# NISICHAWAYASIHK TRUST OFFICE



Narrative Report and Audited Financial Statements

NFA IMPLEMENTATION AGREEMENT



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# PART 2

NISICHAWAYASIHK TRUST 2007 Audited Financial Statements

# PART 3

NISICHAWAYASIHK TRUST OFFICE 2007 Audited Financial Statements

# PART 1

2007 Narrative Report



# **PURPOSE OF REPORT**

This annual Narrative Report and the attached Financial Report and Opinion have been provided to the Trustees in compliance with the annual report requirements of the Trust Indenture. Under Article 19.3 of the Trust Indenture, Chief and Council and the Trustees of the Nisichawayasihk Trust are required to call a Meeting of Members for each of their respective reports, and address questions and concerns from community members. All members are strongly encouraged to attend these annual meetings as they form an integral part of the Community Approval Process (CAP). Under the disclosure provisions of the Trust Indenture, the Trustee's Annual Report – and the Chief and Council's Annual Narrative Report and Audited Financial Report and Opinion – are available to any community member upon request.

The Nisichawayasihk Cree Nation Trust Office administers all programs and projects unless indicated otherwise.

# **ANNUAL REPORTING REQUIREMENTS**

Under 18.1 of the Trust Indenture, Trustees of the Nisichawayasihk Trust are required to provide Chief and Council with an annual report on the financial operations of the Trust within 90 days after the end of each fiscal year.

This report is to cover the period from January 1 to December 31, 2007, and is to include an Auditor's Report and Opinion, as well as any other special audit reports and opinions requested by the Trustees.

Under Article 19.1 of the Trust Indenture, Chief and Council are required to provide the Trustees with an annual Narrative report, which explains how all Trust moneys were managed and administered during the same January 1 to December 31 time period. In addition, Chief and Council must also provide an audited Financial Report of the previous fiscal year, which includes a financial statement of Trust moneys received and an Auditor's Opinion.

# **APPROVAL OF NARRATIVE & AUDITED FINANCIAL REPORT**

We, the duly elected Chief and Council for the Nisichawayasihk Cree Nation do hereby approve this year's Narrative and Audited Financial Report in compliance with Article 19.2 of the Trust Indenture, which forms part of the NFA Implementation Agreement ("1996 Agreement") signed by the Nisichawayasihk Cree Nation, Canada, the Province of Manitoba and Manitoba Hydro on March 18, 1996.

In compliance with Articles 19.1 and 19.2 of the Trust Indenture, this year's approved Narrative and Audited Financial Report has been forwarded to the Trustee's of the Nisichawayasihk Trust and made available to members at both the Nisichawayasihk Trust Office and Nisichawayasihk Chief and Council's office. In compliance with Article 19.1 of the Trust Indenture, the 2007 fourth quarter report is attached to this year's Narrative and Audited Financial Statement.

In compliance with Article 19.2 of the Trust Indenture, Notice of the Availability of this year's annual Narrative and Audited Financial Report has been given in the same manner as for a meeting of members.

In compliance with Article 19.3 of the Trust Indenture, a Meeting of Members shall be held within 120 days after the fiscal year end to discuss this year's Narrative, Audited Financial Report by Chief and Council and this year's Trustee's Annual Report on the Financial Operations of the Nisichawayasihk Trust. Notice of this meeting shall be given in accordance with Article 8.2 of the Trust Indenture.

NCN Chief and Council Chief Jim Moore Councillor D'Arcy Linklater Councillor Patrick Linklater Councillor Shirley Linklater Councillor Marcel Moody Councillor Agnes M. Spence Councillor Ron D. Spence

# **TRUSTEES FINANCIAL OPERATIONS REPORT FOR 2007**

NELSON HOUSE TRUSTEES Chief Jim Moore Councillor Shirley Linklater Alvin Yetman David Kobliski CORPORATE TRUSTEE

Royal Trust Corporation of Canada

#### BACKGROUND

The Nisichawayasihk Trust was created in March 1996. The duties and responsibilities of the Trustees are contained in the Trust Indenture that is part of the Implementation Agreement between NCN and Manitoba Hydro.

Each year the Trustees are required to provide the Chief and Council and upon request, any member of NCN with an annual report on the financial operations of the Trust. The report must cover the period from January 1 to December 31 of the previous year, and must include the Trust Auditor's report and opinion and any other special audit report and opinions which may have been requested by the Trustees during the reporting period.

# FUNDS AVAILABLE FOR 2007

As determined by the Trust Indenture and the Community Approval Process, the amount available for expenditure from the Trust ("Funds Available") for 2007 was \$3,982,800.00 Of this amount, \$3,947,800.00 was transferred out of the Trust for the purposes set out in the 2007 CAP Budget and \$45,000.00 was for the claims account (\$1,626,430.00 from the Main Trust and \$2,356,370.00 from the Investment and Heritage account). As at December 31, 2007, there were no further payments due for programs, services and projects by CAP for 2007.

# THE RECREATIONAL FACILITIES AND PROGRAMS SUB-ACCOUNT

The Recreational Facilities and Programs Sub-account is part of the Nisichawayasihk Trust. Funds have been accumulated in the Recreations Facilities and Programs Sub-account. As per the terms of the Trust Indenture, funds held in Recreational Facilities and Programs Sub-account must be used "to build or develop recreational facilities on Reserve and for recreation programs for Nelson House". There are no powers to encroach on capital of this account. In 2007, the Community through the Community Approval Process approved proposals totaling \$303,310.00

#### THE PURCHASE OF A NEW MANITOBA HYDRO BOND

The Nisichawayasihk Trust held a \$40,000,000.00 Manitoba Hydro-Electric Board Bond, 9.762% due June 30, 2013 ("The Bond"), which generated an income of \$3,904,800.00. This income was paid to Nelson House ("The Community") for Nelson House projects, programs and services.

The Bond was sold in 2001 for approximately \$52,000.000.00 and the realized capital gain of approximately \$12,000,000.00 was transferred to the Investment and Heritage account. Based on anticipated returns from the reinvestment of the sale proceeds, the Community was advised that CAP Budgets may remain the same until 2013 and the value of the Trust may be greater if the Bond was simply held to maturity.

As the income from the Trust would be insufficient to cover future CAP Budgets, it was understood that any shortfall would be paid from the capital of the Investment and Heritage Account. The Community, through the Community Approval Process, each year approved payments from the Investment and Heritage Account to cover the shortfall in the CAP Budget.

The income generated by the Trust was less than what was anticipated. As a result, there was a greater need to encroach on the capital of the Investment and Heritage account. Based on the rate of encroachments, it was felt that the Investment and Heritage Account could be exhausted by June of 2011. Once the Investment and Heritage account was exhausted, then the Community would only have the income from the Nisichawayasihk Trust to provide for Community projects, programs and services. Based on current interest rates, this income from the Nisichawayasihk Trust would be considerably less than the CAP Budget.

As a result, Chief and Council and the Trustees negotiated with Manitoba Hydro to issue new Hydro Bonds that would:

- Offer a higher rate of income
- Ensure the Minimum Capital Amount of \$40,000,000.00 is maintained
- Provide sufficient funds to meet the CAP Budgets until the year 2013, when the original Manitoba Hydro bonds would mature.

All assets held in both the Nisichawayasihk Trust and the Investment and Heritage account were sold and the proceeds were used to purchase the following bonds:

Nisichawayasihk Trust - Account Number: 101052001

\$40,000,000.00 Manitoba Hydro Bond, 5.75% due June 30, 2013

Nisichawayasihk Trust - Investment and Heritage Account - Account Numbers: 101052003

\$6,380,730.42. Manitoba Hydro Bond, 5.75% due June 30, 2013

To provide for future CAP Budgets, the new Hydro bond held in the Investment and Heritage account will be partially redeemed each year. Interest and capital payments on this bond total \$1,369,694.26. These funds will be used to help cover future CAP Budgets, which coupled with administrative savings, will ensure that the Community will continue to receive its customary funds from the Trust.

#### REDUCED ADMINISTRATIVE EXPENSES

As a result of the purchase of the new Hydro Bond, the Trust saves approximately \$91,100.00 a year in Investment Management fees. In addition, Chief and Council and the Nelson House Trustees negotiated a reduction in the Corporate Trustee's fee of \$44,450.00. In total, there is an overall savings of approximately \$136,650.00 to the Trust.

#### FINANCIAL OPERATIONS REPORT

# **Capital Payments Received by the Trust**

The Trust earned a net realized capital gain of \$921,145.00 during the course of the year through sales of various investments.

In accordance with Schedule 2.2 and Article 2.51 of the Nelson House First Nation NFA Implementation Agreement, we confirm that there were no payments made from Manitoba Hydro to Chief and Council for excursions from the compensated range.

# **Revenue Received and Generated by the Trust**

Total revenues generated in 2007 from the Trust Investments were \$1,875,589.00

The revenues (interest and dividends) were recorded in each account as follows:

- Main Trust Account \$1,586,893
- Investment & Heritage Account \$271,030.00
- Claims Account \$0.00
- Recreation & Program Facilities Account \$47,540.00

#### **Investment Commentary**

The assets of the Nisichawayasihk Trust and the Investment and Heritage account are preliminary invested in the new Manitoba Hydro bond. The Recreation and Facilities Sub-account is invested exclusively in Bonds and short term fixed income investments. The following is a general commentary on the interest rates and bonds.

A year ago there was little difference in the yield of the bond that matured in 2 years from the yield of a bond that matured in 30 years. An investor wanting to purchase a bond would get only a small pick up in the yield for buying a bond with a longer maturity.

| Canadian Bond Yields |           |              |              |
|----------------------|-----------|--------------|--------------|
|                      | March 7th | 6 months ago | One year ago |
| 2 Year bond          | 2.57%     | 4.14%        | 3.90%        |
| 5 Year bond          | 2.98%     | 4.19%        | 3.88%        |
| 10 Year bond         | 3.56%     | 4.27%        | 3.98%        |
| 30 Year bond         | 4.07%     | 4.32%        | 4.06%        |

The story is much different today. The yield of bonds with longer maturities has not changed much but the yields of shorter-term bonds have dropped significantly.

There are a couple of reasons for a drop in the short-term bond yields.

1. The Bank of Canada has reduced the bank rate (overnight rate).

The Bank of Canada has decreased the overnight rate by 0.75% in the past year (from 4.25% to 3.5% today). The overnight rate is the interest rate at which major financial institutions borrow and lend one-day (or "overnight") funds among themselves. Changes in the overnight rate influence other interest rates, such as short-term bond yields

The Bank of Canada reduced the bank rate in an attempt to keep the Canadian economy running smoothly. There is risk the economy will slow as result of slowing activity in the U.S. and a stronger Canadian dollar (that could hurt the exports for Canadian companies).

2. Investors have moved to the safety of short-term bonds.

Investors have become concerned about sub-prime loans and the availability of credit in the U.S. There is concern the U.S. economy is entering a recession. As a result, some investors have been moving out of the stock market to the safety of short-term bonds. As the demand for the bonds increased, the price increased and the yield decreased.

The yield of short term bonds will remain low until investors feel comfortable moving back into stocks or until concerns about increasing inflation arise.

#### INVESTMENTS HELD AT DECEMBER 31, 2007:

As at December 31, 2007 the total value of all Trust accounts was \$48,252,280. This amount was held in the following accounts and in the following proportions:

# Main Trust Account: Total Value - \$40,156,040

- \$40,000,000. Manitoba Hydro Bonds, due 30/06/2013 earning an interest rate of 5.75%
- \$156,040. held in Cash earning an average 30-day Canada Treasury Bill rate of 3.8 %.

# Investment and Heritage Account: Total Value - \$7,066,463.

- \$6,380,730. Manitoba Hydro Bonds, due 30/06/2013 earning an interest rate of 5.75%
- \$685,733. held in Cash earning an average 30-day Canada Treasury Bill rate of 3.8%

# Claims Account: Total Value - \$109.

• \$109. held in Cash earning an average 30-day Canada Treasury Bill rate of 3.8%.

# Recreation and Program Facilities Account: Total Value - \$1,029,668.

- \$871,534. held in Fixed Income Securities earning an average interest rate of 4.1%
- \$158,134. held in Cash earning an average 30-day Canada Treasury Bill rate of 3.8%

# MANITOBA HYDRO'S ONGOING OBLIGATIONS

The 1996 NFA Implementation Agreement is a complex document that requires careful and constant attention to ensure the Agreement's provisions are fulfilled. Under the Agreement, Manitoba Hydro fulfilled several on-going commitments in 2007:

# **IMPLEMENTATION OF SAFETY MEASURES**

Under Article 2.7.2 of the Comprehensive Implementation Agreement, Manitoba Hydro implemented several measures in relation to safe ice trails, navigational aids and warning signs to the satisfaction of the Trust Office and the resource users. Manitoba Hydro went beyond the obligations by extending a few of its safe ice trails within the NCN's resource management area.

The Operations and Maintenance (O & M) Committee at their regular Board Meetings reviews the effectiveness of the safety measures regularly. NCN has two representatives at these meetings – Councillor Marcel Moody and Norman Linklater. Any concerns or problems with respect to safety measures identified by the Agreement can be forwarded to these representatives.

#### WATER REGIME PREDETERMINE COMPENSATION

Under Article 2.4.1 & 2.5.1 of the Agreement, the Water Levels or Rates of Changes did not exceed the parameters of the compensated range. The reports provided by Manitoba Hydro showed no deviation for the compensated range in both seasons in 2007.

Manitoba Hydro was not required to pay NCN any additional compensation; this means the provisions are working as they were intended to encourage Manitoba Hydro to maintain a steady operating regime.

#### **OPERATION, MAINTENANCE & REPLACEMENT**

Under Article 11.4.4 of the Agreement, Manitoba Hydro fulfilled its obligation by paying 90 percent of the Arena O & M costs. The Gilbert McDonald Arena fiscal year runs from September 1 through August 31 each year. During the 2006-2007 fiscal years, the O & M Board approved the Arena budget for \$40,000. In accordance with Article 11.7.2, Manitoba Hydro contributes 90 percent of the budget and NCN contributes the remaining 10 percent. The NCN's contributing portion of 10 percent was obtained from regular band funds.

One of the major projects that were done was to replace the entire players benches. Over the years condensation and water seepage would occur on the north side of the walls of the arena this project included new material to be purchased from Meetah Building Supplies. Since the building is getting older you anticipate breakdowns, especially in the electrical and plumbing components. Once example is the water heaters that had to be replaced, the life span of a water heater is about 15 years so we will anticipate more breakdowns on these materials.

All sinks and vanities in the mezzanine washrooms had to be replaced, this included tear down and material. Extensive painting was done throughout the building including the major areas, lobby, mezzanine, locker rooms and washrooms.

Some of the funding will be utilized in wages for staff and contractors that do various jobs at the arena. We also use the funding in utilities in both the arena and Duncan Wood Memorial Hall; the funding is used quite extensively in all areas. Funding is also utilized towards projects that arise and replacements where they occur; it is never determined where the funding might end up.

# **O**THER IMPLEMENTATION ISSUES

# **COMPENSATION LANDS**

The 1996 NFA Implementation Agreement provided that six parcels of provincial Crown lands (at Suwanee Lake, Wapisu Lake, The Junction, Leftrook Lake, Baldock Lake and Odei River) will be made into NCN reserve lands. Manitoba has already granted NCN an exclusive use permit, and the lands have been surveyed.

NCN and Canada are still discussing the mechanics of finalizing the process. Some documents must be completed. It is hoped that at least three of the parcels will become reserve land in 2007.

# **ENVIRONMENTAL MONITORING**

Article 7 establishes and describes arrangements to coordinate environmental monitoring and share the information developed. Other than the environmental studies that are being conducted as a result of the proposed Wuskwatim project, there has been no other activity associated with Article 7. Canada is responsible for scheduling and convening meetings in accordance with Article 7.2, but again there is no activity in this area.

# FUTURE DEVELOPMENTS BY HYDRO

# WUSKWATIM IMPLEMENTATION OFFICE

Norman Linklater. Wuskwatim Implementation Coordinator, manages the office. He and Councillor Moody were former co-managers of the Future Development Office, which was responsible for negotiating the PDA and other matters related to the project. Their appointments ensure continuity in the management of the project throughout the six-year Wuskwatim construction period.

Alvin Yetman works closely with Norman as Associate Coordinator. Completing the team is a cultural awareness coordinator, two-on-site counselors, a contract & finance administrator and office support staff.

# **ROLE OF THE WUSKWATIM IMPLEMENTATION OFFICE**

The main function of the Implementation Office is to ensure the terms of the PDA are being met and benefits associated with the project are being used to best advantage by NCN Members.

Responsibilities of the Office include:

Ensuring effective Implementation of all agreed-to-components of the PDA

Ensuring that the PDA commitments in contracts are honoured as specified

Ensuring all parties fulfill responsibilities to NCN

Gathering information on project progress and communicating with NCN Members

Maintaining ongoing discussion and liaison with Manitoba Hydro

# **RESULTS OF THE 2006 COMMUNITY APPROVAL PROCESS (CAP)**

In accordance with Article 3.5 and 8.0 of the Trust Indenture, meetings and consultations were held with community members to determine their views on how moneys from the Nisichawayasihk Trust should be spent during the 2007 fiscal year.

The CAP Review Committee had a preliminary review meeting on September 12 & 13, 2007 at the Ma-mow-we-tak Friendship Center in Thompson. CAP Committee Members reviewed the Funding Application Summary for 2008 and all-individual applications. The Committee formed into groups and was assigned several applications to review, assess and prepare questions to ask applicants at the Community Meeting. All questions were reviewed by the group and distributed to applicants prior to community meeting.

The Cap Committee held a 2 day Community Meeting on September 26 & 27, 2007 @ Duncan Wood Memorial Hall, all applicants were expected to present their applications to the CAP Committee and NCN Membership. A criterion for Assessing Applicant Presentation was utilized to ensure that each applicant was processed and weighed fairly.

On October 10 & 11, 2007 the CAP Committee reconvened at the Place Louis Riel in Winnipeg to review the applications, thoroughly and prepare a recommended budget for Chief & Council's approval. The decisive factors that contributed to the CAP Committee's recommendations included the following:

- The Score Card Assessment was utilized to ensure that each application was processed and weighed fairly.
- The Cap Committee reassessed the Score Card Assessments and then made adjustments to the assessments, in retrospect to prioritizing which program/project should be funded.
- The CAP Committee reviewed some of the programs financial statements and cash flows to help with making a decision on which programs to fund.
- Based on all three assessments the CAP Committee prepared a draft recommended budget.

On November 19, 2007 the CAP Committee reconvened at the Ma-ma-we-tak Friendship Centre in Thompson to have a final review of the recommended budget and prepared a brief annotation summary to justify their decisions on the allocation of funds.

After Chief & Council review and approve the 2008 CAP Committee's recommended Budget Notice for a meeting with the membership must be publicized at least 7 days before the proposed meeting.

A total of \$3,992,800.00 was budgeted and allocated to fund a wide variety of programs, which are listed with their respective budgets in Figure 1 on page 15.

In addition to these programs and projects funded during the 2007 fiscal year, there were also programs carried over from the 2006 Community Approval Process (CAP) under Article 10.5 of the Trust Indenture. For a complete list of all programs carried over from 2006 to 2007, please see Figure 2 on page 16.

# FIGURE 1

# CAP BUDGET 2007

|                                |                                   | Budget in Dollars |
|--------------------------------|-----------------------------------|-------------------|
| Administration                 | Administration                    | 400,000.00        |
| Mandatory As Per Agreement     | Professional Services             | 36,000.00         |
|                                | <b>Community Approval Process</b> | 32,000.00         |
|                                | Claims Program                    | 45,000.00         |
|                                | Corporate Trustee                 | 190,985.00        |
|                                | NCN Trustees                      | 25,000.00         |
|                                | Arena O&M                         | 40,000.00         |
|                                | Personal Care Home                | 200,000.00        |
| Capital Projects               | Paving NCN Roads                  | 65,000.00         |
| Economic Development           | NCN Achimowin Radio               | 116,000.00        |
|                                | Wuskwatim Equity                  | 650,000.00        |
| Education                      | Breakfast Program                 | 45,000.00         |
|                                | Nutrition Program                 | 5,000.00          |
|                                | Special Education Program         | 50,000.00         |
| Health                         | PCH Emergency Generator           | 50,000.00         |
| Housing                        | Housing Renovations               | 100,000.00        |
| Justice                        | Justice Program                   | 32,600.00         |
|                                | Policing Service                  | 150,000.00        |
| <b>Resource &amp; Land Use</b> | Country Foods Program             | 175,000.00        |
|                                | Fisherman Association             | 100,000.00        |
|                                | Resource Management               | 71,000.00         |
|                                | Trappers Association              | 75,000.00         |
| Public Works                   | NCN Emergency Services            | 275,000.00        |
| Social Development             | Elders Traditional                | 100,000.00        |
|                                | Kanithim Waskikan (Caring House)  | 118,000.00        |
|                                | NCN Minor Hockey Association      | 100,000.00        |
|                                | NCN Tae Kwon Do Program           | 25,000.00         |
|                                | NCN Youth Initiative              | 157,000.00        |
|                                | NHML 2nd Annual Round Dance       | 10,000.00         |
|                                | Parks & Recreation                | 252,115.00        |
|                                | Rediscoveries of Families         | 100,000.00        |
|                                | Zummer Adventure Camp             | 67,000.00         |
| Other                          | Elders Subsidy                    | 105,100.00        |
|                                | NCN Christmas Cheerboard          | 30,000.00         |
| TOTAL BUDGET                   |                                   | \$3,992,800.00    |
|                                |                                   | / /               |

| FIGURE 2 | Deferred | REVENUE | 2007 |
|----------|----------|---------|------|
|----------|----------|---------|------|

| <b>Carry Over From Previous Ye</b>   | ars in Dollars  |
|--------------------------------------|---|
| Administration                       | 224,003   |
| Professional Services                | 10,795  |
| Nelson House Trustees                | 15,239  |
| Corporate Trustee                    | 134,144   |
| Claims Account                       | 21,873  |
| Community Aesthetics. & Improvements | 6,311   |
| NCN Achimowin Radio                  | 81,906  |
| Wuskwatim Equity                     | 1,860,812   |
| Business, Marketing Development      | 4,315   |
| NCN Investment Savings               | 422,736   |
| Community Development Plan           | 35,000  |
| Recycling Program                    | 2,895   |
| Summer Student Employment            | 3,750   |
| Housing Renovations                  | 197,789   |
| Home Opportunity Program             | 50,843  |
| R.C. Church Renovation               | 163   |
| Justice Committee                    | 5,800   |
| Governance                           | 924   |
| Country Foods                        | 10,653  |
| Resource Management                  | 18,143  |
| Trappers Association                 | 107,477   |
| Debris Management                    | 23,261  |
| Powwow                               | 20,610  |
| Minor Hockey Association             | 10,147  |
| Indigenous Games                     | 84,742  |
| Recreation Programming               | 98,157  |
| Youth Initiative                     | 34,341  |
| Fitness Trail                        | 1,580   |
| Senior Hockey Club                   | 6,891   |
| Elders Subsidy                       | 5,250   |
| NCN Christmas Cheerboard             | 424   |
|                                      | \$3,500,974.00  |
|                                      | Administration<br>Professional Services<br>Nelson House Trustees<br>Corporate Trustee<br>Claims Account<br>Community Aesthetics. & Improvements<br>NCN Achimowin Radio<br>Wuskwatim Equity<br>Business, Marketing Development<br>NCN Investment Savings<br>Community Development Plan<br>Recycling Program<br>Summer Student Employment<br>Housing Renovations<br>Home Opportunity Program<br>R.C. Church Renovation<br>Justice Committee<br>Governance<br>Country Foods<br>Resource Management<br>Trappers Association<br>Debris Management<br>Powwow<br>Minor Hockey Association<br>Indigenous Games<br>Recreation Programming<br>Youth Initiative<br>Fitness Trail<br>Senior Hockey Club |

# **IMPLEMENTATION AGREEMENT**

#### ADMINISTRATION

In 2007, \$400,000 was allocated for the purpose of administering and implementing programs funded under the Nisichawayasihk Trust, as well as to ensure that the provisions of the Implementation Agreement were properly fulfilled.

A total of 8 full-time staff was employed with the Trust Office to assist in this work.

With the surplus from previous year, funds were used to cover the following programs deficits; Community Approval Process, Christmas Cheerboard, Elders Cultural Program, Nelson House Minor Hockey Association and the Fishers Association.

# **PROFESSIONAL SERVICES**

In 2007, the Trust Office primarily used funds to retain chartered accounting firm, Hemenway Silver, to prepare and audit the Nisichawayasihk Trust and Trust Office, and to assist the Trust Office Finance Department when required.

The Trust Office also retained Myers Weinberg LLP; to assist in understanding the technical aspects of the 1996 Implementation Agreement to ensure its provisions are met.

Communications services company, Lewis Communications, was retained to assist with the preparation of the narrative reports and annual year-end review.

# NCN PERSONAL CARE HOME

To meet the requirement of Article 8.3 (b) (I & ii) c (I & ii) of the 1996 NFA Agreement, \$200,000.00 was allocated for the operation and maintenance of the NCN Personal Care Home.

The NCN Personal Care Home continues to provide quality health care for all its residents at its first class facility. This care home provides care to meet the physical, social, emotional and spiritual needs to its residents.

During 2006-07, the 24-bed facility had reached its full capacity. The Trust funds are transferred to the NCN Finance Department on a quarterly basis. All written, financial and audits are part of NCN's reports.

Please review NCN's 2006-2007 Year-In-Review report for NCN Personal Care Home's annual report.

# CLAIMS

To ensure that a minimum yearly balance of \$50,000 is maintained as per Article 12.2 of the Trust Indenture, funds are allocated on an annual basis to the Claims Account, including any carry over from the previous year. This adjustment takes place after the annual audit for the Trust Office is completed.

The intent of the Claims Account is to compensate individual or group members of NCN for damages, caused by the Churchill River Diversion (CRD) Project. This consent was ratified through the 1996 Agreement.

Manitoba Hydro remains responsible for certain types of claims such as, personal injury or death, illness caused by mercury contamination, any natural or manmade poisonous chemicals created by the CRD.

Winter incidental claims again have been minimal, largely being snowmobile claims, possibly due to little precipitation for the earlier part of winter. There is always a threat of winter fluctuation, for NCN members and resource users. A total of 11 open water claims were confirmed during the spring, summer and fall. In relation to domestic fishing, hunting and gathering activities, there are other active and ongoing related claims till thorough investigation and who's primary responsible for the Claim.

Bill Yetman has since left the position of Claims Officer leaving Morley Moore and Alan Linklater as Claims Officers.

A total of \$27,445.29 was paid out from the claims account.

# **CAPITAL PROJECTS**

# PAVING NCN ROADS

In 2007, \$65,000.00 was allocated to paving NCN roads.

To date there has been no activity on this project as NCN Chief and Council, and Administration has to yet decide what course of action to take on the project.

# **ECONOMIC DEVELOPMENT**

# **COMMUNITY DEVELOPMENT PLAN**

In 2004, \$35,000.00 was allocated to NCN and NCN Development Group to complete phase I of NCN's Community Development Plan, and to prepare for phase II. This Community Development Plan was considered high priority for the community and Chief & Council.

To date there has been no activity on this project as the NCN Development Group and Chief & Council have yet to decide what course of action to take on the project.

# HIGH SPEED INTERNET & CELL PHONE SERVICE

In 2006, a total of \$93,208.00 was carried over from the 2005 CAP Budget and transferred to NCN. The project is near completion with the anticipation of having high speed Internet and cell phone service in the community

# NCN ACHIMOWIN RADIO

In a continued effort to be a vital communication service through radio for the NCN membership funding of \$116,000.00 was allocated to the NCN Achimowin Radio Station.

With great effort the program continues to stay up to date with the many technological advances, and challenges that will no doubt continue to over-shadow the program until it is possible at such a time as to integrate the new changes that are planned for the 2007 budget year.

Management has achieved most of its objectives set out in the operational plan for 2007, although there had been a number of sacrifices made to ensure the program continued to stay on track.

Some of the objectives that were achieved were providing communication services to NCN Members and local organizations via radio, a new computerized system was purchased for the radio station to improve the on air delivery of music and studio was upgraded with new audio equipment including soundproofing and the Program started holding Bingos' twice per month in an effort to generate much needed revenue

# Plans for 2008

- To provide communication services to NCN members and local organizations via radio
- To provide daily entertainment and music programs to the community
- To upgrade the current radio and attempt to keep up with the technological challenges
- To become economically sustainable
- All other thoughts and wishes needed to provide further advancement of the program in the immediate future

#### NCN INVESTMENT SAVINGS

A total of \$406,320 was carried over from the 2001 CAP Budget. The funds were set aside to develop the casino project, though it is on hold until the selected land is converted to reserve land, or the Casino is constructed.

# **Conversion to Reserve Land – Mystery Lake Hotel**

In March 1998, NCN acquired four parcels of land in Thompson, registered in the name of 3547958 Manitoba Ltd., a wholly owned NCN Corporation. NCN's membership approved the purchase as part of NCN's economic development initiative.

The Mystery Lake Motor Hotel is located on this land. Although NCN has been successful in operating the hotel, upgrades and expansion are necessary to ensure the property continues as a viable business. NCN seeks to have the land converted to a Reserve pursuant to the Department of Indian and Northern Affairs Canada "Additions to Reserve Policy", as an economic initiative.

NCN has been working for several years on the creation of an urban reserve for this land. Chief and Council, together with the Mayor and Council of the City of Thompson, have reached an agreement and signed a Municipal Services Agreement and Development Agreement.

The approach taken by NCN in developing these Agreements is the creation of a Reserve to benefit the NCN, while not creating a disadvantage to anyone, including the city. NCN believes it is important that economic benefits flow not only to our people, but also to the communities in which we work. Accordingly, the draft Municipal Services Agreement states NCN will pay services charges, which are calculated and paid in the same way taxes are calculated and paid by other businesses in Thompson. As well, NCN agrees to adopt land use and development bylaws to ensure the Mystery Lake lands comply with standard municipal requirements and are operated to the standard expected of other properties in the City.

#### WUSKWATIM EQUITY

Funding had been allocated to the Wuskwatim Generating Station Project in attempt to achieve the 33 percent equity participation.

At the beginning of 2007, deferred revenue of \$1,860,812 had been invested in short term redeemable guaranteed investments certificates issued by Royal Bank of Canada bearing interest at 3.25 percent per annum. This GIC was redeemed in late June, two wire transfers were made to Fillmore Riley LLP, one in the amount of \$1,000.00 for the Settlement of Taskinigahp Trust, and the second wire transfer for the Subscription Price; Class D Shares in Taskinigahp Power Corporation in the amount of \$1,000,000.00.

# **E**DUCATION

# BREAKFAST (NUTRITION) PROGRAM

In 2007, \$45,000.00 was allocated to the Nutrition Program. These funds are available for the use of its initial purpose, which is to provide a healthy nutritious breakfast and lunch for students enrolled in Nursery to Grade 8 at the local elementary school. Students from the Local High School are also provided with a healthy, nutritious supper from this program. All funds were transferred to the Nelson House Education Authority.

# **POST-SECONDARY EDUCATION**

A total of \$114,780.00 was carried over from 2006 to the Post-secondary Program. These funds are available to provide funding support to NCN members who wish to pursue a post-secondary education.

These funds were transferred to the Nelson House Education Authority.

In accordance to the Financial Reports submitted to the Nisichawayasihk Trust Office, funds were expended to assisting Post-secondary students at the College Level, to assist students who will not normally meet post-secondary criteria and to assist students with paying for text books, supplies, tuition and travel costs.

# **SPECIAL EDUCATION SERVICES**

In 2007, \$15,424.00 was carried over to the Breakfast Program. These funds are available to improve the quality of education and level of support services for special needs students.

In accordance with the Financial Reports submitted to the Nisichawayasihk Trust Office, funds were expended towards classroom supplies and material for special needs students.

# HOUSING

# **HOUSING DEVELOPMENT**

The NCN Housing Authority received \$300,000 as equity towards a proposal submitted to CMHC, however, due to lack of adequate resources, the proposal was rejected by CMHC.

Chief and Council re-disclosed these funds to the community membership in November 2007 and reallocated the funds toward Housing Renovations.

#### HOME OWNERSHIP PROGRAM

The original proposal submitted to CAP was for \$1.5 million, however only \$400,000 was allocated for the project. The funds allocated were not sufficient to construct the 10-unit housing project.

The Nisichawayasihk Housing Authority requested that Chief & Council implement a fresh disclosure on the funds as per article 8.6 of the Trust Agreement.

Chief & Council re-disclosed these funds to the community membership in November 2007 and reallocated the funds toward Housing Renovations.

#### **HOUSING RENOVATIONS**

In 2007, \$100,000.00 was allocated towards housing renovations. The Nisichawayasihk Housing Authority purchased and installed 80 exterior doors. The NHA board of directors approved selections for this program. These selections were approved based on written requests from NCN Members. NHA staff installed most doors. The NHA utilized local contractors when NHA staff was not available.

This year Norman Glass provided services for window restorations. Replacement glass was purchased and installed by qualified technicians. Windows were repaired in approximately 50 NCN residences and approximately 180-200 were repaired.

#### **RC** CHURCH RENOVATIONS

Revenue of \$162.69 has been deferred from previous years to complete the renovation of the RC Church Residence.

# JUSTICE

# **COMMUNITY CONSULTATIVE GROUP**

In 2007, \$32,600.00 was allocated for the purpose of financially assisting the local consultative group with travel to and from meetings out of community. The local consultative group acts as a liaison between Chief and Council, Manitoba Keewatinowi Okimakanak (MKO) Regional Consultative Group and the RCMP.

The aforementioned groups' purpose is to identify a process to establish the MKO Regional Policing Initiative with the support of the RCMP and to identify policing service options and a process for establishing policing service agreements in the MKO First Nation-member communities.

The Justice Committee has been given a new mandate to deal with Policies and By-Laws by Chief & Council. This mandate has been in process since the beginning of the year. The Committee has also been given the task of dealing with Section 84 applications. Whereas, a community member serving a lengthy sentence in the Federal Institution is eligible to submit an application with the Justice Committee for early parole. The Justice Committee makes recommendations whether we should allow an inmate to serve time in the community and the Committee's responsibility is to set out conditions if approved.

The Justice Committee is responsible to look at safety, compliance and criminal history on an individual seeking this process. This year we were able to look at 3 possible Section 84 applications. The Justice Committee has been helpful and dedicated with their experience and knowledge with the Justice System.

#### GOVERNANCE

Revenue of \$924 has been deferred from previous years 1996 CAP Budget. These funds are available for the purpose disclosed in 1996.

# **JUSTICE COMMITTEE**

Community Justice Worker Program is funded from the Manitoba Keewatinowi Okimakanak Inc. through the Aboriginal Justice Inquiry and subsidized by the CAP project. The justice worker's role in the community is to assist in the development of crime prevention and restoration to victim and offender in the community. This process is to accept referrals from the provincial and magistrate court, Chief and Council, RCMP and community members by way of pre-charge and post-charge diversions. The overall operation is to assist community members in dealing with their offences in the community. It is an alternative from having to go to court and having a criminal record. This process also assists community members in dealing with the issue in the community and bring healing to victim and offender. It is the intention to bring all parties involved to participate in the process. Parties may include offender, victim, families, support groups, police, local resources and/or individuals affected by the offence. This process gives the offender an opportunity to admit his/her criminal behavior and demonstrate a willingness to bring restoration and healing to the victim. A healing circle is arranged in a neutral setting, for individuals to explain the motivation for their offence. Victims are able to explain the impact of the offence and offenders are given the opportunity to bring reparation to the harm that was inflicted on the victim. The purpose is to come to a consensus with both parties.

The outcome may include the imposition of appropriate measures and include monitoring to ensure compliance. The community justice worker also attends regular court sittings and ensures that all court proceedings are prearranged and all individuals attend court.

The justice worker is assisted by a six-member committee that consists of individuals with a willingness to help others and offer their time to assist in the development of crime intervention and prevention. The justice committee aims to work with NCN Chief and Council, RCMP, Elders, NCN Constables and members to stop illegal activity in our community. Committee members receive an honorarium of \$200/mth. The committee members are selected according to the experience, honesty, trust and integrity. They are committed individuals that take the initiative and support our community members and the law enforcement team. Their dedication and hard work have inspired individuals to live a crime-free lifestyle.

The committee's protocol for referral is as follows:

Victim involvement Is there a need to repair the harm Has the offender admitted to responsibility Is the victim willing to participate Would this be appropriate for the Restorative Justice Process Would this process benefit both parties

Criminal record

#### **POLICE SERVICES**

This funding is transferred to the NCN Finance Department on a quarterly basis. All written, financial and audits are part of the NCN annual reports.

Based on the files and incidents reported and collected by the NCN Police the following are statistics for the 2007-year. These statistics do not include files and calls reported directly to the RCMP. A greater number of cases are directly handled by the RCMP..

| Offence                        | Jan–Apr | May- Aug | Sep-Dec | TOTAL |
|--------------------------------|---------|----------|---------|-------|
| Assault                        | 17      | 36       | 39      | 92    |
| Assault (Aggravated)           | 2       | 7        | 3       | 12    |
| Assault (causing bodily harm)  | 2       | 1        | 1       | 4     |
| Assault (P.O)                  |         | 3        |         | 3     |
| Assault (Sexual)               | 0       | 4        |         | 4     |
| Assault (Spousal)              | 17      | 34       | 18      | 69    |
| Assault (Weapon)               | 6       | 27       | 7       | 40    |
| Arson                          |         | 2        |         | 2     |
| Break & Enter                  | 1       |          | 18      | 19    |
| Breach Of Conditional Sentence | e 11    | 1        | 15      | 27    |
| Breach Of Probation            | 0       | 4        | 3       | 7     |
| Breach of Recog.               |         | 1        | 1       | 2     |
| Breach Of Under Taking         | 10      | 2        | 10      | 22    |
| C.D.S.A.                       | 1       | 1        | 1       | 3     |
| Fire Arms Offense              | 2       | 1        |         | 3     |
| Highway Traffic Act            |         | 5        | 3       | 8     |
| Impaired Driver                | 1       | 4        | 6       | 11    |
| Immigration                    | 1       |          |         | 1     |
| Minor Consumption              | 16      | 11       | 13      | 40    |
| Mischief Under/Over \$5,000    | 4       | 19       | 12      | 35    |
| Mental Health Act              | 24      | 20       | 18      | 62    |
| Motor Vehicle Accident         | 1       | 1        | 1       | 3     |
| Obstruction Investigation      | 1       |          | 6       | 7     |
| Sexual Exploitation            | 1       |          |         | 1     |
| Theft Under/Over               | 3       | 4        | 4       | 11    |
| Vandalism                      |         | 2        |         | 2     |
| Utter threats                  | 4       | 3        | 4       | 11    |
| TOTAL                          | 125     | 193      | 183     | 501   |
| Total Persons Lodged In Cells  | 504     | 659      | 638     | 1801  |
| Breach Of Peace                | 222     | 240      | 265     | 727   |
| I.P.D.A.                       | 75      | 126      | 123     | 324   |
| Causing A Disturbance          | 108     | 106      | 88      | 302   |

# **PUBLIC WORKS**

#### ANIMAL CONTROL

In 2006, \$20,000.00 was allocated to NCN to provide a humane way to control the community's animal population.

To date there has been no activity on this project, these funds will remain available for the use of its initial purpose.

#### NCN EMERGENCY SERVICES

The Nisichawayasihk Emergency Services received \$275,000 from the community approval process for 2007.

The NCN Emergency Services plays a dual role in the community as both fire and emergency and medical services provider, it has been a difficult year in making sure services are delivered both professionally and timely. Some challenges endured are wide ranging from the staff from outside of the community to ensure that ambulance services continue. It is planned that staff will be trained in key positions to go out for training for instructor's status. We would be able to maintain the required levels needed to operate the services we do. With an in house instructor it would be open the door for other interested community members to take the training and help out in our organization and possibly help members to choose this profession. It is also our plan in this next fiscal year to enroll two members into a primary care paramedic program, to make sure there is an opportunity to grow as a paramedic and our organization equally.

The EMS responded to a combined total of 962 calls a break down, which sides are: EMS 697 and Fire 265

# **Resource & Land Use**

# **RESOURCE MANAGEMENT**

# Management & Administration

In 2007, \$71,000 plus previous year surpluses were allocated to the Resource Management Program. The board members from NCN are co-chair Charlie Joe Hart, Henry Linklater, Wilson Moore and Mark Linklater. The administration of the funds is handled by the Nisichawayasihk Trust Office Finance Department.

# **Meetings & Workshops**

The Resource Management Board met the required four times per year in 2007, meetings were held in Thompson and Nelson House. The board reviewed all license/permit applications made within the NCN Resource Management area.

The Resource Management Program is a vital program that benefits NCN as a whole with respect to applying its values, principles and aspirations.

# January NCN Resource Management Board Meetings - Objectives & Issues

- Tolko's harvesting plans
- NCN gravel
- First networks communications tower
- Ice fishing concerns at Leftrook Lake
- Budget considerations
- Recycle at Wuskwatim

# March NCN Resource Management Board Meetings - Objectives & Issues

- Manitoba Hydro's application for stockpile permit on TLE selection
- Sweat lodge permit, this was approved by RMB
- Cabin request by Lamont Bonner, approved by RMB
- Bear hunting to Sunset Eagle Outfitting submitted by Leslie Baker, has to be reviewed by Chief & Council
- Mining presentation a new approach
- Fire fighting concerns building needed to shower and do laundry, Lane Boles addressed this to NCN CEO
- Interprovincial fire fighting contracts, needs training standards

# September NCN Resource Management Board Meetings - Objectives & Issues

- Manitoba Hydro Permit TLE land, referred this to NCN Council
- Commercial fishing request at Little Footprint Lake, not permitted right now
- Cutting Christmas tree tops, employ NCN members where appropriate
- Bear outfitters licence at suwanee
- Mining exploration, moratorium until TLE is settled
- Hall Lake illegal cabin
- Forest Fire EMO
- Emissions from Inco smelter
- Leftrook Lake enforcement
- Bait fishing and Leslie Baker, ask Mr. Baker if he is and NCN Member
- Charlie Joe Hart is to do reporting and tasks in the absence of the Program Coordinator, this is agreed by all in attendance

# November NCN Resource Management Board Meetings - Objectives & Issues

- Wapisu Caribou monitoring Vicki Trim
- Cabin policy task list revised
- Kria Resources work permit
- Staking regulations in Manitoba
- Updated board members list
- Manitoba Hydro winter road deviations for transmission line

These are some of the activities the RMB has done with NCN members. The objectives of article six are not fully implemented; THE RMB has succeeded in having meetings with the province. We (RMB) have given out permits for mineral exploration, we advised the government of Manitoba on how to approach resource harvesters but the follow up for actions is hindered by unilateral decision to remove our Program Manager. If our endeavors are to succeed in managing our lands and resources, we have to consider in paying the people who sit on the NHRMB for services rendered. The NCN Resource Management Board now has been without a vehicle for over a year, Charlie has been using his own truck and gas all this time; request for maintenance has been ignored.

Other documents that were reviewed by the Resource Management Board are as follows:

- 1. Sign at Niwunetan Creek to protect pickerel spawning
- 2. Manitoba geological field report requested
- 3. Bait fishing licenses and any interests from NCN members
- 4. Transmission line deviation
- 5. Winter road in NCN RMA

- 6. Trapper education disk
- 7. Safe trails to Wuskwatim
- 8. Environmental monitoring

# **COUNTRY FOODS**

The Country Food Program operated on \$175,000.00 budget for the year 2007. The following is a summary of work activities that were performed by the program personnel.

# **Operations**

The program operates year round and consists of a Manager, Field Technician, and five casual employees. They provide all the expertise to ensure traditional food is available at the centre and also maintain the Leftrook Lake camping facility that has five cabins, communal teepee, and a cook shack. Two other people worked temporarily and two others worked through the fine option program.

# Distribution

The program distributed 6,562.47 pounds of wild food and served 1,386 people. Wild food consisted white fish, jack fish, pickerel, sucker heads, moose meat, caribou meat, elk meat, rabbit, geese, and ducks. No berries were distributed due to the drought.

# Harvest

The crew attended training sessions and received certificates in Boat Safety, Fire Arms Safety, Food Handling, and Winter Survival. Certified and experienced personnel provided these courses. Seven crewmembers received boat safety certificates, five received food handling certificates and five in firearms safety.

# **Equipment Purchase**

The following organizations that utilized the camping facility are as follows: Medicine Lodge, Family & Community Wellness Centre, OK School, and community members. They used the facility for healing and ceremonial purposes, fasting and vision ceremonies, family, children/youth gatherings, outdoor education and weekend excursions. Approximately 200 children/youth and 30 families participated.

| 2007 Wild Food<br>Distribution | Pounds of Wild Food<br>Distributed to NCN Members | Number NCN Members<br>Receiving Wild Food |
|--------------------------------|---|---|
| 1st Quarter                    | 1,012.12  | 156                                       |
| 2nd Quarter                    | 1,537.34  | 344                                       |
| 3rd Quarter                    | 1,953.91  | 503                                       |
| 4th Quarter                    | 2,059.1   | 383                                       |
| Total                          | 6,562.47 lbs                                      | 1,386 Members                             |

Wild Food Distribution and # of Members receiving wild food.

# **Country Foods Program Harvest**

| Species   | Weight       |
|-----------|--------------|
| Fish      | 3,811.27     |
| Ungulate  | 5,053.24     |
| Beaver    | 165.88       |
| Rabbits   | 246.14       |
| Waterfowl | 30.9         |
| Total     | 8,864.51 lbs |

# **COMMERCIAL FISHERMAN'S ASSOCIATION**

# **Management & Administration**

The Nelson House Fisherman's Association (NHFA) consists of a manager, six board members, grader, packer and runner.

Program management and administration remains the same for the funds held in Trust allocated during annual budgeting and management planning. Management payroll, subsidy, equipment inventory and distributions and fisherman mobility (truck, gas and operation) remain.

# **Operating Periods**

The commercial harvest of the Nelson House Fisherman's Association runs during two main seasons per year. The spring harvest runs five-to-eight weeks from June 1 to mid-July with the fall harvest in operation for eight-to-nine weeks from late August to October 20 each year, depending on weather conditions.

# **Field Operations**

Traditionally, the fishers require assistance in getting started. Boat, equipment, men and supplies are transported to field locations utilizing the NHFA truck.

# Production

Production varies from lake-to-lake and species-to-species. The main species is Walleye (Pickerel) at \$5/kg, Whitefish at either \$1.91/kg (stand or export) or \$2/kg (other or cutter), pending classification, and Northern Pike at \$.86/kg. Factors include high amounts of mercury levels and debris found on the CRD, and the high cost of transportation to and from inland lakes. The total harvest was 50,116 kilograms, with a total value of \$97,225.04 for 2007.

# Meetings/Workshops

The NHFA Board, Management, and Portfolio Holder, Councilor Ron D. Spence continue to have regular meetings with the fishers most of the meetings were focused on how to improve the fishery. Representatives from the Department of Conservation continue to attend our meetings to discuss their findings during regular patrols after the fishing seasons. The fishers have an opportunity to ask general questions and to address concerns to conservation. The fishermen have also been involved with the Commercial Inland Fisheries Federation.

# Plans for 2008

- To provide viable employment opportunity to NCN members through the fishing industry.
- To mitigate and subsidize NCN Fishers as compensation from the 1996
- NFA Implementation Agreement.
- To encourage members to achieve an income through traditional and sustainable practice.
- To assist in expanding in the international and global economy.

- To continue using our renewable resources through traditional and sustainable practice.
- The NHFA to be more aware of the needs of the fishermen.
- Promote fishing industry, to have more fishermen licensed.

# TRAPPERS PROGRAM

# Management & Administration

The Nelson House Trapper's Association is comprised of a manager and local Fur Council who oversee the operation of the program.

# **Operating Period**

The operation runs throughout the year with the active trapping season opening in early October until late May of each year.

# Accomplishments

There are approximately 220 trappers who utilize the NCN Resource Area.

The association subscribes to the Trappers Magazine for all trappers, so they can get information on upcoming activities or any new regulations concerning the trapping industry.

During February, the Local Fur Council, community members and some active trappers along with their families attended the annual general meeting and convention in Asher, Manitoba. During this meeting/convention there are various competitions and displays as well sharing knowledge with each other.

The Local Fur Council was involved in the fur display and promotion of the trapping industry during the Nickel Days festivities in Thompson.

Representatives from the Department of Natural Resources continue to do presentations on enforcement regulations, humane trapping, First Nation Initiatives and general information on trapping and they also answer any questions the trappers have.

The start-up program continues to be a success for trappers/youth during initial, primary and spring seasons. The maximum amount per trapper is \$600 per year plus \$3,000.00 for cabin repairs to trap line holders. The Trapping Program also continues to provide the 50/50 snowmobile program, this has also been a success in preparing trappers to go out and trap.

An open loans account depends on the previous years fur production and account balance. Payments toward start-up by trappers are made either directly to the Trust Office Finance Department or deducted from subsidy payments.

Equipment plays a major role in trapping. The Trappers Association keeps a stock of assorted trapping equipment such as traps, snares, knives, toboggans, chisels, etc. each trapper is entitled to equipment with a maximum of \$300.00/year.

# Plans for 2008

- To mitigate and subsidize NCN Trappers as a way to compensate for the adverse affects of the 1996 NFA Implementation Agreement.
- To establish terms of reference for Fur Council.
- To offer NCN an alternate buyer on furs other than the Northern Store.
- To keep updated on standards and changes in the Trapping Industry for NCN.
- To expand the local economy internationally and globally.
- To continue using our renewable resources such as wild fur species through traditional and cultural practices.
- To establish a fur buying market.
- Promote trapping industry by having more trappers licensed.
- Educate youth on trapping standards.

#### SOCIAL DEVELOPMENT

#### **BAY ROAD BASEBALL FIELD UPGRADE**

Funding in the amount of \$2,100 was allocated from the 2003 CAP Budget to upgrade the existing baseball field in the Bay Road Area; to date there has been no activity on the project.

These funds have been deferred year after year with no activity or transaction on the project. Moreover, there has been no reporting or reply from the contact person responsible for the project.

#### **ELDERS TRADITIONAL PROGRAM**

In 2007, the Elders Traditional Program received \$100,000.00 from the Community Approval Process. With that salaries and honorariums and the cost to run the program is inclusive.

The program suffered a delay due to the arson and vandalism, we had to wait until renovations were done to the cabins as well and we didn't have any tools to work with. In the meantime, a cabin on the Footprint River was given in-kind to the program, which we had to renovate, and was completed to be utilized in educating the youth and students for outdoor educational purposes. After a considerable wait, the insurance money from Ranger Insurance came in and finally we were able to replenish our tools and supplies with the program. The elders were back at work continuing with their crafts and the resource personnel were busy putting together the power tools that were purchased. As well, they were stockpiling raw material that was needed for teaching and making crafts.

Although the program was being attended by other entities such as the Headstart Program and Daycare it still had a shortfall from its mandate, which is to serve our school as well. This is largely due to the schedule change by the school to split the Elementary and High School so we can have regular programming with the Outdoor Education Program.

In conclusion, although the program has had its setbacks and obstacles its still a vehicle for addressing social needs for our Elders and Youth of our community.

#### FITNESS TRAIL

In 2007, revenue of \$1,580 was deferred from the previous year. There was no activity in this project throughout the year.

The NCN Trust Office in conjunction with the Project Coordinator will continue to use the remaining funds for initial purpose.

#### INDIGENOUS GAMES

In 2007, \$266.00 was carried over from previous years and allocated to offset costs associated with youth participating in the National Aboriginal Indigenous Games. The remaining funds will be used for the initial purpose.

#### **MINOR HOCKEY ASSOCIATION**

In 2007, \$100,000.00 was allocated to the Minor Hockey Association. Funds we expended towards canteen rental, equipment purchase, telephone service, banquet and purchase of trophies and medals for players and coaches, operation & maintenance of vans, and travel to evaluation camps and tournaments. Board travel was also undertaken to attend regional meetings held by the Norman region for Hockey Manitoba and mandatory attendance was required.

Minor Hockey has touched many members of NCN through the opportunity to play hockey, visit new places, participate in hockey school, and learn team spirit and fair play. Minor Hockey has also provided several people the opportunity to gain employment that they would have not found otherwise. NCN Minor Hockey began the year 2007 with over 150 children between the ages of five to 17 participating in the program. This was a significant increase in participation not seen in many years. This can be attributed to the vision of the board of directors who saw the need to purchase equipment in the previous fiscal year. This afforded close to 70 youth the opportunity to play hockey they otherwise would not have had.

#### NHML 2ND ANNUAL ROUND DANCE

A total of \$10,000.00 was allocated toward the NHML 2nd Annual Round Dance. These funds were expended towards honorariums for drum groups & MC, tobacco, cloth, give away, P.A. system, cleaning contract, and helper honorariums.

#### PLAYGROUND

Funds were allocated in 1999 to an install additional playground and landscape the school area; funds of \$2,260.00 have been deferred year after year with no activity or transaction on the project. Moreover, there has been no reporting or reply from the contact person responsible for the project.

#### **POWWOW ARBOR**

In 2001, \$25,000.00 was allocated to construct a permanent arbor within the community. As of December 31, 2007, the project has not been constructed; however, there have been some expenditure for clearing of brush and landscaping on the selected site for the arbor. Furthermore, hydro poles have been donated from Manitoba Hydro. It is anticipated that the construction of the arbor will commence in the summer of 2008.

#### PARKS & RECREATION PROGRAMMING

In 2007, \$252,115.00 was allocated to the Recreation Program to continue to meet the needs of the community in various recreational program designs and to provide opportunities for all ages. Funds were expended towards accommodations/travel, advertising, donations, O&M of vehicles, phone, training and upgrading, summer student employment, festivals, and all other recreational activities.

The goals of the Parks and Recreation Department are to:

- 1. To improve the quality of life (personal, social, environmental, economic benefits).
- 2. To provide recreation and leisure for all.
- 3. To help satisfy the leisure needs of customers.
- 4. To contribute to the overall recreation and leisure functioning of individuals.
- 5. To provide programs for all community members.
- 6. To provide a safe environment, i.e. Parks and Recreation facilities.

At the beginning of October the Recreation Department scheduled the Annual Desmond Spence Memorial Home Run and Pitching Competition. This event took place at the Desmond Spence Memorial ball diamond, where we had a total of 40 participants between the ages of 15-50 years. We also posted advertisements for the following programs, broomball for ages 16 & up, Goodtime Hockey for 16 & up and minor for 6 & up. Programs that were implemented are: Broomball @ 40 participants, Volleyball @ 30 participants, Goodtime Hockey @ 30 participants, and minor hockey @ 20 participants. There programs are on going and the participation rate rising.

For November, the recreation department scheduled a co-ed youth sponge hockey tournament, where we had 40 participants from ages 7-17 years. Again this event was a success. On the weekend of November 16 we scheduled a local broomball tournament in NCN and our Annual Men & Women's volleyball tournament in Thompson. Both tournaments were successful, where we had 50 participants for broomball ages 16 & up and over 200 participants for our annual volleyball tournament. Another tournament we initiated was a youth co-ed broomball tournament, where we had 40 participants from ages 10 & up. This tournament was also a success and enjoyed by all. Afternoon and evening programs were running on a daily basis, with the participation rate rising.

For the month of December the recreation department scheduled a Goodtime Hockey Tournament, where we had 50 participants from ages 16 & up. This event was also a success. This month was also very exciting; we had 23 artists from our community go to Winnipeg. These artists had the opportunity to go into a recording studio and record their music. This project was enjoyed by all and we are looking forward to the next recording.

#### **REDISCOVERIES OF FAMILIES PROJECT**

#### Purpose

The Rediscovery of Families (RDF) project is an integral part of the coordinated service delivery model of the NCN Trust Office CAP Budget 2006 and the Family and Community Wellness Centre, which provide continuous funding for this project.

The RDF project has been operating for five years, which consists of a one-week stay at the Leftrook Lake Facility.

The purpose of the Rediscovery of Families Project is to support families, with the guidance and teachings of Elders and support workers, to find practical ways to care for families in a manner that is consistent with our community values, beliefs and traditions.

This includes opportunities to reconnect with the land as a source for food, medicine, and spirituality.

#### **Objectives**

The Rediscovery of Families project is designed to:

- Raise awareness of our values, beliefs and traditions as these relate to relationships in our families
- Provide families with the support required to identify family strengths and other issues that have had a negative impact on family functioning and find practical solutions that can be used in every day life
- Reconnecting with the land as a source of food, medicine and spirituality
- Identify family service and resource needs, and
- Use a coordinated service approach at the community level, when families return from Leftrook.

#### Activities

The Rediscovery of Families project was held from June to October 2007, which included the following activities:

• On February 11 to 17, 2007 the Rediscovery of Families Project financially contributed to "Nehethawe Mithawayawin". Traditional Cree Gathering hosed by the FCWC, Medicine Lodge, and Youth Initiative Project. The gathering and activities were designed to stimulate a sense of pride and appreciation for our Cree language and heritage. The planning committee had brought together a unique group of performers and traditional facilitators that share a common bond.

- In addition, we hosted a three-day elders gathering at mile 34 to honor the renewal of spring life through sweat-lodge ceremonies. There were at least 20 people and 7 elders who commuted back and forth daily. There were 3 children and 1 adult who received a spiritual name.
- We hosted a visioning ceremony at Leftrook Lake's Dancing Circle Heritage site. Shortly after families were taken out to Leftrook Lake camp to participate in cultural and ceremonial activities. Although we had scheduled to have 5 family retreats, we had to cancel 2 of the family retreats because of forest fires at Leftrook Lake. We were able to accommodate 12 families. The community benefited when we had our community activities.
- On September 24, 2007, we had our yearly men's hunting retreat out of Baldock Lake, however, there were more women interested in going out, so genders were combined on this trip. In addition, there was a lot of sharing around grief and loss. All moose meat was distributed out to the community members and also to the Country Foods Programs to distribute to the community.
- In addition cost involved finally replacing the dock at Leftrook Lake, as each year, we had to repair it. Debris was also cleaned at the Leftrook Lake sites, especially cleaning up after people who leave their winter fish nets and ice fishing wreckage. Our guides were vigorously involved in spring cleaning and maintaining that area throughout the summer months.
- In addition, our guides assisted in community food's guides with fishing. They would help clean and fillet the fish. At the RDF cost, we would fly out the fish to the community to ensure our members had access to wild game.

Despite all the challenges our community encountered, the project ran as usual and the RDF project continues to play a significant role in improving the wellness status of our community by reconnecting and rediscovering our cultural and community values, beliefs and norms. Overall, we are keeping our culture strong and alive for not only today's generation but also our future generations.

#### SENIOR MEN'S HOCKEY CLUB

In 2007, \$75,000.00 was allocated to the NCN Senior Men's Hockey Club to entertain NCN members in the game of hockey and to influence minor hockey children to develop their skills and be more involved in the sport.

The Senior Hockey Club established a board and hired a manager to oversee the implementation of the program.

The Senior Men's Hockey Club benefited the community with full participation from adults of all ages and also partnered with Minor Hockey. The arena was busy throughout the hockey season, and well attended by players, cheerleaders and spectators at all practices and games.

The Senior Hockey team participated in out of town tournaments and hosted local tournaments.

#### TAE KWON DO PROGRAM

IN 2007, \$25,000 was allocated to the Tae Kwon Do Program to provide opportunities for community members to take their well being into their own hands and create a positive influence in their lives through the development of physical fitness skills.

The TKD program provides an excellent, intense physical workout and develops the mind along with the body. TKD training helps people of all ages to develop a strong spirit, increase their self-confidence and create a positive attitude. It also reminds people of important values, such as respect for oneself, elders and peers.

The TKD program is especially beneficial for at-risk youth, as it improves self-esteem as they overcome the challenges of an intense physical workout and as they develop a strong awareness of their physical and mental abilities.

We have witnessed first hand the positive effects and benefits of TKD in many students' lives and in their bodies.

All funds for this program were transferred to the Family & Community Wellness Centre.

#### TOW ROPE

Funds were allocated in 1996 for the purpose of upgrading the sliding hill by installing a powered towrope. Funds of \$20,000.00, plus interest earned, have been deferred year-after-year with no activity or transaction on the project.

The towrope was purchased for the project, however, the Forest Industries used the rope for other purposes, and therefore the project did not proceed as planned.

#### YOUTH INITIATIVE PROGRAM

In 2007, \$157,000.00 was allocated to the Youth Initiative Program (YIP) to provide effective programs for our youth population and promote holistic wellness and empowerment.

#### Activities

- Programs that were delivered during the month of January to April were:
- Basketball Program
- Fresh E.I (presenter) to talk to our Youth and live concert
- Peer support training (teen health)
- Health facts at the Family & Community Wellness Centre
- Youth conference in Winnipeg

#### April to July:

Peer support training program, two presenters were brought in to talk to youth and also provide training. The topic was "teen health" the outcome of this event was quite unique because the presenters gave a lot of information about our health and how to get routine check ups ever two years or so. Health care is a priority for our children and youth.

Summer student employment, five students were hired and we had a busy schedule ahead for the students. The first day of work was an orientation where students could give their thoughts and ideas on what they wanted to see during the summer period. Beautification was the major task for the students, we went around the community and did a lot of cleaning by picking up garbage, cutting grass, painting our youth center, and cleaning around public areas where safety was a factor for children and youth.

Torch run, this first annual was from Opaskwayak Cree Nation to Thompson. This journey was dedicated to promote the spirit of Unity by proclaiming our nationhood and to reconnect and claim our inherent rights as First Nation People of Canada. There were about five of our youth that joined this year's torch run.

Youth council was developed; all youth from the ages 14 - 24 had an opportunity to sign up for membership with no election code or votes. It was felt that every youth should be treated equally to share ideas and thoughts on what they would like to see in our community with programming, trips, etc. However, there were only 13 members showed up for the first meeting that was held.

#### July to October:

Court Agreement, an agreement was made by Keith Davidson, facilities coordinator that provincial court would use the center for court purposes on a monthly basis at a rate of \$150.00 per sitting. These fees would produce revenue for the youth program.

Arctic Beverages provided a drink machine at no cost as long as we continue to do business with them by purchasing drinks.

Unity Run plays an important role in our programs. Chief & Council supported this event since it all started and Nelson House was one of the communities that started this event along with Grand Rapids and Alberta. I was given the privilege to coordinate this years run. An advertisement was posted in the community to see if members wanted to join the run. Fundraising was done to offset costs for the run, meetings were also held till we departed from NCN. Only fourteen members dedicated their time throughout the month of July, these members were the ones chosen to go on the trip. The Unity Run started from Cochrane, Ontario to Grand Rapids, MB where they were the hosts for this year's Cree Nation Gathering.

#### **October – December**

Youth Initiative Strategic Planning Session, this took place in Winnipeg in October and was focused on the goals and objectives of the Youth Initiative Program, where it sits today and what needs improvement to better our community with information and provide to better our community. Our long-term goal is to get a Recreation complex in our community where it will create more employment for our youth and community members.

Leading from within Conference, this conference gave us an opportunity on how to start our own business and get our youth off social assistance and move them into the work force.

Arts & Crafts, during the Christmas holidays the youth center stayed open and we had arts & crafts for youth to come and make their own Christmas ornaments for their loved ones and for themselves. The outcome was good and this was also an opportunity for youth to keep coming back to the center and give ideas on what they want to see in the future.

The NCN Youth Initiative program looks forward to continuing to move forward to meet the needs of our local youth.

#### ZUMMER ADVENTURE CAMP

#### Schedule

The Zummer Adventure Camp (ZAC) is delivered during the months of June, July & August. ZAC has a dual purpose. One of its intentions is to provide meaningful employment skills for our youth, to be positive role models and mentors to their peers, particularly the children they provide a service to. Our second purpose is to expose children and youth with extra curricular activities and cultural teachings to nurture the growth of each child and youth's intellectual, emotional, physical and spiritual well-being.

#### Funding

Once again we were fortunate to be granted \$67,000.00 from the 2007 CAP budget to deliver a prestigious and must needed project to improve the overall health and well-being of our community. With the funds and cost shared initiative of HRDA we were able to hire 14 students to deliver both day camps and long excursion camps for children and youth of NCN.

#### **Summer Students**

We provided a three day orientation to the summer students which including reviewing the ZAC manual, ZAC curriculum and to empower and develop their skills, the summer students were responsible to coordinate daily activities based on their own lesson plans. In addition, the summer students were provided with teen talk training by Winnipeg Klinic Community Health Centre, as youth are viewed as mentors to their peers and a lot of times youth go to their peers for support, advise and or guidance. The teen talk program is designed to provide young people with accurate, non-judge mental information with their peers. The students gain knowledge in areas of

sexuality, reproductive health, anti-violence and mental health. Overall, there are 28 trained and certified peer helpers in our community.

#### **Activities & Participation**

A total of 188 children and youth participated in the Zummer Adventure Camp. Of the 188 participants, 124 children sporadically attended the camps, aside from the 13 summer students trained, there were additional 16 youth trained for teen talk, and 48 youth participated in a 3 week long-excursion canoe trip to Leftrook Lake.

The day camps involved activities such as arts & crafts, cooking classes, fiddle classes, fund & games, and outdoor classes like swimming, nature walks, and games. In addition, a group of children were taken to Leftrook Lake.

| Day camp Age | Male | Female |
|--------------|------|--------|
| 4 years old  | 0    | 1      |
| 5 years old  | 2    | 4      |
| 6 years old  | 10   | 4      |
| 7 years old  | 7    | 13     |
| 8 years old  | 8    | 4      |
| 9 years old  | 5    | 10     |
| 10 years old | 5    | 10     |
| 11 years old | 7    | 8      |
| 12 years old | 4    | 11     |
| 13 years old | 4    | 2      |
| 14 years old | 2    | 0      |
| 15 years old | 2    | 0      |
| 16 years old | 0    | 1      |
| GRAND TOTAL  | 124  |        |

Youth weeklong excursion canoe trips involve youth paddling out to Leftrook Lake. They learn the basic technique of paddling, balancing canoe and working together as a team to reach their destination.

| Date           | # Of Participants                  | Total |
|----------------|------------------------------------|-------|
| July 12 – 18   | 8 paddlers, 2 students & 2 guides  | 12    |
| July 31-Aug. 6 | 8 paddlers, 3 students & 3 guides  | 14    |
| Aug, 13 – 17   | 12 paddlers, 6 students & 4 guides | 22    |
| TOTAL          |                                    | 48    |

#### Evaluation

The camps provided positive development experiences for both the children and youth. The Zummer Adventure Camp not only provided an opportunity for fun and adventure it also promotes children social and moral growth. Children learn to interact with their peers, and build positive relationships. Most importantly their skills are brought out in a creative and artistic way through playing the fiddle, cooking and arts and crafts. Children and youth come to the camps with a variety of talent and skills, which they share with their peers. On the lighter side of the camps, there are challenges we encounter such as the following:

- Some summer students' unwillingness to put their full effort into the camps, which is required when working with children who sometimes, have a low attention span.
- We had a shortage of space within the Wellness centre. To temporary alleviate the problem, we used the Church, however there were safety concerns such as no running water and is a fire hazard. Instead, we did what we could at the Wellness Centre.
- In one of the weeklong camping trips to Leftrook Lake, the children and youth were evacuated because of a forest fire within the area.
- Overall the camps were still a success; we met our objectives. Definitely we learned to always have a back up plan, particularly in a situation where there was a forest fire and when employees leave their position while programs are operating.

#### Establishment

The establishment of the Zummer Adventure Camp was in response to identifiable social needs in our community. By keeping the children and youth busy, there was a direct reduction in the suicide rate, alcohol and drug abuse rate and criminal activities.

To improve the outcome of the projects, we would need to go down on our hands and knees and pray for no forest fires. The hiring of summer students need to be well suited for the positions. We would need summer students who are highly motivated, committed, optimistic and have an understanding of work ethics. Parents need to be more actively involved in their children's activities, as they are the major influence in their children's lives and how they behave in activities provided for them.

#### KANITHIM WASKIKAN (CARING HOUSE)

The FCWC Counseling Service Program was able to secure funding through the 2007 CAP Trust Office in the amount of \$118,000.00 to operate a community-based caring home setting for young women with cognitive and physical disabilities and who are homeless. With the allotted funding we were able to hire four full-time direct support workers to provide supervised care and security. To better improve the direct support workers' professional skills, we offered a variety of training initiatives to ensure best practice and quality of care for the women living in the caring house. These training initiatives include:

- Conflict Resolution
- Anger Management
- Applied Suicide Intervention Skills
- Behavior Modification
- Teen Talk
- Interpersonal Skills

These training initiatives were open to community members to be a part of the training. There were five people who benefited from the training.

On May 9, 2007, we had a grand opening for the Kanithim Waskihikan. We had a lot of community members and organizations in attendance and representatives from MKOI Chiefs organizations, Steve Ashton, MLA and Tina Keeper, MP sent her regrets, however, forwarded her congratulations to our community for our Community's progressive actions on taking care of our own.

We work in collaboration with the FCWC program services to administer helpful services to the women staying at the Kanithim Waskihikan. These program services include Home & Community Care Nurses, Child & Family Service and FNIB therapist. On a daily basis the women are taught basic life skills such as personal hygiene, cooking, cleaning and budgeting.

In addition, the women are taken to their scheduled medical appointments in the community; usually family members are called upon to assist with escorting them to their medical appointments outside of the community. The women receive bi-weekly therapeutic and counseling services. They are also provided with sharing circles to address conflicts that arise. The women are encouraged to participate in community events and activities.

Although we provide a secure and supervised caring environment for these women, their health needs are greater than what we could deliver at a community-based level. We are continuingly looking for services outside the community that would better suit the needs of these women.

Respectfully with the women's disabilities, they have life long complex medical health issues such as cerebral palsy, blindness and severe life threatening allergies for which they all require medical care.

Consequently the difficulty of placing them in facilities suitable to their needs became difficult, because of federal and provincial jurisdictional issues.

With the grand opening of the trailer we created awareness nationally both on reserve and rural communities for the lack and/or no services for people with cognitive and physical disabilities. I believe our community is the only Northern First Nation Community in Canada that has taken the responsibility to develop a program such as the Kanithim Waskihikan to care for people with cognitive and physical disabilities.

The women staying in the home are given individual attention, therapeutic (mental and emotional) services and reduced potential of negative influences from their peers such as alcohol and drug misuse and abuse.

In order to improve the outcome of services, our community leaders need to take a stand and strongly advocate to the governments to fund programs such as this one.

The Kanithim Waskikan has not even touched the surfaces of providing quality care to all community members, as there are more children and youth who are experiencing cognitive and physical disabilities. Some of these youth will be reaching the age of majority in which some parents do not want to place their children in care of Child and Family Services to get access to services and they shouldn't. We require more funding to start addressing the needs of our most vulnerable people. If we as a community do not start addressing their needs, there is potential for more homelessness. We already have 2 men with cognitive disorder wondering the community. In addition, with the increase of substance induced psychosis then our community is in greater risk for more violent crimes.

#### TRANSPORTATION

#### **OTETISKIWIN TRANSIT**

Funds for the purpose of purchasing a transit bus for the Personal Care Home were allocated and the transit bus was purchased.

Funds of \$100.00 have been deferred since 2004 and deferred year after year with no activity or transaction on the project.

#### OTHER

#### **ELDERS SUBSIDY PROGRAM**

In addition to the surplus of \$2,950.00, \$105,000.00 was allocated to provide community elders with a monthly subsidy of \$100.00 to supplement their pensions and other benefits, a total of 88 elders were subsidized in 2007.

#### NCN CHRISTMAS CHEERBOARD

2007 was a very busy year for the NCN Christmas Cheerboard. With the funds received of \$30,000.00 from the 2007 CAP Budget, we were able to meet our two main objectives, which are to provide gifts and food hampers to NCN residents. We ensure each child has something to look forward to on Christmas morning and each family has a hot meal on Christmas Day. In December 2007, the NCN Christmas Cheerboard provided gifts for 914 children, newborn to 14 years of age in the community and 437 food hampers to each household. Stats are as follows:

| Location        | NB-1 | lyr | 2-5 y | rs  | 6-8 | yrs | 9–1 | l yrs | 12-1<br>yrs | 4  | # Of<br>Gifts | Food<br>Hampers |
|-----------------|------|-----|-------|-----|-----|-----|-----|-------|-------------|----|---------------|-----------------|
|                 | F    | М   | F     | М   | F   | М   | F   | М     | F           | М  |               |                 |
| Bayroad         | 12   | 11  | 28    | 27  | 22  | 24  | 22  | 21    | 13          | 24 | 204           | 98              |
| Dog Point       | 7    | 6   | 8     | 17  | 6   | 8   | 3   | 5     | 6           | 9  | 75            | 50              |
| Hart's Point    | 1    | 1   | 1     | 2   | 0   | 3   | 2   | 3     | 2           | 2  | 17            | 11              |
| Hillside        | 6    | 11  | 17    | 16  | 6   | 17  | 13  | 13    | 11          | 5  | 115           | 61              |
| Little R.C.     | 2    | 3   | 3     | 0   | 3   | 2   | 2   | 0     | 0           | 1  | 16            | 9               |
| Medicine Lodge  | 1    | 0   | 2     | 0   | 1   | 0   | 0   | 1     | 0           | 0  | 5             | 4               |
| Michelle Point  | 0    | 0   | 3     | 3   | 1   | 4   | 1   | 2     | 2           | 2  | 18            | 5               |
| New Area        | 12   | 15  | 34    | 34  | 21  | 32  | 31  | 31    | 26          | 28 | 264           | 90              |
| Nursing Station | 0    | 0   | 1     | 1   | 1   | 0   | 1   | 0     | 0           | 0  | 4             | 4               |
| R.C. Point      | 10   | 8   | 21    | 13  | 12  | 18  | 13  | 13    | 12          | 14 | 134           | 66              |
| School Area     | 0    | 0   | 1     | 0   | 0   | 0   | 1   | 0     | 0           | 0  | 2             | 8               |
| Wasasihk        | 0    | 1   | 4     | 0   | 0   | 2   | 1   | 0     | 2           | 1  | 11            | 5               |
| Westwood        | 1    | 0   | 6     | 7   | 3   | 9   | 8   | 2     | 7           | 6  | 49            | 26              |
| Total           | 52   | 56  | 129   | 120 | 76  | 119 | 98  | 91    | 81          | 92 | 914           | 437             |

Through countless hours of volunteer work, the NCN Christmas Cheerboard that are comprised of community members and NCN employees have strived to ensure that each child has a Christmas to look forward to.

# PART 2

## 2007 Nisichawayasihk Trust

FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31. 2007



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W.J. Hemenway, B.A. C.A. - Partner (ret.) A.M. (Arnie) Silver, B.A., C.A. - Principal Jerrod A. Griffiths, B. COMM. (HONS.), C.A. - Principal R.W. Malanchuk, C.M.A. - Associate

#### **AUDITORS' REPORT**

To the Trustees Nisichawasihk Trust

We have audited the statement of financial position of Nisichawasihk Trust as at December 31, 2007 and the statements of unrestricted capital, restricted capital and cash flows for the year then ended. These financial statements are the responsibility of the Trust's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Trust as at December 31, 2007 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Winnipeg, Manitoba March 14, 2008

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CHARTERED ACCOUNTANTS



Member of The Institute of Chartered Accountants of Manitoba



201 - 930 Jefferson Avenue Winnipeg, Manitoba R2P 1W1 Phone 204-694-8999 Fax 204-694-6885 e-mail: hsilver@icenter.net

#### STATEMENT OF FINANCIAL POSITION - DECEMBER 31, 2007

|                                       | General<br>Fund | Community<br>Development<br>Fund | Claims<br>Fund | Investment<br>and Heritage<br>Fund | Total<br>2007 | Total<br>2006 |
|---------------------------------------|-----------------|----------------------------------|----------------|------------------------------------|---------------|---------------|
| ASSETS                                |                 |                                  |                |                                    |               |               |
| CURRENT ASSETS                        |                 |                                  |                |                                    |               |               |
| Cash                                  | \$ 156,041      | \$ 158,177                       | \$ 109         | \$ 685,733                         | \$ 1,000,060  | \$21,982,117  |
| Accrued interest                      | -               | -                                | -              | -                                  | -             | 93,954        |
| Due from Nisichawayasihk Trust Office | 4,212           | -                                | -              | -                                  | 4,212         | 4,212         |
| Due from General Fund                 | -               | -                                | 1,800          | -                                  | 1,800         | 1,800         |
|                                       | 160,253         | 158,177                          | 1,909          | 685,733                            | 1,006,072     | 22,082,083    |
| INVESTMENTS (NOTE 8)                  | 40,000,000      | 871,534                          | -              | 6,380,730                          | 47,252,264    | 27,645,755    |
|                                       | \$40,160,253    | \$ 1,029,711                     | \$ 1,909       | \$7,066,463                        | \$48,258,336  | \$49,727,838  |
| LIABILITIES                           |                 |                                  |                |                                    |               |               |
| CURRENT LIABILITY                     |                 |                                  |                |                                    |               |               |
| Due to Claims Fund                    | \$ 1,800        | \$ -                             | \$ -           | \$ -                               | \$ 1,800      | \$ 1,800      |
| RESTRICTED CAPITAL                    |                 |                                  |                |                                    |               |               |
| (PAGES 5, 7 AND 8)                    | 40,158,453      | 1,029,711                        | 1,909          | 7,066,463                          | 48,256,536    | 49,726,038    |
|                                       | \$40,160,253    | \$ 1,029,711                     | \$ 1,909       | \$7,066,463                        | \$48,258,336  | \$49,727,838  |

APPROVED

#### STATEMENT OF RESTRICTED CAPITAL GENERAL FUND

|   | 2007                           | 2006                    |
|---|--------------------------------|-------------------------|
| BALANCE, BEGINNING OF YEAR  | \$40,207,990                   | \$39,951,639            |
| Income on Trust assets  | <u>1,586,893</u><br>41,794,883 | 1,582,819<br>41,534,458 |
| Transferred to Unrestricted Capital<br>- Community Development Fund | 1,636,430                      | 1,326,468               |
| BALANCE, END OF YEAR  | \$40,158,453                   | \$40,207,990            |

#### STATEMENT OF UNRESTRICTED CAPITAL COMMUNITY DEVELOPMENT FUND

|  |      | 2007    |      | 2006    |
|--|------|---------|------|---------|
| BALANCE, BEGINNING OF YEAR   | \$   | -       | \$   | -       |
| Transfer from Restricted Capital - General Fund                    | 1,6  | 36,430  | 1,3  | 26,468  |
| FUNDS AVAILABLE FOR THE YEAR                                       | 1,6  | 36,430  | 1,3  | 26,468  |
| Transfer from Restricted Capital<br>- Investment and Heritage Fund | 2,3  | 56,370  | 2,6  | 66,332  |
| Program Funding (SCHEDULE)   | (3,9 | 47,800) | (3,9 | 82,800) |
| Transfer to Restricted Capital - Claims Fund (PAGE 7)              | (    | 45,000) | (    | 10,000) |
| BALANCE, END OF YEAR   | \$   | -       | \$   | -       |

#### STATEMENT OF RESTRICTED CAPITAL COMMUNITY DEVELOPMENT FUND

#### YEAR ENDED DECEMBER 31, 2007

|  | 2007        | 2006        |
|--|-------------|-------------|
| BALANCE, BEGINNING OF YEAR               | \$1,285,481 | \$1,232,881 |
| Interest income                          | 47,540      | 52,600      |
| Transfer to Nisichawayasihk Trust Office | (303,310)   | -           |
| BALANCE, END OF YEAR                     | \$1,029,711 | \$1,285,481 |

#### NISICHAWASIHK TRUST

### STATEMENT OF RESTRICTED CAPITAL CLAIMS FUND

|  | 2007        | 2006        |
|--|-------------|-------------|
| BALANCE, BEGINNING OF YEAR               | \$<br>1,909 | \$<br>1,889 |
| Transfer from Unrestricted Capital       |             |             |
| - Community Development Fund (PAGE 6)    | 45,000      | 10,000      |
| Interest income                          | -           | 20          |
|  | <br>46,909  | <br>11,909  |
| Transfer to Nisichawayasihk Trust Office | 45,000      | 10,000      |
| BALANCE, END OF YEAR                     | \$<br>1,909 | \$<br>1,909 |

### STATEMENT OF RESTRICTED CAPITAL INVESTMENT AND HERITAGE FUND

|  | 2007         | 2006          |
|--|--------------|---------------|
| BALANCE, BEGINNING OF YEAR   | \$ 8,230,658 | \$ 10,055,126 |
| Transfer to Unrestricted Capital<br>- Community Development Fund ( <b>NOTE 8</b> ) | (2,356,370)  | (2,666,332)   |
| Income on restricted funds   | 271,030      | 383,625       |
| Gain (loss) on investment dispositions   | 921,145      | 458,239       |
| BALANCE, END OF YEAR   | \$ 7,066,463 | \$ 8,230,658  |

#### STATEMENT OF CASH FLOWS

|  |               | Community   |          | Investment   |               |               |
|--|---------------|-------------|----------|--------------|---------------|---------------|
|  | General       | Development | Claims   | and Heritage | Total         | Total         |
|  | Fund          | Fund        | Fund     | Fund         | 2007          | 2006          |
| CASH FLOWS FROM OPERATING ACTIVITIES                   |               |             |          |              |               |               |
| Cash from interest income                              | \$ 1,586,893  | \$ 39,641   | \$ -     | \$ 298,403   | \$ 1,924,937  | \$ 1,917,386  |
| Cash transferred to Trust Office                       | (3,992,800)   | (303,310)   | (45,000) | -            | (4,341,110)   | (4,005,774)   |
| Cash transferred from Trust Office                     | -             | -           | 45,000   | -            | 45,000        | 11,262        |
| Cash transferred to/(from) General Account             | 2,356,370     | -           | -        | (2,356,370)  | -             | -             |
| Cash transferred from Claims Account                   | -             | -           | -        | -            | -             | (2,500)       |
| Net cash received from (paid for) operating activities | (49,537)      | (263,669)   | -        | (2,057,967)  | (2,371,173)   | (2,079,626)   |
| CASH FLOWS FROM INVESTING ACTIVITIES                   |               |             |          |              |               |               |
| Proceeds from sale of investments                      | 194,344,557   | 732,986     | -        | 18,104,358   | 213,181,901   | 237,152,619   |
| Purchase of investment                                 | (215,414,287) | (631,793)   | -        | (15,840,659) | (231,886,739) | (219,459,333) |
| Net cash received from (paid for) investing activities | (21,069,730)  | 101,193     | -        | 2,263,699    | (18,704,838)  | 17,693,286    |
| INCREASE (DECREASE) IN CASH FOR THE YEAR               | (21,119,267)  | (162,476)   | -        | 205,732      | (21,076,011)  | 15,613,660    |
| Cash, beginning of year                                | 21,275,308    | 320,653     | 109      | 480,001      | 22,076,071    | 6,462,411     |
| CASH, END OF YEAR                                      | \$ 156,041    | \$ 158,177  | \$ 109   | \$ 685,733   | \$ 1,000,060  | \$ 22,076,071 |

#### NOTES TO FINANCIAL STATEMENTS

#### YEAR ENDED DECEMBER 31, 2007

#### 1. NISICHAWASIHK TRUST

Nisichawasihk Trust was created on March 15, 1996 pursuant to an agreement between Her Majesty the Queen in Right of Canada, Her Majesty the Queen in Right of the Province of Manitoba, Nisichawayasihk Cree Nation and the Manitoba Hydro-Electric Board to settle obligations under the Northern Flood Settlement Agreement.

#### **Proceeds of Settlement**

In accordance with the terms of the agreement, the financial obligations of the various parties have been settled according to schedule 1.1 of the Agreement.

#### **Funds Available**

The Funds Available for any year are the amounts approved through the Community Approval Process for administering the Trust and the amounts paid to Chief and Council to fund the various programs.

Funds Available is defined as the greater of the income earned in the Trust Assets and whichever of the following applies:

- i) pending receipt by the Trust of interest on the Hydro Bond, an amount determined by the Community Approval Process, not to exceed four million (\$4,000,000) dollars, or;
- ii) during the period when the Trust, either directly or through Canada, received the interest on the Hydro Bond, the interest paid on the bond, and;
- iii) in any other circumstances, the amount by which the Net Value of the Assets as determined by the Corporate Trustee at the close of the prior fiscal year, excluding the Arena funds, Assets held in the Investment and Heritage Account, and the principal amounts in the Operation and Maintenance Sub-Account and the Recreational Facilities and Programs Sub-Account, exceed forty million

All Funds Available are to be allocated firstly out of income of the Trust and then out of the balance of Trust Capital.

#### 2. BASIS OF PRESENTATION

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles using fund accounting concepts.

#### NOTES TO FINANCIAL STATEMENTS - CONTINUED

#### YEAR ENDED DECEMBER 31, 2007

#### 2. BASIS OF PRESENTATION - CONTINUED

#### **General Fund**

The General Fund includes transactions related to the Trust Assets which are managed by the Trustees, which includes the Corporate Trustees - Royal Trust Corporation of Canada, and four members of Nisichawayasihk Cree Nation.

#### **Community Development Fund**

The Community Development Fund includes transactions related to implementing the Agreement, administering the Trust, and conducting the Community Approval Process.

#### **Claims Fund**

The Claims Fund includes transactions related to settling compensation claims of:

- the Cree Nation,
- its Members, and,
- any group, unincorporated association, or corporation whose membership or shareholding is wholly or substantially comprised and controlled by the Cree Nation or its Members,

for damages and losses suffered resulting from or attributable to the adverse effects of the Projects of the Manitoba Hydro-Electric Board.

#### **Investment and Heritage Fund**

The Investment and Heritage Fund includes funds which have been approved by the Community Approval Process for business and investment purposes.

All monies that were held in the Trust cash account of each fund at December 31, 2007 earned interest at 5.75%

#### 3. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles. Outlined below are those policies considered significant for the Trust.

#### a) Basis of Accounting

The Nisichawasihk Trust follows the restricted fund method of accounting.

#### b) Accrued Interest

Accrued interest represents interest earned on the investments that will not be received until after year end.

#### NOTES TO FINANCIAL STATEMENTS - CONTINUED

#### YEAR ENDED DECEMBER 31, 2007

#### 3. SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### c) Investments

Under the provisions of Canadian Institute of Chartered Accountants (CICA) 3855 Financial Instruments-Recognition and Measurment, the financial assets of the Trust Investment portofolio are designated as held for trading, and carried at fair value. Gains and losses arising from the change in fair value that occurred during the year are recorded in net income. Income from interest is recognized in the period earned and presented net of investment expenses.

#### d) Fair Value of Investments

Investments are stated at fair value, which is the amount of consideration that would be agreed upon in arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

Publicly traded investments are stated at year-end market prices, as listed on the appropriate stock exchange, or as provided by the custodian from independent

Pooled fund investments are valued at the most recent unit values supplied by the pooled fund administrator at year end.

#### e) Fair Value of Other Financial Assets and Liabilities

Other financial assets consist of cash, cash equivalents, accounts receivable and accounts payable. The carrying value of these items approximates their fair value, consistent with the short-term nature of these items.

#### f) Management Estimates and Assumptions

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenue and expenses during the reported period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

#### 4. RESTRICTED ASSETS - GENERAL FUND

Trust assets are managed by the Trustees, which includes the Corporate Trustees - Royal Trust Corporation of Canada and four members of Nisichawayasihk Cree Nation.

All trust assets are restricted and can only be accessed through the Community Approval Process, subject to the restrictions disclosed in Note 1.

#### NOTES TO FINANCIAL STATEMENTS - CONTINUED

#### YEAR ENDED DECEMBER 31, 2007

#### 5. FUNDS AVAILABLE - UNALLOCATED

Unallocated Funds Available are paid to Chief and Council who can either deposit such funds in the Investment and Heritage Account or the Community Development Account. If the funds are deposited in the Community Development Account, they are subject to the Community Approval Process and will be spent in the subsequent fiscal year in addition to the Funds Available for that year.

#### 6. RESTRICTED ASSETS - COMMUNITY DEVELOPMENT FUND

Compensation of \$1,000,000 was received in the past as part of the Northern Flood Agreement and was used as a loan guarantee for the Northern Flood Committee.

The interest on the \$1,000,000 is to be used to build and develop recreational facilities and to provide recreational programs to the Cree Nation and its Members and can only be accessed through the Community Approval Process. The capital account of \$1,000,000 in the Recreational Facilities and Programs sub-account cannot be encroached upon.

#### 7. RESTRICTED ASSETS - CLAIMS FUND

The monies in the claims account can only be used to compensate:

- the Cree Nation,
- its Members, and,
- any group, unincorporated association, or corporation whose membership or shareholding is wholly or substantially comprised and controlled by the Cree Nation or its Members,

for damages and losses suffered resulting from or attributable to the adverse effects of the Projects of the Manitoba Hydro-Electric Board. Monies may also be used for the reasonable costs of the Arbitrator arising out of such claims, the reasonable costs to investigate such claims, and payment of costs awarded to a Claimant.

At the beginning of each fiscal year, an amount will be allocated as a first priority from the Funds Available to ensure that a minimum balance of \$50,000 (the aggregate of funds both at the Nisichawayasihk Trust Office and at the Nisichawasihk Trust) is maintained in the Claims Fund. Funds in excess of \$50,000 on the last business day of any fiscal year (nil at December 31, 2007) will be transferred to the Investment and Heritage Fund.

#### NOTES TO FINANCIAL STATEMENTS - CONTINUED

#### YEAR ENDED DECEMBER 31, 2007

#### 8. INVESTMENTS

The investments are accounted for using the market value at year end and consist of the following:

|                                | 20         | 07         | 2006       |            |  |  |
|--------------------------------|------------|------------|------------|------------|--|--|
|                                | COST       | MARKET     | COST       | MARKET     |  |  |
| General Fund                   |            |            |            |            |  |  |
| Bank of Nova Scotia            | \$ -       | \$ -       | \$ -       | \$ -       |  |  |
| Bank of Nova Scotia            | -          | -          | -          | -          |  |  |
| Bank of Nova Scotia            | -          | -          | -          | -          |  |  |
| Bank of Nova Scotia            | -          | -          | 3,985,920  | 3,985,920  |  |  |
| CIBC                           | -          | -          | 3,984,960  | 3,984,960  |  |  |
| CIBC                           | -          | -          | 2,988,390  | 2,988,390  |  |  |
| Firstbank                      | -          | -          | -          | -          |  |  |
| National Bank                  | -          | -          | 3,984,560  | 3,984,560  |  |  |
| Manitoba Hydro 5.750%          | 40,000,000 | 40,000,000 | -          | -          |  |  |
| TD Bank                        | -          | -          | 3,986,440  | 3,986,440  |  |  |
| TD Bank                        |            |            |            |            |  |  |
| Subtotal - General Fund        | 40,000,000 | 40,000,000 | 18,930,270 | 18,930,270 |  |  |
| Community Development Fund     |            |            |            |            |  |  |
| Can Capital Auto 3.54%         | -          | -          | 100,000    | 99,967     |  |  |
| Canada Housing 3.55%           | 113,381    | 114,420    | 113,381    | 113,682    |  |  |
| Canada Housing 3.70%           | 114,776    | 114,724    | 114,776    | 114,208    |  |  |
| Canada Housing 3.75%           | 109,021    | 109,306    | 109,021    | 108,877    |  |  |
| Farm Credit Canada Corp. 3.80% | 113,749    | 112,884    | 113,749    | 112,461    |  |  |
| Ontario 4.00%                  | 99,980     | 99,908     | 99,980     | 99,753     |  |  |
| Ontario 4.50%                  | 113,942    | 115,781    | 113,942    | 116,537    |  |  |
| Ontario 4.75%                  | 99,979     | 102,144    | 99,979     | 103,073    |  |  |
| Toronto Municipal 4.90%        | 100,000    | 102,367    | 100,000    | 103,296    |  |  |
| Subtotal - Community           |            |            |            |            |  |  |
| <b>Development Fund</b>        | 864,828    | 871,534    | 964,828    | 971,854    |  |  |

#### NOTES TO FINANCIAL STATEMENTS - CONTINUED

#### YEAR ENDED DECEMBER 31, 2007

#### 8. INVESTMENTS - CONTINUED

|                               | 20          | 07          | 2006      |           |
|-------------------------------|-------------|-------------|-----------|-----------|
|                               | COST        | MARKET      | COST      | MARKET    |
| Investment and Heritage Fund  |             |             |           |           |
| Manitoba Hydro-Electric Board | \$6,380,730 | \$6,380,730 | \$ -      | \$ -      |
| Alcan                         | -           | -           | 16,890    | 19,021    |
| Altria Group Inc.             | -           | -           | 4,967     | 5,500     |
| Air Prod Chemical             | -           | -           | 5,255     | 5,733     |
| Apple Computer                | -           | -           | 5,353     | 6,920     |
| AT&T Inc.                     | -           | -           | 4,010     | 5,624     |
| Aviva Ord                     | -           | -           | 5,068     | 6,308     |
| Bank of America Corporation   | -           | -           | 12,931    | 14,621    |
| Banca Intensa Spa             | -           | -           | 4,892     | 7,072     |
| Banco Santander               | -           | -           | 4,621     | 6,632     |
| Bank of Montreal              | -           | -           | 26,343    | 31,050    |
| Bank of Nova Scotia           | -           | -           | 29,729    | 38,815    |
| Bayer AG                      | -           | -           | 4,683     | 6,906     |
| Baxter International Inc.     | -           | -           | 4,769     | 5,676     |
| BCE Inc. Common New           | -           | -           | 20,872    | 21,038    |
| Boeing Company                | -           | -           | 2,714     | 3,106     |
| BP PLC                        | -           | -           | 6,049     | 6,282     |
| Canadian National Railway     | -           | -           | 15,827    | 22,782    |
| Canadian Pacific Railway      | -           | -           | 12,891    | 14,122    |
| Canon Inc.                    | -           | -           | 4,711     | 7,051     |
| CIBC                          | -           | -           | 23,907    | 31,456    |
| Cie de Saint Gobain           | -           | -           | 2,609     | 3,426     |
| Coles Meyer                   | -           | -           | 1,507     | 2,187     |
| Colgate Palmolive             | -           | -           | 5,264     | 6,082     |
| CVS Corp Com                  | -           | -           | 2,560     | 2,701     |
| Dean Foods                    | -           | -           | 2,414     | 2,710     |
| Encana Corp.                  | -           | -           | 13,550    | 22,269    |
| Exxon Mobile Corp.            | -           | -           | 9,846     | 12,055    |
| ING Group                     | -           | -           | 4,798     | 6,669     |
| Ipsco                         | -           | -           | 5,702     | 14,793    |
| Ishares Trust MSCI EAFE Fnd   | -           | -           | 282,968   | 405,712   |
| Ishares Cdn S&P/TSX Cap'd     | -           | -           | 442,250   | 471,540   |
| Ishares Cdn S&P/TSX Midcap    | -           | -           | 221,956   | 278,112   |
| Ishares Cdn S&P/TSX CAP Fin   | -           | -           | 195,929   | 273,980   |
| JP Morgan Chase & Co.         | -           | -           | 12,606    | 14,071    |
| Lincoln National Corp.        |             |             | 5,098     | 5,416     |
| Subtotal                      | 6,380,730   | 6,380,730   | 1,425,539 | 1,787,438 |

#### NOTES TO FINANCIAL STATEMENTS - CONTINUED

#### YEAR ENDED DECEMBER 31, 2007

#### 8. INVESTMENTS - CONTINUED

|                               | 2007         |              | 2006         |              |
|-------------------------------|--------------|--------------|--------------|--------------|
|                               | COST         | MARKET       | COST         | MARKET       |
| Investment and Heritage Fund  |              |              |              |              |
| - Continued                   |              |              |              |              |
| Subtotal from previous page   | \$ 6,380,730 | \$ 6,380,730 | \$ 1,425,539 | \$ 1,787,438 |
| National Australia Bank       | -            | -            | 4,502        | 6,124        |
| National Bank                 | -            | -            | 18,657       | 24,361       |
| National Bank BA              | -            | -            | 996,130      | 996,130      |
| Nexen                         | -            | -            | 10,447       | 26,001       |
| Oracle Corporation            | -            | -            | 5,553        | 5,393        |
| Oversea Chinese Bank          | -            | -            | 2,817        | 3,580        |
| Potash Corp. of Sask.         | -            | -            | 15,889       | 16,700       |
| Precision Castparts Corp.     | -            | -            | 5,329        | 6,841        |
| <b>RBC</b> Private Cdn Growth | -            | -            | 186,806      | 260,074      |
| RBC Pvte Cdn Mid Cap          | -            | -            | 205,710      | 273,031      |
| RBC Pvte Int'l Equity         | -            | -            | 60,000       | 82,945       |
| RBC Pvte US Growth Equity     | -            | -            | 163,039      | 190,388      |
| RBC Pvte US Value Equity      | -            | -            | 176,597      | 203,753      |
| RBC Pvte US Val Small Cap     | -            | -            | 114,808      | 137,747      |
| Rockwell Automation Inc.      | -            | -            | 5,274        | 4,626        |
| Royal Bank of Scotland        | -            | -            | 5,271        | 6,522        |
| Royal Dutch Shell             | -            | -            | 6,115        | 6,977        |
| RWE AG                        | -            | -            | 3,382        | 6,417        |
| Societe General Paris         | -            | -            | 3,713        | 5,933        |
| Takeda Pharmaceutical         | -            | -            | 4,299        | 5,599        |
| TD Bank                       | -            | -            | 27,434       | 37,997       |
| Telefonica                    | -            | -            | 6,351        | 7,303        |
| Telstra Corp.                 | -            | -            | 7,863        | 7,170        |
| Telus Corp.                   | -            | -            | 13,856       | 22,211       |
| Texas Instruments Inc.        | -            | -            | 5,442        | 5,370        |
| Textron Inc.                  | -            | -            | 5,297        | 6,010        |
| Total SA                      | -            | -            | 4,689        | 5,883        |
| Toyota Motor Corp.            | -            | -            | 4,643        | 7,403        |
| Transcanada Corp.             | -            | -            | 15,542       | 16,244       |
| Unilever PLC                  | -            | -            | 6,288        | 7,659        |
| Westfarmers Ltd.              | -            | -            | 2,223        | 2,242        |
| Windstream Corp.              | -            | -            | 5,128        | 6,048        |
| Barrick Gold Corp.            |              |              | 19,948       | 20,614       |
| Subtotal                      | 6,380,730    | 6,380,730    | 3,544,581    | 4,208,734    |

#### NOTES TO FINANCIAL STATEMENTS - CONTINUED

#### YEAR ENDED DECEMBER 31, 2007

#### 8. INVESTMENTS - CONTINUED

|                              | 20           | 07           | 20           | 06           |
|------------------------------|--------------|--------------|--------------|--------------|
|                              | COST         | MARKET       | COST         | MARKET       |
| Investment and Heritage Fund |              |              |              |              |
| - Continued                  |              |              |              |              |
| Subtotal from previous page  | \$ 6,380,730 | \$ 6,380,730 | \$ 3,544,581 | \$ 4,208,734 |
| Citi Group Inc.              | -            | -            | 2,166        | 2,596        |
| Firstbank BA                 | -            | -            | 797,376      | 797,376      |
| France Telecom               | -            | -            | 1,530        | 2,094        |
| General Electric             | -            | -            | 8,380        | 8,889        |
| Great West Life Co Inc.      | -            | -            | 12,042       | 15,548       |
| Imperial Oil Ltd.            | -            | -            | 18,543       | 19,533       |
| Kellogg Co.                  | -            | -            | 5,113        | 5,833        |
| Kinross Gold Corp.           | -            | -            | 11,389       | 11,540       |
| Manulife Financial Corp      | -            | -            | 26,819       | 37,579       |
| Merrill Lynch & Co.          | -            | -            | 5,233        | 5,424        |
| Metlife Inc.                 | -            | -            | 7,465        | 8,596        |
| Microsoft Corp               | -            | -            | 5,265        | 5,741        |
| Midcap Spdr                  | -            | -            | 167,951      | 195,270      |
| Morgan Stanley               | -            | -            | 4,983        | 5,219        |
| Federated Department Stores  | -            | -            | 5,134        | 4,888        |
| Fortis                       | -            | -            | 3,886        | 5,714        |
| Glaxosmithkline PLC          | -            | -            | 5,770        | 6,135        |
| HBOS PLC                     | -            | -            | 5,227        | 6,717        |
| Hewlett Packard Co.          | -            | -            | 7,919        | 8,400        |
| Hong Kong Electric           | -            | -            | 2,131        | 2,198        |
| Husky Energy                 | -            | -            | 18,157       | 18,730       |
| Iberdrola                    | -            | -            | 2,628        | 4,329        |
| Reed Elsevier                | -            | -            | 2,569        | 2,980        |
| Renault SA                   | -            | -            | 5,486        | 6,297        |
| Research in Motion           | -            | -            | 23,861       | 26,075       |
| Canadian Tire Corp.          | -            | -            | 10,856       | 14,176       |
| Cardinal Health Inc.         | -            | -            | 7,711        | 7,883        |
| Caremark Rx Inc.             | -            | -            | 11,583       | 12,645       |
| Carre Four Supermarche       | -            | -            | 2,637        | 2,825        |
| Cisco Systems                | -            | -            | 5,196        | 5,733        |
| Motorola Inc.                | -            | -            | 7,132        | 6,948        |
| Posco Spon Adr               | -            | -            | 1,377        | 2,408        |
| Quest Diagnostics            |              |              | 10,143       | 10,191       |
| Subtotal                     | 6,380,730    | 6,380,730    | 4,758,239    | 5,485,244    |

#### NOTES TO FINANCIAL STATEMENTS - CONTINUED

#### YEAR ENDED DECEMBER 31, 2007

#### 8. INVESTMENTS - CONTINUED

|   | 2007         |              | 2006         |              |
|---|--------------|--------------|--------------|--------------|
|   | COST         | MARKET       | COST         | MARKET       |
| Investment and Heritage Fund<br>- Continued |              |              |              |              |
| Subtotal from previous page                 | \$ 6,380,730 | \$ 6,380,730 | \$ 4,758,239 | \$ 5,485,244 |
| Roger's Communications Inc.                 | -            | -            | 22,005       | 13,360       |
| SPDR Trust Unit Ser 1                       | -            | -            | 611,285      | 694,775      |
| Suncor                                      | -            | -            | 30,036       | 33,044       |
| Sun Life Financial                          | -            | -            | 11,916       | 14,549       |
| Starwood Hotels & Resorts                   | -            | -            | 9,592        | 10,925       |
| Teck Cominco Limited                        | -            | -            | 8,913        | 23,733       |
| United States Treasury Bills                | -            | -            | 288,139      | 288,139      |
| United Techs                                | -            | -            | 4,467        | 5,100        |
| UPM - Kymmene                               | -            | -            | 2,106        | 2,493        |
| Valero Energy Corp.                         | -            | -            | 7,950        | 8,346        |
| Zimmer Holdings                             | -            | -            | 5,084        | 5,480        |
| Farm Credit Corp. 2.50%                     | -            | -            | 493,850      | 494,270      |
| Farm Credit Corp. 3.25%                     | -            | -            | 499,900      | 493,272      |
| Canada Housing 3.55%                        | -            | -            | 248,300      | 247,135      |
| Canada Housing 3.75%                        | -            | -            | 248,875      | 247,447      |
| Can Capital Auto                            |              |              | 500,000      | 499,835      |
| Subtotal - Investment                       | 6 280 720    | 6 280 720    | 7 750 657    | 9 567 147    |
| and Heritage Fund                           | 6,380,730    | 6,380,730    | 7,750,657    | 8,567,147    |
| Total Investments - All Funds               | \$47,245,558 | \$47,252,264 | \$27,645,755 | \$28,469,271 |

#### 9. RESTRICTED ASSETS - INVESTMENT AND HERITAGE FUND

Upon settlement of the Trust, \$250,000 was transferred to the Investment and Heritage sub-account in 1996. The \$250,000 and the interest earned on it (totalling \$460,174 at December 31, 2007) cannot be encroached upon until certain Trust conditions are met. The restriction is intended to minimize the effects of inflation on the \$40,000,000 Capital Investment in the General Fund. Additional monies deposited to this account cannot be withdrawn in the fiscal year in which they were deposited.

A further \$12,198,400 was settled on the Investment and Heritage sub-account in 2001. This amount represented the premium received by the Trust upon redemption of the Hydro Bond, and is to be invested until 2013 unless the members instruct otherwise. During the year, \$2,356,370 was transferred to the General Fund to supplement the 2007 Funds Available amount.

#### SCHEDULE

#### NISICHAWASIHK TRUST

#### SCHEDULE OF 2007 PROGRAM FUNDING

|  | 2007        | 2006        |
|--|-------------|-------------|
| Housing Renovations Program            | \$-         | \$ 400,000  |
| Administration Centre                  | Ψ =         | 30,000      |
| Animal Control Department              | -           | 20,000      |
| Breakfast Program                      | 50,000      | 50,000      |
| Community Consultive Group             | -           | 15,000      |
| Country Foods                          | 175,000     | 225,000     |
| Elders Traditional Programs            | 100,000     | 100,000     |
| Elders' Subsidy                        | 105,100     | 98,700      |
| Fisherman Association                  | 100,000     | 200,000     |
| Gilbert McDonald Arena - O & M         | 40,000      |             |
| Housing Renovations                    | 100,000     | -           |
| Implementation Agreement               | 683,985     | 826,400     |
| Justice Program                        | 32,600      | 20,000      |
| Kanithim Waskikan                      | 118,000     | _0,000      |
| NHML 2nd Annual Round Dance            | 10,000      | -           |
| NCN Achimowin Radio Station            | 116,000     | 130,000     |
| NCN Christmas Cheer Board              | 30,000      | -           |
| NCN Emergency Services                 | 275,000     | 160,000     |
| NCN Minor Hockey Association           | 100,000     | 200,000     |
| NCN Tae Kwan Do Program                | 25,000      | 25,000      |
| NCN Youth Initiative                   | 157,000     | 60,000      |
| Parks and Recreation                   | 252,115     | 240,000     |
| Paving NCN Roads                       | 65,000      | ,           |
| Personal Care Home                     | 200,000     | -           |
| Personal Care Home Emergency Generator | 50,000      | 200,000     |
| Policing Services                      | 150,000     | 269,000     |
| Post Secondary Funds                   |             | 200,000     |
| Recycling Program                      | -           | 8,200       |
| Rediscoveries of Families Project      | 100,000     | 100,000     |
| Resource Management                    | 71,000      | 95,000      |
| Senior AAA Hockey Program              | -           | 75,000      |
| Special Education Program              | 50,000      | 50,000      |
| Stanely Park Project                   | -           | 3,000       |
| Summer Student Employment Program      | -           | 15,000      |
| Trappers Association                   | 75,000      | 100,000     |
| Wuskwatim Project Equity               | 650,000     | -           |
| Zummer Adventure Camp                  | 67,000      | 67,500      |
|  | \$3,947,800 | \$3,982,800 |

# PART 3

## 2007 Nisichawayasihk Trust Office

FINANCIAL STATEMENTS (NOTE 1) YEAR ENDED DECEMBER 31. 2007



#### NISICHAWAYASIHK TRUST OFFICE

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W.J. Hemenway, B.A. C.A. - Partner (ret.) A.M. (Arnie) Silver, B.A., C.A. - Principal Jerrod A. Griffiths, B. COMM. (HONS.), C.A. - Principal R.W. Malanchuk, C.M.A. - Associate

# **AUDITORS' REPORT**

To Chief and Council Nisichawayasihk Cree Nation

We have audited the statement of financial position of Nisichawayasihk Trust Office as at December 31, 2007 and the statements of funding, expenditures and surplus, unrestricted net assets, restricted net assets, net assets invested in property and equipment, and cash flows for the year then ended. These financial statements are the responsibility of the Trust Office's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Nisichawayasihk Trust Office as at December 31, 2007 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

kemenway Al

CHARTERED ACCOUNTANTS



Winnipeg, Manitoba March 14, 2008

> Member of The Institute of Chartered Accountants of Manitoba



201 - 930 Jefferson Avenue Winnipeg, Manitoba R2P 1W1 Phone 204-694-8999 Fax 204-694-6885 e-mail: hsilver@icenter.net

### STATEMENT OF FINANCIAL POSITION - DECEMBER 31, 2007

|  | Community<br>Development | Claims   | Investment<br>and Heritage |             | Total       |
|--|--------------------------|----------|----------------------------|-------------|-------------|
|  | Fund                     | Fund     | Fund                       | 2007        | 2006        |
| ASSETS                                       |                          |          |                            |             |             |
| CURRENT ASSETS                               |                          |          |                            |             |             |
| Unrestricted cash                            | \$3,778,896              | \$ -     | \$ -                       | \$3,778,896 | \$2,544,942 |
| Restricted cash (NOTE 7)                     | -                        | 37,723   | -                          | 37,723      | 22,003      |
| Interest receivable                          | 11,153                   | -        | -                          | 11,153      | 9,399       |
| Advances receivable (NOTE 3)                 | 14,072                   | -        | -                          | 14,072      | 15,883      |
| Short-term investments (NOTE 3)              | 430,427                  | -        | -                          | 430,427     | 415,078     |
| Due from Claims Fund                         | 11,638                   | -        | -                          | 11,638      | 11,638      |
|  | 4,246,186                | 37,723   | -                          | 4,283,909   | 3,018,943   |
| <b>RESTRICTED CASH (NOTE 4)</b>              | 51,292                   | -        | -                          | 51,292      | 49,967      |
| PROPERTY AND                                 |                          |          |                            |             |             |
| EQUIPMENT (NOTES 3 AND 5)                    | 79,625                   | -        | -                          | 79,625      | 84,535      |
|  | \$4,377,103              | \$37,723 | \$ -                       | \$4,414,826 | \$3,153,445 |
| LIABILITIES                                  |                          |          |                            |             |             |
| CURRENT LIABILITIES                          |                          |          |                            |             |             |
| Accounts payable and accrued liabilities     | \$ 818,377               | \$ -     | \$ -                       | \$ 818,377  | \$ 102,559  |
| Due to Nisichawasihk Trust                   | -                        | 4,212    | -                          | 4,212       | 4,212       |
| Due to Community Development Fund            | -                        | 11,638   | -                          | 11,638      | 11,638      |
|  | 818,377                  | 15,850   | -                          | 834,227     | 118,409     |
| DEFERRED FUNDING (PAGES 7, 27 AND 36)        | 3,479,101                | 21,873   | -                          | 3,500,974   | 2,950,501   |
|  | 4,297,478                | 37,723   |                            | 4,335,201   | 3,068,910   |
| NET ASSETS                                   |                          |          |                            |             |             |
| Invested in property and equipment (PAGE 26) | 79,625                   | -        | -                          | 79,625      | 84,535      |
| Unrestricted (PAGE 5)                        | -                        | -        | -                          | -           | -           |
| Restricted (PAGES 27 AND 28)                 |                          |          | <u> </u>                   | -           |             |
|  | 79,625                   | -        | -                          | 79,625      | 84,535      |
|  | \$4,377,103              | \$37,723 | \$ -                       | \$4,414,826 | \$3,153,445 |
|  | APPROVED                 | )        |                            |             |             |
| TRUSTEE                                      | 2                        |          |                            |             |             |
| TRUSTEE                                      | TRU                      | STEE     |                            |             |             |
| TRUSTEE                                      | ТОТ                      | STFF     |                            |             |             |

# STATEMENT OF UNRESTRICTED NET ASSETS

|                                | 2007    | 2006    |
|--------------------------------|---------|---------|
| BALANCE, BEGINNING OF YEAR     | \$<br>- | \$<br>- |
| Surplus (deficit) for the year | -       | -       |
| BALANCE, END OF YEAR           | \$<br>- | \$<br>- |

# SUMMARY STATEMENT OF FUNDING, EXPENDITURES AND SURPLUS COMMUNITY DEVELOPMENT FUND

|   | NISICHAWASIHK<br>TRUST | OTHER          |
|---|------------------------|----------------|
| <u>PROGRAM</u>                                | <b>FUNDING</b>         | <u>REVENUE</u> |
| Implementation Agreement (PAGE 8)             | \$ 683,985             | \$ 34,019      |
| Habitation (PAGE 9)                           | 300,000                | 2,969          |
| Safety Measures (PAGE 10)                     | 275,000                | -              |
| Aboriginal Heritage (PAGE 11)                 | 335,100                | 29,875         |
| Governance (PAGE 12)                          | -                      | -              |
| Justice (PAGE 13)                             | 182,600                | -              |
| Economic Development (PAGE 14)                | 650,000                | 78,610         |
| Recreation (PAGE 15)                          | 484,115                | 383,627        |
| Community Infrastructure (PAGE 16)            | -                      | -              |
| Resource and Land Use Planning (PAGE 17)      | 421,000                | 90,233         |
| Radio Station Announcer and Upgrade (PAGE 18) | 116,000                | 52,751         |
| Transportation (PAGE 19)                      | -                      | -              |
| Youth (PAGE 20)                               | 157,000                | 6,152          |
| Education (PAGE 21)                           | 100,000                | -              |
| Shoreline Debris Clean-up (PAGE 22)           | -                      | 10,976         |
| Capital Projects (PAGE 23)                    | 65,000                 | -              |
| Social Development (PAGE 24)                  | 128,000                | -              |
| Health (PAGE 25)                              | 50,000                 | -              |
|   | \$3,947,800            | \$689,212      |

| DEFERRED<br>FUNDING<br><u>2006</u> | DEFERRED<br>FUNDING<br><u>2007</u> | TOTAL<br><u>REVENUES</u> | TOTAL<br><u>EXPENDITURES</u> | <u>SURPLUS</u> |
|------------------------------------|------------------------------------|--------------------------|------------------------------|----------------|
| \$ 310,506                         | \$ (384,181)                       | \$ 644,329               | \$ 644,329                   | \$ -           |
| 401,150                            | (248,795)                          | 455,324                  | 455,324                      | -              |
| -                                  | -                                  | 275,000                  | 275,000                      | -              |
| 79,025                             | (26,284)                           | 417,716                  | 417,716                      | -              |
| 924                                | (924)                              | -                        | -                            | -              |
| 5,800                              | (5,800)                            | 182,600                  | 182,600                      | -              |
| 1,600,898                          | (2,329,508)                        | -                        | -                            | -              |
| 161,756                            | (201,517)                          | 827,981                  | 827,981                      | -              |
| 6,311                              | (6,311)                            | -                        | -                            | -              |
| 314,891                            | (136,273)                          | 689,851                  | 689,851                      | -              |
| 50,300                             | (81,906)                           | 137,145                  | 137,145                      | -              |
| -                                  | -                                  | -                        | -                            | -              |
| -                                  | (34,341)                           | 128,811                  | 128,811                      | -              |
| -                                  | -                                  | 100,000                  | 100,000                      | -              |
| 12,787                             | (23,261)                           | 502                      | 502                          | -              |
| -                                  | -                                  | 65,000                   | 65,000                       | -              |
| -                                  | -                                  | 128,000                  | 128,000                      | -              |
| -                                  | -                                  | 50,000                   | 50,000                       | -              |
| \$2,944,348                        | \$(3,479,101)                      | \$4,102,259              | \$4,102,259                  | \$ -           |

# STATEMENT OF FUNDING AND EXPENDITURES IMPLEMENTATION AGREEMENT PROGRAM

|                                   | BUDGET      | 2007       | 2006       |
|-----------------------------------|-------------|------------|------------|
|                                   | (unaudited) |            |            |
| PROGRAM FUNDING                   |             |            |            |
| NISICHAWASIHK TRUST               | \$683,985   | \$ 683,985 | \$ 826,400 |
| INTEREST REVENUE                  | -           | 51,085     | 58,842     |
| TRANSFER TO SUB-PROGRAMS (NOTE 9) | -           | (25,051)   | -          |
| TRANSFER TO IMPLEMENTATION        |             |            |            |
| AGREEMENT PROGRAM (NOTE 10)       | -           | -          | 28,333     |
| OTHER REVENUE                     | -           | 7,985      | 50,595     |
| <b>DEFERRED FUNDING - 2005</b>    | -           | -          | 93,072     |
| <b>DEFERRED FUNDING - 2006</b>    | 310,506     | 310,506    | (310,506)  |
| DEFERRED FUNDING - 2007           | -           | (384,181)  | -          |
|                                   | 994,491     | 644,329    | 746,736    |
| EXPENDITURES                      |             |            |            |
| Administration (SCHEDULE 1)       | 590,635     | 393,597    | 393,249    |
| Community approval process        | 32,000      | 39,054     | 50,458     |
| Corporate trustee                 | 269,884     | 135,740    | 242,094    |
| Nelson House trustees             | 49,814      | 34,575     | 21,583     |
| Professional services             | 52,158      | 41,363     | 39,352     |
|                                   | 994,491     | 644,329    | 746,736    |
| SURPLUS (DEFICIT) FOR THE YEAR    | \$ -        | \$ -       | \$ -       |

# STATEMENT OF FUNDING AND EXPENDITURES HABITATION PROGRAM

|   | BUDGET      | 2007       | 2006       |
|---|-------------|------------|------------|
|   | (unaudited) |            |            |
| PROGRAM FUNDING                             |             |            |            |
| NISICHAWASIHK TRUST                         | \$300,000   | \$ 300,000 | \$ 600,000 |
| INTEREST REVENUE                            | -           | 2,969      | 2,189      |
| TRANSFER BETWEEN HABITATION<br>SUB-PROGRAMS | -           | -          | 349,148    |
| TRANSFER BETWEEN HABITATION<br>SUB-PROGRAMS | -           | -          | (349,148)  |
| <b>DEFERRED FUNDING - 2005</b>              | -           | -          | 514,123    |
| <b>DEFERRED FUNDING - 2006</b>              | 401,150     | 401,150    | (401,150)  |
| <b>DEFERRED FUNDING - 2007</b>              |             | (248,795)  |            |
|   | 701,150     | 455,324    | 715,162    |
| EXPENDITURES                                |             |            |            |
| Home opportunity                            | 47,874      | -          | -          |
| Housing development                         | -           | -          | 119,127    |
| Housing renovations                         | 453,113     | 255,324    | 396,035    |
| Nisichawayasihk Personal Care Home Inc.     | 200,000     | 200,000    | 200,000    |
| R.C. church renovations                     | 163         |            | -          |
|   | 701,150     | 455,324    | 715,162    |
| SURPLUS (DEFICIT) FOR THE YEAR              | \$-         | \$-        | \$ -       |

# STATEMENT OF FUNDING AND EXPENDITURES SAFETY MEASURES PROGRAM

|                                | BUDGET      | 2007      | 2006      |
|--------------------------------|-------------|-----------|-----------|
|                                | (unaudited) |           |           |
| PROGRAM FUNDING                |             |           |           |
| NISICHAWASIHK TRUST            | \$275,000   | \$275,000 | \$180,000 |
| <b>DEFERRED FUNDING - 2005</b> | -           | -         | 7,197     |
|                                | 275,000     | 275,000   | 187,197   |
| EXPENDITURES                   |             |           |           |
| Dog control                    | -           | -         | 20,000    |
| NCN emergency services         | 275,000     | 275,000   | 167,197   |
|                                | 275,000     | 275,000   | 187,197   |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ -      | \$ -      |

# STATEMENT OF FUNDING AND EXPENDITURES ABORIGINAL HERITAGE PROGRAM

|                                   | BUDGET      | 2007      | 2006      |
|-----------------------------------|-------------|-----------|-----------|
|                                   | (unaudited) |           |           |
| PROGRAM FUNDING                   |             |           |           |
| NISICHAWASIHK TRUST               | \$335,100   | \$335,100 | \$298,700 |
| TRANSFER TO SUB-PROGRAMS (NOTE 9) | -           | 15,213    | -         |
| OTHER REVENUE                     | -           | 14,662    | -         |
| <b>DEFERRED FUNDING - 2005</b>    | -           | -         | 36,446    |
| <b>DEFERRED FUNDING - 2006</b>    | 79,025      | 79,025    | (79,025)  |
| DEFERRED FUNDING - 2007           | -           | (26,284)  | -         |
|                                   | 414,125     | 417,716   | 256,121   |
| EXPENDITURES                      |             |           |           |
| Elders subsidy                    | 108,050     | 102,800   | 99,050    |
| Elders traditional                | 155,465     | 183,081   | 52,681    |
| NCN Christmas cheer board         | 30,000      | 31,835    | -         |
| Pow wow                           | 20,610      | -         | 4,390     |
| Rediscoveries of families project | 100,000     | 100,000   | 100,000   |
|                                   | 414,125     | 417,716   | 256,121   |
| SURPLUS (DEFICIT) FOR THE YEAR    | \$ -        | \$-       | \$ -      |

# STATEMENT OF FUNDING AND EXPENDITURES GOVERNANCE PROGRAM

|                                | BUDGET      | 2007  | 2006   |  |  |
|--------------------------------|-------------|-------|--------|--|--|
|                                | (unaudited) |       |        |  |  |
| <b>DEFERRED FUNDING - 2005</b> | \$ -        | \$ -  | \$ 924 |  |  |
| <b>DEFERRED FUNDING - 2006</b> | 924         | 924   | (924)  |  |  |
| <b>DEFERRED FUNDING - 2007</b> | -           | (924) | _      |  |  |
|                                | 924         | -     | -      |  |  |
| EXPENDITURES                   | 924         | -     | -      |  |  |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ -  | \$ -   |  |  |

# STATEMENT OF FUNDING AND EXPENDITURES JUSTICE PROGRAM

|                                | BUDGET      | 2007      | 2006      |
|--------------------------------|-------------|-----------|-----------|
|                                | (unaudited) |           |           |
| PROGRAM FUNDING                |             |           |           |
| NISICHAWASIHK TRUST            | \$182,600   | \$182,600 | \$304,000 |
| DEFERRED FUNDING - 2005        | -           | -         | 11,960    |
| DEFERRED FUNDING - 2006        | 5,800       | 5,800     | (5,800)   |
| DEFERRED FUNDING - 2007        | -           | (5,800)   | -         |
|                                | 188,400     | 182,600   | 310,160   |
| EXPENDITURES                   |             |           |           |
| Community consultive group     | -           | -         | 15,000    |
| Justice                        | 38,400      | 32,600    | 26,160    |
| Police services                | 150,000     | 150,000   | 269,000   |
|                                | 188,400     | 182,600   | 310,160   |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ -      | \$ -      |

# STATEMENT OF FUNDING AND EXPENDITURES ECONOMIC DEVELOPMENT PROGRAM

|  | BUDGET      | 2007        | 2006        |
|--|-------------|-------------|-------------|
|  | (unaudited) |             |             |
| PROGRAM FUNDING                            |             |             |             |
| NISICHAWASIHK TRUST                        | \$ 650,000  | \$ 650,000  | \$ 23,200   |
| INTEREST REVENUE                           | -           | 78,610      | 35,999      |
| <b>DEFERRED FUNDING - 2005</b>             | -           | -           | 2,654,842   |
| <b>DEFERRED FUNDING - 2006</b>             | 1,600,898   | 1,600,898   | (1,600,898) |
| <b>DEFERRED FUNDING - 2007</b>             |             | (2,329,508) |             |
|  | 2,250,898   |             | 1,113,143   |
| EXPENDITURES                               |             |             |             |
| Business Marketing Development Corp.       | 4,315       | -           | -           |
| Community development plan                 | 35,000      | -           | -           |
| High speed internet and cell phone service | -           | -           | 93,208      |
| NCN investment savings                     | 406,320     | -           | -           |
| NCN recycling                              | 2,895       | -           | 7,685       |
| Summer student employment                  | 3,750       | -           | 11,250      |
| Wuskwatim equity                           | 1,798,618   | -           | 1,001,000   |
|  | 2,250,898   | -           | 1,113,143   |
| SURPLUS (DEFICIT) FOR THE YEAR             | \$ -        | \$ -        | \$ -        |

# STATEMENT OF FUNDING AND EXPENDITURES RECREATION PROGRAM

|                                 | BUDGET      | 2007       | 2006       |
|---------------------------------|-------------|------------|------------|
|                                 | (unaudited) |            |            |
| PROGRAM FUNDING                 |             |            |            |
| NISICHAWASIHK TRUST             | \$484,115   | \$ 484,115 | \$ 607,500 |
| TRANSFER FROM                   |             |            |            |
| NISICHAWASIHK TRUST (NOTE 12)   | -           | 303,310    | -          |
| INTEREST REVENUE                | -           | 8,536      | 4,132      |
| TRANSFER TO IMPLEMENTATION      |             |            |            |
| AGREEMENT PROGRAM (NOTE 10)     | -           | -          | (25,844)   |
| OTHER REVENUE                   | -           | 71,781     | 8,990      |
| <b>DEFERRED FUNDING - 2005</b>  | -           | -          | 59,132     |
| <b>DEFERRED FUNDING - 2006</b>  | 161,756     | 161,756    | (161,756)  |
| <b>DEFERRED FUNDING - 2007</b>  | -           | (201,517)  |            |
|                                 | 645,871     | 827,981    | 492,154    |
| EXPENDITURES                    |             |            |            |
| Fitness trail                   | 1,580       | -          | -          |
| Gilbert McDonald Arena O&M      | 40,000      | 40,000     | -          |
| NCN Minor Hockey Association    | 155,980     | 200,278    | 159,080    |
| North American indigenous games | 266         | 42,101     | -          |
| Parks and recreation            | 256,059     | 360,221    | 245,492    |
| Senior men's hockey             | 47,486      | 40,881     | 47,582     |
| Tae kwan do                     | 25,000      | 25,000     | 25,000     |
| Zummer adventure camp           | 119,500     | 119,500    | 15,000     |
|                                 | 645,871     | 827,981    | 492,154    |
| SURPLUS (DEFICIT) FOR THE YEAR  | \$ -        | \$ -       | \$ -       |

# STATEMENT OF FUNDING AND EXPENDITURES COMMUNITY INFRASTRUCTURE PROGRAM

|  | BUDGET      | 2007    | 2006      |
|--|-------------|---------|-----------|
|  | (unaudited) |         |           |
| TRANSFER TO IMPLEMENTATION<br>AGREEMENT PROGRAM (NOTE 10)    | \$ -        | \$ -    | \$(1,069) |
| <b>DEFERRED FUNDING - 2005</b>                               | -           | -       | 8,380     |
| <b>DEFERRED FUNDING - 2006</b>                               | 6,311       | 6,311   | (6,311)   |
| <b>DEFERRED FUNDING - 2007</b>                               | 6,311       | (6,311) |           |
| <b>EXPENDITURES</b><br>Community aesthetics and improvements | 6,311       | -       | 1,000     |
| SURPLUS (DEFICIT) FOR THE YEAR                               | \$ -        | \$ -    | \$ -      |

# STATEMENT OF FUNDING AND EXPENDITURES RESOURCE AND LAND USE PLANNING PROGRAM

|                                   | BUDGET      | 2007       | 2006       |
|-----------------------------------|-------------|------------|------------|
|                                   | (unaudited) |            |            |
| PROGRAM FUNDING                   |             |            |            |
| NISICHAWASIHK TRUST               | \$421,000   | \$ 421,000 | \$ 620,000 |
| TRANSFER TO SUB-PROGRAMS (NOTE 9) | -           | 9,838      | -          |
| LOAN RECOVERIES                   | -           | 38,274     | 24,033     |
| EQUIPMENT SALES                   | -           | 24,809     | 14,580     |
| OTHER REVENUE                     | -           | 17,312     | 12,658     |
| <b>DEFERRED FUNDING - 2005</b>    | -           | -          | 93,957     |
| <b>DEFERRED FUNDING - 2006</b>    | 314,891     | 314,891    | (314,891)  |
| <b>DEFERRED FUNDING - 2007</b>    |             | (136,273)  |            |
|                                   | 735,891     | 689,851    | 450,337    |
| EXPENDITURES                      |             |            |            |
| Country foods                     | 252,758     | 247,935    | 148,449    |
| Fishermen Association             | 205,517     | 274,157    | 148,703    |
| Resource management               | 88,983      | 74,711     | 81,906     |
| Trappers Association              | 188,633     | 93,048     | 71,279     |
|                                   | 735,891     | 689,851    | 450,337    |
| SURPLUS (DEFICIT) FOR THE YEAR    | \$ -        | \$ -       | \$ -       |

# STATEMENT OF FUNDING AND EXPENDITURES RADIO STATION ANNOUNCER AND UPGRADE PROGRAM

|                                | BUDGET      | 2007      | 2006      |
|--------------------------------|-------------|-----------|-----------|
|                                | (unaudited) |           |           |
| PROGRAM FUNDING                |             |           |           |
| NISICHAWASIHK TRUST            | \$116,000   | \$116,000 | \$130,000 |
| OTHER REVENUE                  | -           | 52,751    | 28,905    |
| <b>DEFERRED FUNDING - 2005</b> | -           | -         | 12,135    |
| <b>DEFERRED FUNDING - 2006</b> | 50,300      | 50,300    | (50,300)  |
| <b>DEFERRED FUNDING - 2007</b> | -           | (81,906)  | -         |
|                                | 166,300     | 137,145   | 120,740   |
| EXPENDITURES                   |             |           |           |
| NCN Achimowin radio station    | 166,300     | 137,145   | 120,740   |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ -      | \$ -      |

# STATEMENT OF FUNDING AND EXPENDITURES TRANSPORTATION PROGRAM

|                                | BUDGET      | 2007 | 2006    |
|--------------------------------|-------------|------|---------|
|                                | (unaudited) |      |         |
| TRANSFER TO IMPLEMENTATION     |             |      |         |
| AGREEMENT PROGRAM (NOTE 10)    | \$ -        | \$ - | \$(100) |
| <b>DEFERRED FUNDING - 2005</b> | -           | -    | 100     |
|                                | -           | -    | -       |
| EXPENDITURES                   | -           | -    | -       |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ - | \$ -    |

# STATEMENT OF FUNDING AND EXPENDITURES YOUTH PROGRAM

|                                | BUDGET      | 2007      | 2006     |
|--------------------------------|-------------|-----------|----------|
|                                | (unaudited) |           |          |
| PROGRAM FUNDING                |             |           |          |
| NISICHAWASIHK TRUST            | \$157,000   | \$157,000 | \$60,000 |
| OTHER REVENUE                  | -           | 6,152     | -        |
| <b>DEFERRED FUNDING - 2007</b> | -           | (34,341)  | -        |
|                                | 157,000     | 128,811   | 60,000   |
| EXPENDITURES                   |             |           |          |
| NCN youth initiative           | 157,000     | 128,811   | 60,000   |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ -      | \$ -     |

# STATEMENT OF FUNDING AND EXPENDITURES EDUCATION PROGRAM

|                                | BUDGET      | 2007      | 2006      |
|--------------------------------|-------------|-----------|-----------|
|                                | (unaudited) |           |           |
| PROGRAM FUNDING                |             |           |           |
| NISICHAWASIHK TRUST            | \$100,000   | \$100,000 | \$300,000 |
| TRANSFER TO IMPLEMENTATION     |             |           |           |
| AGREEMENT PROGRAM (NOTE 10)    | -           | -         | (1,320)   |
| <b>DEFERRED FUNDING - 2005</b> | -           | -         | 2,039     |
|                                | 100,000     | 100,000   | 300,719   |
| EXPENDITURES                   |             |           |           |
| Hot lunch/breakfast            | 5,000       | 5,000     | -         |
| Post secondary funds           | -           | -         | 200,000   |
| School breakfast               | 45,000      | 45,000    | 50,219    |
| Special education              | 50,000      | 50,000    | 50,500    |
|                                | 100,000     | 100,000   | 300,719   |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ -      | \$ -      |

# STATEMENT OF FUNDING AND EXPENDITURES SHORELINE DEBRIS CLEAN-UP PROGRAM

|                                | BUDGET      | 2007      | 2006     |
|--------------------------------|-------------|-----------|----------|
|                                | (unaudited) |           |          |
| INTEREST REVENUE               | \$ -        | \$ 10,976 | \$ 9,774 |
| <b>DEFERRED FUNDING - 2005</b> | -           | -         | 26,396   |
| <b>DEFERRED FUNDING - 2006</b> | 12,787      | 12,787    | (12,787) |
| <b>DEFERRED FUNDING - 2007</b> |             | (23,261)  |          |
|                                | 12,787      | 502       | 23,383   |
| EXPENDITURES                   |             |           |          |
| Debris management              | 12,787      | 502       | 23,383   |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$-       | \$-      |

# STATEMENT OF FUNDING AND EXPENDITURES CAPITAL PROJECTS PROGRAM

|                                | BUDGET      | 2007     | 2006     |
|--------------------------------|-------------|----------|----------|
|                                | (unaudited) |          |          |
| PROGRAM FUNDING                |             |          |          |
| NISICHAWASIHK TRUST            | \$65,000    | \$65,000 | \$30,000 |
| EXPENDITURES                   |             |          |          |
| Administration centre          | -           | -        | 30,000   |
| Saving NCN roads               | 65,000      | 65,000   | -        |
|                                | 65,000      | 65,000   | 30,000   |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ -     | \$ -     |

# STATEMENT OF FUNDING AND EXPENDITURES SOCIAL DEVELOPMENT PROGRAM

|                                  | BUDGET      | 2007      | 2006    |
|----------------------------------|-------------|-----------|---------|
|                                  | (unaudited) |           |         |
| PROGRAM FUNDING                  |             |           |         |
| NISICHAWASIHK TRUST              | \$128,000   | \$128,000 | \$3,000 |
| EXPENDITURES                     |             |           |         |
| Kanithim Waskikan (Caring House) | 118,000     | 118,000   | -       |
| NHML second annual round dance   | 10,000      | 10,000    | -       |
| Stanley Park project             | -           | -         | 3,000   |
|                                  | 128,000     | 128,000   | 3,000   |
| SURPLUS (DEFICIT) FOR THE YEAR   | \$ -        | \$ -      | \$ -    |

# STATEMENT OF FUNDING AND EXPENDITURES HEALTH PROGRAM

|   | BUDGET      | 2007     | 2006 |
|---|-------------|----------|------|
|   | (unaudited) |          |      |
| PROGRAM FUNDING<br>NISICHAWASIHK TRUST              | \$50,000    | \$50,000 | \$-  |
| EXPENDITURES<br>Commercial washer/dryer replacement | 50,000      | 50,000   | -    |
| SURPLUS (DEFICIT) FOR THE YEAR                      | \$ -        | \$ -     | \$ - |

# STATEMENT OF NET ASSETS INVESTED IN PROPERTY AND EQUIPMENT

|  | 2007      | 2006      |
|--|-----------|-----------|
| BALANCE, BEGINNING OF YEAR                       | \$ 84,535 | \$ 99,140 |
| Property and equipment purchased during the year | 11,948    | 5,959     |
| Amortization for the year (NOTE 3)               | (16,858)  | (20,564)  |
| BALANCE, END OF YEAR                             | \$ 79,625 | \$ 84,535 |

# STATEMENT OF FUNDING AND EXPENDITURES CLAIMS FUND

|                                | BUDGET      | 2007      | 2006     |
|--------------------------------|-------------|-----------|----------|
|                                | (unaudited) |           |          |
| TRANSFER FROM                  |             |           |          |
| NISICHAWASIHK TRUST            | \$45,000    | \$ 45,000 | \$10,000 |
| INTEREST                       | -           | 1,253     | 1,421    |
| <b>DEFERRED FUNDING - 2005</b> | -           | -         | 36,153   |
| <b>DEFERRED FUNDING - 2006</b> | 6,153       | 6,153     | (6,153)  |
| <b>DEFERRED FUNDING - 2007</b> | -           | (21,873)  | -        |
|                                | 51,153      | 30,533    | 41,421   |
| EXPENDITURES                   |             |           |          |
| Claims account                 | 51,153      | 30,533    | 41,421   |
| SURPLUS (DEFICIT) FOR THE YEAR | \$ -        | \$ -      | \$ -     |

# STATEMENT OF RESTRICTED NET ASSETS INVESTMENT AND HERITAGE FUND

|                            | 2007    | 2006    |
|----------------------------|---------|---------|
| BALANCE, BEGINNING OF YEAR | \$<br>- | \$<br>- |
| BALANCE, END OF YEAR       | \$<br>- | \$<br>- |

# STATEMENT OF CASH FLOWS

|  | Community<br>Development<br>Fund | Claims<br>Fund    | Investment<br>and Heritage<br>Fund | Total<br>2007 | Total<br>2006 |
|--|----------------------------------|-------------------|------------------------------------|---------------|---------------|
| CASH FLOWS FROM OPERATING ACTIVITIES                   |                                  |                   |                                    |               |               |
| Cash from Nisichawasihk Trust                          | \$ 4,251,110                     | \$ 45,000         | \$-                                | \$ 4,296,110  | \$ 3,997,012  |
| Interest income received                               | 135,073                          | φ 43,000<br>1,253 | φ -                                | 136,326       | 143,306       |
| Cash from other sources                                | 235,537                          | -                 | -                                  | 235,537       | 141,715       |
| Cash paid for program expenses                         | (3,386,441)                      | -                 | _                                  | (3,386,441)   | (4,837,666)   |
| Cash paid for claims                                   | -                                | (30,533)          | _                                  | (30,533)      | (41,421)      |
| Net cash received from (paid for) operating activities | 1,235,279                        | 15,720            | -                                  | 1,250,999     | (597,054)     |
| CASH FLOWS FROM INVESTING ACTIVITIES                   |                                  |                   |                                    |               |               |
| Redemption of short-term investments                   | -                                | -                 | -                                  | -             | 1,550,106     |
| Net cash received from (paid for) investing activities | _                                |                   | -                                  | -             | 1,550,106     |
| INCREASE (DECREASE) IN CASH FOR THE YEAR               | 1,235,279                        | 15,720            | -                                  | 1,250,999     | 953,052       |
| Cash, beginning of year                                | 2,594,909                        | 22,003            | -                                  | 2,616,912     | 1,663,860     |
| CASH, END OF YEAR                                      | \$ 3,830,188                     | \$ 37,723         | \$ -                               | \$ 3,867,911  | \$ 2,616,912  |
| Cash consists of:                                      |                                  |                   |                                    |               |               |
| Unrestricted cash                                      | \$ 3,778,896                     | \$-               | \$ -                               | \$ 3,778,896  | \$ 2,544,942  |
| Restricted cash  | 51,292                           | 37,723            | ÷<br>-                             | 89,015        | 71,970        |
|  | \$ 3,830,188                     | \$ 37,723         | \$ -                               | \$ 3,867,911  | \$ 2,616,912  |

### NOTES TO FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2007

### 1. NISICHAWAYASIHK TRUST OFFICE

The Nisichawayasihk Trust Office was established in May 1996 to administer, on behalf of Chief and Council, the Program Funding received from the Nisichawasihk Trust.

These financial statements present the assets, liabilities, revenues, expenditures and surpluses of the various programs only insofar as they relate to the Nisichawasihk Trust funding. As a result, these statements do not include all the revenues and expenses of the various programs.

### **Funds Available**

The Program funding for any year are the amounts approved through the Community Approval Process for administering the Trust Office and funding the various programs, not to exceed the approved budget for that year (\$3,992,800 for the year ended December 31, 2007).

Funds for the Claims Fund have a first priority over other programs.

### 2. BASIS OF PRESENTATION

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles using fund accounting concepts.

### **Community Development Fund**

The Community Development Fund includes transactions related to implementing the Agreement, administering the Trust Office and various programs, and conducting the Community Approval Process.

### **Claims Fund**

The Claims Fund includes transactions related to settling compensation claims of:

- the Cree Nation,
- its Members, and
- any group, unincorporated association, or corporation whose membership or shareholding is wholly or substantially comprised and controlled by the Cree Nation or its Members,

for damages and losses suffered resulting from, or attributable to the adverse effects of the Projects of the Manitoba Hydro-Electric Board.

### **Investment and Heritage Fund**

The Investment and Heritage Fund includes funds which have been approved by the Community Approval Process for business and investment purposes.

### NOTES TO FINANCIAL STATEMENTS - CONTINUED

### YEAR ENDED DECEMBER 31, 2007

### 3. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles. Outlined below are those policies considered significant for the Trust Office:

### a) **Basis of Accounting**

These financial statements are prepared on the accrual basis of accounting.

#### b) Property and Equipment and Amortization

Property and equipment are expensed against related funding. Amounts are recorded at cost in the Community Development Fund with the offset to the Net Assets Invested in Property and Equipment account. Amortization is provided for at the following rates and is charged against the Net Assets Invested in Property and Equipment account.

### RATE METHOD

| Office equipment     | 20% | Declining balance |
|----------------------|-----|-------------------|
| Trailer improvements | 4%  | Declining balance |
| Vehicle              | 30% | Declining balance |

### c) Advances Receivable

Advances receivable are recorded net of an allowance for doubtful accounts.

#### d) Short-Term Investments

Short-term investments consist of two redeemable guaranteed investment certificates issued by Royal Bank of Canada (one purchase in the amount of \$42,653 and another purchase in the amount of \$387,774) both of which bear interest at variable rates and mature April 28, 2008. These investments are recorded at cost.

#### e) **Revenue Recognition**

The Trust Office follows the restricted fund method of accounting for program funding.

### f) Management Estimates and Assumptions

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

### NOTES TO FINANCIAL STATEMENTS - CONTINUED

### YEAR ENDED DECEMBER 31, 2007

### 4. RESTRICTED CASH - COMMUNITY DEVELOPMENT FUND

The Trust Office has deposited monies in trust at the Peguis First Nations branch of the Royal Bank of Canada to guarantee loans taken by Home Ownership Program applicants.

### 5. PROPERTY AND EQUIPMENT

|                      |             | 2007                        |                   | 2006              |
|----------------------|-------------|-----------------------------|-------------------|-------------------|
|                      | <u>COST</u> | ACCUMULATED<br>AMORTIZATION | NET BOOK<br>VALUE | NET BOOK<br>VALUE |
| Office equipment     | \$163,033   | \$126,475                   | \$36,558          | \$38,429          |
| Trailer improvements | 30,509      | 5,138                       | 25,371            | 20,827            |
| Vehicle              | 185,431     | 167,735                     | 17,696            | 25,279            |
|                      | \$378,973   | \$299,348                   | \$79,625          | \$84,535          |

### 6. RESTRICTED CASH - COMMUNITY DEVELOPMENT FUND

Compensation of \$1,000,000 was received in the past as part of the Northern Flood Agreement and was used as a loan guarantee for the Northern Flood Committee.

This amount has since been recovered and was deposited in the Recreational Facilities and Programs sub-account of Nisichawasihk Trust which, at December 31, 2007, consisted of \$1,029,668 in a cash account.

The interest on the \$1,000,000 is to be used to build and develop recreational facilities and to provide recreational programs to the Cree Nation and its Members and can only be accessed through the Community Approval Process. The capital account of \$1,000,000 in the Recreational Facilities and Programs sub-account cannot be

### 7. RESTRICTED CASH - CLAIMS FUND

The monies in the Claims Account can only be used to compensate:

- the Cree Nation,
- its Members, and
- any group, unincorporated association, or corporation whose membership or shareholding is wholly or substantially comprised and controlled by the Cree Nation or its Members,

for damages and losses suffered resulting from or attributable to the adverse effects of the Projects of the Manitoba Hydro-Electric Board. Monies may also be used for the reasonable costs of the Arbitrator arising out of such claims, the reasonable costs to investigate such claims, and payment of costs awarded to a Claimant.

### NOTES TO FINANCIAL STATEMENTS - CONTINUED

### YEAR ENDED DECEMBER 31, 2007

### 7. RESTRICTED CASH - CLAIMS FUND - CONTINUED

At the beginning of each fiscal year, an amount will be allocated as a first priority from the Funds Available to ensure that a minimum balance of \$50,000 (the aggregate of funds both at the Nisichawayasihk Trust Office and at the Nisichawasihk Trust) is maintained in the Claims Fund. Funds in excess of \$50,000 on the last business day of any fiscal year will be transferred to the Investment and Heritage Fund.

Funds at December 31, consisted of the following:

|                              | 2007     | 2006    |
|------------------------------|----------|---------|
| Nisichawasihk Trust          | \$ 1,909 | \$1,909 |
| Nisichawayasihk Trust Office | 21,873   | 6,153   |
|                              | \$23,782 | \$8,062 |

### 8. RESTRICTED CASH - INVESTMENT AND HERITAGE FUND

The Investment and Heritage account monies can only be used for business and investment purposes.

### 9. TRANSFER TO SUB-PROGRAMS

During the year, funds (from interest income) were transferred from the Implementation Agreement Program to the following programs:

|   | 2007     | 2006 |
|---|----------|------|
| Aboriginal Heritage Program<br>- Elders' traditional sub-program              | \$15,213 | \$ - |
| Resource and Land Use Planning Program<br>- Fishermen Association sub-program | 9,838    | -    |
|   | \$25,051 | \$ - |

### NOTES TO FINANCIAL STATEMENTS - CONTINUED

### YEAR ENDED DECEMBER 31, 2007

### **10. TRANSFER TO IMPLEMENTATION AGREEMENT PROGRAM**

As part of the Community Approval Process, redisclosures of deferred revenue were made to reallocate funds available from various sub-programs to the Implementation Agreement Program as follows:

|   | 2007 | 2006     |
|---|------|----------|
| Recreation Program  |      |          |
| - Baseball Field sub-program  | \$ - | \$ 2,100 |
| - Tow Rope sub-program  | -    | 21,484   |
| - Playground sub-program  |      | 2,260    |
| Subtotal  | -    | 25,844   |
| Community Infrastructure Program<br>- Road Improvements sub-program | -    | 1,069    |
| Education - Encounters with Canada sub-program                      | -    | 1,320    |
| Transportation<br>- Otetiskiwin Transit sub-program                 | -    | 100      |
|   | \$ - | \$28,333 |

### 11. TRANSFER BETWEEN HABITATION SUB-PROGRAMS

As part of the Community Approval Process, a redisclosure of deferred revenue under the Habitation Program was made during the year ended December 31, 2006 to reallocate funds available of \$349,148 from the Housing Development sub-program to the Housing Renovations sub-program.

### 12. TRANSFER FROM NISICHAWASIHK TRUST

During the year, funding totalling \$303,310 was transferred from the Recreation Facilities and Programs sub-account of Nisichawasihk Trust to the following subprograms in the Recreation program of Nisichawayasihk Trust Office:

|                                 | 2007                 | 2006    |
|---------------------------------|----------------------|---------|
| Parks and Recreation            | \$176,733            | \$<br>- |
| North American Indigenous Games | 126,577<br>\$303,310 | \$<br>- |

### **SCHEDULE 1**

# NISICHAWAYASIHK TRUST OFFICE

# SCHEDULE OF ADMINISTRATION EXPENDITURES

|  | BUDGET      | 2007      | 2006      |
|--|-------------|-----------|-----------|
|  | (unaudited) |           |           |
| Salaries, wages and benefits:                |             |           |           |
| Acting Director Trust Operations             |             | \$ -      | \$ 55,000 |
| Administrative Clerk                         |             | 20,787    | 15,347    |
| Assistant Director/Claims Officer            |             | 13,284    | 14,711    |
| Casual help                                  |             | 6,470     | 2,306     |
| Compliance Officer                           |             | 7,463     | 24,977    |
| Director Trust Operations                    |             | 54,894    | 46,034    |
| Finance Clerks                               |             | 33,672    | 18,243    |
| Finance Controller                           |             | 48,754    | 42,578    |
| Janitor                                      |             | 10,061    | 4,854     |
| Resource and Land Use Planning Co-ordinator  |             | 3,548     | 32,464    |
| Summer student employment                    |             | 4,739     | 3,894     |
| Employer's share of statutory deductions     |             | 4,781     | 7,425     |
| Employee benefits package                    |             | 13,228    | 23,000    |
| Christmas gifts and awards                   |             | 3,106     | -         |
| Advertising and promotion                    |             | 9,706     | 3,128     |
| Bank charges and payroll/administration fees |             | 3,499     | 2,900     |
| CPA membership fee                           |             | 165       | 165       |
| Donations                                    |             | 12,285    | 8,159     |
| Hydro  |             | 2,856     | 2,167     |
| Office equipment and furniture (non-capital) |             | 9,714     | 6,046     |
| Office supplies                              |             | 15,354    | 16,001    |
| Postage and freight                          |             | 10,622    | 2,242     |
| Software upgrade                             |             | 18,085    | -         |
| Technical support                            |             | -         | 754       |
| Telephone, satellite and internet charges    |             | 14,343    | 10,390    |
| Trailer improvements (non-capital)           |             | 8,647     | -         |
| Trailer insurance                            |             | 1,046     | 1,001     |
| Training and development                     |             | 2,475     | 335       |
| Transfers to net assets                      |             |           |           |
| invested in property and equipment           |             | 11,948    | 5,959     |
| Travel                                       |             | 40,225    | 36,153    |
| Vehicle maintenance and insurance            |             | 6,940     | 5,616     |
| Water and sewer                              |             | 900       | 1,400     |
|  | \$590,635   | \$393,597 | \$393,249 |

# SCHEDULE OF DEFERRED REVENUE

| PROGRAM                   | SUB-PROGRAM                    | 2007        | 2006        |
|---------------------------|--------------------------------|-------------|-------------|
| IMPLEMENTATION AGREEMEN   | Γ Administration               | \$ 224,003  | \$ 190,635  |
|                           | Corporate Trustee              | 134,144     | 78,899      |
|                           | Nelson House Trustees          | 15,239      | 24,814      |
|                           | Professional Services          | 10,795      | 16,158      |
| HABITATION                | Home Opportunity               | 50,843      | 47,874      |
|                           | Housing Renovations            | 197,789     | 353,113     |
|                           | R.C. Church Renovations        | 163         | 163         |
| ABORIGINAL HERITAGE       | Elders Subsidy                 | 5,250       | 2,950       |
|                           | Elders Traditional             | -           | 55,465      |
|                           | NCN Christmas Cheerboard       | 424         | -           |
|                           | Pow Wow                        | 20,610      | 20,610      |
| GOVERNANCE                | Governance                     | 924         | 924         |
| JUSTICE                   | Justice                        | 5,800       | 5,800       |
| ECONOMIC DEVELOPMENT      | Business Marketing Development |             |             |
|                           | Corporation                    | 4,315       | 4,315       |
|                           | Community Development Plan     | 35,000      | 35,000      |
|                           | NCN Investment Savings         | 422,736     | 406,320     |
|                           | NCN Recycling                  | 2,895       | 2,895       |
|                           | Summer Student Employment      | 3,750       | 3,750       |
|                           | Wuskwatim Equity               | 1,860,812   | 1,148,618   |
| RECREATION                | Fitness Trail                  | 1,580       | 1,580       |
|                           | North American                 |             |             |
|                           | Indigenous Games               | 84,742      | 266         |
|                           | NCN Minor Hockey Association   | 10,147      | 55,980      |
|                           | Parks and Recreation           | 98,157      | 3,944       |
|                           | Senior Men's Hockey            | 6,891       | 47,486      |
|                           | Zummer Adventure Camp          | -           | 52,500      |
| COMMUNITY INFRASTRUCTURE  | 2 Community Aesthetics         |             |             |
|                           | and Improvements               | 6,311       | 6,311       |
| <b>RESOURCE AND</b>       | Country Foods                  | 10,653      | 77,758      |
| LAND USE PLANNING         | Fishermen Association          | -           | 105,517     |
|                           | Resource Management            | 18,143      | 17,983      |
|                           | Trappers Association           | 107,477     | 113,633     |
| COMMUNICATION             | NCN Achimowin Radio Station    | 81,906      | 50,300      |
| YOUTH                     | NCN Youth Initiative           | 34,341      | -           |
| SHORELINE DEBRIS CLEAN-UP | Debris Management              | 23,261      | 12,787      |
|                           |                                | 3,479,101   | 2,944,348   |
| CLAIMS FUND               | Claims Account                 | 21,873      | 6,153       |
|                           |                                | \$3,500,974 | \$2,950,501 |





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