level the link type in the above noted link:

- Select Province: Manitoba
- ► Select Footprint Lake at Nelson House (05TF001)



## OTHER IMPLEMENTATION ISSUES

### **Compensation Lands**

The 1996 NFA Implementation Agreement provided that six parcels of provincial Crown lands (at Suwanee Lake, Wapisu Lake, The Junction, Leftrook Lake, Baldock Lake and Odei River) will be made into NCN reserve lands. Manitoba has already granted NCN an exclusive use permit the parcels.

NCN, Manitoba and Canada are still discussing the mechanics of finalizing the process. Some documents must be completed. The subsequent information provides an update on Compensation, Easement and Fee Simple Lands.

# Article 3 - Compensation Lands & Easement Lands

Site 3.2 – Suwannee Lake, Site 3.3 – Wapisu Lake, Site 3.7 – Odei River transferred by OIC (Order in Council by Canada) 87/2006 dated February 22, 2006, accepted by Canada by MO 2007-016 dated August 10, 2007.

Site 3.4 – Junction, Site 3.5 – Leftrook Lake/Mile 35, Site 3.6 – Baldock Lake have not been transferred, the Approval in Principal for these three parcels is still under review by Canada. Canada has prepared new Schedules to the Pre-Transfer Use Agreement to accommodate the cabins that are present on Sites 3.4, 3.5 and 3.6. Canada is reviewing whether the camp on Baldock Lake and the Youth Camp can be dealt with through a new schedule to the Pre-transfer Uses Agreement. Canada further advises that it will need to update the environmental assessment for these parcels because the last environmental assessment was conducted in 2002.

### Article 4 - Fee Simple Land

Nelson House chose the Fee Simple Lands because the Notigi Service Centre, Site 4.1 (formerly referred to as Site SC3 Notigi, Portage & Service Centre approx. 1 hectare.) was under a provincial Land Use Permit issued to Nelson House and were being used as a service station site and restaurant following the date of the 1996 NFA Agreement

Letter from INAC dated July 2, 1991 has attached Band Council Resolution dated May 30, 1991 from the Nelson House Indian Band requesting this parcel of land be transferred by Manitoba to Canada and set apart as reserve for the use and benefit of the Nelson House Indian band in partial fulfillment of the Northern Flood Agreement.

There have been no additional band council resolutions with respect to this parcel of the land on Manitoba Conservation land files. This parcel of land has not been transferred but a Crown Land Use Permit No. 0004176 has been issued to Nelson House First Nation. A review of NCN TLE land Selections indicates there are no TLE Selections affecting this parcel of land.

It is presumed the Fee Simple Land under Article 4 of the CIA that Site 4.1 would continue to be held under Permit until a decision is made that the land is not to be set apart as reserve, and then would be transferred to a Corporate Trustee under Article 4.3.2.

### COMPENSATION & FEE SIMPLE LANDS (ARTICLE 3, 4)

Time of Londo	# of acres Selected	Current	Status
Type of Lands	# of acres Selected	Complete	Outstanding
Compensation (8 parcels)	54,682	3 parcels (10,281 acres) converted to reserve 5 parcels surveyed	5 surveyed parcels require Canada approval
Fee Simple			
(1 parcel)	1.6		MB to survey (Notigi Service Centre parcel)
Total Acres	54,682	10,281	44,401

<sup>\*</sup>At the time of this reporting everything has remained status quo, there has not been any movement on the compensations lands.

### **ENVIRONMENTAL MONITORING**

Article 7 of the 1996 NFA Implementation Agreement establishes and describes arrangements to coordinate environmental monitoring and share the information developed. Other than the environmental studies that were conducted as a result of the proposed Wuskwatim Project, there has been no other activity associated with Article 7.

Canada is responsible for scheduling and convening meetings in accordance with Article 7.2, there has been no activity nor have there been meetings requested within the 2016 fiscal year.



# **COMMUNITY APPROVAL PROCESS**

### Results of the 2016 Community Approval and Involvement Process

In accordance with Article 3.5 and 8.0 of the Nisichawayasihk Trust Indenture and Article 3.3 and 8.0 of the Taskinigahp Trust, meetings and consultations were held with community members to determine their views on how moneys from both Trusts should be spent during the 2016 fiscal year.

The CAP/CIP Review Committee initiates the first part of the Community Approval and Involvement Process. The CAP/CIP Review Committee reviews all applications for funding in terms of the established CAP/CIP criteria.

The current CAP/CIP Committee comprises of Roslyn Moore, Yvonne Hart, Jemima Lobster, Alan Linklater, Elder Dorothy Linklater, Jacqueline Hunter, James Warren, Lou Moodie, Councillors Joe Moose and Ron D. Spence, ex-officio Councillors Bonnie M. Linklater. The CAP/CIP Committee commenced the process by meeting on October 15 & 16, 2015 to review the CAP/CIP Process and the Summary of Applications, 2nd meeting was to review all of the proposals and assess each proposal. On October 20 – 23, 2015 the CAP/CIP Committee reconvened to further assess and rate each proposal in accordance to the criteria set out in the CAP/CIP Policy. November 17 – 19, 2015 a community meeting was held for Applicants to present their proposals to the CAP/CIP Committee and the community. On December 1 – 3, 2015, the Committee reconvened to review all assessments, select proposals to be funded and prepare a draft recommended budget, and a recommended 2016 CAP/CIP budget for Chief& Council's consideration.

The Committee reviewed the funds available from Nisichawayasihk & Taskinigahp Trusts which is as follows;

#### NISICHAWAYASIHK TRUST & TASKINIGAHP TRUST

Nisichawayasihk Trust & Taskinigahp Trust	\$5,895,335.00
Recreation Sub-Account	\$14,914.00
Investment & Heritage Account	\$21,499.00
Transmission Development Fund	\$260,500.00
Resource Sub-Account	\$5,500.00
Resource Account	\$21,335.00
Total Funds Available for 2016 Programming	\$6,167,833.00

Of the total funds available for 2016 the previously-noted line items were deducted for the following reasons:

#### **NOTES**

- \$1,000,000.00 has been set aside for Infrastructure & Housing as a Forward Commitment Loan to access more funds from an external source. Chief and Council will determine the allocation of these funds.
- 2) The Taskinigahp Trust is based on a number of projections. The actuals may vary either higher or lower compared to the projections. Therefore, Chief & Council recommended that a contingency fund be set aside as a cushion or a safety net to ensure that programming is not jeopardized if actuals are not the same as the funding projections. This approach to financial planning should over time, help to mitigate against fluctuations in revenues that occur in any business. At the time of finalizing the recommended budget, NCN Trust Office Management did not know if there will be a difference in the projections until all funds are drawn down on December 31, 2015. However, it is predetermined that there may not be a shortfall in funds, if there is a shortfall funds were allocated in the 2015 CAP/CIP Budget in the amount of \$387,951.97, to cover any shortfall.
- A total of 70 applications were received which totaled \$17,756,342.52. However, due to limited funds available thirty three (33) of the applications were not funded.
- Schedule "A" outlines all applications that were funded. (attached)

### CAP/CIP Final Steps

The final step of the process was allocating funds in the following order:

Mandatory funded programs or obligations in accordance with the 1996 Agreement and the PDA. Priority was based on community needs.

#### The Committee then:

- reviewed each group's ranking assessments in regard to high, medium and low and then reached an agreement on which programs/project were highest priority;
- reviewed all assessments (individual, community and presentation) and determined which projects should be supported;
- iii. allocated funds towards programs and projects based on the priorities as determined by the overall assessments; and
- iv. declared conflict of interest on an individual member basis when required.

From this process the 2016 recommended budget was prepared.

Chief and Council presented and approved the 2016 CAP/CIP budget at a duly convened community meeting held on January 25, 2016. This process finalizes the 2017 CAP/CIP budget, reported on the subsequent page.

# COMMUNITY APPROVAL PROCESS BUDGET 2016 (NISICHAWAYASIHK TRUST)

DEPARTMENT	PROGRAM	BUDGET IN \$
ADMINISTRATION	Administration	500,000.00
	Corporate Trustee	54,700.00
	Nelson House Trustees	25,000.00
	Professional Services	50,000.00
	Arena O & M	55,000.00
	Claims Program	50,000.00
	Community Approval Process	50,000.00
ECONOMIC DEVELOPMENT	Human Resource Specialist Team	110,000.00
	NCN Achimowin Radio	60,000.00
	Otohowin Gas Bar Station II	99,000.00
	Summer Student Employment	75,000.00
SOCIAL DEVELOPMENT	Parks & Recreation	489,264.00
	Water & Sewer Cameras	22,000.00
TOTAL 2016 CAP BUDGET	\$1,617,964.00	

### IMPLEMENTATION AGREEMENT

### 

The NCN Trust Office administers both the Nisichawayasihk & Taskinigahp Trusts. Administration funds are allocated annually for the purpose of administering and implementing programs funded under the Nisichawayasihk and Taskinigahp Trust, as well as to ensure that the provisions of the 1996 NFA Implementation Agreement and the 2006 Wuskwatim Project Development Agreement was appropriately fulfilled.

To ensure effective administration and implementation of all provisions of the NFA and PDA additional funding is allocated to the Trust office annually for the following programs:

- ▶ Administration Funding is allocated to the NCN Trust Office to provide continuous employment for 8 full time employees and operation and maintenance of Trust Office buildings and storage. Other Trust Office expenditures included renovations on the exterior of the Trust Office (i.e. repair framework around windows, all exterior wall panel, painting, replaced side door deck, window etc.)
- Professional Services Matthews-Lemieux Law Firm is retained for legal, 1T Knowledge Group is retained assisting with finance department and upgrades the Finance Accounting Software Sage Accpace; Q-power is retained as the webmaster to develop, update and host the Trust Office Website and 4 Summit Technologies Inc is retained to upgrade and maintain Trust Office Network and other equipment such as computers, laptop, printers, cells, etc.
- ▶ Auditing MNP is retained for semi-annual and annual financial audited statements.

- Corporate & Nelson House Trustees RBC Corporate Trustee & TD Waterhouse Corporate Trustee is retained to administer the terms of the trust indentures, keep accurate financial statements, conduct the business and invest assets of the trust. CAP/CIP Process - Council had established the **CAP-CIP Review Committee to enhance community** involvement in decisions regarding expenditures to ensure compliance with the 1996 Agreement and the Wuskwatim PDA and to screen applications for funding prior to review and consideration of the overall recommended budget by Chief and Council. The CAP-CIP Committee must follow the funding criteria and limitations set out in each Indenture and in making its funding recommendations ensure that the terms and conditions in the Agreements can be met. It is understood that it is Chief and Council's responsibility under the Trust Indentures to make the final funding decisions that will ensure compliance with the two Agreements, while meeting community needs.
- ▶ Arena O & M − in accordance to Article 11 of the NFA, NCN is obligated to contribute 10% of the Arena's Annual Budget.
- ▶ Claims Program funds are allocated on an annual basis to the Claims Account from the funds available for the Nisichawayasihk & Taskinigahp Trusts, to ensure that a minimum yearly balance of \$50,000 is maintained. Funds are used to compensate an NCN member (claimant) for loss or damages caused by or attributable to the adverse effects of the Churchill River Diversion or the Wuskwatim Project and the Wuskwatim Project Related Transmission Facilities. Claims officers as well as an alternate are retained to deal with all claims matters for both trusts.

Manitoba Hydro is responsible for certain types of claims such as personal injury, death or illness caused by mercury contamination and any natural or man-made poisonous chemicals created by the CRD.

This year, there were a lot of claims made by fishermen, harvesters and recreational users of our resource area. There 14 claims processed from the Nisichawayasihk Trust with three remaining outstanding. There were no claims processed from the Taskinigahp Trust.

# NCN TRUST OFFICE IMPLEMENTATION & ADMINISTRATION

### **NCN Trust Implementation & Administration**

### **Roles and Description**

#### Manager – Joyce Yetman

- ➤ To ensure effective implementation of all agreed components of the 1996 NFA Implementation
- ► To ensure assets and funds released from the Nisichawayasihk Trust are properly administered
- Involvement in ongoing negotiations with other parties in regard to the ongoing responsibilities of the other parties regarding the provisions of the NFA and the NHFN Implementation Agreement.
- ▶ To ensure the Trustees shall faithfully administer the terms of the Indenture or agreement.
- ➤ To retain the Trust Office's auditor, lawyer and technical consultant for professional services required by the Trust Indenture.
- ▶ To ensure the CAP-CIP Policy developed by the CAP-CIP Committee adhered to.
- ► Trust Building 0 & M

#### **Funds Allocated**

#### \$500,000.00

### **Usage of Funds**

Funds were spent on salaries for eight employees, operation & maintenance of Trust Office Building, office supplies for all programs, major renovation of the Trust Office Trailer

#### Achievements

- ► Trust Office Administration Building Renovations
- Improved management, employee communication
- ► Trust Office provided donations & contributions to youth, elders and community events
- City Zoning System for NCN Newsletter delivery
- Current NCN Delivery Lists (updated month)
- Increased communication with management and WIO, AOL, DMP employees
- Structured HR & Finance systems in place

### Challenges

- ▶ Weather stalled the progress of completing the trailer renovation's, painting of the exterior of the trailer will commence in the summer of 2017
- Break in the Trust Office trailer which resulted in damaged property, stolen laptops and equipment
- ▶ We had to replace 5 new laptops, two windows, a 50-inch smart TV, unforeseen costs

#### **UPCOMING YEAR**

### **Projected Budget**

▶ 500k Annually is sufficient funds to operate

### **Goals and Objectives**

- Re-organization of programs & projects funded by Nisichawayasihk (CAP) and Taskiniqahp (CIP) Trusts
- ▶ Amalgamation of NCN Trust Office & WIO Finance Departments

### **ECONOMIC DEVELOPMENT**

### **Human Resource Specialist**

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Manager - Kim Linklater

- Retention
- Recruitment
- Training
- Professional Development
- Liaison

**Funds Allocated** 

\$110,000.00

**Usage of Funds** 

- Salaries and benefits
- Achievements
- Professional Development/Training
- ► Equipment/Supplies
- Consulting fees
- ▶ Training
- Professional Development
- Policy Development
- Reorganization
- Retention
- ▶ Recruitment
- ▶ Training
- Professional Development
- Reorganization

### Challenges

- Space for assistant
- ▶ Need more funding for recruitment
- ▶ Need an HRIS program for more effective management

#### **UPCOMING YEAR**

**Projected Budget** 

\$217,000.00

**Goals and Objectives** 

More Training, HRIS system, professional development, materials

### **NCN Achimowin Radio Station**



### **Roles and Description**

### Manager - Nora Thomas

To offer the community a variety of programs such as community news, weather, current events, top 20 songs of the week, talk shows etc.

#### **Funds Allocated**

\$60,000.00

### **Usage of Funds**

Salaries & benefits.

#### **Achievements**

- On air schedule was created from Sunday to Saturday and internet radio was revamped to target more audience through internet.
- ➤ Continue to offer the community with variety of programs weekend play lists, talks with the Chief, Reading Program with local school, elder's storytelling, gospel music for the bereaved, etc.
- ► Ensure bingo related activities bring in a reliable source of revenue Mini monster bingos are held once a month and noon hour bingos are held bi-weekly.
- ➤ Reporting reports for gaming commission are completed immediately after a bingo, quarterly reports are completed and submitted to the Gaming Commission and Trust Office.
- ► Hire more Staff two part time radio broadcasters, a full-time administrative assistant and one full time announcer were hired.
- Audio equipment upgrade music board was brought on stream to ensure the highest standard of broadcast signal is available, replaced microphones to improve sound quality and repaired and installed the transmitter.
- Community Safety Manitoba Hydro Water fluctuations report, RCMP Public Assistance Notice, Crime Stoppers, Safety Tips, Health Related Advertisements, EMO Announcements and all public service announcements.

#### **Challenges**

▶ Employee absenteeism, budgetary constraints, Radio Station Building is to old, poor air quality, poor ventilation, poor drainage from run-off water from hill-slope, no eaves troughs, and not connected to water/sewage system.

#### **UPCOMING YEAR**

### **Projected Budget**

\$ 75,000.00

### **Goals and Objectives**

To pursue more work placements from organizations where student will get more hands on experience participating in the workforce.

### Thompson Gas Bar

Roles and Description	Manager – David Kobliski
	Architecture and construction of OT Gas bar
Funds Allocated	\$99,000.00
Usage of Funds	Design & Architectural Drawings, Land Survey Completed and building permits paid for.
Achievements	▶ Design approved by Chief and Council
	► Land Survey Completed
	► Construction Drawing completed and supplied to the trust office
	▶ At the very end of 2017, we had agreed to a contract manager to oversee the construction
	Construction to commence in early 2018
Challenges	► Tendering the project and cost were in excess of the budget
	► Re-tendering and prices still came in excess of the budget
	► Altered contract details to have a managed construction process

### **UPCOMING YEAR**

### Projected Budget

The project cost \$2.8 Million to complete. The project is being funded by a business loan.

### Goals and Objectives

- ► Completion of the construction
- ► Hire 15 employees
- ► Train staff for opening
- Commence business

### **Summer Student Employment Program**

### **Roles and Description**

### Manager - Leonard Linklater

The Summer Student Employment Program is in place to give students opportunities to gain work experience in various NCN Organizations during July & August.

#### **Funds Allocated**

#### \$75,000.00

### **Usage of Funds**

We employed 30 students (15 per group) on the Earth Team. Some costs went towards fuel (transportation/lawn mowers), equipment (grass cutters, lawn mowers) as well as personal protective equipment (glasses, work gloves) and the summer end BBQ for all Summer Students.

#### **Achievements**

- ► Earth teams (2 groups of 15) did their best to work on community clean-up, as weather permitted.
- New equipment was purchased (grass cutters, lawn mowers)
- Students were placed in various NCN Organizations, in many different positions (i.e. admin assistants, recreation crew, public works labourers, etc.)
- ▶ 30 Students placed within the Earth Team, and approximately 25 with other NCN Organizations.
- ▶ Students were given opportunities to gain employment and learn new skills. Post-Secondary students had the opportunity to gain hours to reinstate their Employment Insurance claims.

### Challenges

We need more employers to take on more students, as we had run out of placements. As well as more 'rainy day' duties for the Earth Team. Other than that, there were no other challenges.

#### **UPCOMING YEAR**

### **Projected Budget**

This year we are expecting \$50,000 from CAP/CIP and approximately \$26,000 from AANDC. Employers are expected to budget for their Summer Students (other than the reimbursement expected from HRDA)

### **Goals and Objectives**

We always hope to place more students, based on their attendance (80%) and their marks within the various NCN Organizations that have placements.

### SOCIAL DEVELOPMENT

### Parks & Recreation Program

### **Roles and Description**

### Manager - Lou Moodie

To initiate and facilitate recreation/sport to the entire community. Occupy our NCN members on this obligated time and to allow them to manipulate this environment through play and laughter. We also built & maintain recreational facilities for the community.

#### **Funds Allocated**

#### \$565,000.00

### **Usage of Funds**

We spent most of the money through regular programming. We also hired 5 facilitators to assist in the many events we hosted. We also spent money on our own athletes from the school. They travelled to various communities in Manitoba to compete. We also hosted a Bronx meet up on bay road. The community neighborhood appreciated the event.

### **Achievements**

Our main highlight was the amount of participants for the year 2015 at 9,000 participants.

Our other highlights were the ability to host our very own first Bronx meet.

We achieved the mass participation of our community members. We made sure our community enjoyed 2015 through participation, laughter and a sense of inclusion.

#### **Challenges**

The biggest challenge we had as a department was the lack of commitment and dedication displaced by the board. We overcame this challenge by expecting vacation programming without the input of the board.

#### **UPCOMING YEAR**

#### **Projected Budget**

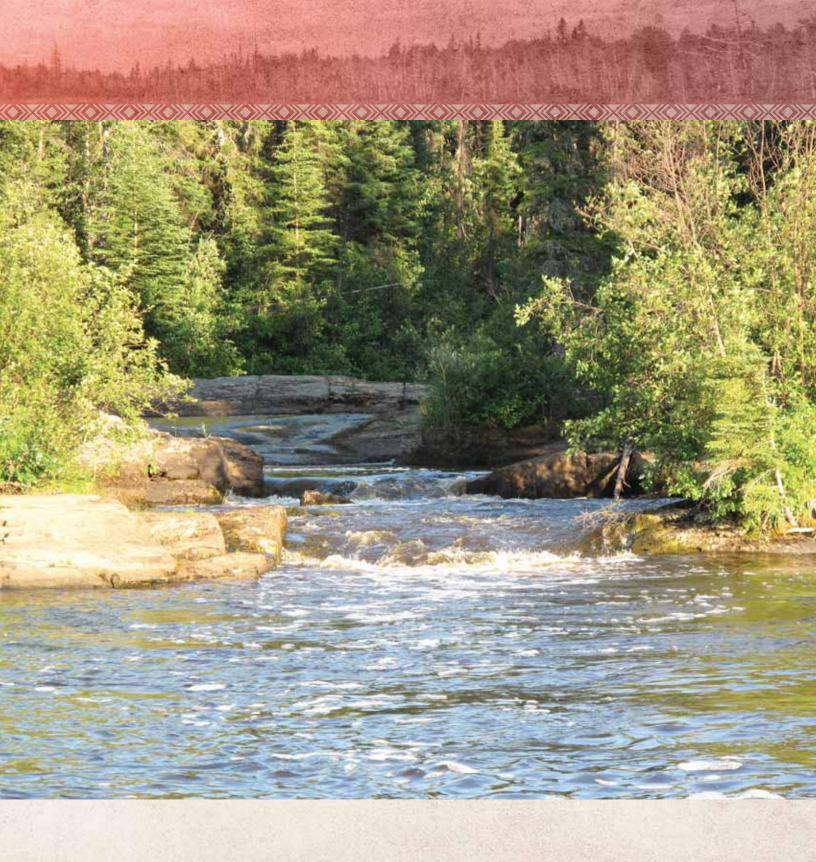
The projected budget for 2016 is \$800,000.00. We are planning on hosting the mixed provincial broomball championship, hosting March madness basketball tournament and provincial cross country. There are major undertaking and we need the necessary financial resources to pull them off.

### **Goals and Objectives**

Our goals and objectives are to insure we continue on having the consistent high participation and hopefully encourage parents to be part of a structured programming. We would also like to start the Jr B Hockey programming.







# **TASKINIGAHP TRUST**

### TASKINIGAHP TRUST

The Taskinigahp Trust was created in June of 2006. The duties and responsibilities of the Trustees are contained in the trust indenture, which was created by the Nisichawayasihk Cree Nation to administer the funds associated with the Wuskwatim Dam Project. The Trust currently is comprised of four accounts, namely The Community Development Account, The Claims Account, the Resource Account and the resource sub account.

Each Year the trustees are required to provide to Chief and Council, and, upon request, any members of Nisichawayasihk Cree Nation, with an annual report on the financials operations of the trust. The report must cover the period from January 1 to December 31 of the previous year, and must include the Trust Auditor's report and opinion, any other special audits reports and opinions requested by the Trustees and narrative report on expenditures from the Trust and the Trust operations including how the Transmission benefits were used.

### **TASKINIGAHP TRUSTEES**



Shirley Linklater



Darcy B. Linklater Jr.



James Warren



Jacqueline Hunter

### **CORPORATE TRUSTEE**

The Canada Trust Company
(TD Wealth Private Trust)

## FINANCIAL OPERATIONS REPORT

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### Capital Payments Received by the Trust

Initial settlement proceeds, in the amount of \$5,700,000.00 were received from Hydro in accordance with the adverse effects Agreement in 2008.

### Annuity Income

NCN and Mb Hydro entered into a supplementary agreement which provided for an Annuity Payment of \$2,500,000. Of this amount 90% (\$2,250,000) is available in the year received for community programs and services and 10%(\$250,000) is credited to the seven generations growth account for future uses.

### Transmission Benefits

Transmission benefits, in the amount of \$284,340 were received for the period. Of this amount 75% (\$213,255) is available for resource projects in the year received and 25% (\$71,085) is retained to generate future income.

### Water Rental Payments

Water rental payments totaled \$1,573,704 for the year. Of this amount 90% (\$1,416,334) is available in the year received for community programs and services and 10% (\$157,370) is credited to the seven Generations Growth Account for future uses.

### Revenue Received and Generated by the Trust

The total interest generated and net capital gains/(losses) realized for the period from Trust investments was \$146,083.

### Capital Payments Disbursed from the Trust

Capital payments paid to NCN totaled \$4,654,535. Of this amount \$4,391,101 represents payment from the Community Development Account, which were applied towards various projects approved by CIP, \$213,434 represents payments from the resource account to the Fishers and Trappers Associations and \$50,000. From the claims account for damages to personal property. As at December 31, there remained an amount of \$1,046,760 owing to NCN for the 2016 CIP budget.

### Investment Activities of the Trust

The funds held in the community development, Resource and Claims account are invested in a laddered bond portfolio consisting of Federal and Provincial Government bonds and corporate bonds. Funds held in the seven generation Growth Accounts are invested in a mix of money markets, bond and equity mutual funds. All investments meet the investment parameters of the trust indenture. All investments decisions, with the exception of short term investments, require the approval of the NCN Trustees. The sale of any investment requires 21 days notice to be provided to Chief and Council and Members.

### Investments held at December 31, 2016

As at December 31, 2016 the Trust had a total value of \$5,289,391. The auditor's Financial reports and opinion are attached. WE DECLARE that the information contained on the proceeding and following pages is true to the best of our information, knowledge and belief.

THE NELSON HOUSE TRUSTEES

THE CANADANTRUST COMPANY

### **COMMUNITY INVOLVEMENT PROCESS BUDGET 2016**

### Taskinigahp Trust

PROGRAM	SUB-PROGRAM	BUDGET \$
ADMINISTRATION	Office Supplies/Equipment	5,600.00
	Audit & Evaluation	16,500.00
	Claims Program	50,000.00
	Community Involvement Process	25,000.00
	Corporate Trustee	39,000.00
	MultiYear Planning Community Development Plan	20,000.00
	Professional Services	50,000.00
	Nelson House Trustees	14,400.00
	Trustees Travel/Professional Development	8,000.00
	WIO Agmt Admin/Management Special Unit Project	300,000.00
CAPITAL PROJECTS	GMA Sound Improvement Project	40,000.00
EDUCATION	ATEC Operation & Maintenance	150,000.00
	ATEC Student Supports	150,000.00
	Breakfast & Lunch Program	50,000.00
	Enhancing Literacy & Numeracy	50,000.00
	Life Skills/Outdoor Education	10,000.00
	Post-Secondary Enhancement	63,499.00
	Special Education Program	135,000.00
GOVERNANCE	NCN Special Assistant	45,000.00
HOUSING/INFRASTRUCTURE	Housing & Infrastructure Forward Commitment Loan	1,000,000.00
	St. Patrick (Roman Catholic) Church Renovations	40,000.00
JUSTICE	NCN Community Patrol	147,000.00
	NCN Justice Program	200,000.00
PUBLIC WORKS	Animal Control	25,000.00
	Elders Firewood	24,000.00
	Steel Garbage Bins	27,000.00
RESOURCE & LAND USE	Trappers Program	200,000.00
	Fisherman Association	200,000.00
	J.M. Elders Traditional Program	275,000.00
	Country Foods Program	200,000.00
	NCN Resource Management	150,000.00
	NCN Lands Department	150,000.00

### COMMUNITY INVOLVEMENT PROCESS BUDGET 2016 (Continued)

### **Taskinigahp Trust**

PROGRAM	SUB-PROGRAM	BUDGET \$
SAFETY MEASURES	NCN Emergency Medical Service	70,000.00
	NCN Emergency Service Fire Protection	125,000.00
	NCN Search & Rescue	12,000.00
SOCIAL DEVELOPMENT	FCWC Elders Program	50,000.00
	Parks & Recreation Program	95,236.00
	Rediscoveries of Families	60,000.00
	Youth Initiative Program	62,500.00
	Off Reserve Assistance Program	60,000.00
OTHER	Christmas Cheer board	50,000.00
	Elders Subsidy (On Reserve)	70,000.00
	Elders Subsidy (Off Reserve)	139,800.00
Total Taskinigahp Trust		\$4,654,535.00

During the time of compiling and finalizing the 2016 Taskinigahp Trust reports the following reports were not submitting to the NCN Trust Office Management;

- NCN Special Assistant
- 2. St. Patrick (Roman Catholic) Church Renovations

The funds for both programs remain in the NCN Trust Office and will not be released to its organization unless reports are received.

# TASKINIGAHP TRUST IMPLEMENTATION & ADMINISTRATION

### **Taskinigahp Trust Implementation**

### **Roles and Description**

Manager - Joyce Yetman, NCN Trust Director

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To ensure the assets and funds released from the Taskinigahp Trust are properly administered.

- Administration ensures appropriate forms and required documents are completed when assessing trust funds
- Administration oversees the consolidation and production of quarterly and annual reports.
- ► Administrations retains the following:
  - MNP for auditing purposes,
  - Valerie Mathews-Lemieux for legal purposes,
  - Q-Power to maintain website, newsletters, graphic designer and printing of annual reports
  - IT Knowledge Group for assisting and upgrading Financial Accounting Software
- ➤ Taskinigahp Trust ensure the Taskinigahp Trustees faithfully administer the terms of the PDA.

  Trustees meet regularly to discuss investment opportunities, they maintain current, accurate and complete financial records of the Trust.
- Administer the Housing and Infrastructure Project
- Managing and administering the Claims Program
- Administration of the Multi-Year Project

#### **Funds Allocated**

\$228,500.00

**Usage of Funds** 

Funds were expended on consulting services (MNP, Q-Power, Legal, Claims, etc)

**Achievements** 

- Commencement of the Housing & Infrastructure Project.
- Majority of the objectives set out in the workplan have been achieved.

Challenges

There has been no activity or management involvement in the Multi-Year Project

#### **UPCOMING YEAR**

**Projected Budget** 

Funds will decrease due to the amalgamation of both trusts

**Goals and Objectives** 

Get started on the Multi-Year Project

### Wuskwatim Implementation Office/Special Projects Unit

#### **Roles and Description**

### Manager - Joyce Yetman, Interim WIO Manager

To ensure the effective Implementation of all agreed components of the Project Development Agreement (PDA) and Supplementary Agreements.

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- ▶ WIO management ensure that all provisions of the PDA are adhered to and all parties specified in the PDA fulfill their responsibilities.
- ► Ensure all the PDA commitments in contracts are honoured as specified. Such as Aski Otutoskewak Limited, Debris Management Program and Sodexho Partnership
- ▶ WIO provide a valuable support and advocacy role for citizens and the community
- ▶ Responsibilities of WIO/Special Project Unit includes but is not limited to:
  - AOL which has a 10 year DMP Agreement and environmental monitoring agreement (currently under re-negotiations)
  - Heritage Agreement (under renegotiation and extension)
  - PDA, PDA Supplement #1, and PDA Supplement #2
  - Constitution and Laws
  - CRD/Wuskwatim Final Licensing
  - Wuskwatim Final Licensing
- ▶ Co-ordination of Major Infrastructure Projects arising out of the PDA negotiations
- ▶ WIO Management continue to hire NCN consultants to deliver newsletters door to door to on & off reserve (Thompson, Winnipeg, Leaf) and distribute newsletters to NCN's and other organizations in Thompson.
- ▶ In June 2016, WIO become under the management of the NCN Trust Office, the process of planning and amalgamation commenced during this period, and will continue until completion
- ► A committee of five (5) NCN was appointed by Chief and Council to oversee phase 1 of the multiplex

### **Funds Allocated**

#### \$300,000.00

### **Usage of Funds**

Funds were spent on salaries for three employees, 5 community consultants, community newsletters deliveries, phase one (1) of the Multi-Plex.

#### **Achievements**

- ▶ WIO Management continues to hire NCN Consultants to delivery newsletters door to door to on & off reserve (Thompson, Winnipeg, Leaf Rapids) and distribute newsletters to NCN's organizations in NCN and other organizations in Thompson
- ▶ Planning of the Multi-Plex are well under way, committee have been reviewing blue prints, designs and images of different multi-plexes
- ► Management have met with WIO, AOL and DMP to start discussing the plans of amalgamating the NCN Trust Office with WIO Finance Departments
- Providing a City Zone System for delivery of NCN Newsletters

### Wuskwatim Implementation Office/Special Projects Unit (Continued)

### **Achievements**

- City Zoning System for NCN newsletter delivery
- Current NCN Delivery Lists (updated monthly)
- Increased communication with management and WIO, AOL, DMP employees
- ► Structured HR & Finance system in place

### Challenges

- Resistance from WIO employees, with new management
- ► Resistance with amalgamation
- ► Consistency in updating NCN Delivery Lists
- ► NCN Newsletter Consultants getting familiar with structure system
- Lack of communication, direction with management and Chief and Council

#### **UPCOMING YEAR**

### **Projected Budget**

Will require at least 600 - 700 K, to retain WIO employees, operation & maintenance costs of WIO building, and to fund & oversee the special projects identified by Chief and Council in NCN Strategic Plan.

### **Goals and Objectives**

- Re-organization of program & projects funded by Nisichawayasihk (CAP) and Taskinigahp (CIP) Trust
- ▶ Continue with the amalgamation of NCN Trust Office and WIO Finance Department

## CAPITAL PROJECTS

## Gilbert MacDonald Arena (GMA) Sound Improvement Project

Roles and Description	Manager – James Warren
Funds Allocated	\$40,000.00
Usage of Funds	This year's funds for the GMA were used to assist the funding for an upgrade to the controls system.
Achievements	► GMA continues to strive to make improvements and make the facility as energy efficient and user friendly. Review correspondence to the Chief, recommend referral to legal counsel where needed, review and draft briefing papers, notes and position papers, attend meetings with the Chief and prepare notes of the meetings and report to council.
	▶ Minor electrical issues were addressed. This year we set a date for the ice and were able to beat it by 1 week. Wheel chair access to ice level was also designed and constructed for those visitors who are in need of access
Challenges	
	UPCOMING YEAR
Projected Budget	Funding requirements will remain stagnant and will most likely be used to fund electrical upgrades to the GMA
Goals and Objectives	Please see above for operational plans and ideas for the upcoming year

### **EDUCATION**

### **ATEC Operation & Maintenance**

### **Roles and Description**

#### Manager - Jim Moore

ATEC 0 & M covered the following expenses:

- ► Telephone/Satellite/Xerox/Internet Services; Building Maintenance; Utilities and Employer's portion of MERCS
- ► The above expenses are essential services for the operation of ATEC, the Employer share of MERCs is also necessary for ATEC to meet its obligations to Canada Revenue Agency and Sun life for the health and life insurance of ATEC's employees.

#### **Funds Allocated**

#### \$150,000.00

#### **Usage of Funds**

All expenses were spent according to the work plan.

#### **Achievements**

- ▶ We had 45 more students attend ATEC last year, we 545 assessments to determine the academic levels of our community members. ATEC build 4 new houses last year with an additional 10 apprentices joining the construction team. We graduated 15 Mature Students in June 2016. 11 of the College Prep students moved into MSDP this past September clearly showing their commitment in continuing with their education.
- ▶ All goals and objectives were met as outlined in the 2016 O&M work plan. ATEC main goal is to become a self-sustaining entity that fosters educations and growth to its students. ATEC entering its students into the housing market by building residential units has helped alleviate pressures to the nation's Social Assistance program, students are apprenticeship wages as they train, and this training has had a positive impact on the students and their families. As students are eager to move towards additional training in acquiring their apprenticeship levels in carpentry and plumbing.

#### Challenges

- ▶ Students attending programs regularly is always a challenge due to external factors like Social Assistance, family allowance arriving during the school week. Students priorities is to get food for their families and social issues are prevalent which impact their attendance and individual progress
- ▶ The instructors can only focus on academics however other social issues need attention and as such ATEC does not have the staff to accommodate each student need. ATEC needs to hire additional staff such as Counselling/Career Coach for retention purposes as one retention purposes as one retention purposes as one retention purposes as one retention worker cannot meet the demand of 120 students
- As the student population increased our staff and did not increase to meet the demand, resulting in students dropping out of programs
- Another challenge faced by ATEC is collecting its accounts receivables for program delivery and subsequently we are unable to pay our accounts payable
- ▶ ATEC is always having cash flow problems due to lack of 0&M funding. ATEC gets \$300,000 from CAP/CIP and \$250,000 from NCN totaling \$550,000 however the cost of 0&M is approximately \$850,000 which causes cash flow problems
- ▶ The challenge is that ATEC has to generate more revenue; in order to do the ATEC needs to create partnerships that will benefit both ATEC and other service providers.
- One strategy to overcome the above obstacles and challenges to start charging tuition for all programs

### ATEC Operation & Maintenance (Continued)

#### **UPCOMING YEAR**

### **Projected Budget**

We allocated more funds to the Building Maintenance this year because our building requires some upgrades such as new heaters, new lights, (current lights are obsolete) and no longer available in the market for purchase, our roof is leaking in some areas and this needs repair, also our front door requires adjustments. The leaks from the roof resulted in the walls being damaged and they need to be repaired.

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#### **Goals and Objectives**

We hope to hire more staff this year in order to improve programming and administration. Our intake process requires more focus as this is an area that is very important in selections of students. The more effective the intake process is the more likely our success will be in every program. We will also be hiring a new finance comptroller as our current finance comptroller will focus on student intake process and act as the job coach for the student population.

### **ATEC Student Support Services**

### **Roles and Description**

#### Manager - Jim Moore

Student's supports include 50% of Driver, Retention Support, Internet Support and Admin Support wages, plus transportation. Transportation includes fuel for the ATEC can to pick up students that required daycare services. Retention support monitors attendance and goes into the community to encourage students to attend their prospective programs. Internet Services ensures that computer needs are met such as server/internet connections are in place, also ensures that students during the course of their studies.

### **Funds Allocated**

#### \$150,000.00

### **Usage of Funds**

Funds were spent as indicated in the work plan except for the driver position as NCN HRDA divided this position with their Job Coach position as of September 2016, the \$12,298.35 unused monies will be transferred to the 2017 CAP/CIP funds

#### **Achievements**

- ▶ We had 45 more students attend ATEC last year; we did 545 assessments to determine the academic levels of our community members. ATEC build 4 new houses last year with an additional 10 apprentices joining the construction team. We graduated 15 Mature Students in June 2016. 11 of the College Prep students moved into MSDP in September clearly showing their commitment in continuing with their education.
- ▶ Majority of the goals and objectives were met as outlined in the 2016 Student Support work plan, except for the driver. The funds have been forwarded to the 2017 budget
- ► ATEC main goal is to become a self-sustaining entity that fosters educations growth to its students. Training to Employment programs are the focus of training with the employment outcomes in the end

### ATEC Student Support Services (Continued)

#### **Challenges**

- Students attending programs regularly is always a challenge due to external factors like Social Assistance, family allowance arriving during the school week. Students priorities is to get food for their families and social issues are prevalent which impact their attendance and individual progress
- ▶ The instructors can only focus on academics however other social issues need attention and as such ATEC does not have the staff to accommodate each student's needs. ATEC needs to hire additional staff such as Counselling/ Career Coach for retention purposes as one retention worker cannot meet the demand of 120 students
- As the students population increased our staff did not increase to meet the demand, resulting in students dropping out of programs
- Another challenge faced by ATEC is collecting its accounts receivables for program delivery and subsequently we are unable to pay for our accounts payables
- ▶ ATEC is always having cash flow problem due to lack of 0&M funding. ATEC gets \$300,000 from CAP/CIP and \$250,000 from NCN totaling \$550,000 however the cost of 0&M is approximately \$850,000 which causes cash flow problems
- ▶ The challenges is that ATEC has to generate more revenue, in order to do this ATEC needs to create partnerships that will benefit both ATE\$C and other services providers.
- One strategy to overcome the above obstacles and challenges to start charging tuition for the programs.

#### **UPCOMING YEAR**

#### **Projected Budget**

- Social Readiness is a self and social development program that gives students the tools needed to thrive in today's environment. Through the facilitation of awareness exercises, visualizations, guided meditations and hands on exercises the students begin to embrace their potential as they learn to incorporate the tools taught during the course of their studies. Topics covered include Power of the Mind; Relationships; Goals and Time management; Budgeting; Forgiveness; Mindfulness practices and tapping
- Career Coach will help the students understand the interpret the completed assessments done, help develop an academic/career plan, follow up, monitor and evaluate the students to ensure that they are on the track with their goals, assist with barriers that arise due to economic, situational & social pressures.
- ➤ Tutor will assist students with the subject that they are struggling with; the tutor will guide them by explaining the material in a manner to help the students comprehend the material. He will give instructions and examples on the material and guide the students to meet their academic needs
- Student Consumables is for school supplies needed by the students such as binders, books, bags, memory sticks, calculators etc.

## ATEC Student Support Services (Continued)

#### **UPCOMING YEAR**

#### **Goals and Objectives**

➤ Student's success will be our highest priority this coming year. Hiring additional staff and/o5r repositioning existing staff to meet the student population demands will be done this year. The strategic plan conducted by the management team resulted in focus on the ATEC intake process, to ensure that students are being guided through the assessment process and selected for the programs that best meet their needs is important for the success of not only the student of ATEC

directly and to

▶ ATEC is looking at providing programs that will assist students in becoming job ready, such as Business Administration or Band Administration programs that will give the students in becoming job ready, such as Business Administration or Band Administration programs that will give the students the skills to move directly into jobs once program is complete. Past training to employment programs such as trades, EMR's have been successful and beneficial not only to our students but to the nation as a whole.

## Breakfast & Lunch Program

#### **Roles and Description**

#### Manager - Natalie Tays

To provide students of OK and NNOC schools with a healthy, nutritious breakfast and lunch daily.

Each day we have approximately 120 students eating breakfast at the school before classes begin and the same amount of students who stay and enjoy the hot lunch program. In response, we here at the OK School have gone back to the way our forebears ate and prepared fresh meals made from scratch. For a lot of our parents who have lost their way when it comes to feeding their kids, we here at the OK School are getting our students back on the path to wholesome, healthy eating.

#### **Funds Allocated**

#### \$50,000.00

#### **Usage of Funds**

- Weekly transportation cost for the pick-up & delivery of the food from Family Foods in Thompson.
- ▶ Weekly cost of the food for daily breakfasts & hot lunches (breakfast @ \$2.75 per student and a hot lunch @ \$3.75 per student)
- Full time salary for a certified cook
- Equipment (pots/pans/utensils, etc.)

## Breakfast & Lunch Program (Continued)

#### **Achievements**

Each day we provide approximately 120 students of OK and NNOC schools with a healthy, nutritious breakfast and lunch.

The highlights of the program are to:

- provide healthy meals which are aimed at improving students eating habits;
- provide meals that enhance student's learning
- reduce student absenteeism;
- provide breakfast and lunches to students who are in need;
- introduce students to a variety of fruits and vegetables
- to improve student attention in the classroom;
- see more happy and healthy children.

#### Challenges

The biggest challenge has been to hire and retain the professional services of a qualified cook. When we hire someone without the proper qualifications or experience they get frustrated and quit. This drastically affects the students' healthy eating, one of our program goals. (Once again we were unable to retain the services of our qualified & highly skilled cook! We hope we can find a suitable replacement for the upcoming school year 2017-2018.

Another big challenge is not having the proper kitchen equipment or set up. Like commercial stove/ovens, proper fridge/freezer, proper storage room, and more space. Without the provisions of a proper kitchen it makes it extremely difficult for the cook to maintain a quality standard of food delivery.

#### **UPCOMING YEAR**

#### **Projected Budget**

- ▶ Breakfast Cost (average cost @ \$3.75 per student for 120 students per day = \$72,000.00)
- ► Hot Lunch Cost (average cost @ \$4.75 per student for 120 students per day = \$91,200.00)
- ► F/T Cook's Salary (with qualifications and experience at \$23.00 per hour = \$42,560.00.)
- ▶ Minus Parent Contributions (@120 students x \$10.00 a month = \$12,000.00 per year).
- ► Total projected cost = \$193,760.00

#### **Goals and Objectives**

Our organization goal is to continue to run the Nutritious Breakfast & Healthy Lunch program.

Our program objectives are to continue to:

- Increase student nutritional intake;
- Increase student cognitive function and school performance;
- Increase student attention spans;
- Decrease absenteeism and tardiness
- Commit to hiring a qualified, skilled cook.

## Enhancing Literacy & Numeracy

#### Roles and Description

#### Manager - Joseph Mercredi

Enhancing Literacy and Essential Skills through On-line and experiential learning. Traditional crafts and skills are used as foundations for learning language arts and mathematics.

how but and

#### **Funds Allocated**

\$50,000.00

#### **Usage of Funds**

Funds were spent for classroom space, instructor wages and instructional supply.

#### **Achievements**

- ► 18 participants (20 projected)
- ▶ 10 full-time (1/2 day class, ½ day work placement)
- ▶ 8 part-time participants
- ▶ 18 members have joined the LES program since September. All participants have completed an online Career research program. 9 are currently involved in the mentorship extension and have been assigned to workplace experience on a half-time basis to determine if they are interested in those positions as career choices. (1 person dropped out of the program in December). The other half-day involves classroom experience learning the language and mathematics associated with those careers. Most placements have been positive and have resulted in attendance at ATEC averaging 90%
- ➤ Some of the other 8 participants attend on a less regular schedule affected by external issues such as family and personal issues. Some are working towards being able to participate in upcoming training and academic programs. Others simply want to be able to read, write and calculate better than they can now
- ► Components of the program are computer-based, providing greater access to new information and improving their technical skills through practical application

#### Challenges

Access to transportation during cold snaps is a challenge, especially for those who normally walk to ATEC. An ongoing issue is Child Tax day, although some participants are now more frequently in class. There are still some participants are now more frequently in class. There are still some participants who let their social lives interfere with their training.

#### **UPCOMING YEAR**

#### **Projected Budget**

Revenue	2016 Balance Forward	2017 Approved Essential Skills	Total Available 2017
Jan 2016 Cap Approval	\$22,777.01	\$40,000.00	\$62,777.01
Expense			
Social Readiness	\$10,000.00		\$10,000.00
Classroom Rental	\$0.00	\$22,365.00	\$22,365.00
Instructional supplies	\$9,595.68	\$1,000.00	\$1,000.00
Plato Program (upskilling)	\$0.00		\$5,100.00
Student Outings (tours)	\$0.00		\$21,700.00
Instructor's wages	\$3,181.33	\$16,635.00	\$21,700.00

## Enhancing Literacy & Numeracy (Continued)

#### **UPCOMING YEAR**

#### **Goals and Objectives**

- Expand the scope of the work placement component to encourage greater participation.

  Develop a marketing strategy for the arts and crafts component to encourage entrepreneurship.
- ▶ Plato Program is an online upskilling program that tests/instructs/monitors student's academic requirements. Another online program used is called Khan Academy Online Math Support which is free
- ➤ Student Outings will help students to broaden their horizons, to allow them to be exposed to different fields of employment, such as trades symposiums, Expo North, Keyask Tours etc.

## Life Skills/Outdoor Education

#### **Roles and Description**

#### Manager - Nadine Yetman

To preserve our traditional teachings, practices and share the culture and knowledge with the community. The program also creates social opportunities for elders and help developing or discovering personal confidence and social skills.

#### **Funds Allocated**

#### \$10,000.00

#### Usage of Funds

- ► Healthy Lifestyle Practices: healthy foods, healthy cooking.
- Cultural: Community traditional values, seven teachings, sacred medicines, Sewing Club.
- Land based survival skills: Fishing, Trapping, GPS tracking.
- ► Sewing/First Nation Crafts: Class projects, sewing club.
- Gardening/Food Sovereignty: Greenhouse in courtyard, Fred's garden, Leaf Rapids Nursery.
- Wellness Studies: Taking care of yourself, Grade eight Wellness trip.
- Community Involvement: Community presenters.

#### **Achievements**

- ► Healthy Lifestyle Practices
- Cultural program
- Land based survival skills program
- ► Sewing/First Nation crafts
- Gardening/Food Sovereignty
- ▶ Wellness Studies
- ► Community Involvement

# Life Skills/Outdoor Education (Continued)

#### Challenges

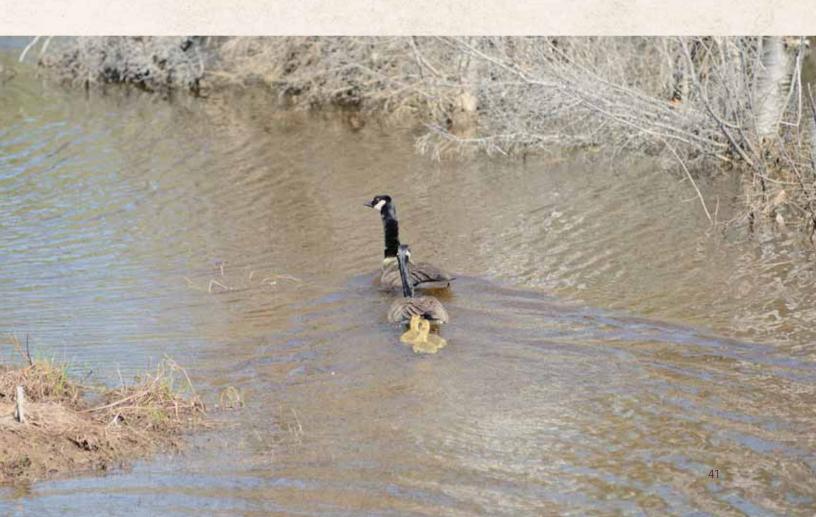
- Money matters- waiting on unit to come in.
- ▶ GPS on order
- ▶ High school using life skills class after school.
- ► School closure during harvest season.
- ► A few difficulties with timing.

#### **UPCOMING YEAR**

#### **Projected Budget**

**Goals and Objectives** 

Offer more hands on, local and global experiences through experiences, community resources and field trips.



## Post-Secondary Student Enhancement

#### **Roles and Description**

#### Manager - Wayne Thorne

The program provides additional financial allowance for all post secondary students above student support service provided in INAC. NCN contribution to further educate our membership.

#### **Funds Allocated**

\$63,499.00

#### **Usage of Funds**

Student Financial Support

#### **Achievements**

- Supplement biweekly living allowance for NCN post-secondary students living off reserve in Thompson, Winnipeg, Brandon and other post-secondary institutions throughout Canada.
- ▶ The post-secondary program is administered by a post-secondary committee that oversees the overall objectives of the post-secondary handbook that outlines the criteria for eligibility for funding under the post-secondary program.
- ▶ Program is administered with the current post-secondary reporting program.
- Post-secondary counselor oversees the students sponsored under the NNCEA postsecondary program.
- All participants are screened for eligibility for the program.
- ▶ \$50.00 supplement is provided in addition to the living allowance.
- A counsellor provides support services for all students who fall under the post-secondary program.

#### Challenges

- ▶ Students living allowance has been capped since 1989 and has not kept up with cost of living increases.
- Some students drop out due to academic or social problems.

#### **UPCOMING YEAR**

#### **Projected Budget**

**Goals and Objectives** 

Keep as is.

## **Special Education Program**

#### **Roles and Description**

#### Manager - Gerald Shaganash

▶ Provide programs and resources aimed to address student individual differences and needs at both Elementary and High School levels.

directed and

- ▶ Provide professionals who can provide, through their expertise, the tools and resources necessary for the school staff and administration to minimize incidents of inappropriate behavior and maximize the learning opportunities for students from K-12.
- ▶ Provide interventions designed to assist the students in achieving a higher level of personal self-sufficiency, and knowledge and skills in their pursuit of success in life.

#### **Funds Allocated**

#### \$135,000.00

#### **Usage of Funds**

- Five additional education assistants were hired.
- ► Continue to employ an emotional behavior disorder teacher.
- Provide professional development for our educational assistants.

#### **Achievements**

- ▶ Students are benefiting from one on one assistance, which will help them academically.
- ▶ The EBD teacher has been beneficial to the students.
- Students are benefiting from the strategies our support staff received through their professional development.
- ▶ Students were benefiting from the extra support that they needed.

#### Challenges

Not enough money to hire a social worker.

#### **UPCOMING YEAR**

#### **Projected Budget**

#### **Goals and Objectives**

Hire a social worker.

## HOUSING/INFRASTRUCTURE

# Housing & Infrastructure Forward Commitment Loan

#### **Roles and Description**

Manager - Joyce Yetman

The Nation has been working diligently to reduce the overcrowding in housing units by building twelve homes for NCN citizens interested in homeownership, build a 4 plex, repair 32 housing units, insure professional construction inspections and bring our nation into good financial standing with the CMHC by paying rental short falls and housing RR shortfalls. Improve our infrastructure such as the Water treatment plan and Lagoon, School foundation works and creating new sub division plans for future housing lots, .

The Nation amended the Taskinigahp Trust to allow us to fund programming for multiple years. The Nation borrowed \$11,000,000.00 from RBC and to have paid over a ten year period

**Funds Allocated** 

\$1,000,000,00

**Usage of Funds** 

Funds are transferred to RBC on Annual basis for a total on \$1,000,000.00 annual for a period of 10 years on January 10,

**Achievements** 

Allowing the Nation to commit to Programming/Projects over a longer period of time. Decrease the housing shortfall for our citizens, gives the citizens to have options to home ownership. Improves our infrastructure to construct new housing units and new facilities.

To improve our nation's infrastructure and housing short log

Challenges

Providing reports of the projects

#### **UPCOMING YEAR**

**Projected Budget** 

\$1,000,000.00

Goals and Objectives

Eliminate our housing back log, improve our infrastructure.

## **United Church Renovations**

#### **Roles and Description**

#### Manager - Shirley Spence/Paul Bonner

▶ Replace damaged siding to the RC St. Patrick's Church to protect infrastructure from the elements and to make the church esthetically pleasing.

#### **Funds Allocated**

\$15,000.00

#### **Usage of Funds**

Material purchase

#### **Achievements**

- Make Church Esthetically pleasing
- ▶ Renovation of damaged siding completed, other necessary repairs incomplete. Exterior work completed.

#### Challenges

Project was not very well coordinated due to hold ups by suppliers and contractors, program coordinator (Shirley) not well versed in carpentry.

#### **UPCOMING YEAR**

#### **Projected Budget**

To continue to maintain the United Church for our Nation

#### **Goals and Objectives**

## **JUSTICE**

## **NCN Community Patrol**

#### **Roles and Description**

Margaret Wood, Justice Coordinator

The NCN Community Patrol Program assists Justice Program and RCMP to ensure NCN citizen's community safety while maintaining law and order.

#### **Funds Allocated**

\$147,000.00

#### Usage of Funds

The CAP/CIP funding offset costs associated with meeting the following objectives by ensuring:

- Patrol NCN streets
- Purchase local Band Constables
- Purchase equipment and uniforms

#### **Achievements**

The highlights, achievements and accomplishments included, however were not limited to the following:

- ► Enforcement of NCN community Animal Control Bylaw
- ► Enforcement of NCN community Curfew Bylaw
- Assisted Family and Community Wellness Centre's Child & Family Services Department
- ▶ Reported all known criminal activity to RCMP
- Purchased a vehicle for local Band Constables
- Provided information sessions to local students on programs and services of local Band Constables
- ▶ Enforcement of Band Council Resolution on Alcohol Limitations
- ▶ Enforcement of Band Council Resolutions and Banishments
- All goals and objectives were completed within the 2016 reporting year.

#### **Challenges**

During the 2016 CAP/CIP year of funding, the Community Patrol Program continued to work with NCN citizens for enforcement of community Curfew and Animal Control By-Laws; Band Council Resolutions on Alcohol Limitations and Banishments; and overall community safety. Challenges arose with citizens not adhering to the Bylaws and/or BCR's. Through ongoing communications utilizing the local radio station and monthly newsletter increased community awareness has been successful in having more citizens adhere to the said laws.

#### **UPCOMING YEAR**

#### **Projected Budget**

\$232,702.32

#### **Goals and Objectives**

The NCN Community Patrol Programs goals and objectives will remain the same for the 2017CAP/CIP funding year to ensure community safety for all NCN citizens

## **NCN Justice Program**

#### **Roles and Description**

#### Margaret Wood & Flora Hart, Justice Coordinator

The NCN Justice Program is to maintain a community based judicial system for NCN citizens while maintaining law, order and overall community safety.

directly and to

#### **Funds Allocated**

#### \$200,000,00

#### **Usage of Funds**

The CAP/CIP funding offset costs associated with meeting the following objectives by ensuring:

- An adequate judicial services are provided in the Nisichawayasihk Cree Nation
- ▶ The provision of a fully functional facility for judicial proceedings and probations
- ► The NCN Justice employees, Justice Committee, and local Band Constables are trained and qualified
- Local Band Constable's vehicle is in good working order, provide equipment and supplies to employees to carry out necessary work duties

#### **Achievements**

The highlights, achievements and accomplishments included, however were not limited to the following:

- ▶ A rental agreement between the NCN and Manitoba Justice was signed securing one full time Probation Officer to deliver services to NCN clients from the NCN Governance Office
- ➤ Successful signing of Community Participation Agreement between the NCN and Manitoba Justice to guarantee the employment of one local NCN citizen to deliver the Fine Options Program and assist with the Probation Officer's with client case loads
- ► NCN successfully signed a working agreement with Manitoba Keewatinowi Okimakanak to secure a Community Justice Worker to be employed by NCN to deliver court diversion services in partnership with the courts
- Collaborated with the local RCMP specific to law enforcement
- ▶ Provided potential solutions to Chief & Council to address prolific reoffenders, violence in the community, bootleggers, drug dealers, vandalism, etc.
- Successfully worked with the Courts to implement community based court diversion initiatives for offenders
- ▶ Justice Coordinator worked with Community Justice Committee on specific alternative justice, community consultation and probations services to NCN Clients
- ▶ Provided functional vehicle and equipment to local Band Constables
- Successfully filled all vacancies within the Justice Department to include, however not be limited to one Justice Coordinator, Community Justice Worker, Probation Officer, Community Participation Worker and Fine Options Worker to complement, assist and make recommendations to the Justice Committee
- Provided space for fully functional judicial courts to be delivered in NCN
- ▶ All goals and objectives were completed within the 2016 reporting year.

## NCN Justice Program (Continued)

#### Challenges

During the 2016 CAP/CIP year of funding, the Justice Department had to fill a vacant Justice Coordinator position and a number of Justice Committee vacancies. The Department had to overcome the stigma attached with the Justice Committee members and fear of personal safety with the recommendations made to Chief & Council on ofter difficult matters.

All vacancies were filled at the time reporting.

#### **UPCOMING YEAR**

**Projected Budget** 

\$118,501.13

**Goals and Objectives** 

The NCN Justice Program's goals and objectives will remain the same for the 2017/CAP/CIP funding year to ensure community safety for all NCN citizens.

## **PUBLIC WORKS**

## **Animal Control**

Roles and Description

Manager - Greg Tays

To control dog population in nelson House

**Funds Allocated** 

\$25,000.00

**Usage of Funds** 

Wages for one personnel, vehicle operation and maintenance

Achievements

Reduce stray dogs roaming in community

Challenges

Maintaining dog control in community

#### **UPCOMING YEAR**

**Projected Budget** 

**Goals and Objectives** 

# Elders Firewood

Roles and Description		Manager – Greg Tays
		Provide firewood for elders in community
Funds Allocated		\$24,000.00
Usage of Funds		4 contracts awarded at 40 cords per contract
Achievements	//	Dry fire woods for our elders and people with disabilities have obtained their wood for the cold winter season.
Challenges		Very laborer intensive, alternative machinery to such as skidders required.
	A A	UPCOMING YEAR
Projected Budget		\$40,000.00
Goals and Objectives		To have a stock pile of wood to allow it time to dry for nice firewood in the following year.

# Steel Garbage Bins

Roles and Description		Manager – Greg Tays
		To insure we have steel garbage bins for all residences in NCN.
Funds Allocated		\$27,000.00
Usage of Funds		Purchase of 36 steel garbage bins
Achievements	//	Obtained 36 steel garbage bins, improves garbage control
		▶ Provide garbage bins to all residences in NCN
Challenges		Not enough bins to alleviate the garbage problem.
		UPCOMING YEAR
Projected Budget		\$30,000.00
Goals and Objectives		Plan to have more available steel garbage bins available in the community for all residences. A recommendations to have them part of new constructed house annual to assist in the short fall.

## SAFETY MEASURES

# **NCN Emergency Medical Service**

Roles and Description	Manager – Trevor Linklate

Emergency Medical Services is an essential service for our community of NCN. It provides Ambulance transportation services staffed with primary care paramedics & emergency medical technicians

Funds Allocated \$70,000.00

Usage of Funds Purchase of a new ambulance

Achievements Purchased a new ambulance for the community

Challenges The high cost of repairing the Ambulance

#### **UPCOMING YEAR**

**Projected Budget** 

The program requires the purchase of a new hydraulic stretcher & defibrillator for 2017

**Goals and Objectives** 

Replacing the stretcher & defibrillator/monitor.

## NCN Fire & Emergency Services 2016 Ambulance Service Calls

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Medical	46	56	60	52	56	44	61	43	46	59	52	76
MVA Traffic							1					1
MVA Non-Traffic						2			1		1	
Struck by Vehicle						2						
Machinery										1	1	
Recreation	5				F 4 8			1			2	1
Fall	2	9	5	7	2	5	2	2	6	6	4	6
Environment				-11	3		Die.					
Violence		1	4	3	2	6	4	2	5	4	4	3
Hazardous Material							1			35		
Trauma	10	2	4	12		10	8	7	5	8	8	6
Total Calls (847)	63	68	73	74	63	69	76	55	63	78	72	93
Primary	26	22	36	35	31	36	37	27	36	45	31	49
Inter-Facility	37	46	37	39	32	33	39	28	27	33	41	44

<sup>\*</sup>Note: There were no calls for Falls Greater than 3 metres, Drowning or for Fire and Smoke

## **NCN Emergency Service Fire Protection**

#### **Roles and Description**

#### Manager - Trevor Linklater

NCN Emergency Services-Fire Protection is an essential service for the NCN community. It provides fire suppression and rescue services.

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#### **Funds Allocated**

#### \$125,000.00

#### **Usage of Funds**

Funding was used to keep the program running. Providing the monies needed to retain the fire chief & deputy fire chief as well as the responding fire fighters. This funding also helped with the O&M & fuel for the fire truck.

#### **Achievements**

The service had purchased new hoses and other equipment needed. The fire truck also received its annual inspection & maintenance. The main highlight would be the pre-training to new volunteer Fire Fighters and to maintain emergency service staff.

Out of 14 house fire in 2016, only 4 were lost so we managed to save 13 houses in NCN.

The fire protection program continued providing services for NCN community.

#### Challenges

Without a full time dispatch services for fire fighters it's always a challenge to call responding fire fighters to a scene.

#### **UPCOMING YEAR**

#### **Projected Budget**

The fire protection program will need to purchase equipment in order to replace/upgrade our current aging equipment.

#### **Goals and Objectives**

Main goal is to train & certify more volunteer fire fighters and to update all of the aging equipment.

# NCN Fire & Emergency Services 2016 Annual Fire Report

										0.1	None	
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Fire Alarm		2	1		1		1		3	2		
Grass Fire		LEWIS		15	14	4						
Bush Fire				7	14	5	1	1	1			
Garbage Box Fire				2		1			1		1107	
Building Fire		3		2	3	5		3		2		
Motor Vehicle Accident						1					1	
Other		1	1	2	5	4		1		5	3	1
Total Calls (113)	0	6	2	28	36	20	2	5	5	9	4	1

<sup>\*</sup>Note: There were no calls for Water Rescue or Building Fire (false alarms)

# NCN Search & Rescue

Roles and Description	Manager – Wilson Moore
	Assist in the search, rescue and recovery of missing persons.
Funds Allocated	\$12,000.00
Usage of Funds	A drown, 4 quad tires, gas & oil, food and search and rescue work attire.
Achievements	Assist the RCMP using technology to aid in the search of missing persons utilizing local expertise.
	▶ Being invited to be part of a larger organization such as the MB Search and Rescue team.
	Family comfort that an active search was being conducted for missing loved ones.
Challenges	Some of the challenges that arose was the funding was not being targeted for travel to attend the NCN invite for SAR meetings in Winnipeg.
	UPCOMING YEAR
Projected Budget	\$225,000.00 was projected but budget estimates and only \$12,500 was allotted
Goals and Objectives	Continue work as a team with drone technology as it's a cutting edge and a proven technology.

## RESOURCE AND LAND USE PLANNING

## **Country Foods Program**

#### **Roles and Description**

#### Manager - Douglas Hart

The Country foods Program operates year round and the employs a program manager and five hard-working and dedicated full-time employees. The employees provided all the expertise to ensure that traditional foods are available to the Distribution Centre. They also maintain the Left rook Lake Camping facility that has five cabins, communal teepee and a cook shack. The wild food consisted of whitefish, jackfish, sucker heads, smoked red, mullets, moose meat, caribou meat, rabbit, geese, ducks and assorted berries.

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#### **Funds Allocated**

#### \$200,000.00

#### **Usage of Funds**

51% of the funds were used for general administration and 49% were used to run the operation, maintenance of the equipment, facilities and training.

#### **Achievements**

The country foods program exceeded its goal of servicing NCN membership. In total, 723 NCN members received distribution which surpassed last year numbers. Total food harvested was 4019.14lbs and distributed 4019.04 lbs., both exceeding last year's numbers. There were a few upgrades to our equipment which included a tundra snowmobile, 40hp Mercury outboard motor, 3 Chest Kemora freezers and also some miscellaneous items including; fish nets / dressing knives/ sideline, jiggers/ ice auger. All goals and objectives for 2016 were completed with the exception of minor repairs at Left rook lake facilities

#### Challenges

One of the main challenges for our agency is operating with older equipment. Staff operating in cold or harsh weather conditions along with rough terrain is extremely difficult and dangerous. Staff safety is always a concern and our main priority is eliminating the possibility of any accidents or breakdowns

#### **UPCOMING YEAR**

#### **Projected Budget**

The budget for next year remains the same at \$200,000. The projected requested budget including additional funds to increase our administration capacity, upgrade operating and harvesting equipment and the creation of a new year round thermal energy green house. Making a combined request of \$372,000

#### **Goals and Objectives**

The NCN Country foods program will continue to provide traditional foods to the community. The program helps to sustain a healthy vibrant community by promoting and continuing the traditional way of life. Our objective for this year is to maintain our safety record with staff and sustain our current harvesting rate which benefits the nation.

### **Fisherman Association**

#### **Roles and Description**

#### Manager - Eddy Primrose

To provide employment opportunities to NCN members through the fishing industry and to subsidize NCN fishers as compensation from the 1996 NFA implementation agreement.

#### **Funds Allocated**

#### \$200,000.00

#### **Usage of Funds**

- The money was allocated to budget
- We had limited winter fishing with only four licensed fishers fishing, and we delivered to Wabowden with fish caught.
- ▶ We had summer and fall fishing delivery point, Nelson House Fisherman's Association fish plant, and a big part of budget is expended here. Expenses included 5 employees, 3 working at the fish plant and 2 drivers. The other major expense is fuel for both the fishers and the N.H.F.A. is the operation and maintenance of the vehicles. The fisher is equipped with nets, knives, oilers, tarps, to mention a few
- Advanced Recoveries, equipment sales, Commercial fish sales, other fish revenue: \$45,099.01
- Subsidy: \$21,419.91
- ► Start-up: \$39,642.16
- ► Plant employee, drivers, casual: \$55,149.77
- Expense supplies, equip. Freight, vehicle o&m, trailers o&m, consulting fee, tele/cell/fleet: \$77,863.18
- Fish Equipment -\$18,054.44

#### **Achievements**

- ▶ Established a mentoring program/system to help new fishers learn techniques and use of equipment from older fishers. This encourages more fishers to enter the program and will ensure future success of the NCN fishing program.
- ▶ Some fishers, and employees received their E.I. benefits.

#### Challenges

#### **UPCOMING YEAR**

#### **Projected Budget**

We need a new vehicle, this year we spent over 20,000.00 on 0&M on tow fishery trucks. Our Projected estimate is \$200,000.00

## Fisherman Association (Continued)

#### **UPCOMING YEAR**

#### **Goals and Objectives**

▶ The Nelson House Fisherman Association goal will be, figuring out who their going to support or sell their fish to in the upcoming years.

directed and to

- ▶ The provincial government are cutting 900 jobs this year to try and balance the budget, this includes getting out of the business of supporting major corporation like hydro and fresh fish marketing corporation (FFMC) from subsidies and other financial obligation they were accustom to doing previous years, therefore the shutting down of the fishing corporation is a possibility. Having said that, the corporation is still in place but they can make adjustments/amendments to the organization to make it viable.
- ▶ There are other potential buyers that are interested in being players in the game, the Chinese and other independent business buyers from Canada. There could be new opportunities and options for the fishers and their agents in the upcoming years.

## **Jack Moore Elders Traditional Program**

#### **Roles and Description**

Manager - Morley Moore

Teaching the youth/students our Cree culture/traditions of Nisichawayasihk Cree.

#### **Funds Allocated**

\$275,000,00

#### **Usage of Funds**

The majority of the find went to shares of the employees. As well there were monies that went into renovations of the cabins. Finally, we spent most of it on programming, gas, supplies, hunting, fishing and camping activities.

#### **Achievements**

- The commitment of high school students enrolled in the program, their eagerness to learn different cultural traditions of our nation. There was a high enrollment in the mandatory trapping program; which this all pass. One of the main challenges for our agency is operating with older equipment. Staff operating in cold or harsh weather conditions along with rough terrain is extremely difficult and dangerous. Staff safety is always a concern and our main priority is eliminating the possibility of any accidents or breakdowns
- ▶ All of the programs objectives and goals were met

#### **Challenges**

#### **UPCOMING YEAR**

#### **Projected Budget**

Salaries for the programs employees. As well there are plans in place for constructing another cabin on the same location.

#### Goals and Objectives

- New Cabin
- ▶ Hopefully the high school is completed so we could go back to normal hours for the students

## **NCN Lands Department**

#### **Roles and Description**

#### Manager - Ed Vystrycl

Departmental mandate to strengthen planning, management, administration and general land governance of NCN's reserve land base. NCN has 17 existing Reserves (57,567 Acres) that require ongoing planning and a strong land governance system including an environmental plan, land use plan(s), land law

#### **Funds Allocated**

#### \$150,000.00

#### **Usage of Funds**

Land code committee honorariums, travel, community engagement workshops, Elders focused group workshops, computer data base, wages for staff, mapping consultants, GIS training, community support in translation.

#### **Achievements**

- ► Local employment 2 FTE, one .5 FTE, 7 land code committee members, casual community assistance
- ► Land Management Coordinator hired, land code committee assembled (5-meetings) info Sessions

#### Challenges

Leadership direction, support and involvement in Land Code Development Process. Competing with other community initiatives. Magnitude & importance of the Land Code Transition not clearly understood

#### **UPCOMING YEAR**

#### **Projected Budget**

#### \$150,000.00

#### **Goals and Objectives**

Considered Land Disparity Claim – shortfall of land base formula under treaty 5 versus other numbered



## **NCN Resource Management**

#### Roles and Description

#### Manager - Roslyn Moore

▶ The Nelson House Resource Management Board was established under Article 6 of the Nelson House Northern Flood Implementation Agreement signed on March 16, 1996 between Nisichawayasihk Cree Nation (NCN), Canada, Manitoba and Manitoba Hydro.

directed and

▶ The purpose is to provide sustainable and integrated land use and resource management within the Nelson House Resource Management Area (RMA). In its planning role the board devotes special attention to topics of priority and concern to people with long term rights and interests in the ecological conditions of the RMA.

#### **Funds Allocated**

#### \$150,000.00

#### **Usage of Funds**

The funding received was allocated toward phase 2 of Land Use Planning initiatives such as gathering information, workshops and community meetings.

#### **Achievements**

The major focus for the NCN Resource Management Board during this reporting period was Land Use Planning:

- The main goal of Phase 2 was to document NCN traditional land use & occupancy (TLUO) through 49 interviews with trap line holders and to create mapping biographies. This was done through a series of five (5) community workshops and 49 one on one interviews with resource users/trap line holders. The information gathered from the members was based on a board range land use & occupancy, both extensive and intensive harvesting activities, and nothing was dismissed as anecdotal or rhetorical- it was treated as important stories for healing and reconciliation of the Nation's younger generations. Additionally, specific priorities for the use, protection and management of areas within NCN's territory have also been identified by the community and are preliminary presented in this report.
- ▶ Phase 2 set out the following overall goal: To implement the work plan created from phase 1 and continue gathering community input from community members including mapping land use & occupancy, data compilation, analysis and management into a community owned & operated GIS and data management system- with the assistance of independent advisors chosen by NCN
- ▶ To develop Land Use Plan (LUP) as per article 6, phase 2 of the LUP has been completed
- ► Complete inventory of progress on LUP to date
- Land use planning coordinator
- NCN RMB central office to coordinate NCN LUP initiative
- ▶ Technology and communications
- Information management and GIS system

## NCN Resource Management (Continued)

#### Challenges

Overall the goals services out for the phase 2 have been achieved with the exception the data analysis & verification of the 49 interviews. The biggest challenges to Phase 2 were data management, resource scarcity and competing considerations on land use. Balancing the day to day planning process with the Memorandum of Understanding (MOU) also diverted a lot of effort and resources from the process.

#### **UPCOMING YEAR**

#### **Projected Budget**

It is estimated the program will require \$150,000.00 to begin and complete phase 3 of the Land Use Plan.

#### **Goals and Objectives**

- Land use Planning and Implementation
- Community resource development survey
- Data analysis
- ► Land Use Planning team
- Species mapping
- Community approval
- RMA consultation
- ► Implementation of MOU
- Organizational development and board governance
- ▶ Communications
- NCN community consultation workshop, the duty to consult and accommodate
- Lands Stewards Program, program design and training

## **Trappers Program**

#### **Roles and Description**

#### Manager - Ed Primrose

To mitigate the subsidize NCN trappers a way to compensate for the adverse effects of the 1996 NFA implementation. The trappers have a startup program that allows them to utilize purchase orders for fuel, supplies, groceries; they are able to pay for the purchase orders once they show production. The trappers sells the fur to the fur buyer and provides a receipt to the Nelson House Trappers Association Manager to receive 80% subsidy

how the market

#### **Funds Allocated**

#### \$200,000.00

#### **Usage of Funds**

- ► The program used monies for cabin material for line holders, providing up to \$3000.00 to renovate cabin floors or roofs.
- ► The Trappers association also provides easy access to equipment, such as knives, chisels, jiggers, snares, traps, and sleighs
- ▶ A large part of the budget was allocated to trail cutting, which is an important initiative that ensures our resources are managed for future activities for the nation, like mining and logging.

#### **Achievements**

The program marked and cured the main trail to Baldock to provide safe trail for snowmobilers, as well as trappers. Other trail cuts were:

- ► Leftrook to Livingston
- Osik Lake to East and West Mynarski
- Chipwon Bay to Wapisew Lake
- Metis to Porcupine

#### **Challenges**

Due to warm weather in November and December, trappers were not able to get out on land as they would normally do. The weather made impossible to travel on this ice without risking your own life. The animal fur doesn't primes on warm weather, so even if caught your fur baring animal they wouldn't be worth as much money

#### **UPCOMING YEAR**

#### **Projected Budget**

\$ 200,000.00

#### **Goals and Objectives**

We want to continue with our trail cutting program as well as GPS's all our trails

## SOCIAL DEVELOPMENT

## **FCWC Elders Program**

#### **Roles and Description**

#### Manager - Dolly François

To preserve our traditional teachings, practices and share the culture and knowledge within the community. This program also creates social opportunities for Elders and helps them develop or discover personal confidence and social skills.

#### **Funds Allocated**

#### \$50,000.00

#### **Usage of Funds**

Salaries, honorariums, training, program supplies, resources, transportation, advertisement and social support. Assist the RCMP using technology to aid in the search of missing persons utilizing local expertise.

#### **Achievements**

- Medicine pricking, sharing and teaching of medicines. Participating in activities and involving students from the community to learn and develop skills from the elders.
- ▶ We feel that all our goals and objectives were met including services to elders residing out on the trap lines.

#### Challenges

The program was designed to provide social opportunity for the elders. It has also taken on the responsibility of providing other issues regarding the elders in our community. We have become the main contact for all issues related to elders, ex Housing, financial, and Elder abuse.

#### **UPCOMING YEAR**

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#### **Projected Budget**

We will continue to provide the same programming as we plan with each months, holidays, and activities, i.e. Valentines Day, Halloween, Birthdays, medicine and berry picking seasons.

#### **Goals and Objectives**

To take them on the field trips using the RDF boats, To be able to share their knowledge of medicine picking sites and ceremonial areas.





### Rediscoveries of Families

#### **Roles and Description**

#### Manager - Charlene Kobliski

To empower and enhance the lives of families by using the strength that exist in the family and in the community and raising awareness of our values, beliefs and traditions as these relate to our relationships.

#### **Funds Allocated**

\$60,000.00

#### **Usage of Funds**

Salaries, honorariums, program supplies, resources, equipment, rentals, boats and motors repairs, skidoo repairs, gas oil, groceries flights, vehicle maintenance.

#### **Achievements**

Maintenance and upgrading of the main camp area in conjunction with the country foods program. We have started an Elders/adult male and youth camp to allow for younger adults to shadow and learn from their community members. Staff started a coming of age ceremony for young boys and girls.

Younger families have begun the program and this allows for teachings to the young and new parents.

#### Challenges

The dry season caused an evacuation at the main camp in left rook lake because of this we have decided to host more camps in the fall and winter. The winter season also allows for more participants.

#### **UPCOMING YEAR**

#### **Projected Budget**

We hope to push for more camps in the winter and also to take families out to Bald Duck Lake for moose hunting and to start hunting for ducks and geese to allow for learning and experience for younger adults.

#### **Goals and Objectives**

Have more camps in the fall and winter.

## Youth Initiative Program

#### **Roles and Description**

#### Manager - Cheyenne Spence

The Youth Center programs and workshops for youth ages 7-35. Our mission is to work with the community and increase youth involvement through programming and enhance their skill set; through goals such as promoting wellness and healthy development, mentorship, inter and external training, empowering the youth, building youth self-esteem.

#### **Funds Allocated**

#### \$62,500.00

#### **Usage of Funds**

- ► Salaries 1 full time & I part time
- ► Truck insurance, maintenance, gas/oil
- ▶ Utilities phone, internet
- Office Supplies
- Program and activity supplies

#### **Achievements**

- ▶ A major highlight for the youth center 2016 was the upgrades to the building, all major equipment fixed and up to par; furnace, water tank, heat thermometers, light fixtures, flooring and the entire kitchen up to par.
- ▶ Establishment of beneficial workshops for the community including: Domestic Violence workshop, Teen sexuality, STDS workshop, Drum making workshop, cultural workshop, and suicide intervention workshop.
- ► The Music Studio is also an accomplishment as it was a dream to many to have one in the youth center; a few things need replacement and upgrading.
- Butterfly program
- Evening programs and craft nights
- ➤ Youth enjoy coming to the Youth Centre to use the computers, music studio, Wi-Fi or lounge around

#### Challenges

- ▶ We experienced major repairs that was a cost to our program
- ▶ No full-time staff to help with programming and maintaining a Youth Centre
- Not enough funding in 2016 for a Youth Centre

#### **UPCOMING YEAR**

#### **Projected Budget**

\$159,000.00

## Youth Initiative Program (Continued)

#### **UPCOMING YEAR**

#### **Goals and Objectives**

- ► Have staff that will help carry out and deliver the needs of the youth of our nation
- ▶ Initiate professional development & training workshops that would be certified for our youth to obtain

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- Start a Powwow Club
- Initiate more Nehetho Culture into the Youth Centre
- ► Get more equipment for the music room
- ▶ Evening programs for the younger youth for crafts, clubs, pool, game consoles
- ► Youth Conference
- ► Workshops to educate our youth on Land C

## Off Reserve Assistance Program

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Manager - Theresa Yetman

Emergency Assistance to individuals off reserve

#### **Funds Allocated**

\$60,000,00

#### **Usage of Funds**

Funds were used to assist NCN citizens attend family funerals, rent deposits, minor repairs to homes, etc.

#### **Achievements**

- 72 individual assistance helped
- Find alternative ways to assist our citizens.

#### Challenges

Many of our citizens would request these funds on more than one occasion or they would request for more financial assistance to help them attend family funerals on reserve.

#### **UPCOMING YEAR**

#### **Projected Budget**

Need to seek other ways to increase the funding from other sources as these are exhausted quickly.

#### Goals and Objectives

We need to provide further assistance for our off reserve members during emergency situations, funeral, wakes and other services that they do not receive as NCN citizens on reserve.

# **OTHER**

# **NCN Christmas Cheer Board**

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Roles and Description		Manager – Roslyn Moore
		The NCN Christmas Cheer Board's main goal is to ensure every child in NCN under the age of 12 receives a gift and to make sure each household in NCN, including cabins on HWY 391 celebrate with a hot turkey meal.
Funds Allocated		\$50,000.00
Usage of Funds		Purchase gifts for every child under the age of 12 in NCN's RMA
Achievements		► Created an updated list of children under the age of 12 residing in NCN's RMA
		► Economic spin off opportunity for our store to generate
		► Every household in NCN and cabins in our RMA have received Christmas hampers
Challenges		Lack of volunteers to help wrap presents
		UPCOMING YEAR
Projected Budget		\$50,000.00 to 75,000.00

Parents to be more involved in updating all their children under the age of 12 to the trust office.

# **Elders Subsidy Off Reserve Program**

Goals and Objectives

Roles and Description	Manager – Joyce Yetman
	To provide monthly salary to NCN elders that live on reserve.
	► An annual list of NCN elders that are 65+ is obtained from the Band Membership Clerk, this list is updated regularly.
	► Elders on the list receive a subsidy cheque of \$100.00 on the 15th of each month
	► The cheques are delivered to the personal care home and to elders' residents by NCN Trust Office employees
Funds Allocated	\$70,000.00
Usage of Funds	Subsidy cheques in the amount of \$100 were paid out to a total of 34 (thirty four) elders residing off reserve.
Achievements	<ul> <li>34 Elders living off reserve received direct benefits from the 1996 NFA Agreement.</li> <li>Funds assist elders with paying of high costs of hydro bills &amp; other personal expenses</li> </ul>
Challenges	There have been no challenges or obstacles in this program, the Trust Office Finance Department have a great system in place that ensures the elders receive their cheques

## Elders Subsidy Off Reserve Program (Continued)

#### **UPCOMING YEAR**

#### **Projected Budget**

The elder's list increases every year, will always require \$70k.

#### **Goals and Objectives**

- Assist Elders with applying for the subsidy
- ▶ Ensure that all elders turning 65 receive a monthly subsidy cheque

## Elders Subsidy On Reserve Program

#### **Roles and Description**

Manager – Joyce Yetman

To provide monthly salary to NCN elders that live on reserve.

▶ An annual list of NCN elders that are 65+ is obtained from the Band Membership Clerk, this list is updated regularly.

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- ▶ Elders on the list receive a subsidy cheque of \$100.00 on the 15th of each month.
- ► The cheques are delivered to the personal care home and to elders' residents by NCN Trust Office employees.

#### **Funds Allocated**

\$139,800.00

#### **Usage of Funds**

Subsidy cheques in the amount of \$100 were paid out to a total of 116 (one hundred & sixteen) Elders residing on reserve.

#### **Achievements**

- ▶ 116 Elders received direct benefits from the 1996 NFA Agreement.
- Funds assist elders with paying of high costs of hydro bills & other personal expenses

#### Challenges

There have been no challenges or obstacles in this program, the Trust Office Finance Department have a great system in place, they ensure that the elders receive their cheques.

#### **UPCOMING YEAR**

#### **Projected Budget**

The elder's list increases every year, will always require over \$130k.

#### **Goals and Objectives**

- Assist elders with applying for the subsidy
- ▶ Ensure that all elders turning 65 receive a monthly subsidy cheque

# WUSKWATIM IMPLEMENTATION OFFICE

## WIO Agreement & Management Special Project Unit

Establishment of the Wuskwatim Implementation Office (WIO) is a provision of the Wuskwatim Project Development Agreement (PDA). Operations began in August 2006 following the June ratification of the PDA by NCN Members and continued throughout the Wuskwatim construction period until project completion. WIO acted as a liaison with Manitoba Hydro, Taskinigahp Power Corporation (TPC), Wuskwatim Power Limited Partnership (WPLP) and Nisichawayasihk Cree Nation.

With construction complete, the role of the Implementation Office will be transitioning to other priorities. During the transition the WIO will retain its current role as follows:

- ► Ensures effective implementation of all agreed components of the PDA
- Ensures that the PDA commitments in contracts are honoured as specified such as (Aski' Otutoskeo Limited – AOL, Debris Management Program – DMP)
- Ensure all related parties fulfill responsibilities to NCN
- Acts as a liaison and maintains on-going discussion with Manitoba Hydro, TPC, WPLP, Monitoring Advisory Committee and NCN
- WIO provides the management and financial support for AOL, DMP and other funding agreements.
- ▶ WIO & Community Consultants coordinate and manage the deliveries of all NCN Newsletters, Year-In-Reviews, etc.

WIO Management actively participated in the following Boards & Committee's;

WPLP Board of Directors meet four times annually, twice in Winnipeg and twice in NCN or Wuskwatim, as it is a partnership NCN must provide their share of the costs of meetings, including paying an honorarium and travel for the two NCN members sitting on the board.

## **Wuskwatim Safety Measures**

As specified in the Project Development Agreement, Nisichawayasihk Cree Nation (NCN) and Manitoba Hydro have agreed to implement safety measures in the Wuskwatim area. ► TPC have an annual meeting with WPLP Board of Directors, Chief & Council again NCN are obligated to share costs

Monitoring Advisory Committee meet twice a year and host an annual open house in NCN. Committee members consist of Manitoba Hydro representatives, AOL Management and WIO Management.

There are many ongoing obligations in the Wuskwatim PDA and related matters including without limitation to;

- Complete CRD Consultations & Final Licensing Chief & Council in conjunction with WIO Management, NCN Legal Counsel and Environmental Advisor held community consultation meetings and meet with the Province and then submitted their CRD Final Report Licensing for review and approval by the end of September 2016.
- Consultation & Finalization of the interim Wuskwatim License
   Chief & Council decided that they will not start the process with consultation and finalization of the interim Wuskwatim Licensing until the CRD License is finalized;
- ► Negotiate a new Monitoring Agreement, Heritage Agreement, amendments to the Water Rental Agreement
- Monitoring of agreement arrangements to ensure NCN and TPC are not in default of any obligations;
- Complete Constitution and begin to adhere to it on a trial/test basis starting in 2017.
- ► There are ongoing consultations for the Debris Management (10 year agreement)
- ➤ AOL is a service provider to Wuskwatim this agreement is under renegotiation but is also a long term agreement and is expected to provide stable funding for up to 2.5 staff positions that are currently in the WIO office

The measures are to assist resource users in reaching their trap lines safely. NCN works with Mb Hydro as it is their on-going obligation.

## Cultural and Heritage

Heritage Agreement and plans were a critical component of the Wuskwatim Project, leading to the development and implementation of a unique model. The plan is to be reviewed and extended to NCN's Resource Management Area through negotiation with the province and Manitoba Hydro.

WIO Management & Special Projects Unit will become the ongoing repository for heritage matters to ensure that any developments are done in a manner that is consistent with NCN protocols, customary laws and traditional practices.

#### Election Code

Basically, the plan was to amend the Election Code to give NCN's Electoral Officer the legal authority to conduct referenda whenever required. A decision was made not to pursue that but to include the issue as part of law making processes and NCN Citizens request that the roles and responsibilities and rights of NCN Citizens are spelled out.

NCN has sought recommendation from the courts on our election code amendments. The courts have recommended we develop our laws without having to go through a referendum for every law created. It's a costly process and interferes with the law making process. The elected officials are responsibility to make law for our Nation.

## Constitution, Self-Government and Legislative Development

The development of the NCN Constitution was coordinated by Wuskwatim Implementation Office as part of having proper legal framework in place to amend NCN Trusts. The constitution will be completed and law-making responsibilities assumed on a self-government model. The passage of the constitution is the first step in embarking on a self-government negotiation process. Chief and Council need to be able to develop and implement such laws in accordance with the law making processes they operate under particularly as NCN transitions from the Indian Act to its own constitutional framework.

It is anticipated that as soon as the constitution is in place, Council will pursue the development and finalization of a finance law that will maximize NCN's ability to access funds, amendments or rewriting of the NCN Election Law, development of an NCN citizenship law that includes mechanisms that have been dealt with under the Indian Act, and education law, marital property laws, and land laws. These will be the special projects that WIO will pursue within the next year.

NCN continues to finalizing our own constitution to protect our land, water and resource area. NCN will also use the constitution to work toward developing multiple laws in our community for our citizen's wellbeing and safety of all our citizens.

## Debris Management

AOL has a 10 year Debris Management contract for NCN as part of the CRD final license issues, they are working in 6 areas, and this year they focused around the surrounding area such as Footprint River, upper Burntwood and Footprint Lake. There was a field Chief, Bill Yetman hired to oversee the project, 2- supervisors and 18 field workers hired for 15 weeks.

The water levels were expected to rise on Three Point Lake, Footprint Lake and Osik Lake. The rise in water levels will flood most of Debris piles created to date. All piles were monitored and discussions with Manitoba Conservation Sustainable Development determined the issuance of burning permits.

The NCN DMP payed special attention to the Harmful Alteration Disruption & Destruction (HADD) sites on 3-PT Lake. The water levels are down making easy access to debris accumulating in the two sites.

The AOL planning session determined that work in the Wuskwatim area needed special attention to the HADD sites and Soil Bio-Engineering Stabilization and Restoration sites. A list of priority sites were identified including the Boat launch area, Wuskwatim Village and Heritage sites were cleared of debris.

As the water levels continue to rise, the upper end of Notigi Control Structure will be monitored waiting for the water levels to be drawn down.



During the 2016 Season there was the field workers cleared debris on the shoreline and stocked 562 piles totalling 16,946.75 m<sup>3</sup> as per table listed below:

Zone #	Area	# of Piles	Total m3	Details	Burnt Pile
1	Karsak & Pemich			2 year break, redirect focus to Wapisu Lake	
2	Rat Lake, Mynarski Lakes & Suwannee Lake	61	2,110.48 m <sup>3</sup>		yes
3	Notigi Lake, Misinagua Lake			2 year break, redirect focus to Osik Lake	
4	Wapisu Lake, Churchill River Diversion, Rat River	192	6,056.26 m <sup>3</sup>		114 piles burnt and 78 piles were not burnt
5	IR 170, 170a, 170b	183	5,331.16 m <sup>3</sup>		Yes
6	Foot Print River & Osik Lake	69	2,116.25 m <sup>3</sup>		Yes
7	Wuskwatim Lake	29	1,012.20 m <sup>3</sup>		Yes
Total		562	16,946.75 m <sup>3</sup>		

## Socio-economic and Environmental Monitoring

#### **Ethinesewin Monitoring**

Ethinesewin is the traditional knowledge and collective wisdom of Nisichawayasi Nehetho (the people from where the three rivers meet and who speak the language of the four winds) that has been communicated orally for generations. The central focus of Ethinesewin is on relationships with and between the land, nature and people.

Nisichawayasi Nehetho, and in particular the NCN Elders, have been sharing Ethinesewin with Manitoba Hydro and Aski'otutoskeo Ltd. as an integral part of the environmental monitoring activities conducted during station construction and the current Wuskwatim operational phase. Shared Ethinesewin is vital to ensuring the project achieves Kistethichikewin, meaning the conduct of a person must adhere to the sacred responsibility to treat all things with respect and honour, according to Kihche'othasowewin (the Great Law of the Creator).

NCN Elders supported by NCN youth conducted their 2016 environmental inspection of the Wuskwatim Generating Station and surrounding area in August. As in past years their work began with orientation sessions that included review of the project's history and the results of the past series of NCN inspections through the construction period and first years of the project's

operation, plus its relationship with the customary laws and traditional Nehetho understanding of the 13 moons and 6 seasons of the year. With conversations started, the participants headed out each day to examine different parts of the project with a balanced perspective. The following is a summary of the outcomes of those activities.

Inspection of Wuskwatim Lake and the inner forebay at the generating station included an assessment of the ongoing changes related to the initial establishment of the reservoir's water level at its full supply level and its ongoing operation within a narrow range, plus study of the shoreline conditions along the forebay's north and south shores and at Wuskwatim Falls and the channel improvement area.

The forebay is considered by the Elders to be one of the most impacted areas of the entire project. Wuskwatim Falls and Taskinigup Falls, and now the Wuskwatim Generating Station site, have been a significant gathering place for them and their ancestors. The human remains found in this area during the construction of the project confirm the people's early existence in the traditional territory. The Nisichawayasi Elders feel that it is at this special location, in particular, where shoreline inspections and erosion repair and rehabilitation should be carried out.

One of the differences that the Ethinesewin team has noticed since the project has been completed is that the water flows through the Wuskwatim and Taskinigahp Falls area are much less visible with the raised water level now being maintained above the dam and generating station. From an Ethinesewin perspective, it is difficult to compare the flows going through the Generating Station to what they were prior to construction.

At the Wuskwatim Lake grave sites, the shoreline condition, trees, bank, and bank protection were all inspected to assess any changes that have occurred over the most recent year of project operation. The grave sites were honoured during the visit through song and prayer along with an offering. The group cleaned the North Point gravesite and recommended that some of the crosses and fences be rehabilitated.

The Elders' recommendations following their reinspection of the shoreline bioengineering sites a year after the previous visit included the following: continued monitoring of the sites and a fresh look at methods to mitigate shoreline erosion on Wuskwatim Lake. Work to create spawning areas and mitigate adverse shoreline erosion caused by projects such as Wuskwatim will help restore balance and respect for Mother Earth.

The Ethinesewin team inspected the functioning of culverts, ditches, erosion protection and revegetation, and the success of remedial work done along the Wuskwatim Access Road. As not all of the participating Elders were able to walk that easily up and down the slopes at places like the stream crossing sites, it was suggested by some of the youth present that they might be able to use small remote-controlled, camera-carrying aircraft, or "drones," to facilitate their field work.

The Ethinesewin team also noted any wildlife observed or detected during the field work. The locations of sightings of animals and/or their sign were recorded. The condition of both established plant sites and recently transplanted sites was assessed by the inspection team again in 2016. Of course, this inspection task also provided opportunity for some gathering of berries and medicinal plants and the teaching of traditional skills to the accompanying youth.

The Elders and youth noted small, healthy growth since the previous year's visit at the balsam fir planting near the Wuskwatim village site. They concluded that annual monitoring and minor maintenance by the group, such as removal of deadfalls on planted trees, could ensure the success of the balsam fir tree plantings. There are many traditional uses of balsam fir. Protecting and rehabilitating important species and medicine is part of the duty to protect N'tuskenan (land, life home and spiritual shelter).

Several cultural, heritage, and grave sites were inspected as

part of the 2016 Ethinesewin tour. Aniskowatesewe Kanache Pumenikewin means people must act in accordance with the sacred responsibility to protect heritage resources. Sharing the records of such sites with the community will help ensure that the Nisichawayasi Nehetho history and culture is preserved and passed down.

Carrie Manager & &

The Elders participating in the 2016 Ethinesewin tour recommended that a handrail be installed at the access to the dock at the Wuskwatim Lake south shore breakwater and boat launch, as it was relatively difficult for some of the Elders to navigate. Under slippery conditions, everyone could use it. It also appeared to the group that, in contrast to its condition as recollected from earlier visits, the breakwater may have been undergoing some erosion or settling. As it is a very important site for NCN, the Elders thought the dock, its size, and its placement and installed safety features should all be reviewed in light of the few years of experience now accumulated.

Ayakwamisiwin means a person must be cautious of their actions where there is certainty there is uncertainty. The Burntwood River downstream of the Wuskwatim Generating Station is a more dangerous place to travel than most of the upstream areas, so travel out from the downstream boat launch should most advisedly be undertaken only by experienced people. The Elders and youth of the NCN Ethinesewin inspection team noted that warning signs and route guides are provided at the site. For recreational users possibly using the Wuskwatim Generating Station portage route in the downstream direction, the warning signs will be very important. All travellers up and down river must be aware of operational downstream fluctuations, as well as the skills and precautions of lake travel.

As with previous years' inspection tours, the team discussed the Burntwood River water levels, flows, and operational erosion downstream of the Wuskwatim Generating Station without actually doing a physical inspection, due to the normally risky travel conditions. Understanding that some ongoing erosion has been documented during the periodic river bank and bottom surveys that are being undertaken as part of the monitoring of physical effects of the project, the Elders recommended that the existing heritage sites located along the downstream Burntwood River be monitored for undiscovered artifacts or remains, if they were not already being monitored. Further, an eye should be kept on previously undocumented shorelines for possible new exposures.

Manitoba Hydro's extensive quantitative shoreline survey for many years has been monitoring erosion and near-shore sedimentation regularly at dozens of sites in the Wuskwatim project area. The Elders remain interested in the question of how the shoreline

## TASKINIGAHP TRUST

erosion with the nearly constant water level upstream of the dam will compare to that prior to the project with the CRD in operation with its higher water level fluctuations and range, and to the earlier erosion regime with the much lower and unregulated Burntwood River flows (prior to the 1970s). Further complicating the long-term assessment are the possible effects of climate change on the project environment: will they be significant, and if so, what will those effects be?

The 2016 Ethinesewin inspection tour finished up with a debriefing of the participants. The Elders noted that the technicians and youth assisting them on the tour had listened to their traditional teachings and shared knowledge and were pleased that both were going to be passed on. The best way to have a relationship with the land is to be out on the land.









# Nisichawayasihk Trust Office Financial Statements

December 31, 2016

# Nisichawayasihk Trust Office Contents

For the year ended December 31, 2016

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# Management's Responsibility

To the Members of Nisichawayasihk Cree Nation:

The accompanying financial statements of Nisichawayasihk Trust Office are the responsibility of management and have been approved by Chief and Council.

Management is responsible for the preparation and fair presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Chief and Council of Nisichawayasihk Cree Nation are responsible for overseeing management in the performance of its fnancial reporting responsibilities, and for approving the financial statements. The Chief and Council fulfil these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council are also responsible for recommending the appointment of the external auditors for Nisichawayasihk Trust Office.

MNP LLP is appointed by the Chief and Council to audit the financial statements and report directly to the Members of Nisichawayasihk Cree Nation; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.

Director of Operations

December 21, 2017

75

# Independent Auditors' Report

To the Members of Nisichawayasihk Cree Nation:

We have audited the accompanying financial statements of Nisichawayasihk Trust Office, which comprise the statement of financial position as at December 31, 2016, and the statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Nisichawayasihk Trust Office as at December 31, 2016 and the results of its operations and accumulated surplus, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Other Matter

Our audit opinion was conducted for the purposes of forming an opinion on the financial statements as a whole. The supplemental information presented in the attached Schedules 2 to 14 inclusive are presented for the purposes of additional analysis and are not a required part of the basic financial statements. Such supplemental information has been subjected only to auditing procedures applied in the audit of the basic financial statements taken as a whole.

Winnipeg, Manitoba

December 21, 2017

Chartered Professional Accountants

# Nisichawayasihk Trust Office Statement of Financial Position As at December 31, 2016

	710 01 0 000	111001 01, 201
	2016	2015
Financial assets		
Cash	2,195,290	2,088,130
Accounts and advances receivable	64,639	5,880
Short-term investments (Note 5)	101,008	100,965
Due from related entities (Note 6)	1,086,556	1,054,257
	3,447,493	3,249,232
Liabilities	Die de Or	2 7 1
Accounts payable and accruals	226,303	247,257
Due to related entities (Note 7)	1,247,824	1,262,214
	1,474,127	1,509,471
Net financial assets	1,973,366	1,739,761
Non-financial assets Tangible capital assets (Schedule 1)	117,522	156,776
Tangiole capital assets (correction)	THE REAL PROPERTY.	The state of the s
Accumulated surplus (Note 8)	2,090,888	1,896,537
Approved by Chief and Council		
reprody chief		
0.601		
Kon Councillor Vill	Councillor	
	THE RESERVED TO SERVED TO	
Miles I Tiple to some who have	Counciller	
Shrien Waklalla Councillor	Councillor	
Councillor	Counciller	

# Nisichawayasihk Trust Office Statement of Operations and Accumulated Surplus

For the year ended December 31, 2016

	For the y	ear ended Dece	mber 31, 201
	2016 Budget	2016	2015
Revenue			
Nisichawasihk Trust funding	1,617,964	1,617,964	2,343,470
Transfer from Taskinigahp Trust Office	1,584,536	1,584,536	1,349,008
Other revenue		705,261	490,376
Loan recoveries		35,545	35,592
Interest income		15,104	19,720
Equipment recoveries		12,591	10,975
	3,202,500	3,971,001	4,249,141
Expenses			
Implementation Agreement	784,700	801,102	620,173
Capital Projects		12,484	3,300
Economic Development	344,000	501,343	389,537
Education		-	545,000
Housing	The second secon		1,550
Public Works			37,534
Resource and Land Use Planning	1,025,000	894,744	884,032
Social Development	647,000	1,033,537	1,036,302
Other Programs	201,800	195,949	167,524
Claims Program	50,000	46,469	34,730
Land Management	150,000	291,022	166,859
Total expenses	3,202,500	3,776,650	3,886,541
Annual surplus	AND ALL DO L	194,351	362,600
Accumulated surplus, beginning of year	1,896,537	1,896,537	1,533,937
Accumulated surplus, end of year	1,896,537	2,090,888	1,896,537

# Nisichawayasihk Trust Office Statement of Change in Net Financial Assets For the year ended December 31, 2016

		ALCOHOLD STATE OF THE STATE OF	II C. AND DESCRIPTION OF THE PARTY OF THE PA
	2016 Budget	2016	2015
Annual surplus		194,351	362,600
Purchases of tangible capital assets	전대경 하게 되었으면 그렇게 다른다.		(97,485)
Amortization of tangible capital assets		39,254	33,828
Increase in net financial assets		233,605	298,943
Net financial assets, beginning of year	1,739,761	1,739,761	1,440,818
Net financial assets, end of year	1,739,761	1,973,366	1,739,761

# Nisichawayasihk Trust Office Statement of Cash Flows

	For the year ended Dece	ember 31, 2016
	2016	2015
Cash provided by (used for) the following activities		
Operating activities	The second second	make the ear
Cash provided by Nisichawayasihk Trust	1,649,854	1,504,295
Cash used for program expenses	(2,456,623)	(1,736,029)
Interest income	15,104	19,720
Cash provided by Taskinigahp Trust	1,520,348 694,638	1,163,223 574,305
Cash provided by other sources Cash used for salaries, benefits, casual labour and honoraria	(1,269,429)	(1,202,994)
Casti used for salaries, perients, casual labour and honoraria	(1,200,420)	(1,202,004)
	153,892	322,520
Financing activities		
Cash used for short-term investments	(43)	(258)
Advances from (repayment to) related parties	(14,390)	90,343
	(14,433)	90,085
Capital activities		
Purchases of tangible capital assets		(97,485)
Investing activities		
Advances to related parties	(32,299)	(1,024,962)
Increase (decrease) in cash resources	107,160	(709,842)
Cash resources, beginning of year	2,088,130	2,797,972
Cash resources, end of year	2,195,290	2,088,130

For the year ended December 31, 2016

# 1. Operations

The Nisichawayasihk Trust Office (the "Trust Office") was established in May 1996 to administer, on behalf of Chief and Council of Nisichawayasihk Cree Nation, the Program Funding received from Nisichawaysihk Trust.

These financial statements present the assets, liabilities, revenue, expenditures and surpluses of the Nisichawayasihk Trust Office only. As a result, these statements do not include all of the revenue and expenditures of the various programs it provides funding for.

# 2. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

### Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

## Cash and cash equivalents

Cash and cash equivalent includes balances with bank.

# Tangible capital assets

Tangible capital assets are initially recorded at cost based on historical cost accounting records for office and other equipment, trailer improvements and vehicles.

# Amortization

Tangible capital assets are amortized annually using the following method at rates intended to amortize the cost of the assets over their estimated useful lives:

Office and other equipment	declining balance	20 %
Trailer improvements	declining balance	4 %
Vehicles	declining balance	30 %

Method

Rate

# Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Trust Office performs impairment testing on ong-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when the undiscounted future cash flows from their use and disposal are less than the assets' carrying amount. Impairment value is measured as the amount by which the assets' carrying value exceeds its fair value. Any impairment is included in operations for the year.

# Net financial assets

The Trust Office's financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the Trust Office is determined by its financial assets less its liabilities. Net financial assets combined with non-financial assets comprise a second indicator of financial position which is accumulated surplus.

## Non-financial assets

The Trust Office's tangible capital assets are accounted for as assets because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

For the year ended December 31, 2016

# 2. Significant accounting policies (Continued from previous page)

# Revenue recognition

Nisichawasihk Trust funding is recognized as it becomes receivable in accordance with the Community Approval Process. Transfers from Taskinigahp Trust Office are recognized when they become available in accordance with the Community Involvement Process. Revenue from all other categories are recognized on an accrual basis as earned.

# Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts and advances receivable and due from related entities are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

## Financial Instruments

### Amortized Cost:

The Trust Office has classified the following financial assets in the amortized cost category: cash, accounts and advances receivable, short-term investments and due from related entities. These assets are initially recognized at their fair value. Fair value is approximated by the instrument's cost in a transaction between unrelated parties. Transactions to purchase or sell these items are recorded on the trade date.

Cash, accounts and advances receivable, short-term investments and due from related parties are subsequently measured at their amortized cost, using the effective interest method. Under this method, estimated future cash receipts are exactly discounted over the asset's expected life, or other appropriate period, to its net carrying value. Amortized cost is the amount at which the financial asset is measured at initial recognition less principal payments, plus or minus the cumulative amortization using the effective interest method of any difference between that initial amount and the maturity amount, and less any reduction for impairment or uncollectability.

The Trust Office has classified the following liabilities in the amortized cost category; Accounts payable and accrued liabilities and due to related entities. These liabilities are initially recognized at their fair value. Fair value is approximated by the instruments' initial cost in a transaction between unrelated parties. Transactions to purchase or sell these items are recorded on the trade date.

Accounts payable and accrued liabilities and due to related entities are subsequently measured at amortized cost using the effective interest method. Under this method, estimated future cash payments are exactly discounted over the liability's expected life, or other appropriate period, to their net carrying value. Amortized cost is the amount at which the financial liability is measured at initial recognition less principal repayments, and plus or minus the cumulative amortization using the effective interest method of any difference between that initial amount and the maturity amount.

# 3. Economic dependence

The Trust Office receives a substantial amount of its annual funding from Nisichawasihk Trust as approved through the Community Approval Process in order to administer and fund its various programs. The ability of the Trust Office to continue its operations is dependent upon the continued financial commitments of Nisichawasihk Trust.

For the year ended December 31, 2016

# 4. Internal restrictions

As stipulated in the Trust Indenture, the financial position and operations of the Nisichawayasihk Trust Ofice have been allocated into Funds with restrictions on the uses of each fund as follows:

The Funds Available (program funding) for any year are the amounts approved through the Community Approval Process for administering the Nisichawayasihk Trust Office and funding the various programs, not to exceed the approved budget for that year (\$1,617,964 for the year ended December 31, 2016). Of this amount, the funding of the Claims Fund has a first priority over other programs (funded \$50,000 for the year ended December 31, 2016).

# Community Development Fund

The Community Development Fund includes transactions related to implementing the Agreement, administering the Nisichawayasihk Trust Office and various programs including conducting the Community Approval Process.

Compensation of \$1,000,000 was received in the past as part of the Northern Flood Agreement and was used as a loan guarantee for the Northern Flood Committee. During the year ended December 31, 2008, an additional \$495,632 of capital and \$145,503 of interest earned on this amount was settled in the Community Development Fund of the Nisichawasihk Trust. All of these amounts have been deposited in the Recreational Facilities and Programs sub-account of the Nisichawasihk Trust.

The interest earned on the \$1,495,632 of capital is to be used to build and develop recreational facilities and to provide recreational programs to Nisichawayasihk Cree Nation and its Members and can only be accessed through the Community Approval Process. This capital amount of \$1,495,632 in the Recreational Facilities and Programs sub-account of Nisichawasihk Trust cannot be encroached upon.

Nisichawayasihk Trust Office has deposited mories in trust at the Peguis First Nations branch of the Royal Bank of Canada to guarantee loans taken by Home Ownership Program applicants.

# Investment and Heritage Fund

The Investment and Heritage Fund includes funcs which have been approved by the Community Approval Process and can only be used for business and investment purposes.

# Claims Fund

The Claims Fund includes transactions related to settling compensation claims of:

- i) Nisichawayasihk Cree Nation,
- ii) its Members, and
- iii) any group, unincorporated association or corporation whose membership or shareholding is wholly or substantially comprised and controlled by Nisichawayasihk Cree Nation or its Members, for damages and losses suffered resulting from, or attributable to the adverse effects of the Projects of the Manitoba Hydro-Electric Board. Monies may also be used for the reasonable costs of the Arbitrator arising out of such claims, the reasonable costs to investigate such claims and payment of costs awarded to a Claimant.

At the beginning of each fiscal year, an amount will be allocated as a first priority from the Funds Available to ensure that a minimum balance of \$50,000 (the aggregate of funds both at the Nisichawasihk Trust and the Nisichawayasihk Trust Office) is maintained in the Claims Fund. Throughout the year it should be at a maximum balance of \$50,000. Funds in excess of \$50,000 on the last business day of any fiscal year will be transferred to the Investment and Heritage Fund.

Funds at the specified dates below consisted of the following:

		2016	2015
Nisichawasihk Trust Nisichawayasihk Trust Office		1,979 26,907	1,979 23,303
	72.201	28,886	25,282

For the year ended December 31, 2016

## 5. Short-term investments

The short-term investments consist of two redeemable guaranteed investment certificates both issued by Royal Bank of Canada.

	101,008	100,965
per annum.	54,731	54,734
G.I.C., renewed October 2016 and maturing January 2017, bearing interest of 0.10% per annum. G.I.C., renewed October 2016 and maturing November 2017, bearing interest at 0.6500%	46,277	46,231
	2016	2015

It is expected that both of these investments will be renewed upon their maturities.

# 6. Due from related entities

	1,086,556	1,054,257
Taskinigahp Trust Office	263,269	199,080
Nisichawayasihk Personal Care Home Inc.	16,000	16,000
Nisichawasihk Trust	807,287	839,177
	2016	2015

Amounts due from related parties are non-interest bearing and are unsecured with no fixed terms of repayment. The entities are related by virtue of common control by Chief and Council.

During the year, Nisichawasihk Trust transferred \$1,617,964 (2015 - \$2,343,470) to Nisichawayasihk Trust Office to fund programs in accordance with the Community Approval Process.

During the year, Taskinigahp Trust Office transferred \$1,584,536 (2015 - \$1,349,008) to Nisichawayasihk Trust Office to fund programs in accordance with the Community Involvement Process.

# 7. Due to related entities

	1,247,824	1,262,214
Wuskwatim Implementation Office	8,500	8,500
Nisichawayasihk Cree Nation Housing Authority	378,000	378,000
Nisichawayasihk Cree Nation Human Resources Development Authority	37,500	37,500
Nisichawayasihk Cree Nation	474,624	498,330
Nelson House Medicine Lodge Inc.	20,000	20,000
Nelson House Education Authority Inc.	230,200	319,784
Nelson House Development Corporation	99,000	
Gilbert McDonald Arena		100
	2016	2015

Amounts due from related parties are non-interest bearing and are unsecured with no fixed terms of repayment. The entities are related by virtue of common control by Chief and Council.

During the year, Nisichawayasihk Trust Office has approved transfers of \$339,000 (2015 - \$767,534) to related entities to fund programs in accordance with the Community Approval Process.

# Nisichawayasihk Trust Office Notes to the Financial Statements For the year ended December 31, 2016

# Accumulated surplus

	2016	2015
Accumulated surplus from operations Equity in tangible capital assets	1,973,365 117,522	1,739,761 156,776
	2,090,888	1,896,537
Expenses by object		
	2016	2015
Advertising, promotion, donations and memberships	61,923	57,908
Amortization	39,254	33,828
Casual labour	99,559	125,532
Christmas hampers and gifts	48,007	38,826
Compensation for claims	46,094	28,553
Honoraria	140,880 18,592	138,903
Insurance Interest and bank charges	10,659	21,736
Investment care and management fees	60,269	57,033
Meetings, training and education	48,183	34,724
Miscellaneous	194,272	147,984
Professional, consulting, and support fees	126,115	140,763
Purchases of non-capital goods, supplies and services	254,467	179,954
Recreational programming and events	462,519	468,625
Repairs and maintenance	216,567	153,936
Salaries, wages and benefits	1,028,990	938,559
Subsidies and start-up loans to community members	213,273	185,290
Transfers to related programs	339,000	767,534
Travel Utilities, telephone and internet	255,975 112,047	270,719 96,134
	112.04	90,134

### 10. Comparative figures

Certain comparative figures have been reclassified to conform with the current year's financial statement presentation.



# Nisichawayasihk Trust Office Schedule 1 - Tangible Capital Assets

2016
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	Office and other is equipment	Trailer	Vehicles	2016	2015
Cost Balance, beginning of year Acquisition of tangible capital assets	228,019	30,509	379,853	638,381	540,896
Balance, end of year	228,019	30,509	379,853	638,381	638,381
Accumulated amortization Balance, beginning of year Annual amortization	197,827 6,038	12,206 732	271,572 32,484	481,605 39,254	33,828
Balance, end of year	203,865	12,938	304,056	520,859	481,605
Net book value of tangible capital assets	24,154	17,571	75,797	117,522	156,776
2015 Net book value of tangible capital assets	30,192	18,303	108,281	156,776	

# Nisichawayasihk Trust Office Schedule 2 - Statement of Financial Position by Fund As At December 31, 2016 (Unaudited)

					(Unaudited)
	Community Development Fund	Claims Fund	Investment and Heritage Fund	2016	2018
Financial assets					
Cash	2,189,473	5,817		2,195,290	2,088,130
Accounts and advances receivable	64,639	0,011	ON THE STATE OF	64,639	5,880
Short-term investments	101,008			101,008	100,965
Due between funds	(21,090)	21,090			
Due from related entities	1,086,556			1,086,556	1,054,257
	3,420,586	26,907		3,447,493	3,249,232
Liabilities					
Accounts payable and accrued liabilities	226,303	2 12		226,303	247,257
Due to related entities	1,247,824		The second	1,247,824	1,262,214
	1,474,127		VAG CART V	1,474,127	1,509,471
Net financial assets	1,946,459	26,907		1,973,366	1,739,761
Non-financial assets					
Tangible capital assets	117,522		n sale el	117,522	156,776
Accumulated surplus	2,063,981	26,907	778 18 14	2,090,888	1,896,537

# Nisichawayasihk Trust Office Schedule 3 - Statement of Operations and Accumulated Surplus by Fund

For the year ended December 31, 2016

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							(Unaudited,
	Schedule	2016 Budget	Community Development Fund	Claims Fund	Investment and Heritage Fund	2016	201
Revenue	Weill N			SEL ST	11 / C T		
Nisichawasihk Trust funding		1,617,964	1,567,964	50,000	SECOND HIEAVILLE	1,617,964	2,343,470
Transfers from Taskinigahp Trust Office		1,584,536	1,584,536	50,000	100	1,584,536	1,349,008
Other revenue		1,004,000	705,261	11/2	- 1705	705,261	490,376
Loan recoveries		2012 II J	35,545		ALPA DAY A. P.	35,545	35,592
Interest income			15,031	73	E TOWN	15,104	19,720
Equipment recoveries			12,591			12,591	10,975
		3,202,500	3,920,928	50,073	-	3,971,001	4,249,141
Expenses by program							
Implementation Agreement	4	784,700	801,102			801,102	620,173
Capital Projects	5		12,484			12,484	3,300
Economic Development	6	344,000	501,343	*		501,343	389,537
Education	7						545,000
Housing	8						1,550
Public Works	9	To the same	-	100	1-00 (30 ()		37,53
Resource and Land Use Planning	10	1,025,000	894,744			894,744	884,033
Social Development	11	647,000	1,033,537			1,033,537	1,036,302
Other Programs	12	201,800	195,949			195,949	167,524
Claims Program	13	50,000		46,469		46,469	34,730
Land Management	14	150,000	291,022		-	291,022	166,859
		3,202,500	3,730,181	46,469	-	3,776,650	3,886,541
Annual surplus		-	190,747	3,604		194,351	362,600
Accumulated surplus, beginning of year		1,896,537	1,873,234	23,303	- 54	1,896,537	1,533,937
Accumulated surplus, end of year		1,896,537	2,063,981	26,907		2,090,888	1,896,537

# Nisichawayasihk Trust Office Implementation Agreement Schedule 4 - Schedule of Revenue and Expenses For the year ended December 31, 2016 (Unaudited)

			(Unaudited
	2016 Budget	2016	2015
Revenue			
Nisichawasihk Trust funding	734,700	734,700	800,000
Transfer from Taskinigahp Trust Office	50,000	50,000	F
Other revenue		126,825	21,705
nterest income	3	13,852	17,998
	784,700	925,377	839,703
Expenses	500.000		400.077
Administration Arena O&M	500,000	541,379	426,277
	55,000	55,000	90 944
Community approval process Corporate trustee fees	100,000 54,700	60,803 61,964	80,814
Nelson House trustees	25,000		57,033 20,210
Professional services	A CONTRACTOR OF THE PARTY OF TH	18,409	2001 T-57 T-18 C-18
Professional services	50,000	63,547	35,839
	784,700	801,102	620,173
Annual surplus		124,275	219,530

# Nisichawayasihk Trust Office Capital Projects

Schedule 5 - Schedule of Revenue and Expenses
For the year ended December 31, 2016

	HEALTH STATE		(Unaudited)
	2016 Budget	2016	2015
Revenue Transfer from Taskinigahp Trust Office			15,000
Expenses United Church renovations		12,484	3,300
Annual surplus (deficit)	Market 1	(12,484)	11,700

# Nisichawayasihk Trust Office Economic Development Schedule 6 - Schedule of Revenue and Expenses For the year ended December 31, 2016 (Unaudited)

		The state of the s
2016 Budget	2016	2015
344,000	344,000 120,477	245,000 126,309
344,000	464,477	371,309
60,000	217,343	204,537
110,000 99,000 75,000	110,000 99,000 75,000	75,000
344,000	501,343	389,537
	(36,866)	(18,228)
	8udget 344,000 344,000 60,000 110,000 99,000 75,000	8udget  344,000 344,000 - 120,477  344,000 464,477  60,000 217,343 110,000 110,000 99,000 99,000 75,000 75,000  344,000 501,343

# Nisichawayasihk Trust Office Education

# Schedule 7 - Schedule of Revenue and Expenses For the year ended December 31, 2016

			(Unaudited)
	2016 Budget	2016	2015
Revenue Nisichawasihk Trust funding			545,000
Expenses			
ATEC operations and maintenance			150,000
Nutrition			110,000
Special education	Maria Control of the		135,000
Traditional education curriculum sub-program			150,000
			545,000
Annual surplus			30 [[2]]

# Nisichawayasihk Trust Office Housing

Schedule 8 - Schedule of Revenue and Expenses
For the year ended December 31, 2016

	2016 Budget	2016	2015
Expenses		W 148	1 25 24
Housing equity fund			1,550
Annual surplus (deficit)			(1,550)

# Nisichawayasihk Trust Office **Public Works**

# Schedule 9 - Schedule of Revenue and Expenses For the year ended December 31, 2016

	(Unaudite		
	2016 Budget	2016	2015
Revenue Nisichawasihk Trust funding			67,535
Expenses			40.000
Animal control			10,000
Construction of sewer boxes			534
Steel garbage bins	•		27,000
			37,534
Annual surplus (deficit)			30,001

# Nisichawayasihk Trust Office Resource and Land Use Planning Schedule 10 - Schedule of Revenue and Expenses For the year ended December 31, 2016 (Unaudited)

			Torrottation
	2016 Budget	2016	2015
Revenue			
Transfer from Taskinigahp Trust Office	1,025,000	1,025,000	1,092,608
Other revenue		133,267	101,585
Loan recoveries		35,545	35,592
Equipment sales		12,591	10,975
	1,025,000	1,206,403	1,240,760
Expenses		day.	
Country foods	200,000	161,428	179,510
Fisherman Association	200,000	260,453	190,747
Jack Moore elders traditional	275,000	227,333	233,482
NCN resource management	150,000	112,735	166,075
Trappers	200,000	132,795	114,218
	1,025,000	894,744	884,032
Annual surplus		311,659	356,728

# Nisichawayasihk Trust Office Social Development

Schedule 11 - Schedule of Revenue and Expenses
For the year ended December 31, 2016

(Unaudited)

			(Unaudited)
	2016 Budget	2016	2015
Revenue			
Nisichawasihk Trust funding	489,264	489,264	585,935
Other revenue		218,479	197,675
Transfer from Taskinigahp Trust Office	157,736	157,736	125,000
Interest income		1,179	1,558
	647,000	866,658	910,168
Expenses			
FCWC elders		2.15	16,800
NCN Minor Hockey Association		7,706	2,883
Parks and recreation	584,500	943,971	849,194
Rediscovery of families project			60,134
Youth resource centre	62,500	81,860	107,291
	647,000	1,033,537	1,036,302
Annual surplus (deficit)		(166,879)	(126,134)

# Nisichawayasihk Trust Office Other Programs Schedule 12 - Schedule of Revenue and Expenses For the year ended December 31, 2016 (Unaudited)

			( Diradantou)
	2016 Budget	2016	2015
Revenue Transfer from Taskinigahp Trust Office Nisichawasihk Trust funding	201,800	201,800	116,400 50,000
	201,800	201,800	166,400
Expenses Christmas cheerboard Elders subsidy (on reserve) Search & rescue	50,000 139,800 12,000	46,116 143,057 6,776	38,826 121,100 7,598
	201,800	195,949	167,524
Annual surplus (deficit)		5,851	(1,124)

# Nisichawayasihk Trust Office Claims Program

# Schedule 13 - Schedule of Revenue and Expenses For the year ended December 31, 2016 (Unaudited)

		5-1	(Unaudited)
	2016 Budget	2016	2015
Revenue Nisichawasihk Trust funding Interest income	50,000	50,000 73	50,000 164
	50,000	50,073	50,164
Expenses Claims	50,000	46,469	34,730
Annual surplus	Out the same	3,604	15,434

# Nisichawayasihk Trust Office Land Management Schedule 14 - Schedule of Revenue and Expenses For the year ended December 31, 2016 (Unaudited)

			Conduction
	2016 Budget	2016	2015
Revenue			
Transfer from Taskinigahp Trust Office	150,000	150,000	100 C 200 and
Other revenue		106,213	43,102
	150,000	256,213	43,102
Expenses			-
Advertising		980	250
Board expenses Office	75,000	23,479 83,447	25,738
Professional fees	75,000	1,895	17,536 1,743
Salaries and benefits	75,000	121,527	92,408
Special projects	10,000	121,021	600
Travel		59,694	28,584
	150,000	291,022	166,859
Annual surplus (deficit)		(34,809)	(123,757)
		The same of the sa	

# **Taskinigahp Trust Office Financial Statements**

December 31, 2016

# Taskinigahp Trust Office Contents

For the year ended December 31, 2016

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To the Members of Nisichawayasihk Cree Nation:

The accompanying financial statements of Taskinigahp Trust Office are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Chief and Council of Nisichawayasihk Cree Nation are responsible for overseeing management in the performance of its financial reporting responsibilities and for approving the financial statements. The Chief and Council fulfil these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council are also responsible for recommending the appointment of the external auditors for Taskinigahp Trust Office.

MNP LLP is appointed by the Chief and Council to audit the financial statements and report directly to the Members of Nisichawayasihk Cree Nation; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.

Director of Operations

December 21, 2017

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# **Independent Auditors' Report**

To the Members of Nisichawayasihk Cree Nation:

We have audited the accompanying financial statements of Taskinigahp Trust Office, which comprise the statement of financial position as at December 31, 2016, the statements of operations and changes in accumulated surplus and net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Taskinigahp Trust Office as at December 31, 2016 and the results of its operations and changes in accumulated surplus and and net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental information presented in the attached schedules 1 and 2 is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such supplemental information has been subjected only to auditing procedures applied in the audit of the basic financial statements taken as a whole.

Winnipeg, Manitoba

December 21, 2017

Chartered Professional Accountants

# Taskinigahp Trust Office Statement of Financial Position

Ac at	Decem	hor 31	2016
MS al	Decem	uer or,	2010

	2016	2015
Financial assets		1397
Cash	3,724,107	7,242,614
Due from related entities (Note 5)	1,048,639	1,202,602
	4,772,746	8,445,216
Liabilities		
Accounts payable and accruals	183,152	187,085
Due to related entities (Note 5)	1,071,099	2,353,422
	1,254,251	2,540,507
Accumulated surplus and net financial assets	3,518,495	5,904,709

Approved by Chief and Council

Chief

Councillor

Councillor

Councillor

Councillor

Councillor

Councillor

# Taskinigahp Trust Office Statement of Operations and Changes in Accumulated Surplus and Net Financial Assets For the year ended December 31, 2016

	2016 Budget	2016	2015
Revenue			
Taskinigahp Trust Funding Interest and other revenue	4,654,535	4,654,535 40,020	9,604,603 25,784
	4,654,535	4,694,555	9,630,387
expenditures			
Administration	5.600	2,920	2,464
Audit fees	16,500	27,410	27,500
Capital projects	1,080,000	3,617,551	1,562,537
Christmas Cheerboard	50,000	50,000	-
Claims program	50,000	3,275	14,307
Community development plan	20,000		-
Community Involvement Process	25,000	50,000	-
Corporate trustees	39,000	31,919	26,038
Education	608,499	608,499	-
Elders subsidy	233,800	205,900	143,300
Justice	347,000	347,000	350,000
NCN Special assistant/Council secretariat	45,000	45,000	50,000
Nelson House trustees	22,400	25.159	16,299
Professional services	50,000	4,400	2.000
Public works	52,000	52,000	22,466
Resource & land	1,175,000	1,175,000	1,092,608
Safety measures	207,000	207,000	257,000
Social development	327,736	327,736	300,000
Wuskwatim Implementation Office	300,000	300,000	238,000
	4,654,535	7,080,769	4,104,519
Annual surplus (deficit)		(2,386,214)	5,525,868
Accumulated surplus and net financial assets, beginning of year	5,904,709	5,904,709	378,841
Accumulated surplus and net financial assets, end of year	5,904,709	3,518,495	5,904,709

# Taskinigahp Trust Office Statement of Cash Flows For the year ended December 31, 2016

	Tot the year ended Beec	7111001 01, 2010
	2016	2015
Cash provided by (used for) the following activities		
Operating activities Cash received from Taskinigahp Trust Cash paid for program expenses Interest received	4,810,377 (7,084,702) 40,020	9,175,228 (4,462,005) 25,784
	(2,234,305)	4,739,007
Financing activities Increase in advances due to related entities Decrease in advances due to related entities	- (1,284,202)	1,408,294
Increase (decrease) in cash resources	(3,518,507)	6,147,301
Cash resources, beginning of year	7,242,614	1,095,313
Cash resources, end of year	3,724,107	7,242,614

# Taskinigahp Trust Office Notes to the Financial Statements

For the year ended December 31, 2016

## 1. Operations

The Taskinigahp Trust Office (the "First Nation") is located in the province of Alberta, and provides various services to its members. Taskinigahp Trust Office includes the Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

# 2. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

## Cash and cash equivalents

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less.

### Basis of presentation

Sources of revenue and expenditures are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenditures are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

# Revenue recognition

Taskinigahp Trust funding is recognized as it becomes receivable in accordance with the Community Involvement Process. Transfers from Nisichawayasihk Trust Office (if any) are recognized when they become available in accordance with the Community Approval Process. Interest income is recognized on an accrual basis as earned.

# Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in operations in the period in which they become known.

Due to/from related parties are stated after evaluation as to their collectability and an appropriate allowance is provided where necessary.

# Financial Instruments

# Amortized Cost:

The Trust Office has classified the following financial assets in the amortized cost category: cash and due from related entities. These assets are initially recognized at their fair value. Fair value is approximated by the instrument's cost in a transaction between unrelated parties. Transactions to purchase or sell these items are recorded on the trade date.

Cash and due from related entities are subsequently measured at their amortized cost, using the effective interest method. Under this method, estimated future cash receipts are exactly discounted over the asset's expected life, or other appropriate period, to its net carrying value. Amortized cost is the amount at which the financial asset is measured at initial recognition less principal payments, plus or minus the cumulative amortization using the effective interest method of any difference between that initial amount and the maturity amount, and less any reduction for impairment or uncollectability.

The Trust Office has classified the following liabilities in the amortized cost category: accounts payable and accruals and due to related entities. These liabilities are initially recognized at their fair value. Fair value is approximated by the instruments' initial cost in a transaction between unrelated parties. Transactions to purchase or sell these items are recorded on the trade date.

Accounts payable and accruals and due to related parties are subsequently measured at amortized cost using the effective interest method. Under this method, estimated future cash payments are exactly discounted over the liability's expected life, or other appropriate period, to their net carrying value. Amortized cost is the amount at which the financial liability is measured at initial recognition less principal repayments, and plus or minus the cumulative amortization using the effective interest method of any difference between that initial amount and the maturity amount.

# Taskinigahp Trust Office Notes to the Financial Statements For the year ended December 31, 2016

## 3. Economic dependence

The Trust Office receives substantially all of its annual funding from Taskinigahp Trust as approved through the Community Involvement Process in order to administer and fund its various programs. The ability of the Trust Office to continue its operations is dependent upon the continued financial commitments of the Taskinigahp Trust.

### 4. Internal restrictions

As stipulated in the Trust Indenture, the financial position and operations of the Taskinigahp Trust Office have been allocated into Funds with restrictions on the uses of each fund as follows:

The Funds Available (program funding) for any year are the amounts approved through the Community Involvement Process for administering the Taskinigahp Trust Office and funding the various programs, not to exceed the approved budget for that year (total was \$4,654,535 for the year ended December 31, 2016).

# Community Development Fund

The Community Development Fund includes transactions related to implementing the Agreement, administering the Taskinigahp Trust Office and various programs and conducting the Community Involvement Process. \$3,429,535 was allocated to this fund for the year ended December 31, 2016.

### Resource Fund

The Resource Fund includes transactions relating to resource development and management programs within the Resource Management area and to fund related activities.

All funds paid to the Resource Fund must be approved during the Community Involvement Process (\$1,175,000 for the year ended December 31, 2016).

## Claims Fund

The funding of the Claims Fund has a first priority over other programs (funded \$50,000 for the year ended December 31, 2016).

The Claims Fund includes transactions related to settling compensation claims of:

- i) Nisichawayasihk Cree Nation
- ii) its Members, and
- iii) any group, unincorporated association, or corporation whose membership or shareholding is wholly or substantially comprised and controlled by Nisichawayasihk Cree Nation or its Members for damages and losses suffered resulting from, or attributable to the adverse affects of the Wuskwatim Project and the Wuskwatim Project Related Transmission Facilities.

5.

# Taskinigahp Trust Office Notes to the Financial Statements

For the year ended December 31, 2016

2016

2015

Due from (to) related entities		
	2016	2015
Due from related entities		
Taskinigahp Trust Gilbert McDonald Arena	1,046,760 1,879	1,202,602
	1,048,639	1,202,602
Due to related entities		
Atoskiwin Training and Employment Centre	(27,405)	
Nelson House Education Authority Inc.	(121,083)	(188,000)
Nisichawayasihk Cree Nation	(359,343)	(975,135)
Nisichawayasihk Trust Office	(263,268)	(199,080)
Wuskwatim Implementation Office	(300,000)	(991,207)
	(1,071,099)	(2,353,422)

Amounts due from (to) related parties are non-interest bearing and are unsecured with no fixed terms of repayment. The entities are related by virtue of common control by Chief and Council

During the year, the Taskinigahp Trust transferred \$4,654,535 (2015 - \$9,604,603) to Taskinigahp Trust Office to fund programs in accordance with the Community Involvement Process.

During the year, the Taskinigahp Trust Office was authorized to transfer \$6,638,609 (2015 - \$2,736,474) to assist in partially funding the programs of the following entities:

Atoskiwin Training and Employment Centre	504,552	300,000
Gilbert McDonald Arena	40,000	
Meetah Building Supplies/NCN Builders	1,003,122	
Nelson House Education Authority	258,499	60,000
Nelson House Medicine Lodge		5,000
Nisichawayasihk Cree Nation	2,947,900	784,466
Nisichawayasihk Trust Office	1,584,536	1,349,008
Wuskwatim Implementation Office	300,000	238,000

# 6. Expenses by object

	2016	2015
Administration	1,766	200
Bank charges and interest	894	751
Compensation for claims	3,272	
Investment management fees	31,919	26,038
NCN Trustee expenses	25,159	16,299
Off-reserve assistance	42,100	38,900
Professional fees	32,073	29,500
Salaries, wages and benefits		14,307
Transfers to related entities	6,638,609	2,736,474
Transfers to Nisichawayasihk Cree Nation Family and Community Wellness Centre Inc.	110,000	110,000
Travel	ALLES YOU LOAD	1,513
Housing and infrastructure	194,977	1,130,537
	7,080,769	4,104,519

# **Taskinigahp Trust Office** Schedule 1 - Statement of Financial Position by Fund As At December 31, 2016 (Unaudited)

					Oriaudited)
	Community Development	Claims	Resource		
ESTREET OF THE PARTY OF THE PAR	Fund	Fund	Fund	2016	2015
Financial assets					
Cash	3,769,008	71,861	(116,762)	3,724,107	7,242,614
Due from related parties	1,082,297		(33,658)	1,048,639	1,202,602
TANK SHIPSEN	4,851,305	71,861	(150,420)	4,772,746	8,445,216
Liabilities					
Accounts payable and accrued liabilities	183,152			183,152	187,085
Due to related parties	1,071,099		10.00	1,071,099	2,353,422
Due between funds	148,195	2,225	(150,420)	A 2 4	
	1,402,446	2,225	(150,420)	1,254,251	2,540,507
Accumulated surplus and net financial assets	3,448,859	69,636		3,518,495	5,904,709

# **Taskinigahp Trust Office**

# Schedule 2 - Statement of Operations, Accumulated Surplus and Net Financial Assets by Fund

For the year ended December 31, 2016

	OUT STORY	Community		E 910 0			
	2016 Budget	Development Fund	Claims Fund	Resource Fund	2016	20	
Revenue			Certification		19		
Taskinigahp Trust funding	4,654,535	3,429,535	50,000	1,175,000	4,654,535	9,604,60	
Interest and other	4 CE4 E2E	39,737	283	4 475 000	40,020	25,78	
	4,654,535	3,469,272	50,283	1,175,000	4,694,555	9,630,3	
expenses							
Administrative costs	5,600	2,920	- 1		2,920	2,4	
Claims program	50,000	-	3,275	200	3,275	14,3	
Annual audit fees Corporate trustee fees	16,500 39,000	27,410 31,919			27,410 31,919	27,5 26,0	
Community Involvement Process	25,000	50,000			50,000	20,0	
Professional services	50,000	4,400		-	4,400	2,0	
Nelson House trustees	22,400	25,159		-	25,159	16,2	
Community development plan	20,000	-		-	-	-	
Wuskwatim Implementation Office	300,000	300,000			300,000	238,0	
Governance - NCN special assistant/council secretariat Capital projects:	45,000	45,000			45,000	50,0	
Housing and infrastructure	1,040,000	3,577,551			3,577,551	1,130,5	
Kindergarten playground structure		- 0	1.4.1	1		10,0	
Outdoor basket ball court					1	20,0	
School mould remediation Sidewalk survey					107/7/10	50,0 37,0	
United Church renovations	11.00	THE VOLUME	TOWN.	17305		15,0	
ATEC loan	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 4 37. P		095 (/	1.00	300,0	
Gilbert McDonald Arena sound	40,000	40,000	W.	1.5	40,000		
Education: Student supports - Pe Ta Pun project	150,000	150,000			150,000		
Post secondary funding	63,499	63,499		_ X 0	63,499		
Special education program	135,000	135,000			135,000		
Life skills and outdoor education	10,000	10,000			10,000		
Breakfast and lunch program	50,000	50,000	-	-	50,000		
ATEC operations & maintenance	150,000	150,000	-	-	150,000		
ATEC enhancing literacy & numeracy	50,000	50,000		-	50,000		
Resource and land use: Trappers Association	200,000			200,000	200,000	125,0	
Fisherman Association	200,000			200,000	200,000	167,6	
Jack Moore elders traditional program	275,000			275,000	275,000	275,0	
Country foods program	200,000			200,000	200,000	225,0	
NCN lands department	150,000	0 11		150,000	150,000	150,0	
NCN resource management	150,000			150,000	150,000	150,0	
Social development:							
Parks and recreation funding	95,236	95,236 50,000		- 1	95,236	E0 (	
FCWC elders program Rediscoveries of families project	50,000 60,000	60,000			50,000 60,000	50,0 60,0	
Youth initiative program	62,500	62,500			62,500	125,0	
Off-reserve assistance program	60,000	60,000	. 1		60,000	60,0	
Grand reopening of Medicine Lodge						5,0	
Justice:							
Community patrol	147,000	147,000			147,000	200,0	
Justice program	200,000	200,000	8		200,000	150,0	
Public works:		- P	3.		_	0.0	
Storage sea cans Safety equipment	TENSING IN					8,0 14,4	
Animal control	25,000	25,000		100	25,000	17,7	
Garbage bins	27,000	27,000	0.3		27,000		
Safety:							
Emergency medical services	70,000	70,000	31.000		70,000	70,0	
Fire protection	125,000	125,000	-3176	100	125,000	175,0	
Search and rescue	12,000	12,000			12,000	12,0	
Other programs: Elders Subsidy (on reserve)	139,800	139,800	112		139,800	104,4	
Elders Subsidy (off reserve)	70,000	42,100	W2-1	SSW III C	42,100	38,9	
Elders firewood	24,000	24,000	100	-	24,000	00,0	
Christmas Cheerboard	50,000	50,000	d		50,000		
	4,654,535	5,902,494	3,275	1,175,000	7,080,769	4,104,5	
nnual surplus (deficit)	MAN BA VER	(2,433,222)	47,008		(2,386,214)	5,525,8	
	E 004 700						
occumulated surplus and net financial assets, beginning of year	5,904,709	5,882,081	22,628	OARC SOOT	5,904,709	378,8	
ccumulated surplus and net financial assets, end of year	5,904,709	3,448,859	69,636	15.50	3,518,495	5,904,7	
	2,50.,.30	.,,	,		.,,	.,,	

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NISICHAWAYASIHK & TASKINIGAHP TRUST OFFICE

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