

NISICHAWAYASIIHK TRUST OFFICE



2006

Narrative Report and Audited
Financial Statements

NFA IMPLEMENTATION AGREEMENT



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PART 1



2006

NARRATIVE REPORT

NFA IMPLEMENTATION AGREEMENT



PURPOSE OF REPORT

This annual Narrative Report and the attached Financial Report and Opinion have been provided to the Trustees in compliance with the annual report requirements of the Trust Indenture. Under Article 19.3 of the Trust Indenture, Chief and Council and the Trustees of the Nisichawayasihk Trust are required to call a Meeting of Members each of their respective reports, and address questions and concerns from community members. All members are strongly encouraged to attend these annual meetings as they form an integral part of the Community Approval Process (CAP). Under the disclosure provisions of the Trust Indenture, the Trustee's Annual Report – and the Chief and Council's Annual Narrative Report and Audited Financial Report and Opinion – are available to any community member upon request.

The Nisichawayasihk Cree Nation Trust Office administers all programs and projects unless indicated otherwise.

ANNUAL REPORTING REQUIREMENTS

Under 18.1 of the Trust Indenture, Trustees of the Nisichawayasihk Trust are required to provide Chief and Council with an annual report on the financial operations of the Trust within 90 days after the end of each fiscal year.

This report is to cover the period from January 1 to December 31, 2006, and is to include an Auditor's Report and Opinion, as well as any other special audit reports and opinions requested by the Trustees.

Under Article 19.1 of the Trust Indenture, Chief and Council are required to provide the Trustees with an annual Narrative report, which explains how all Trust moneys were managed and administered during the same January 1 to December 31 time period. In addition, Chief and Council must also provide an audited Financial Report of the previous fiscal year, which includes a financial statement of Trust moneys received and an Auditor's Opinion.

APPROVAL OF NARRATIVE & AUDITED FINANCIAL REPORT

We, the duly elected Chief and Council for the Nisichawayasihk Cree Nation do hereby approve this year's Narrative and Audited Financial Report in compliance with Article 19.2 of the Trust Indenture, which forms part of the NFA Implementation Agreement ("1996 Agreement") signed by the Nisichawayasihk Cree Nation, Canada, the Province of Manitoba and Manitoba Hydro on March 18, 1996.

In compliance with Articles 19.1 and 19.2 of the Trust Indenture, this year's approved Narrative and Audited Financial Report has been forwarded to the Trustee's of the Nisichawayasihk Trust and made available to members at both the Nisichawayasihk Trust Office and Nisichawayasihk Chief and Council's office. In compliance with Article 19.1 of the Trust Indenture, the 2006 fourth quarter report is attached to this year's Narrative and Audited Financial Statement.

In compliance with Article 19.2 of the Trust Indenture, Notice of the Availability of this year's annual Narrative and Audited Financial Report has been given in the same manner as for a meeting of members.

In compliance with Article 19.3 of the Trust Indenture, a Meeting of Members shall be held within 120 days after the fiscal year end to discuss this year's Narrative, Audited Financial Report by Chief and Council and this year's Trustee's Annual Report on the Financial Operations of the Nisichawayasihk Trust. Notice of this meeting shall be given in accordance with Article 8.2 of the Trust Indenture.

NCN Chief and Council

- Chief Jim Moore
- Councillor D'Arcy Linklater
- Councillor Patrick Linklater
- Councillor Shirley Linklater
- Councillor Marcel Moody
- Councillor Agnes M. Spence
- Councillor Ron D. Spence

TRUSTEES FINANCIAL OPERATIONS REPORT FOR 2006

NELSON HOUSE TRUSTEES

Chief Jim Moore

Councillor Shirley Linklater

Alvin Yetman

David Kobliski

CORPORATE TRUSTEE

Royal Trust Corporation of Canada

BACKGROUND

The Nisichawayasihk Trust was created in March, 1996. The duties and responsibilities of the Trustees are contained in the Trust Indenture that is part of the Implementation Agreement between NCN and Manitoba Hydro.

Each year the Trustees are required to provide the Chief and Council and, upon request, any member of NCN with an annual report on the financial operations of the Trust. The report must cover the period from January 1 to December 31 of the previous year, and must include the Trust Auditor's report and opinion and any other special audit report and opinions which may have been requested by the Trustees during the reporting period.

FUNDS AVAILABLE FOR 2006

As determined by the Trust Indenture and the Community Approval Process, the amount available for expenditure from the Trust ("Funds Available") for 2006 was \$3,992,800.00. Of this amount, \$2,992,800.00 was transferred out of the Trust for the purposes set out in the 2006 CAP Budget (\$1,326,468.00 from the Main Trust and \$2,666,332.00 from the Investment and Heritage account). As at December 31, 2006, there were no further funds due for programs, services and projects by CAP for 2006.

CHANGE OF TRUSTEES

At the beginning of 2006, the Trustees of the Nisichawayasihk Trust were Jerry Primrose, Paul Bonner, Alvin Yetman and Edward Primrose. In August of 2006, there was an election for Chief and Council. After the election, Chief Jim Moore, Councillor Shirley Linklater, Alvin Yetman and David Kobliski were appointed Trustees.

ARBITRATOR'S DECISION

In early 2006, there were concerns expressed over the Community Approval Process by which funds held in the Investment & Heritage Account could be accessed for use by the Community. The following were the issues surrounding the 2006 CAP process:

- The notice that was given of the CAP meetings
- The manner in which the vote was held
- The number of band members needed to approve distributions from the Investment and Heritage Account
- The number of meetings and votes that could be held on a particular CAP matter.

As a result of these concerns, the matter was referred to an Arbitrator. Distributions from the Investment & Heritage Account were suspended until the Arbitrator could rule on these concerns. On August 14, 2006, the Arbitrator ruled that the CAP meetings held and votes taken were adequate and the Trustees could make distributions from the Investment & Heritage Account to the Community. As the Arbitrator's order provided 30 days to appeal the decision, the distributions to the Community could not begin until after the appeal period had expired. As the Arbitrator's decision was not appealed, the distribution from the Investment & Heritage Account resumed on September 17, 2006.

CAPITAL PAYMENTS RECEIVED BY THE TRUST

The Trust earned net realized capital gains of \$530,698.00 during the course of the year through the sale of various investments.

In accordance with Schedule 2.2 and Article 2.51 of the 1996 Agreement, we confirm that there were no payments made from Manitoba Hydro paid to Chief and Council for excursions from the compensated range.

REVENUE RECEIVED AND GENERATED BY THE TRUST

Total revenues generated in 2006 from Trust Investments were \$1,917,386.00.

The revenues were recorded in each account as follows:

Main Trust Account	\$1,557,019.00
Investment & Heritage Account	\$ 300,149.00
Claims Account	\$ 20.00
Recreation & Program Facilities Account	\$ 60,198.00

INVESTMENT ACTIVITIES OF THE TRUST

As 2006 began, the Bank of Canada continued increasing short-term interest rates. The first half of 2006 saw a total of four one quarter of one percent (0.25 percent) increases in the Bank of Canada Rate. This brought the Bank of Canada Rate to 4.25 percent in late May 2006. For the remainder of 2006, the Bank of Canada rate remained unchanged at 4.25 percent.

Longer-term Government of Canada Bond yields, as represented by the Government of Canada Benchmark 10-year bond, showed significant volatility throughout 2006. As economic uncertainty prompted interest rates to move higher, the 10-year Government of Canada Bond rate increased throughout the first part of 2006. This resulted in the yield on a 10-year Government of Canada increasing from a low of approximately 3.90 percent in January 2006 to a high of approximately 4.60 percent in June 2006. By the end of the year, the yield on a 10-year Government of Canada Bonds fell to approximately 3.90 percent. This decline was partly due to the slowing of the US economy and an anticipated decline in short term interest rates in early 2007.

In an uncertain interest rate environment, it is important to take a prudent and cautious approach to investing the assets of the Trust. Any decline in the value of bonds can impact the “floor value” of the Trust and distributions to the Community. As a result, we purchased high yielding, short terms investments to maintain the “floor value” of the Trust and ensure funds would be available for Community projects, programs, and services. In 2006, the interest earned on short-term investments was comparable to the interest paid on 10-year Government of Canada Bonds. By investing in short-term investments, we were able to generate an attractive rate of return and reduce the risk of the Trust falling below the “floor value”.

THE FLOOR VALUE OF THE TRUST

The Trust did not receive the income forecasted for 2005 to support the CAP Budget approved by the community. As a result, at year end the value of the Trust was under the floor value by \$48,361 and for 2006 the Trustees could not pay out income from the Trust until such time as this deficit had been covered.

INVESTMENTS HELD AT DECEMBER 31, 2006

As at December 31, 2006 the total value of all Trust accounts was \$50,451,388.00. This amount was held in the following accounts and in the following proportions:

Main Trust Account: (Total Value - \$40,158,918.00)

- \$18,930,270.00 held in Short Term Deposits earning an average interest rate of 4.29 percent.
- \$21,228,648.00 held in Cash; earning an average 30-day Canada Treasury Bill rate of 4.13 percent.

Investment and Heritage Account: (Total Value - \$9,009,347.00)

- \$4,503,543.00 held in Common Stock earning an average dividend rate of 1.7 percent.
- \$1,981,959.00 held in Fixed Income Securities earning an average interest rate of 3.27 percent.
- \$2,081,645.00 held in Short Term Deposits earning an average interest rate of 4.34 percent.
- \$442,200.00 held in Cash earning an average 30-day Canada Treasury Bill rate of 4.13 percent.

Claims Account: (Total Value - \$109.00)

- \$109.00 held in Cash earning an average 30-day Canada Treasury Bill rate of 4.13 percent.

Recreation and Program Facilities Account: (Total Value - \$1,283,014.00)

- \$971,854.00 held in Fixed Income Securities earning an average interest rate of 4.02 percent.
- \$311,160.00 held in Cash earning an average 30-day Canada Treasury Bill rate of 4.13 percent.

The Auditor's Financial Report and opinion are included in Part 2 of this report.

MANITOBA HYDRO'S ONGOING OBLIGATIONS

The 1996 NFA Implementation Agreement is a complex document that requires careful and constant attention to ensure the Agreement's provisions are fulfilled. Under the Agreement, Manitoba Hydro fulfilled several on-going commitments in 2006:

IMPLEMENTATION OF SAFETY MEASURES

Under Article 2.7.2 of the Comprehensive Implementation Agreement, Manitoba Hydro implemented several measures in relation to safe ice trails, navigational aids and warning signs to the satisfaction of the Trust Office and the resource users. Manitoba Hydro went beyond the obligations by extending a few of its safe ice trails within the NCN's resource management area.

The Operations and Maintenance (O & M) Committee at their regular Board Meetings reviews the effectiveness of the safety measures regularly. NCN has two representatives at these meetings – Councillor Marcel Moody and Norman Linklater. Any concerns or problems with respect to safety measures identified by the Agreement can be forwarded to these representatives.

WATER REGIME PREDETERMINE COMPENSATION

Under Article 2.4.1 & 2.5.1 of the Agreement, the Water Levels or Rates of Changes did not exceed the parameters of the compensated range. The reports provided by Manitoba Hydro showed no deviation for the compensated range in both seasons in 2006.

Manitoba Hydro was not required to pay NCN any additional compensation; this means the provisions are working as they were intended to encourage Manitoba Hydro to maintain a steady operating regime.

OPERATION, MAINTENANCE & REPLACEMENT

Under Article 11.4.4 of the Agreement, Manitoba Hydro fulfilled its obligation by paying 90 percent of the Arena O & M costs. The Gilbert McDonald Arena fiscal year runs from September 1 through August 31 each year. During the 2005-2006 fiscal year, the O & M Board approved the Arena budget for \$408,035. In accordance with Article 11.7.2, Manitoba Hydro contributes 90 percent of the budget and NCN contributes the remaining 10 percent. The NCN's contributing portion of 10 percent was obtained from regular band funds. These funds were transferred to the Arena Board in accordance with the disclosure requirement.

OTHER IMPLEMENTATION ISSUES

COMPENSATION LANDS

The 1996 NFA Implementation Agreement provided that six parcels of provincial Crown lands (at Suwanee Lake, Wapisu Lake, The Junction, Leftrook Lake, Baldock Lake and Odei River) will be made into NCN reserve lands. Manitoba has already granted NCN an exclusive use permit, and the lands have been surveyed.

NCN and Canada are still discussing the mechanics of finalizing the process. Some documents must be completed. It is hoped that at least three of the parcels will become reserve land in 2007.

ENVIRONMENTAL MONITORING

Article 7 establishes and describes arrangements to coordinate environmental monitoring and share the information developed. Other than the environmental studies that are being conducted as a result of the proposed Wuskwatim project, there has been no other activity associated with Article 7. Canada is responsible for scheduling and convening meetings in accordance with Article 7.2, but again there is no activity in this area.

FUTURE DEVELOPMENTS BY HYDRO

NISICHAWAYASIIHK FUTURE DEVELOPMENT PROCESS

2006 was a busy and exciting year for Future Development. The Wuskwatim Project Development Agreement (PDA) was signed and construction on the Wuskwatim Generation and Transmission projects began.

After extensive consultation with NCN members in Nelson House, Thompson, South Indian Lake, Winnipeg, Brandon and Leaf Rapids, the PDA was approved by a double majority of members in a secret ballot vote in June 2006. About 70 percent of eligible voters voted, and about 62 percent of those who voted, voted “yes”.

The Wuskwatim Implementation Office was established to oversee all aspects of PDA implementation. Norman Linklater is the Implementation Coordinator. Following August elections of Chief and Council, Marcel Moody became a Councillor and Portfolio Holder of the Wuskwatim Implementation Office.

The Atoskiwin Training and Employment Centre (ATEC) opened its new building in Nelson House. ATEC will train NCN members and others for jobs, including those related to Wuskwatim.

Government licenses were issued. Ethinisewin (the traditional wisdom and knowledge of NCN members) has been and will continue to be a crucial part of the Wuskwatim projects.

Construction on the access road started. Construction of the whole project is expected to be complete about 2012. NCN has the opportunity to own up to 33 percent of the Generation Project. NCN will have to decide by the time construction is complete whether it wants to exercise its option.

2007 will be an exciting year, as construction on the road continues and ATEC continues to train NCN members and others.

RESULTS OF THE 2006 COMMUNITY APPROVAL PROCESS (CAP)

In accordance with Article 3.5 and 8.0 of the Trust Indenture, meetings and consultations were held with community members to determine their views on how moneys from the Nisichawayasihk Trust should be spent during the 2006 fiscal year.

The CAP Review Committee initiates the first part of the Community Approval Process. The CAP Review Committee reviewed all applications for funding in terms of the established CAP criteria; implemented a two-day community meeting on November 22 and 23, 2006, all applicants were expected to present their applications; had several committee meetings to review the applications thoroughly and prepared a recommended budget to Chief and Council for approval.

Chief and Council reviewed the recommended budget, made minor revisions; the next step of the community approval process was to meet with the community membership to present the CAP Budget.

The first meeting was held with the membership on January 10, 2006 with three items on the Agenda as follows; Re-disclosure of Funds, CAP Budget Review & Approval and Investment & Heritage Account Funding Access.

The transfer of funds from the Investment & Heritage Account was first raised at this CAP meeting. When the vote was taken to authorize a transfer of funds from the Investment and Heritage account, it is believed the majority of the members present voted to approve this transfer.

However, because members were entering and leaving the room as the meeting was going on, it was not certain exactly how many members were present at the moment the vote was taken. Chief and Council consulted with legal counsel for an opinion. Their recommendation was to have another CAP meeting with the community, which was held January 24, 2006.

Proper notice was given for this second meeting. A vote was held and carried by two-thirds of members present, but yet again, members kept entering and leaving the meeting room and it could not be absolutely certain how many members were present during the vote.

Legal counsel advised that a third meeting be held, with procedures put in place to be 100 percent certain of the number of members in the room at the moment of the vote. The meeting took place on February 15. A vote was held, but failed to gain a two-third majority of registered voters necessary to carry the motion, as detailed above.

Only 227 registered voting members attended the meeting, and while 61 percent, or 138, voted in favour of the plan to release the funds, there were 87 votes against and two spoiled ballots. This resulted in less than the necessary two-thirds of the members present required to pass a motion allowing the Corporate Trustee to release funds from the Investment and Heritage account. The motion needed just 14 more votes to pass. Appeals against the outcome of this vote were made, resulting in the calling of a General Band Meeting on March 7, when a traditional vote was held.

While a motion to release the funds was passed by a majority of registered voting members at the meeting of March 7, the result of the vote has been appealed and was referred to arbitration. NCN members Leonard Linklater, Donald Hart and David Kobliski (now Nisichawayasihk Trustee) brought an appeal against the release of the funds. An arbitration hearing was held in late July.

The following were the issues surrounding the 2006 CAP process:

- The notice that was given of the CAP meetings
- The manner in which the vote was held
- The number of band members needed to approve distributions from the Investment and Heritage Account
- The number of meetings and votes that could be held on a particular CAP matter.

The Nisichawayasihk Trust had been unable to release funds from the Investment & Heritage Account to meet CAP budget requirements for 2006 community programs and services, surpluses were used to carry us over until the decision of the arbitrator was settled.

The decision of the arbitrator was released August 14, 2006. Arbitrator Arne Peltz dismissed the appeal and ruled that the release of funds from the Investment & Heritage Account to support the 2006 CAP budget requirements had been legally supported by the majority of members voting at meetings held in January, February and March. He determined that the support of two-thirds of members wasn't a legal requirement in this case. Even if it had been a requirement, he ruled there wasn't anything wrong with holding successive meetings and further votes on the subject. "... In fact there is nothing undemocratic about a community revisiting an important question," he said.

"There was no impropriety in bringing such a vital question back for reconsideration in the circumstances of this case." The Arbitrator also found that the use of a "traditional vote" was permitted by CAP rules.

The Nisichawayasihk Trustees were pleased to release \$2.7 million to meet 2006 Community Approval Process (CAP) budget requirements, which enabled the Chief and Council and the Trust Office to reinstate a full range of vital community programs and services. A total of \$3,992,300.00 was budgeted and allocated to fund a wide variety of programs, which are listed with their respective budgets in Figure 1 on page 17.

In addition to these programs and projects funded during the 2006 fiscal year, there were also programs carried over from the 2005 Community Approval Process (CAP) under Article 10.5 of the Trust Indenture. For a complete list of all programs carried over from 2005 to 2006, please see Figure 2 on page 18.

FIGURE 1 CAP BUDGET 2006

	Budget in Dollars
Administration	Administration 464,000.00
Mandatory As Per Agreement	Professional Services 40,000.00
	Community Approval Process 30,000.00
	Claims Account 10,000.00
	Corporate Trustee 258,000.00
	Nelson House Trustees 34,400.00
	NCN Personal Care Home 200,000.00
Capital Projects	Administration Centre 30,000.00
Education	Breakfast Program 50,000.00
	Post-secondary Funds 200,000.00
	Special Education Program 50,000.00
Economic Development	NCN Achimowin Radio 130,000
Housing	10 Unit NHA Home Ownership Program 400,000.00
Justice	Community Consultative Group 15,000.00
	Justice Program 20,000.00
	Policing Service 269,000.00
Public Works	Animal Control Department 20,000.00
	NCN Emergency Services 160,000.00
	Recycling Program 8,200.00
Resource & Land Use	Country Foods 225,000.00
	Fisherman Association 200,000.00
	Resource Management 95,000.00
	Trappers Association 100,000.00
Social Development	Elders Traditional Program 100,000.00
	Senior Hockey Program 75,000.00
	Minor Hockey Association 200,000.00
	Tae Kwon Do Program 25,000.00
	Youth Initiative Program 60,000.00
	Parks & Recreation Program 240,000.00
	Rediscoveries of Families Program 100,000.00
	Stanley Park Project 3,000.00
	Summer Student Employment Program 15,000.00
	Zummer Adventure Camp 67,500.00
Other	Elders' Subsidy 98,700.00
Total CAP Budget	\$3,992,800.00

FIGURE 2**DEFERRED REVENUE 2005**

Carry Over From Previous Years in Dollars		
Mandatory As Per Agreement	Administration	2,572.00
	Professional Services	15,510.00
	Nelson House Trustees	11,998.00
	Corporate Trustee	62,993.00
	Claims Account	36,153.00
Community Infrastructure	Road Improvements	1,069.00
	Community Aesthetics. & Improvements	7,311.00
Economic Development	NCN Achimowin Radio	12,135.00
	Wuskwatim Equity	2,127,553.00
	Business, Marketing Development	4,315.00
	NCN Investment Savings	392,385.00
	Community Development Plan	35,000.00
	Recycling Program	2,381.00
	Internet & Cell Phone	93,208.00
Education	School Breakfast Program	219.00
	Encounters with Canada	1,320.00
	Special Education Services	500.00
Housing	Housing Development	468,275.00
	Home Opportunity Program	45,685.00
	R.C. Church Renovation	163.00
Justice	Justice Committee	11,960.00
	Governance	924.00
Public Works	Emergency Services	7,197.00
Resource & Land Use	Fisherman Association	18,152.00
	Resource Management	4,837.00
	Trappers Association	70,968.00
Shoreline Clearing	Debris Management	26,396.00
Social Development	Powwow Arbour	25,000.00
	Elders Traditional Program	8,146.00
	Baseball Field Upgrade	2,100.00
	Minor Hockey Association	6,069.00
	Tow Rope	21,296.00
	Indigenous Games	266.00
	Recreation Programming	5,492.00
	Playground	2,260.00
	Fitness Trail	1,580.00
	Senior Hockey Club	20,068.00
Transportation	Otetiskiwin Transit	100.00
Other	Elders Subsidy	3,300.00
TOTAL DEFERRED REVENUE		\$3,556,856.00

IMPLEMENTATION AGREEMENT

ADMINISTRATION

2006 was a very challenging year for the Nisichawayasihk Trust Office. One of our primary goals was to work with Trustees and financial advisors on a comprehensive review of our investment strategies and evaluation of the Corporate Trustee and Trust Equity Managers.

The report to members was to be made in April, but the arbitration on the Community Approval Funding (CAP) for 2006 became the primary focus of the Trustees and Trust Office staff from the beginning of this year and delayed the completion of the report. The report was expected to be complete later in 2006, however, there was an election for Chief and Council, and after the election new Trustees were appointed.

Due to the arbitration, Trust Office staff was also involved in overseeing and implementing a number of programs funded by Trust Funds.

Throughout this difficult process, staff have worked to keep members informed through newsletters and kept community members up to date on the funding issues and arbitration process.

With the surplus from the previous year, funds were used to cover the following programs deficits; Community Approval Process, Professional Fees, Emergency Service, Minor Hockey and Fisherman Association.

PROFESSIONAL SERVICES

In 2006, the Trust Office primarily used funds to retain chartered accounting firm, Hemenway Silver, to prepare and audit the Nisichawayasihk Trust and Trust Office, and to assist the Trust Office Finance Department when required.

The Trust Office also retained Myers Weinberg LLP; to assist in understanding the technical aspects of the 1996 Implementation Agreement to ensure its provisions are met.

Communications services company, Lewis Communications, was retained to assist with the preparation of the narrative reports and annual year-end review.

A majority of the funds were used to cover all costs for arbitration. Posner & Trachtenberg Barrister, Solicitors & Notaries Public Firm was retained to represent Chief and Council, and Hill Abra Dewar Litigation Counsel Firm represented NCN membership appellants.

NCN PERSONAL CARE HOME

To meet the requirement of Article 8.3 (b) (I & ii) c (I & ii) of the 1996 NFA Agreement, \$200,000.00 was allocated for the operation and maintenance of the NCN Personal Care Home.

The NCN Personal Care Home continues to provide quality health care for all its residents at its first class facility. This care home provides care to meet the physical, social, emotional and spiritual needs to its residents.

During 2005-06, the 24-bed facility had reached its full capacity. The Trust funds are transferred to the NCN Finance Department on a quarterly basis. All written, financial and audits are part of NCN's reports.

Please review NCN's 2005-2006 Year-In-Review report for NCN Personal Care Home's annual report.

CLAIMS

To ensure that a minimum yearly balance of \$50,000 is maintained as per Article 12.2 of the Trust Indenture, funds are allocated on an annual basis to the Claims Account, including any carry over from the previous year. This adjustment takes place after the annual audit for the Trust Office is completed.

The intent of the Claims Account is to compensate individual or group members of NCN for damages, caused by the Churchill River Diversion (CRD) Project. This consent was ratified through the 1996 Agreement.

Manitoba Hydro remains responsible for certain types of claims such as, personal injury or death, illness caused by mercury contamination, any natural or man made poisonous chemicals created by the CRD.

Winter incidental claims were minimal in 2006, possibly due to the late freeze up and persistent snowfall. On the other hand, the high accumulation of snow played a major factor on open water occurrences. Bringing the water table to a major high, posed new threats to NCN members and resource users. A total of 12 open water claims were confirmed during the spring, summer and fall seasons, in relation to domestic fishing, hunting and gathering activities. There are other active and ongoing related claims originating from four years back that are still recognized while under investigation, according to the NFA. A total of \$3,116.67 was expended on the claims program for the year 2006.

In September 2006, Chief and Council appointed Bill Yetman as the Claims Officer and Alan Linklater as a second alternate Claims Officer. Morley Moore remained as the Alternate Claims Officer.

Arbitrator Arne Peltz had ordered all arbitration costs, fees and expenses be paid by the Nisichawayasihk Trust from the Claims Account pursuant to Article 13.3.5.

A total of \$30,731.00 was paid out from the Claims Account for arbitrator costs and legal costs for the referring NCN members.

CAPITAL PROJECTS

ADMINISTRATION CENTRE

In 2006, \$30,000.00 was allocated to NCN to complete a user needs assessment, 3D renderings and concept drawings for an NCN Administration Centre.

To date there has been no activity on this project as NCN Chief and Council, and Administration has to yet decide what course of action to take on the project.

COMMUNITY INFRASTRUCTURE

COMMUNITY AESTHETICS & IMPROVEMENTS

A total of \$7,311.00 was carried over from the 1997 CAP Budget. The Nisichawayasihk Trust Office has continued to use these funds for the initial purpose.

The remaining funds will be deferred to the next year and will be available for the initial purpose.

ROAD IMPROVEMENTS

These funds have been deferred year after year with no activity or transaction on the project. Moreover, there has been no reporting or reply from the contact person responsible for the project.

Chief and Council re-disclosed these funds to the community membership and made these funds available to augment the 2006 CAP Budget.

ECONOMIC DEVELOPMENT

BUSINESS, MARKETING DEVELOPMENT CORPORATION

In 2003, \$194,000.00 was allocated to Nelson House Development Corporation to develop a Business, Marketing and Development Plan. Funds were expended according to the proposal submission.

Funds in the amount of \$4,315.00 have been deferred to the next year and will be available for the initial purpose.

COMMUNITY DEVELOPMENT PLAN

In 2004, \$35,000.00 was allocated to NCN and NCN Development Group to complete Phase I of NCN's Community Development Plan, and to prepare for Phase II.

This Community Development Plan was considered to be high priority for the community and Chief and Council.

To date there has been no activity on this project as the NCN Development Group and Chief and Council have yet to decide what course of action to take on the project.

HIGH SPEED INTERNET & CELL PHONE SERVICE

In 2006, a total of \$93,208.00 was carried over from the 2005 CAP Budget and transferred to NCN. The project is near completion with the anticipation of having high-speed Internet and cell phone service in the community before the summer of 2007.

NCN ACHIMOWIN RADIO

In a continued effort to be a vital communication service through radio and cable TV for the NCN membership funding of \$130,000 plus surpluses from the previous year were allocated to the NCN Achimowin Radio & TV Station.

The NCN Achimowin Radio Program has been under new management since the later part of the year. The new manager, Russell J. Bonner was hired after completing his broadcasting training at the Academy of Broadcasting in Winnipeg, Manitoba. It is anticipated that with his acquired knowledge of the broadcasting industry, the NCN Achimowin Radio Station will be better equipped with the Human Resources to continue to provide this essential service to the membership of NCN.

With great effort the program continues to stay up to date with the many technological advances, and challenges that will no doubt continue to over-shadow the program until it is possible at such a time as to integrate the new changes that are planned for the 2007 budget year.

Management has achieved most of its objectives set out in the operational plan for 2006, although there had been a number of sacrifices made to ensure the program continued to stay on track.

Due to the budget shortfall earlier in the year, both the former manager and the technician had to be laid off, so as not to disrupt the communications services. During this time the cable service had to be discontinued, as there was no technician on hand, or funding in place to acquire the new satellite programs and nobody to install them. It was then decided to allow the cable system to die out slowly, as the renewal dates for channels came and went.

Some of the objectives that were achieved were the hiring of new staff, rebuilding the radio studio, making it sound proof and purchasing new equipment.

Plans for 2007

- To provide communication services to NCN members and local organizations via radio
- To provide daily entertainment via music, talk shows, and live broadcasts of community events
- Move to a 16-hour broadcasting day, from the existing 8-hour day
- Review advertising rates to become more economically viable
- To obtain a website for online Internet broadcasting of the local radio station
- Continue to ensure that the radio station has all the songs available for requests, and dedications
- To ensure the radio station has all the songs available for request and dedications.

NCN INVESTMENT SAVINGS

A total of \$406,320 was carried over from the 2001 CAP Budget. The funds were set aside to develop the casino project, though it is on hold until the selected land is converted to reserve land, or the Casino is constructed.

Conversion to Reserve Land – Mystery Lake Hotel

In March 1998, NCN acquired four parcels of land in Thompson, registered in the name of 3547958 Manitoba Ltd., a wholly owned NCN Corporation. NCN's membership approved the purchase as part of NCN's economic development initiative.

The Mystery Lake Motor Hotel is located on this land. Although NCN has been successful in operating the hotel, upgrades and expansion are necessary to ensure the property continues as a viable business. NCN seeks to have the land converted to a Reserve pursuant to the Department of Indian and Northern Affairs Canada "Additions to Reserve Policy", as an economic initiative.

NCN has been working for several years on the creation of an urban reserve for this land. Chief and Council, together with the Mayor and Council of the City of Thompson, have reached an agreement and signed a Municipal Services Agreement and Development Agreement

The approach taken by NCN in developing these Agreements is the creation of a Reserve to benefit the NCN, while not creating a disadvantage to anyone, including the city. NCN believes it is important that economic benefits flow not only to our people, but also to the communities in which we work. Accordingly, the draft Municipal Services Agreement states NCN will pay services charges, which are calculated and paid in the same way taxes are calculated and paid by other businesses in Thompson. As well, NCN agrees to adopt land use and development bylaws to ensure the Mystery Lake lands comply with standard municipal requirements and are operated to the standard expected of other properties in the City.

WUSKWATIM EQUITY

Funding had been allocated to the Wuskwatim Generating Station Project in attempt to achieve the 33 percent equity participation.

At the beginning of 2006, deferred revenue of \$2,127,553 had been invested in short term redeemable guaranteed investments certificates issued by Royal Bank of Canada bearing interest at 3.25 percent per annum. This GIC was redeemed in late June, two wire transfers were made to Fillmore Riley LLP, one in the amount of \$1,000.00 for the Settlement of Taskinigahp Trust, and the second wire transfer for the Subscription Price; Class D Shares in Taskinigahp Power Corporation in the amount of \$1,000,000.00.

At the end of 2006, the Wuskwatim Equity has deferred revenue of \$1,148,618.00.

EDUCATION

BREAKFAST PROGRAM

In 2006, \$50,000.00 plus surplus from the previous year was allocated to the Breakfast Program. These funds are available for the use of its initial purpose, which is to provide a nutritious breakfast for students enrolled in Nursery to Grade 8 at the local elementary school.

Due to the delayed funding transfer to the Nelson House Education Authority, a total of \$4,924.14 was expended to purchase breakfast supplies for the program.

At the end of the 2006 calendar year, all funds were transferred to the Nelson House Education Authority.

ENCOUNTERS WITH CANADA

A total of \$1,320 was carried over from the 2000 CAP Budget. These funds are available for the use of its initial purpose.

These funds have been deferred year after year with no activity or transaction on the project. Moreover, there has been no reporting or reply from the contact person responsible for the project.

Chief and Council re-disclosed these funds to the community membership and made these funds available to augment the 2006 CAP Budget.

POST-SECONDARY FUNDS

In 2006, \$200,000 was allocated to the Post-secondary Program. These funds are available to provide funding support to NCN members who wish to pursue a post-secondary education.

These funds were transferred to the Nelson House Education Authority.

In accordance to the Financial Reports submitted to the Nisichawayasihk Trust Office, funds were expended towards living allowance for post-secondary students in the amount of \$29,550.23, text books in the amount of \$4,346.71 and travel in the amount of \$4,357.78.

A total of \$38,254.72 was expended to the end of the 2006 calendar year. The remaining funds have been deferred to the next year.

SPECIAL EDUCATION SERVICES

In 2006, \$50,000.00 was allocated to the Breakfast Program. These funds are available to improve the quality of education and level of support services for special needs students.

In accordance with the Financial Reports submitted to the Nisichawayasihk Trust Office, funds were expended towards classroom supplies and material for special needs students in the amount of \$61,373.75. The remaining funds have been deferred to the next year.

HOUSING

HOUSING DEVELOPMENT

The NCN Housing Authority received \$300,000 as equity towards a proposal submitted to CMHC, however, due to lack of adequate resources, the proposal was rejected by CMHC.

Chief and Council re-disclosed these funds to the community membership in November 2006 and reallocated the funds toward Housing Renovations.

HOME OWNERSHIP PROGRAM

The original proposal submitted to CAP was for \$1.5 million, however only \$400,000 was allocated for the project. The funds allocated were not sufficient to construct the 10-unit housing project.

The Nisichawayasihk Housing Authority requested that Chief and Council implement a fresh disclosure on the funds as per article 8.6 of the Trust Agreement.

Chief and Council re-disclosed these funds to the community membership in November 2006 and reallocated the funds toward Housing Renovations.

R.C. CHURCH RENOVATIONS

Revenue of \$163 has been deferred from previous years to complete the renovation of the R.C. Church Residence.

JUSTICE

COMMUNITY CONSULTATIVE GROUP

In 2006, \$15,000.00 was allocated for the purpose of financially assisting the local consultative group with travel to and from meetings out of community. The local consultative group acts as a liaison between Chief and Council, Manitoba Keewatinowi Okimakanak (MKO) Regional Consultative Group and the RCMP.

The aforementioned groups' purpose is to identify a process to establish the MKO Regional Policing Initiative with the support of the RCMP and to identify policing service options and a process for establishing policing service agreements in the MKO First Nation-member communities.

At the time of writing this report, Chief and Council passed a motion authorizing the establishment of a new committee to be known as the "Community Justice Group". This committee will combine two existing committees: the NCN Justice Committee (JC) and the Community Consultative Group (CCG), resulting in cost savings and elimination of redundant tasks.

GOVERNANCE

Revenue of \$924 has been deferred from previous years 1996 CAP Budget. These funds are available for the purpose disclosed in 1996.

JUSTICE COMMITTEE

Community Justice Worker Program is funded from the Manitoba Keewatinowi Okimakanak Inc. through the Aboriginal Justice Inquiry and subsidized by the CAP project. The justice worker's role in the community is to assist in the development of crime prevention and restoration to victim and offender in the community. This process is to accept referrals from the provincial and magistrate court, Chief and Council, RCMP and community members by way of pre-charge and post-charge diversions. The overall operation is to assist community members in dealing with their offences in the community. It is an alternative from having to go to court and having a criminal record. This process also assists community members in dealing with the issue in the community and bring healing to victim and offender.

It is the intention to bring all parties involved to participate in the process. Parties may include offender, victim, families, support groups, police, local resources and/or individuals affected by the offence. This process gives the offender an opportunity to admit his/her criminal behaviour and demonstrate a willingness to bring restoration and healing to the victim. A healing circle is arranged in a neutral setting, for individuals to explain the motivation for their offence. Victims are able to explain the impact of the offence and offenders are given the opportunity to bring

reparation to the harm that was inflicted on the victim. The purpose is to come to a consensus with both parties.

The outcome may include the imposition of appropriate measures and include monitoring to ensure compliance. The community justice worker also attends regular court sittings and ensures that all court proceedings are prearranged and all individuals attend court.

The justice worker is assisted by a six-member committee that consists of individuals with a willingness to help others and offer their time to assist in the development of crime intervention and prevention. The justice committee aims to work with NCN Chief and Council, RCMP, Elders, NCN Constables and members to stop illegal activity in our community. Committee members receive an honorarium of \$200/mth. The committee members are selected according to the experience, honesty, trust and integrity. They are committed individuals that take the initiative and support our community members and the law enforcement team. Their dedication and hard work have inspired individuals to live a crime-free lifestyle.

The committee's protocol for referral is as follows:

1. Victim involvement
2. Is there a need to repair the harm
3. Has the offender admitted to responsibility
4. Is the victim willing to participate
5. Would this be appropriate for the Restorative Justice Process
6. Would this process benefit both parties
7. Criminal record

POLICE SERVICES

In 2006, \$280,000 was allocated to supplement the existing NCN Local Police Service.

This funding is transferred to the NCN Finance Department on a quarterly basis. All written, financial and audits are part of the NCN annual reports.

Based on the files and incidents reported and collected by the NCN Police the following are statistics for the 2006-year. These statistics do not include files and calls reported directly to the RCMP. A greater number of cases are directly handled by the RCMP.

Offence	Jan-Apr	May- Aug	Sep-Dec	TOTAL
Assault	16	12	16	44
Assault (Sexual)	2	0	0	2
Assault (Spousal)	9	23	13	45
Assault (Weapon)	3	2	1	6
Break & Enter	11	2	0	13
Breach Of Conditional Sentence	3	4	1	8
Breach Of Probation	6	0	7	13
Breach Of Under Taking	3	0	0	3
Breach Of Recog.	2	0	0	2
C.D. And S.A.	2	2	2	6
Fire Arms Offense	1	0	0	1
Impaired Driver	0	0	3	3
Liquor Controlled Act	0	0	1	1
Minor Consumption	47	54	28	129
Mischief Under/Over \$5,000	9	8	7	24
Mental Health Act	15	29	15	59
Warrant	4	0	0	4
Other C.C.	1	0	0	1
Theft	4	13	4	21
Utter Threats	2	2	3	7
Vandalism	0	4	0	4
Total	140	155	101	396
Total Persons Lodged In Cells	398	576	516	1490
Breach Of Peace	159	230	194	583
I.P.D.A.	137	141	141	419
Causing A Disturbance	31	42	49	122

PUBLIC WORKS

ANIMAL CONTROL

In 2006, \$20,000.00 was allocated to NCN to provide a humane way to control the community's animal population.

To date there has been no activity on this project, these funds will remain available for the use of its initial purpose.

NCN EMERGENCY SERVICES

The Nisichawayasihk Emergency Services received \$100,000 for the community approval process for 2005.

The funding allocated for the program was not sufficient enough to retain a full fire fighters crew for the full year, we had to lay-off some employees.

Expenditures all went to wages.

We had responded to approximately 225 fire related calls, the following pertain to the 225 calls:

- Grass fires – 69
- Bush fires – 34
- House Fires/related – 16
- Medical assistance – 3
- Car Fire – 3
- Shack/ware house – 5
- Fire Alarms – 51
- Garbage box/dump – 41
- Motor Vehicle Accidents – 3

RECYCLING PROGRAM

In 2005, the Recycling program received \$30,000.00; funds were used to retain the Recycling Coordinator to coordinate the curbside pickup of the recyclable material.

Funds were also utilized for operation and maintenance of the recycling vehicle and equipment.

RESOURCE & LAND USE

RESOURCE MANAGEMENT

Management & Administration

In 2006, \$95,000 plus previous year surpluses were allocated to the Resource Management Program. This program is managed by Resource Management Coordinator Bill Yetman. The board members from NCN are co-chair Charlie Joe Hart, Henry Linklater, Wilson Moore and Mark Linklater. The administration of the funds is handled by the Nisichawayasihk Trust Office Finance Department.

Accomplishments

The Resource Management Board were involved in negotiating the renewal of the Churchill River Archaeological Project (CRDAP) which sets out protocol by the Historic Resource Branch. In this agreement the Historic Resource Branch must consult the NCN Resource Management Board on the field operation plan for any given year and the budget plans for the fiscal year.

The Resource Management board felt that an agreement was further needed for the Wuskwatim project and negotiated with Manitoba Culture, Heritage and Tourism Minister Eric Robinson. NCN Resource Management Board has based its collaboration with Manitoba Hydro on the development of the Wuskwatim project on Aski Kanache Pumenikewin (the sacred duty and responsibility to protect n'tukenan), and Asehewewin (what you do to ethinewikuna (human remains) and aniskowe apuchetawina (artifacts) will affect your whole being. The planning by the Resource Management board incorporated Kihche'othasowewin (the great law of the creator) and reflected the principle of Kwayaskonikewin (reconciliation). In considering the specific reflected terms, conditions, guidelines, recommendation and best practices incorporated into the heritage Protection Plans. NCN Resource Management Board has applied its belief in O'chinewin (what you do to nature comes back to you). Included is the concept of maintaining a written record in respect of the treatment of Heritage Resources that are found, discovered or disturbed during construction activity of any heritage objects that are recovered or exhumed and removed from the project site. This agreement was signed at the Manitoba Legislature on June 20, 2006 and is considered an historical event from NCN view and Manitoba opinion, as it is the first of its kind in Manitoba.

An agreement for the entire NCN Resource Management area is to be completed by Manitoba on May 12, 2007.

Other documents that were reviewed by the Resource Management Board are as follows:

1. Access Road Environmental Protection Plans
2. Wuskwatim Camp Environmental Protection Plans
3. Wuskwatim Generating Station Environmental Protection Plans

4. Heritage Resources Protection Plans
5. Road Access Management Plans
6. Physical Environmental Monitoring Plans
7. Terrestrial Effects Monitoring Program
8. Resource Use Monitoring Program
9. Aquatic Effects Monitoring Program
10. No Net Loss Plans
11. Sediment Management Plans
12. Socio-Economic Monitoring Plans

Meetings & Workshops

The Resource Management Board met the required four times per year in 2006, meetings were held in Thompson and Nelson House. The board reviewed all license/permit applications made within the NCN Resource Management area. The Resource Management Board also attended an annual mining conference in Winnipeg in November. The Board members seek out information and get an understanding as how the mining industry operates.

The Resource Management Board and program coordinator will continue monitoring the Wuskwatim Project to ensure predictions made in the Environmental Impact Statement (EIS) are accurate and if not then NCN Resource Management board understand that mitigation will be undertaken.

The Resource Management Program is a vital program that benefits NCN as a whole with respect to applying its values, principles and aspirations.

COUNTRY FOODS

The Country Food Program operated on \$225,000.00 budget for the year 2006. The following is a summary of work activities that were performed by the program personnel.

Wild Food Distribution

The program distributed 7,517.29 pounds of wild food that consisted of moose meat, caribou meat, beaver, geese, whitefish, jackfish, pickerel, cranberries and blueberries.

There were 1,547 members that received wild food; the majority of it went to the elders, medically ill and low-income earners. As well, the program donated food to local organizations for their traditional feasts, such as the O.K. School, ATEC, Family and Community Wellness Centre, Future Development, Personal Care Home, and Inaugurate Ceremonies Committee.

Seasonal Activities

The program employed nine local members temporarily to assist our program with the daily activities at the distribution centre and to help at the Leftrook Lake camping facilities.

During the **winter**, the crew went ice fishing, cut wood, inspected cabins, and cut brush along the trails to ensure the safe travelling for all. The program distributed 2,239.29 pounds of wild food served 427 community members.

In **spring**, the program distributed 1,152.39 pounds of wild food and served 323 members. The crew assisted two groups of students from the O.K. School to learn how to fish and to live off the land. The first groups of students were elementary level and concentrated mostly on learning how to catch and prepare fish.

The second group was high school students who were taught how to live and survive off the land and water by fishing and hunting, by Elders. They were also taught how to identify which herbal plants could be utilized for medicinal purposes. Other activities were paddling, cleaning/cooking and environmental awareness. All participants had fun while learning. Both of these trips were a success and enjoyed by all. The crew also tilled gardens, fished at Osik Lake, went on a goose hunting expedition to Churchill, assisted O.K. School staff in Aboriginal Awareness activities, and assisted public works with the dismantling of the old storage shed by the radio station.

During the **summer**, the program distributed 1,646.2 pounds of wild food and served 397 members. The crew harvested 500 pounds of fish from Leftrook Lake and brought them to the centre where they were processed and stored in the freezers. Country Foods crew also assisted with the dismantling of a six-plex building in the school area. Work involved salvaging cupboards, baseboard heaters, light fixtures, doors and removing steel sheets from the outside of building. After all this was completed the crew transported all the material to the Trapper's storage shed at Dog Point.

In **autumn**, the program distributed 2,081.57 pounds of wild food and served 400 members. This season was the busiest for the crew. They went moose hunting and fishing. They harvested two moose and brought 900 pounds of fish from the hunting and fishing trip in Leftrook Lake. As well, the crew assisted local members with the processing of their moose meat, assisted Split Lake First Nation with their search of a missing person, and also assisted in transporting and storing Christmas gifts.

2006 Wild Food Distribution	Pounds of Wild Food Distributed to NCN Members	Number NCN Members Receiving Wild Food
1st Quarter	2,239.29	427
2nd Quarter	1,152.39	323
3rd Quarter	2,044.04	397
4th Quarter	2,081.57	400
Total	7,517.29 lbs	1,547 Members

COMMERCIAL FISHERMAN'S ASSOCIATION

Management & Administration

The Nelson House Fisherman's Association (NHFA) consists of a manager, six board members, grader, packer and runner.

Program management and administration remains the same for the funds held in Trust allocated during annual budgeting and management planning. Management payroll, subsidy, equipment inventory and distributions and fisherman mobility (truck, gas and operation) remain.

Operating Periods

The commercial harvest of the Nelson House Fisherman's Association runs during two main seasons per year. The spring harvest runs five-to-eight weeks from June 1 to mid-July with the fall harvest in operation for eight-to-nine weeks from late August to October 20 each year, depending on weather conditions.

Field Operations

Traditionally, the fishers require assistance in getting started. Boat, equipment, men and supplies are transported to field locations utilizing the NHFA truck. Fishers cover the expenses of the runner, which delivers supplies and picks up fish for the packing plant.

Production

Production varies from lake-to-lake and species-to-species. The main species is Walleye (Pickerel) at \$5/kg, Whitefish at either \$1.91/kg (stand or export) or \$2/kg (other or cutter), pending classification, and Northern Pike at \$.86/kg. Factors include high amounts of mercury levels and debris found on the CRD, and the high cost of transportation to and from inland lakes.

The total harvest was 27,049 kilograms, with a total value of \$52,371.00 for 2006.

The spring fishery was delayed this year because of CAP Arbitration, resulting in decreased production levels.

Meetings/Workshops

The NHFA Board, Management, and Resource Coordinator had six meetings with the fishers this year and most of the meetings were focused on how to improve the fishery. Representatives from the Department of Conservation continue to attend our meetings to discuss their findings during regular patrols after the fishing seasons. The fishers have an opportunity to ask general questions and to address concerns to conservation. The fishermen have also been involved with the Commercial Inland Fisheries Federation.

Plans for 2007

- To provide viable employment opportunity to NCN members through the fishing industry.
- To mitigate and subsidize NCN Fishers as compensation from the 1996 NFA Implementation Agreement.
- To encourage members to achieve an income through traditional and sustainable practice.
- To assist in expanding in the international and global economy.
- To continue using our renewable resources through traditional and sustainable practice.
- The NHFA to be more aware of the needs of the fishermen.
- Promote fishing industry, to have more fishermen licensed.

TRAPPERS PROGRAM

Management & Administration

The Nelson House Trapper's Association is comprised of a manager and local Fur Council who oversee the operation of the program.

Operating Period

The operation runs throughout the year with the active trapping season opening in early October until late May of each year.

Accomplishments

There are approximately 150 trappers who use the NCN's Resource Area.

The association subscribes to the Trappers Magazine for all trappers, so they can get information on upcoming activities or any new regulations concerning the trapping industry.

During February, the Local Fur Council, community members and some active trappers along with their families attended the annual general meeting and convention in Lac du Bonnet, where they had various competitions and displays as well sharing knowledge with each other.

The Local Fur Council were involved in the fur display and promotion of the trapping industry during the Nickel Days festivities in Thompson.

Representatives from the Department of Natural Resources continue to do presentations on enforcement regulations, humane trapping, First Nation Initiatives and general information on trapping and they also answered any questions the trappers have.

There were a total of 198 trappers who attended the Annual Fur Auction in Thompson, a total of \$349,882.00 of funds were distributed among the trappers within the two days of the event.

The start-up program continues to be a success for trappers/youth during initial, primary and spring seasons. The maximum amount per trapper is \$600 per year.

An open loans account depends on the previous years fur production and account balance. Payments toward start-up by trappers are made either directly or deducted from subsidy payments.

Equipment plays a major role in trapping. The Trappers Association keeps an inventory of an assortment of traps, snares, knives, toboggans, chisels, etc. Equipment vouchers are issued to trappers in order to purchase equipment from the inventory valued at \$300.

Plans for 2007

- To mitigate and subsidize NCN Trappers as a way to compensate for the adverse affects of the 1996 NFA Implementation Agreement.
- To establish terms of reference for Fur Council.
- To offer NCN an alternate buyer on furs other than the Northern Store.
- To keep updated on standards and changes in the Trapping Industry for NCN
- To expand the local economy internationally and globally.
- To continue using our renewable resources such as wild fur species through traditional and cultural practices.
- To establish a fur buying market.
- Promote trapping industry by having more trappers licensed.
- Educate youth on trapping standards.

SOCIAL DEVELOPMENT

BAY ROAD BASEBALL FIELD UPGRADE

Funding in the amount of \$2,100 was allocated from the 2003 CAP Budget to upgrade the existing baseball field in the Bay Road Area, to date there has been no activity on the project.

These funds have been deferred year after year with no activity or transaction on the project. Moreover, there has been no reporting or reply from the contact person responsible for the project.

Chief and Council re-disclosed these funds to the community membership and made these funds available to augment the 2006 CAP Budget.

ELDERS TRADITIONAL PROGRAM

In 2006, employees of the Elders Traditional Program had to be laid off due to financial restraints related to legal arbitration issues, which weren't resolved until September, when funding was released and the program was able to run again.

Unfortunately, during the shut down, the cabins sustained major vandalism and arson. As well, tools were stolen and furnishing destroyed. The damage was very costly to repair. A police report was filed and the Program Coordinator filed insurance claims and for each cabin, with a deductible of \$5,000.00 per cabin. The resource people and the contractor spent approximately one and a half months fixing and refurnishing the cabins. With all the damage, it took awhile for the program to get started. Therefore, the students suffered and missed out on activities normally offered.

The Program Coordinator networked with the Resource teacher from the High School and a curriculum is now in place in conjunction with the "Living Off The Land" Project. We were fortunate that one of our former employees, an elder, allowed us to use his cabins to implement the program, while the program cabins were being renovated, especially for the trapping and fishing component of the elders traditional program.

The program also purchased an affordable used snowmobile to take the Outdoor Education students ice fishing, trapping and for outdoors expeditions to Leftrook Lake.

Despite the challenges, the program was an overall success and we are looking forward to 2007, when we anticipate the full time participation of the Outdoor Education students.

FITNESS TRAIL

In 2006, revenue of \$1,580 was deferred from the previous year. There was no activity in this project throughout the year.

The NCN Trust Office in conjunction with the Project Coordinator will continue to use the remaining funds for initial purpose.

INDIGENOUS GAMES

In 2006, \$266.00 was carried over from previous years and allocated to offset costs associated with youth participating in the National Aboriginal Indigenous Games. The remaining funds will be used for the initial purpose.

MINOR HOCKEY ASSOCIATION

In 2006, the NCN Minor Hockey Association completed various goals it set out to do.

The Minor Hockey Program benefited the community with participation for all ages for each division; all teams from each division participated in local and out of town tournaments.

Public Relations

- Continuance of Midget "A" Norman Region Hockey League
- Hockey Equipment Exchange Program
- Skate shop was opened and operating with a new skate-sharpening machine
- Hockey Conditioning Camps coordinated by Minor Hockey and Senior Hockey Team
- Various parental involvement contests, which encouraged the parents to get involved with the minor hockey program
- Operating Arena Canteen
- Networking with arena staff and Recreation Department.

Employees

- Hiring of a Minor Hockey Coordinator
- Hiring of an assistants to the Hockey Coordinator
- Hiring and training of employees to operate and maintain the Sport Shop, as well as how use the skate sharpener.
- All employees succeeded in obtaining their Coach Level 1, Safety, Referee and Coach Awareness Certificates.
- Hiring of drivers with a Class 4 License.

Minor Hockey Board

- Recruitment of new board members for the 2005/06 seasons.
- Minor Hockey Board Retreat; with a completion of a Minor Hockey Constitution
- Initiated monthly board meetings at the arena

PLAYGROUND

Funds were allocated in 1999 to an install additional playground and landscape the school area; funds of \$2,260.00 have been deferred year after year with no activity or transaction on the project. Moreover, there has been no reporting or reply from the contact person responsible for the project.

Chief and Council re-disclosed these funds to the community membership and made these funds available to augment the 2006 CAP Budget.

POWWOW ARBOR

In 2001, \$25,000.00 was allocated to construct a permanent arbor within the community.

As of December 31, 2006, the project has not been constructed; however, there have been some expenditure for clearing of brush and landscaping on the selected site for the arbor.

Furthermore, hydro poles have been donated from Manitoba Hydro. It is anticipated that the construction of the arbor will commence in the summer of 2007.

PARKS & RECREATION PROGRAMMING

In 2006, \$240,000 was allocated to the Recreation Program to continue to meet the needs of the community in various recreational program designs and to provide opportunities for all ages.

Total funding was transferred to the Family and Community Wellness Centre on a quarterly basis; all financial reporting, audits and three quarters of the written reports will be part of the Family and Community Wellness Centre 2005/2006 annual report.

As part of the fourth quarter reporting, the Recreation Department was in transition of transferring from the Family and Community Wellness Centre to the NCN Administration.

Event	Age Category	Participants
Volleyball Tournament	35+	35
Elders Fun House Annual Volleyball (Open) Tournament	49 - 85 18+	35 90
Family Halloween Special	All ages	200
Local Hockey Tournament		50
Community Sliding Party	All ages	
Community Skating Party	All ages	

The Recreation Department has coordinated the following community events/activities:

hockey rinks and the Lighting of the Community Christmas Tree. The weekend swimming and bowling trips to Thompson are ongoing with a participation rate of 45 – 50 people per trip.

The Recreation Department played a big part in getting NCN athletes to participate in the team Manitoba selection process and the NCN athletes acquired 8 gold medals at the North American Indigenous Games in Denver, Colorado.

In light of the financial restrains faced with the CAP Arbitration, the Recreation Department was innovative in executing programs. The average participation rate of all programs that were executed in the 2006 is 100. The Recreation Department has limited funds to purchase recreational equipment and does not have access to adequate storage.

The Recreation Department goal for the upcoming year is to focus on preparing NCN athletes for the 2007 Manitoba Indigenous Summer Games and the North American Indigenous Games for 2008. It will also focus on providing recreation programming for everyone in the community.

REDISCOVERIES OF FAMILIES PROJECT

Purpose

The Rediscovery of Families (RDF) project is an integral part of the coordinated service delivery model of the NCN Trust Office CAP Budget 2006 and the Family and Community Wellness Centre, which provide continuous funding for this project.

The RDF project has been operating for five years, which consists of a one-week stay at the Leftrook Lake Facility.

The purpose of the Rediscovery of Families Project is to support families, with the guidance and teachings of Elders and support workers, to find practical ways to care for families in a manner that is consistent with our community values, beliefs and traditions.

This includes opportunities to reconnect with the land through participation in traditional activities such as fishing, setting fish nets, cleaning fish, picking and learning about the medicinal plants, picking berries, hunting, ceremonies (pipe and sweat lodge ceremonies) and exploring an historical site, like the dancing circle.

Objectives

The Rediscovery of Families project is designed to:

- Raise awareness of our values, beliefs and traditions as these relate to relationships in our families
- Provide families with the support required to identify family strengths and other issues that have had a negative impact on family functioning and find practical solutions that can be used in every day life
- Reconnecting with the land as a source of food, medicine and spirituality
- Identify family service and resource needs, and
- Use a coordinated service approach at the community level, when families return from Leftrook.

Activities

The Rediscovery of Families project was held from June to October 2006, which included the following activities:

- There were four sessions of family camps at the Leftrook Lake facility, with 94 project participants covering 22 families
- There were 20 women who signed up to attend the Women's Retreat, however, only 10 women participated
- There were 7 men, 5 of them elders, who participated in the Men's Retreat at Bald Duck Lake

- As part of the coordinated services between the Zummer Adventure Camp and RDF project, there were 4 canoe trips to Leftrook Lake, with a total 40 youth participants
- In coordination with Zummer Adventure Camp; there was a canoe challenge for men, women and youth. There were a total of 60 participants. There was no women's team registered, however, there were women who paddled with the men's canoe challenge.
- The Counselling Service Program coordinated a traditional Cree Gathering (Annual Grief and Loss) at Mile 33, with a total of 250 participants
- The traditional cultural counsellor of the counselling program was also involved in delivering the RDF; in particular, the cultural ceremonies such as sweat lodges, pipe ceremony, medicine, therapeutic touch and name ceremony
- There were a total of 22 children, youth and adults who received their traditional name, colours and teachings of their names
- The traditional cultural counsellor continued to provide one-on-one cultural counselling service to the RDF participants through the year including getting them involved in all programming at the family and community wellness centre.

About 10 delinquent youth, who are in trouble with the law and involved with the child welfare system, were taken out to cultural camp of Leftrook Lake to ensure their safety and the safety of the community, as these youth were involved in arsons. They were taught and demonstrated the importance of working and surviving together through cultural teachings and practices of the elders such as values, beliefs and attitudes.

In addition, a community control plan was established (summer 2006) that evolved out the community experiencing a high crime rate such as drug busts and confiscations, breaking and entry, arsons, violent beatings and alcohol and drug parties. Some of the local resources, RCMP, FCWC staff and Chief and Council established a community control plan where a Band Council Resolution was implemented to set a curfew, to make it a drug and alcohol free community for two-weeks. We hired 12 youth to foot patrol the community - each were assigned to patrol the different areas of the community. We had 4 RCMP officers (usually only one) to secure the community and the local constables were fully staffed to assist. This was a cost-shared initiative from all programming; however, it was coordinated and managed by the Family and Community Wellness Centre.

Schedule

Activities and services were conducted according to the annual work plan and budget of the project. Referrals to the project were received from the community, however the majority of participants self-referred.

Resources

The full continuum of the programs and services of the Family and Community Wellness Centre were used in the delivery of the RDF project. Additional resources were provided from NNADAP, Human Resources Authority, Pisimweyapiy Counselling Services, RCMP and Future Development.

Evaluation

There was a huge reduction in family participants in the project, which could be attributed to the following reasons:

- This year, additional service was provided by the Rediscovery of Families project in improving the wellness of families and the community by addressing the issues of youth delinquency in our community. As a result there was a late start in delivery the Rediscovery of Families project.
- There was uncertainty if the Rediscovery of Families' project would be funded this year; however, we remained optimistic and borrowed funds from other projects within the Wellness Centre and upon receiving the funds from Trust Office CAP 2006, we reimbursed the project.
- There was a lot of activities happening in the community throughout the summer, including the Chief and Council elections, which community members wanted to be involved with.
- The counselling service program was directly involved with the community control plan, which required our commitment and took time away from other programs, such as the RDF project.

Conclusion

Despite all the challenges our community encountered, the project ran as usual and the Rediscovery of Families project continues to play a significant role in improving the wellness status of our community by reconnecting and rediscovering our cultural and community values, beliefs and norms.

SENIOR MEN'S HOCKEY CLUB

In 2006, \$75,000.00 was allocated to the NCN Senior Men's Hockey Club to entertain NCN members in the game of hockey and to influence minor hockey children to develop their skills and be more involved in the sport.

The Senior Hockey Club established a board and hired a manager to oversee the implementation of the program.

The Senior Men's Hockey Club benefited the community with full participation from adults of all ages and also partnered with Minor Hockey. The arena was busy throughout the hockey season, and well attended by players, cheerleaders and spectators at all practices and games.

The Senior Hockey team participated in out of town tournaments and hosted local tournaments.

STANLEY PARK PROJECT

In 2006, \$3,000 was allocated to the Stanley Park Project, funds were expended to clear and landscape the park.

SUMMER STUDENT EMPLOYMENT

In 2006, \$15,000 was allocated to the Summer Student Employment Program to create summer employment for high school and post secondary students.

Human Resource Development Authority accepted 39 students from an applicant pool of 65. Thirteen additional students were placed in to-the-side slots for a total summer team of 52 students. It was a wonderful summer. There was an increased awareness of the Summer Student Employment Program, a growing team spirit, and a high level of energy and engagement.

Four of our students, in Toronto, formed a strong bond and took advantage of exploring the city and supporting one another.

Every effort was made to arrange for orientation meeting before the program could start, but due to reasons beyond our control that was not possible this year. However every student was provided counselling and orientation on individual basis.

"I loved my summer here – it changed my perspective and beliefs about a lot of things, and was generally a wonderfully broadening experience of being independent in the world. I've learned the importance of involving yourself in a line of work that you really care about. I've learned how to push forward in a lax working environment where there is not a lot of accountability and pressure, and how to make the most of an assignment. Over the course of the summer, I've also learned how to be a little more diplomatic in my interactions in the working environment – important if I want to be moderately successful in work environments in the future."

Student in Abormedia (Toronto) Placement

"I am less nervous with inter-office interaction and accept criticism more easily. I was told not to expect filing, but I did not imagine crafting a corporate image either. I remind myself that I'm not here by accident; I have something to offer, but I can't offer it unless I calm down and work!"

Student in ATEC Placement

“My mentor is wonderful. She is easy to talk to, willing to listen, and receptive to suggestions. She does so much and she does it well. She is a mover and shaker who has mastered the delicate art of persuasion, to the benefit of her organization. She listens to others, she thinks to herself aloud; she talks to her family (life outside of work – gasp!). She laughs a lot. She’s an eternal optimist. She’s got unflagging faith in her cause. She’s got mettle and she’s got spunk. That’s rare these days. I consider myself fortunate to have been able to work with and observe her this summer.”

Student in ZAC program at Community Wellness Placement

Grading Our Performance

Forty-four of 52 students (84 percent) rated the overall Summer Student Employment Program (SSEP) as “outstanding” (63 percent) or “very good” (21 percent). Six rated it “satisfactory”. Two students rated the mentorship as “poor”. One was, for good reason, unhappy, but we weren’t aware of the problem early enough in the summer to mediate it. The other felt the structural situation of mentorship itself was inadequate for SSEP but, nonetheless, this student valued the work opportunity.

Only one student rated her organization “poor” in adhering to our twenty-percent limit on clerical work. Eighty-five percent ranked their organization as “outstanding” or “very good” in providing substantive, serious work.

Over 80 percent of the students thought their mentors’ leadership capacities “outstanding” or “very good” and found their organization willing to expose them to opportunities that expanded their understanding of the sector in which they were working.

Developing Leadership Capacities

Human Resource Development Authority focuses student attention on developing particular capacities. In every one of the following capacities, more than 50 percent of our students reported growth. For those capacities in which there seemed to be the least growth, a significant percentage of students responded that they were already strong in that capacity. The capacities we aim to develop in students are listed below:

- Work hard
- Know when and how to ask for help
- Think structurally (vs. personally)
- Risk making a mistake
- Tolerate and move forward in ambiguity
- Motivate others to take action
- Move your own idea to action
- Listen
- Manage and keep commitments you make
- Abstain from critical gossip
- Understand the basics of the world of business
- Articulate what motivates you
- Talk to and connect with people you don’t know
- Build a team

- Appreciate factors related to the motivation of others
- Write effectively
- Create and sustain a favorable impression
- Communicate verbally
- Voice a dissenting perspective in a way that it can be heard
- See your own strengths
- Receive critical feedback constructively
- Resist procrastination
- Appreciate the distinct needs of departments within an organization
- Manage your own work flow
- Deal immediately and effectively when you cannot keep a commitment
- Live more in questions than answers

HRDA asks students to focus on growing self-selected strength in the summer. Ninety-six percent of our students reported positive growth and over half ranked that growth as “outstanding”.

“I must say that I have become much more aware of my strengths. I am a reasonably good writer when I try to be. I have never felt before like I was capable of a job that would involve large amounts of writing. I remember the very first day – finding out that my writing would not stack up to the other interns who are public relations or music business majors at their respective universities. Half of them are in grad school anyway. As it turned out, my writing was some of the best every time and my work went straight out to the media.

Student placed in a Toronto placement.

All but five students also said that they improved on a self-selected area of weakness.

“ I was mistaken in estimating my social abilities. I’ve always prided myself on being comfortable in any social situation, but I was always in limited situations. I’m still awkward in casual settings with old people (i.e. over 35), and in group situations with people I don’t know too well.”

Student in a Personal Care Placement

“I realized that in a lot of situations, I myself lack motivation. I saw that same lack of motivation in others this summer. I now realize much better how to both motivate and de-motivate people to do a good job, which is very powerful for me, although I still need to focus on self-motivation.”

Student in Youth Initiative Placement

“I was certainly thrown into a situation where I had to work on all my weaknesses in order to be successful. I had to learn to be an extrovert and to believe in my own abilities. One area I need to work on is to voice my opinion to the higher-ups. When they told me “no” I had to learn that that meant ‘tell me why you really need this.’ I too often just accepted their decisions without fighting for what I needed.”

Student in Toronto Placement

Student Satisfaction

This year most of the students in the community did not expect the summer student employment program to take place due to CAP arbitration; however, the program went on as part of an INAC initiative. Most of the students were happy and enthusiastic about SSEP.

- Ten students placed with ZAC program at the Community Wellness Centre, particularly enjoyed and learned from this opportunity. Ninety percent of them graded this employment opportunity as excellent.
- Thirteen students placed under Youth Initiative for beautification of the community were divided on the questions of job satisfaction. A part of the problem was having no clear job description for everyday work activity.
- Five students placed with the Personal Care Home were very enthusiastic about their job and they started with zest for learning, until they learned others were being paid up to \$14.00/hour from the employer. Two of them decided to try their luck somewhere else, but returned when the employer agreed to raise their pay scale to \$14.00/ hour.
- Students placed with Abormedia (Toronto), Medicine Lodge, Housing Authority, Public Works, etc., showed satisfaction and reported growth in their ability to work efficiently.

Plans for 2008

Based on a review of evaluation results, we have made the following additions to the program.

1. The Summer Student Program will determine the number of jobs to be offered by May 20 each year
2. All the available jobs will be posted on www.ncnhrda.com under the employment section and students will be encouraged to apply for these jobs directly through the website.
3. After collecting applications, an orientation meeting will be held and the students who were not happy last year will be invited to speak.
4. At the start of orientation, students will develop a learning plan to complement their self-selected goals. They will discuss the plan progression in their weekly email reflections.
5. We are reinforced in our decision to make the Life Skills, a pre-requisite for participation in SSEP.

6. While no one identified their mentor-organization as unsatisfactory for mentoring, we will continue our efforts to have our mentorships and mentors fully aware of the program's objectives, and will drop the bottom one fifth of mentorships in favour of organizations, which offer better potential for students.
7. Although 80 percent of students feel they grew in their ability to talk to and connect with people they don't know, only 40 percent reported highly significant growth.

TAE KWON DO PROGRAM

IN 2006, \$25,000 was allocated to the Tae Kwon Do Program to provide opportunities for community members to take their well-being into their own hands and create a positive influence in their lives through the development of physical fitness skills.

The TKD program provides an excellent, intense physical workout and develops the mind along with the body. TKD training helps people of all ages to develop a strong spirit, increase their self-confidence and create a positive attitude. It also reminds people of important values, such as respect for oneself, elders and peers.

The TKD program is especially beneficial for at-risk youth, as it improves self-esteem as they overcome the challenges of an intense physical workout and as they develop a strong awareness of their physical and mental abilities.

We have witnessed first hand the positive effects and benefits of TKD in many students' lives and in their bodies. One of the oldest female students, who suffers from diabetes, has drastically improved her health and the effects of diabetes on her body have slowed.

Once again, the Tae Kwon Do (TKD) Program had several opportunities for the participants to experience annual TKD Tournaments and to host the annual NCN TKD tournament.

However, due to the delay in receiving the CAP funding, two tournaments were missed in March and May 2006. The NCN TKD Fundraising Committee was unable to come up with sufficient funds to cover the costs of these two tournaments. The funds allocated for these tournaments were later expended towards the purchase of uniforms and equipment.

The first annual tournament was held in June, although the tournament had a small turn out, it still proved to be a tremendous success. The participants and the audience were well entertained by the spectacle of competition and the demonstration of ultimate sportsmanship.

There are exactly 48 NCN students participating in TKD. Ages range from as young as 5 up to 58 years. The multitude of benefits derived from the TKD program is priceless. The experiences gained by the community members are life changing.

TOW ROPE

Funds were allocated in 1996 for the purpose of upgrading the sliding hill by installing a powered towrope. Funds of \$20,000.00, plus interest earned, have been deferred year-after-year with no activity or transaction on the project.

The towrope was purchased for the project, however, the Forest Industries used the rope for other purposes, and therefore the project did not proceed as planned.

Chief and Council re-disclosed the funds in the amount of \$20,920.00 to the community membership and made these funds available to augment the 2006 CAP Budget.

YOUTH INITIATIVE PROGRAM

In 2006, \$60,000 was allocated to the Youth Initiative Program (YIP) to provide effective programs for our youth population and promote holistic wellness and empowerment.

YIP was able to get back on its feet and meet the primary goal to renovate the Youth Resource Centre. YIP also worked to re-establish the credibility of the program to increase funding for youth programming.

YIP created the Minor Basketball Association and proudly represented NCN in three MHSAA provincial tournaments.

YIP also found opportunities to send local youth to participate in two leadership seminars where high school students were able to learn about the past, present, and future of our historic treaties. Several youth attended the Treaty 5 Gathering in the Pas, and the United Nations Seminar on Treaties in Hobbema, Alberta.

YIP also supervised 20 summer students to improve the safety of youth in the evenings, clean up and maintain high traffic areas in the community, and to operate the Youth Resource Centre.

The NCN Youth Initiative program looks forward to continuing to move forward to meet the needs of our local youth.

ZUMMER ADVENTURE CAMP

Introduction

The establishment of the Zummer Adventure Camp (ZAC) was in response to identified social needs in Nelson House, as the community has a high rate of youth suicide, alcohol and drug problems, poverty issues, high teenage pregnancy rates, and high, high school drop-out rates in our community. The Family and Community Wellness Centre believe the youth in our community have the capacity and the abilities to contribute to the self-sufficiency of our community.

The social issues among the children and youth are not an indication of a lack of potential, but instead a response to their socio-economic realities. This is concerning, in light of the population trends, as projections indicate children and youth will comprise the majority of our population in the future.

The ZAC was delivered during the summer months of June through to August 2006. Five people, including two elders were contracted for the delivery of the excursion camp. In addition, the elders were responsible for providing traditional teachings on ceremonial aspects of our culture such as sweat lodge ceremonies and dancing circles. They also provided teachings on arts & crafts, traditional land sites, medicinal plants, tanning of hides, hunting and language.

Eight summer students were employed and assigned to co-ordinate daily activities based on the ZAC curriculum such as cooking, arts & crafts, etc. The ZAC program operated daily from 10:00 a.m. to 3:00 p.m. A total of 139 children and youth participated. Of the 139 children and youth, 92 children were regular participants in the day camp and 38 youth in the week-long excursion canoe trips to Leftrook Lake.

Purpose

The purpose of ZAC is to provide NCN children and youth with recreational and cultural-based day and excursion camps. The aim is to provide children and youth with an experience to nurture the growth of each child and youth's intellectual, emotional, physical and spiritual well-being. The camp has a dual focus. One is to expose children and youth to extra curricular activities and cultural teachings. The other is to provide summer students with the opportunity for employment, to be role models and mentors to their peers and children they work with.

Objectives

The Zummer Adventure Camps project is designed to:

- To teach participants about the natural surroundings of Nelson House and learn cultural heritage sites and landmarks valued by elders and NCN members. They are able to obtain basic safety rules, which will allow them to engage in activities in a way that is safe for themselves and others.
- Participants will acquire basic canoeing skills, in turn enhancing the participant's physical health and wellness.
- Participants will learn about team building and communication skills to assist participants in forming positive peer relationships.

Activities

The Zummer Adventure Camp adopted the provisions of the Rediscovery of Families' project, a manual and a curriculum was developed to guide the project.

The contractors and students used the curriculum as a guide in delivering activities for individual day, evening and week-long camps. Upon hiring summer students, they were provided with a one-day workshop on developing lesson plans and safety for working the children. They were given the responsibility to develop lesson plans, which include various activities for all age groups, and the contractors were responsible for safety of participants, organization of activities, schedules and direct supervision of summer students.

Schedule

ZAC began on July 4 and 5, 2006 by interviewing 20 summer students, for eight positions. However at Human Resources request, we were able to hire 12 summer students by adjusting salaries. On July 7 and 8, we conducted a two-day orientation by reviewing the student manual. On July 9, students prepared lesson plans for the week. On July 10, the camps began and ran until August 20, 2006. The project worked in collaboration with community services and outside agencies supporting our project. ZAC started the project with two 3-on-3 street basketball tournaments for children, youth and adults and ended with a 3-on-3 street basketball tournament and a canoe challenge.

Resource

Full continuum of the programs and services of the Family and Community Wellness Centre were used in the delivery of the ZAC project.

Evaluation

There was uncertainty if ZAC would be funded in 2006, however, we remained optimistic and borrowed funds from other projects within the wellness centre and upon receiving the funds from Trust Office CAP 2006, we reimbursed the project. As a result of the uncertainty the following happened:

- Late start in the project
- Cut back on hiring specialized instructors
- Cut back on a lot of specialized camps such as music, tae-kwon-do, and cooking.

There was a huge reduction in participants to 139 in 2006, from 260 in 2005.

On the Brighter Side

- Overall, we were able to meet the goals of the project
- There was a high interest in the 3-on-3 street basketball (a lot talented children and youth) and the canoe trips to Lefrook Lake were once again the highlight of ZAC.

TRANSPORTATION

OTETISKIWIN TRANSIT

Funds for the purpose of purchasing a transit bus for the Personal Care Home were allocated and the transit bus was purchased.

Funds of \$100.00 have been deferred since 2004 and deferred year after year with no activity or transaction on the project.

Chief and Council re-disclosed these funds to the community membership and made these funds available to augment the 2006 CAP Budget.

OTHER

ELDERS SUBSIDY PROGRAM

In addition to the surplus, \$98,700.00 was allocated to provide community elders with a monthly subsidy of \$100.00 to supplement their pensions and other benefits, a total of 92 elders were subsidized in 2006.

